

KNIGHT TRANSPORTATION INC
Form 10-Q
August 09, 2012

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 10-Q

(Mark One)

☒ [X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2012

or

☐ [] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934

For the transition period from to

Commission File Number: 001-32396

KNIGHT TRANSPORTATION, INC.
(Exact name of registrant as specified in its charter)

Arizona
(State or other jurisdiction of
incorporation or organization)

86-0649974
(I.R.S. Employer
Identification No.)

5601 West Buckeye Road
Phoenix, Arizona
85043
(Address of Principal Executive Offices)
(Zip Code)

Registrant's telephone number, including area code: 602-269-2000

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

x Yes o No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

x Yes o No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definition of "large accelerated filer," "accelerated filer," and "smaller reporting

Edgar Filing: KNIGHT TRANSPORTATION INC - Form 10-Q

company" in Rule 12b-2 of the Exchange Act:

Large accelerated filer ☒

Accelerated filer ☐

Non-accelerated filer ☐

Smaller reporting company ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

☐ Yes ☒ No

The number of shares outstanding of registrant's common stock, par value \$0.01 per share, as of July 31, 2012 was 79,722,032 shares.

KNIGHT TRANSPORTATION, INC.

TABLE OF CONTENTS

	Page Number
PART I – FINANCIAL INFORMATION	
Item 1.	Financial Statements
	Condensed Consolidated Unaudited Balance Sheets as of June 30, 2012 and December 31, 2011 <u>1</u>
	Condensed Consolidated Unaudited Statements of Income for the three months and six months ended June 30, 2012 and 2011 <u>3</u>
	Condensed Consolidated Unaudited Statements of Comprehensive Income for the three months and six months ended June 30, 2012 and 2011 <u>4</u>
	Condensed Consolidated Unaudited Statements of Cash Flows for the six months ended June 30, 2012 and 2011 <u>5</u>
	Notes to Condensed Consolidated Unaudited Financial Statements <u>7</u>
Item 2.	Management's Discussion and Analysis of Financial Condition and Results of Operations <u>16</u>
Item 3.	Quantitative and Qualitative Disclosures About Market Risk <u>24</u>
Item 4.	Controls and Procedures <u>25</u>
Part II – OTHER INFORMATION	
Item 1.	Legal Proceedings <u>26</u>
Item 1A.	Risk Factors <u>26</u>
Item 2.	Unregistered Sales of Equity Securities and Use of Proceeds <u>26</u>
Item 3.	Defaults Upon Senior Securities <u>26</u>
Item 4.	Mine Safety Disclosures <u>26</u>
Item 5.	Other Information <u>26</u>
Item 6.	Exhibits <u>27</u>

Signatures

28

PART I - FINANCIAL INFORMATION

Item 1. Financial Statements

KNIGHT TRANSPORTATION, INC. AND SUBSIDIARIES
Condensed Consolidated Unaudited Balance Sheets
(in thousands)

	June 30, 2012	December 31, 2011
ASSETS		
Current Assets:		
Cash and cash equivalents	\$2,843	\$9,584
Accounts receivable, net of allowance for doubtful accounts	113,336	101,319
Notes receivable, net of allowance for doubtful accounts	864	1,034
Related party notes and interest receivable	2,814	2,868
Prepaid expenses	15,122	10,131
Assets held for sale	18,230	19,416
Other current assets	12,688	9,605
Income tax receivable	-	3,821
Current deferred tax assets	3,202	2,319
Total current assets	169,099	160,097
Property and Equipment:		
Revenue equipment	651,706	636,634
Land and land improvements	38,737	36,078
Buildings and improvements	87,187	81,627
Furniture and fixtures	13,818	11,378
Shop and service equipment	8,990	7,865
Leasehold improvements	2,906	2,853
Gross Property and Equipment	803,344	776,435
Less: accumulated depreciation and amortization	(243,625)	(229,402)
Property and equipment, net	559,719	547,033
Notes receivable – long-term	3,637	3,987
Goodwill	10,285	10,295
Other long-term assets and restricted cash	18,208	16,171
Total assets	\$760,948	\$737,583

The accompanying notes are an integral part of these condensed consolidated unaudited financial statements.

[Return to Table of Contents](#)

KNIGHT TRANSPORTATION, INC. AND SUBSIDIARIES
Condensed Consolidated Unaudited Balance Sheets (continued)
(in thousands, except par values)

	June 30, 2012	December 31, 2011
LIABILITIES AND SHAREHOLDERS' EQUITY		
Current Liabilities:		
Accounts payable	\$ 6,372	\$ 14,322
Accrued payroll and purchased transportation	10,455	9,096
Accrued liabilities	20,558	13,645
Claims accrual – current portion	13,892	12,875
Dividend payable – current portion	91	77
Total current liabilities	51,368	50,015
Long-term Liabilities:		
Claims accrual – long-term portion	8,557	8,693
Long-term dividend payable and other liabilities	2,397	1,457
Deferred tax liabilities	143,660	145,668
Long-term debt	50,000	55,000
Total long-term liabilities	204,614	210,818
Total liabilities	255,982	260,833
Commitments and Contingencies		
Shareholders' Equity:		
Preferred stock, \$0.01 par value; 50,000 shares authorized; none issued and outstanding	-	-
Common stock, \$0.01 par value; 300,000 shares authorized; 79,721 and 79,392 shares issued and outstanding at June 30, 2012 and December 31, 2011, respectively	797	794
Additional paid-in capital	141,470	132,723
Accumulated other comprehensive loss	(399)	(448)
Retained earnings	362,842	343,290
Total Knight Transportation shareholders' equity	504,710	476,359
Noncontrolling interest	256	391
Total shareholders' equity	504,966	476,750
Total liabilities and shareholders' equity	\$ 760,948	\$ 737,583

The accompanying notes are an integral part of these condensed consolidated unaudited financial statements.

[Return to Table of Contents](#)

KNIGHT TRANSPORTATION, INC. AND SUBSIDIARIES
Condensed Consolidated Unaudited Statements of Income
(in thousands, except per share data)

	Three Months Ended June 30,		Six Months Ended June 30,	
	2012	2011	2012	2011
REVENUE:				
Revenue, before fuel surcharge	\$188,838	\$182,350	\$364,437	\$332,850
Fuel surcharge	47,430	46,133	91,363	82,107
Total revenue	236,268	228,483	455,800	414,957
OPERATING EXPENSES:				
Salaries, wages and benefits	59,089	55,856	120,045	106,791
Fuel	56,612	60,079	113,923	109,778
Operations and maintenance	15,078	14,859	28,815	26,588
Insurance and claims	8,281	8,794	15,926	15,015
Operating taxes and licenses	3,973	3,893	8,075	7,605
Communications	1,271	1,396	2,666	2,721
Depreciation and amortization	20,933	18,351	41,305	36,825
Purchased transportation	36,064	34,801	67,924	60,240
Miscellaneous operating expenses	2,864	3,320	5,184	6,313
Total operating expenses	204,165	201,349	403,863	371,876
Income from operations	32,103	27,134	51,937	43,081
Interest income	108	462	221	807
Interest expense	(114)	-	(242)	-
Other income	197	-	394	8
Income before income taxes	32,294	27,596	52,310	43,896
Income taxes	12,924	11,120	22,280	17,565
Net income	19,370	16,476	30,030	26,331
Net income attributable to noncontrolling interest	(81)	(118)	(195)	(117)
Net income attributable to Knight Transportation	\$19,289	\$16,358	\$29,835	\$26,214
Earnings per common share and common share equivalent:				
Basic	\$0.24	\$0.20	\$0.37	\$0.31
Diluted	\$0.24	\$0.20	\$0.37	\$0.31
Weighted average number of common shares and common share equivalents outstanding:				
Basic	79,686	82,785	79,609	83,275
Diluted	80,076	83,307	80,045	83,882

The accompanying notes are an integral part of these condensed consolidated unaudited financial statements.

[Return to Table of Contents](#)

KNIGHT TRANSPORTATION, INC. AND SUBSIDIARIES
Condensed Consolidated Unaudited Statements of Comprehensive Income
(in thousands)

	Three Months Ended June 30,		Six Months Ended June 30,	
	2012	2011	2012	2011
Net income attributable to Knight Transportation	\$ 19,289	\$ 16,358	\$ 29,835	\$ 26,214
Other comprehensive income, net of tax:				
Unrealized (loss)/gain from available-for-sale securities	(406)	(621)	49	(361)
Comprehensive income	\$ 18,883	\$ 15,737	\$ 29,884	\$ 25,853

The accompanying notes are an integral part of these condensed consolidated unaudited financial statements.

Return to Table of Contents

KNIGHT TRANSPORTATION, INC. AND SUBSIDIARIES
Condensed Consolidated Unaudited Statements of Cash Flows
(in thousands)

	Six Months Ended June 30,	
	2012	2011
Cash Flows From Operating Activities:		
Net income	\$30,030	\$26,331
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	41,305	36,825
Gain on sale of equipment	(4,827)	(2,610)
Gain from TRP I earnout	-	(13)
Loss from investment in Transportation Resource Partners III	36	6
Non-cash compensation expense for issuance of stock to certain members of board of directors	148	112
Provision for doubtful accounts and notes receivable	604	282
Excess tax benefits related to stock-based compensation	(88)	(117)
Stock-based compensation expense	5,306	2,058
Deferred income taxes	(2,922)	5,688
Changes in operating assets and liabilities:		
Short-term investments held for trading	-	24,379
Accounts receivable	(12,637)	(16,903)
Related party interest receivable	-	(49)
Other current assets	(3,083)	(2,747)
Prepaid expenses	(4,991)	(113)
Income tax receivable	3,821	6,914
Other long-term assets	21	(13)
Accounts payable	87	3,213
Accrued liabilities and claims accrual	9,600	6,612
Net cash provided by operating activities	62,410	89,855
Cash Flows From Investing Activities:		
Purchase of property and equipment	(78,284)	(46,783)
Proceeds from sales of equipment	21,810	12,909
Cash collection from notes receivable	1,013	1,687
Cash issued for notes receivable	(18)	(1,258)
Cash proceeds from related party notes receivable	54	50
Increase in restricted cash	(47)	(641)
Cash received from TRP I earnout	-	13
Investments in Transportation Resource Partners I & III	(1,957)	(288)
Net cash used in investing activities	(57,429)	(34,311)

The accompanying notes are an integral part of these condensed consolidated unaudited financial statements.

[Return to Table of Contents](#)

KNIGHT TRANSPORTATION, INC. AND SUBSIDIARIES
Condensed Consolidated Unaudited Statements of Cash Flows (continued)
(in thousands)

	Six Months Ended June 30,	
	2012	2011
Cash Flows From Financing Activities:		
Dividends paid	\$(9,688)	\$(10,018)
Purchase of company stock on open market	-	(59,200)
Payments to borrowing on line of credit	(5,000)	-
Excess tax benefits related to stock-based compensation	88	117
Distribution to noncontrolling interest	(330)	-
Proceeds from exercise of stock options	3,208	1,216
Net cash used in financing activities	(11,722)	(67,885)
Net decrease in cash and cash equivalents	(6,741)	(12,341)
Cash and cash equivalents, beginning of period	9,584	28,013
Cash and cash equivalents, end of period	\$2,843	\$15,672
Supplemental Disclosures:		
Non-cash investing and financing transactions:		
Equipment acquired with accounts payable	\$1,992	\$4,002
Transfer from property and equipment to assets held for sale	\$16,549	\$4,065
Financing provided to independent contractors for equipment sold	\$635	\$1,863
Dividend accrued for restricted stock units	\$133	\$137
Cash flow information:		
Income taxes paid	\$16,353	\$2,045
Interest expense paid	\$244	-

The accompanying notes are an integral part of these condensed consolidated unaudited financial statements.

[Return to Table of Contents](#)

KNIGHT TRANSPORTATION, INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED UNAUDITED FINANCIAL STATEMENTS

Note 1. Financial Information

References in this Report on Form 10-Q to "we," "us," "our," "Knight," or the "Company" or similar terms refer to Knight Transportation, Inc. and its consolidated subsidiaries. All inter-company balances and transactions have been eliminated in consolidation.

The accompanying condensed consolidated unaudited financial statements of Knight Transportation, Inc. and its subsidiaries have been prepared in accordance with accounting principles generally accepted in the United States of America and Regulation S-X, instructions to Form 10-Q, and other relevant rules and regulations of the Securities and Exchange Commission (the "SEC"), as applicable to the preparation and presentation of interim financial information. Certain information and footnote disclosures have been omitted or condensed pursuant to such rules and regulations. We believe all adjustments (consisting of normal recurring adjustments) considered necessary for a fair presentation have been included. Results of operations in interim periods are not necessarily indicative of results for a full year. These condensed consolidated unaudited financial statements and notes thereto should be read in conjunction with our consolidated financial statements and notes thereto included in our Annual Report on Form 10-K for the year ended December 31, 2011.

Note 2. Stock-Based Compensation

On May 17, 2012, our shareholders approved the 2012 Equity Compensation Plan, effective May 18, 2012. This replaces the stock-based employee compensation plan known as the Knight Transportation, Inc. Amended and Restated 2003 Stock Option and Equity Compensation Plan, as amended and restated in May 2009 (the "2003 Plan"). Grants outstanding under the 2003 Plan will continue in force and effect, but any grants of stock-based compensation after May 18, 2012, will be made under the 2012 Equity Compensation Plan. Stock based compensation cost for the three months and six months ended June 30, 2012 and 2011, respectively, are as follows:

	Three Months Ended June 30, (in thousands)		Six Months Ended June 30, (in thousands)	
	2012	2011	2012	2011
Stock compensation expense for options, net of forfeitures	\$ 53	\$ 616	\$ 4,090	\$ 1,315
Stock compensation expense for restricted stock units, net of forfeitures	433	367	1,216	743
Combined stock compensation expense	\$ 486	\$ 983	\$ 5,306	\$ 2,058

In the first quarter of 2012, the compensation committee of the board of directors approved the accelerated vesting of certain stock options issued prior to 2009, resulting in approximately \$4.0 million of pre-tax stock compensation expense (\$3.9 million after tax) in the six months ended June 30, 2012.

We received approximately \$0.6 million and \$3.2 million in cash from the exercise of stock options during the three months and six months ended June 30, 2012, compared to \$0.5 million and \$1.2 million for the same periods in 2011.

As of June 30, 2012, we have approximately \$1.0 million of unrecognized compensation cost related to unvested options granted under our equity compensation plan. This cost is expected to be recognized over a weighted-average

period of 2.9 years and a total period of 5.4 years. We also have approximately \$15.5 million of unrecognized compensation expense related to restricted stock unit awards, which is anticipated to be recognized over a weighted average period of 5.4 years and a total period of 10.6 years.

[Return to Table of Contents](#)

The fair value of each option grant is estimated on the date of grant using the Black-Scholes option valuation model that uses the following assumptions:

- Dividend yield – the dividend yield is based on our historical experience and future expectation of dividend payouts.
- Expected volatility – we analyzed the volatility of our stock using historical data for the past 7 years through the end of the most recent period to estimate the expected volatility.
- Risk-free interest rate – the risk-free interest rate assumption is based on U.S. Treasury securities at a constant maturity with a maturity period that most closely resembles the expected term of the stock option award.
- Expected term – the expected term of employee stock options represents the weighted-average period the stock options are expected to remain outstanding and has been determined based on an analysis of historical exercise behavior for the past 7 years through the end of the most recent period.

No options were granted during the first six months of either 2012 or 2011. A summary of the option award activity under our equity compensation plan as of June 30, 2012, and changes during the six-month period is presented below:

	Option Totals	Weighted Average Exercise Price Per Share
Outstanding as of December 31, 2011	3,823,585	\$ 15.80
Granted	-	-
Exercised	(251,103)	12.79
Forfeited	(44,058)	16.95
Outstanding as of June 30, 2012	3,528,424	\$ 15.99

A summary of the restricted stock unit award activity under our equity compensation plan as of June 30, 2012, and changes during the six-month period is presented below:

	Number of Restricted Stock Unit Awards	Weighted Average Grant Date Fair Value
Unvested as of December 31, 2011	1,325,817	\$ 16.01
Granted	41,000	16.76
Vested	(102,205)	16.11
Forfeited	(13,300)	16.00
Outstanding as of June 30, 2012	1,251,312	\$ 16.02

The fair value of each restricted stock unit is based on the closing market price on the date of grant.

[Return to Table of Contents](#)

Note 3. Earnings Per Share

A reconciliation of the basic and diluted earnings per share computations for the three months and six months ended June 30, 2012 and 2011, respectively, is as follows:

	Three Months Ended June 30,		Six Months Ended June 30,	
	2012	2011	2012	2011
	(in thousands, except per share data)			
Weighted average common shares outstanding – basic	79,686	82,785	79,609	83,275
Dilutive effect of stock options and unvested restricted stock units	390	522	436	607
Weighted average common shares outstanding – diluted	80,076	83,307	80,045	83,882
Net income attributable to Knight Transportation	\$19,289	\$16,358	\$29,835	\$26,214
Earnings per common share				
Basic	\$0.24	\$0.20	\$0.37	\$0.31
Diluted	\$0.24	\$0.20	\$0.37	\$0.31

Certain shares of common stock were excluded from the computation of diluted earnings per share because the options' exercise prices were greater than the average market price of the common shares, and therefore, the effect would be anti-dilutive. A summary of those options are as follows:

	Three Months Ended June 30, 2012		Six Months Ended June 30, 2012	
	2011		2011	
Number of anti-dilutive shares	1,855,415	2,412,556	1,989,864	2,088,856

Note 4. Segment Information

We are a provider of multiple truckload transportation services with a nationwide network of service centers through which we operate one of the country's largest tractor fleets. In addition to our own fleet, we also partner with third-party equipment providers to provide truckload capacity and a broad range of solutions to truckload shippers. We have five operating segments comprised of three asset-based operating segments (dry van truckload, temperature-controlled truckload, and port services) and two non-asset-based operating segments (brokerage and intermodal services). Through our asset-based and non-asset-based capabilities we are able to transport, or can arrange for the transportation of, general commodities for customers throughout the United States and parts of Canada and Mexico.

Based on the guidance set forth in Accounting Standards Codification ("ASC") Sub-Topic 280-10, Segment Reporting, we have determined we have one reportable segment. All five operating segments meet all of the aggregation criteria set forth in the guidance. Based on our evaluation, we also concluded that all operating segments exhibit similar long-term economic characteristics, have similar performance indicators, and are exposed to the same competitive, operating, financial, and other risk factors.

[Return to Table of Contents](#)

Note 5. Joint Venture

In 2010, we partnered with a non-related investor to form an Arizona limited liability company for the purpose of sourcing commercial vehicle parts. We contributed \$26,000 to acquire 52% ownership of this entity. In accordance with ASC 810-10-15-8, Consolidation, we consolidate the financial activities of this entity into our consolidated financial statements.

Note 6. Commitments and Contingencies

We are a party to certain claims and pending litigation arising in the normal course of business. These proceedings primarily involve claims for personal injury or property damage incurred in the transportation of freight or for personnel matters. We maintain insurance to cover liabilities arising from the transportation of freight in amounts in excess of self-insurance retentions. Our self-insurance retention ("SIR") for auto liability ranges from \$1.0 million to \$2.0 million per occurrence depending the applicable policy year. We are also responsible for "aggregate" losses up to \$1.5 million. For the policy year February 1, 2011 to January 31, 2012, our SIR was \$2.0 million with no responsibility for additional "aggregate" losses. For the policy period February 1, 2012 to January 31, 2013, our SIR is \$2.0 million with an additional \$1.0 million responsibility for "aggregate" losses. We are also self-insured for workers' compensation coverage, with a self-retention level of a maximum \$500,000 per occurrence. We establish reserves to cover these self-insured liabilities and maintain insurance to cover liabilities in excess of those amounts. Our insurance policies provide for excess personal injury and property damage liability up to a total of \$55.0 million per occurrence, which also includes a separate \$2.5 million dollar aggregate deductible. Based on our present knowledge of the facts and, in certain cases, advice of outside counsel, management believes the resolution of claims and pending litigation, taking into account existing reserves, will not have a materially adverse effect on us.

We also are involved in certain class action litigation in which the plaintiffs allege claims for failure to provide meal and rest breaks, unpaid wages, unauthorized deductions, and other items. Based on its knowledge of the facts and advice of outside counsel, management does not believe the outcome of this litigation is likely to have a materially adverse effect on us. However, the final disposition of these matters and the impact of such final dispositions cannot be determined at this time.

Note 7. Dividends

On May 17, 2012, we declared a cash dividend of \$0.06 per share of our common stock. The dividend was payable to shareholders of record on June 1, 2012, and was paid on June 29, 2012. Future payment of cash dividends, and the amount of any such dividends, will depend upon our financial condition, results of operations, cash requirements, tax treatment, and certain corporate law requirements, as well as other factors deemed relevant by our Board of Directors.

Note 8. Goodwill

Goodwill represents the excess of the purchase price of our acquisitions over the fair value of the net assets acquired. The tax benefit from the recognition on the tax return of the amortization of the excess tax goodwill over book goodwill is treated as a reduction in the book basis of goodwill. The changes in the carrying amount of goodwill for the six months ended June 30, 2012 is as follows:

	In Thousands
Goodwill:	
Balance at December 31, 2011	\$ 10,295
Amortization relating to deferred tax assets	(10)
Balance at June 30, 2012	\$ 10,285

[Return to Table of Contents](#)

Note 9. Investments and Related Commitments

In 2003, we signed a partnership agreement with Transportation Resource Partners (TRP), a company that makes privately negotiated equity investments. Per the original partnership agreement, we committed to invest \$5.0 million to TRP. In 2006, we increased the commitment amount to \$5.5 million. Our investment in TRP is accounted for using the cost method, as our level of influence over the operations of TRP is minor. At June 30, 2012, the carrying value of our investment in TRP was \$2.2 million, and our ownership interest was approximately 1.9%. This balance is included within "Other long-term assets and restricted cash" on our consolidated balance sheets.

In the fourth quarter of 2008, we formed Knight Capital Growth, LLC and committed \$15.0 million to invest in a new partnership managed and operated by the managers and principals of TRP. The new partnership, Transportation Resource Partners III, LP ("TRP III"), focuses on similar investment opportunities as TRP. As of June 30, 2012, we have contributed approximately \$7.1 million to TRP III, leaving an outstanding commitment of \$7.9 million as of June 30, 2012. In accordance with ASC 323, Investments-Equity Method and Joint Ventures, our investment in TRP III is accounted for using the equity method. At June 30, 2012, our investment balance in TRP III was \$6.8 million, and our ownership interest was approximately 6.1%. This balance is included in "Other long-term assets and restricted cash" of our consolidated balance sheets.

Note 10. Marketable Equity Securities

We have certain marketable equity securities classified as available-for-sale securities, which are recorded at fair value with unrealized gains and losses as a component of "Accumulated other comprehensive income" in shareholders' equity. Realized gains and losses on available-for-sale securities are included in the determination of net income. As of June 30, 2012, our available-for-sale equity investment included in "Other long-term assets and restricted cash" was approximately \$4.2 million, including unrealized losses of approximately \$641,000.

Note 11. Assets Held for Sale

Revenue equipment that is not utilized in continuing operations and is held for sale is classified as "Assets held for sale" on the accompanying consolidated balance sheets. Assets held for sale at June 30, 2012 and December 31, 2011, totaled \$18.2 million and \$19.4 million, respectively. Assets held for sale are no longer subject to depreciation, and are recorded at the lower of depreciated carrying value or fair market value less selling costs. We expect to sell these assets and replace them with new assets within twelve months.

Note 12. Income Taxes

We account for income taxes under the asset and liability method, which requires the recognition of deferred tax assets and liabilities for the expected future tax consequences of events that have been included in the financial statements. For interim reporting purposes, our income tax provisions are recorded based on the estimated annual effective tax rate. Under this method, deferred tax assets and liabilities are determined based on the difference between the financial statements and tax basis of assets and liabilities using enacted tax rates in effect for the year in which the differences are expected to reverse. The effect of a change in tax rates on deferred tax assets and liabilities is recognized in income in the period that includes the enactment date.

We record net deferred tax assets to the extent we believe these assets will more likely than not be realized. In making such determination, we consider all available positive and negative evidence, including scheduled reversals of deferred tax liabilities, projected future taxable income, tax planning strategies, and recent financial operations. A valuation allowance for deferred tax assets has not been deemed necessary due to our profitable operations.

[Return to Table of Contents](#)

We recognize a tax benefit from an uncertain tax position when it is more likely than not that the position will be sustained upon examination, including resolutions of any related appeals or litigation processes, based on the technical merits. We file U.S. and state income tax returns with varying statutes of limitations. The 2008 through 2011 tax years generally remain subject to examination by federal authority, and the 2007 through 2011 tax years generally remain subject to examination by state tax authorities. We believe that our income tax filing positions and deductions will be sustained on audit and do not anticipate any adjustments that will result in a material change to our consolidated financial position, results of operations and cash flows. Our policy is to recognize interest and penalties related to unrecognized tax benefits as income tax expense. We have not recorded any unrecognized tax benefits at June 30, 2012 or December 31, 2011.

Note 13. Company Share Repurchase Programs

On November 13, 2008, our Board of Directors unanimously authorized the repurchase of up to 3.0 million shares of our common stock. As of December 31, 2010, there were 2,020,956 shares remaining under the 2008 authorization. On May 19, 2011, our Board of Directors unanimously authorized the repurchase of an additional 10.0 million shares of the Company's common stock. The repurchase authorization is intended to afford flexibility to acquire shares opportunistically in future periods and does not indicate an intention to repurchase any particular number of shares within a definite timeframe. Any repurchases would be effected based upon share price and market conditions.

Under our share repurchase programs, we repurchased 4,582,400 shares of our common stock in the open market for approximately \$76.6 million in 2011. The shares acquired have been retired and are available for future issuance. The purchases were made in accordance with Securities and Exchange Commission Rule 10b-18, which limits the amount and timing of repurchases.

We did not purchase any shares in the six months ended June 30, 2012, and as of June 30, 2012, there were 7,438,556 shares remaining for future purchases under our repurchase program. The repurchase authorization will remain in effect until the share limit is reached or the programs are terminated.

[Return to Table of Contents](#)

Note 15. Notes Receivable

We provide financing to independent contractors and third parties on equipment sold or leased under our equipment sale program. Most of the notes are collateralized and are due in weekly installments, including principal and interest payments generally ranging from 5% to 14%. We had 143 and 180 loans outstanding from independent contractors and third parties as of June 30, 2012 and December 31, 2011, respectively.

The notes receivable balances are classified separately between current and long-term on the accompanying consolidated balance sheets. The current and long-term balance of our notes receivable at June 30, 2012 and December 31, 2011, are as follows:

	June 30, 2012	December 31, 2011
	(in thousands)	
Notes receivable from independent contractors	\$ 781	\$ 1,265
Notes receivable from third parties	4,087	4,102
Net investment in sales-type leases	24	70
Gross notes receivable	4,892	5,437
Allowance for doubtful notes receivable	(391)	(416)
Total notes receivable net of allowance	4,501	5,021
Current portion (net of allowance)	864	1,034
Long-term portion	\$ 3,637	\$ 3,987

The following lists the components of the net investment in sales-type leases as of June 30, 2012 and December 31, 2011:

	June 30, 2012	December 31, 2011
	(in thousands)	
Total minimum lease payments to be received	\$ 24	\$ 73
Less: unearned income	-	(3)
Net investment in sales-type leases	\$ 24	\$ 70

The current and long-term portions of the Company's net investment in sales-type leases are included in notes receivable in the accompanying consolidated balance sheets. The interest method is used to amortize unearned income, which amortizes unearned income to income over the lease term so as to produce a constant periodic rate of return on the net investment in each lease. The amortization of unearned income is included in "Interest income" on the accompanying consolidated statements of income.

Note 16. Related Party Transactions

We have provided general business loans to US West Agriculture Exporters, LLC, a company that transacted business with our drayage operation, and in which Larry Knight is a 33% owner. Larry Knight is an employee of the Company and the brother of Kevin Knight and Keith Knight, our Chief Executive Officer and Chief Operating Officer, respectively. The loan balance including interest due from US West Agriculture Exporters, LLC at June 30, 2012 was approximately \$2.8 million, compared to approximately \$2.9 million at December 31, 2011. The principal loan and

interest balance is recorded in "Related party notes and interest receivable" on our consolidated balance sheets. We also provided transportation services to US West Agriculture Exporters, LLC through December 31, 2010. Transportation services provided to US West Agriculture Exporters, LLC have been paid in full.

[Return to Table of Contents](#)

US West Agriculture Exporters, LLC discontinued operations as of December 31, 2010. The loan to US West Agriculture Exporters, LLC is secured by guaranties of the members of US West Agriculture Exporters, LLC. We are currently working with US West Agriculture Exporters, LLC regarding the repayment of the outstanding balance of the loan and have received a court judgment protecting our rights in the assets of US West Agriculture Exporters, LLC. Based on its knowledge of the facts, management believes it will recover the entire outstanding principal balance of the loan.

Note 17. Line of Credit

We maintain a revolving line of credit, which permits revolving borrowings and letters of credit. Previously, the line of credit was maintained at \$50.0 million. In 2011, we amended the agreement with Wells Fargo Bank to increase the line of credit to \$150.0 million, and extended the maturity date from September 2012 to July 2016. The amended line of credit bears interest either at the prime rate or LIBOR plus 0.625%, determined by us at the time of borrowing. Under the line of credit agreement, we have \$50.0 million debt outstanding as of June 30, 2012, compared to \$55.0 million at December 31, 2011. The weighted average variable annual percentage rate (APR) for amounts borrowed in the six months ended June 30, 2012 was 0.92%. Borrowing under the line of credit is recorded in the "Long-term debt" line of the consolidated balance sheets. In connection with our self-insurance program, we also utilized \$24.0 million of the line of credit for letters of credit issued to various regulatory authorities. As of June 30, 2012, the line of credit available for future borrowing was \$76.0 million. We are obligated to comply with certain financial and other covenants under the line of credit agreement, including maintaining a ratio of consolidated debt to consolidated earnings before interest, tax, depreciation, and amortization of not greater than 2.0 to 1.0, maintaining positive pre-tax profit for each fiscal quarter, maintaining positive net income after tax for each fiscal year, and maintaining tangible net worth of not less than \$325.0 million. We were compliant with our financial ratios and covenants at June 30, 2012 and December 31, 2011.

Note 18. Recent Accounting Pronouncements

In May 2011, the FASB issued ASU No. 2011-04, "Fair Value Measurement (ASC 820): Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U.S. GAAP and IFRSs" ("ASU 2011-04"), which clarifies existing fair value measurement and disclosure requirements, amends certain fair value measurement principles and requires additional disclosures about fair value measurements. ASU 2011-04 is effective during the interim and annual periods beginning after December 15, 2011; early adoption is not permitted. We have adopted the standard effective January 1, 2012 with no material impact on our consolidated financial statements.

In June 2011, the FASB issued ASU No. 2011-05, "Comprehensive Income (ASC 220): Presentation of Comprehensive Income" ("ASU 2011-05"), which requires entities to present net income and other comprehensive income in either a single continuous statement of comprehensive income which contains two sections, net income and other comprehensive income, or in two separate but consecutive statements. ASU 2011-05 is effective during interim and annual periods beginning after December 15, 2011, and requires retrospective application for all periods presented. We have adopted the standard effective January 1, 2012, which has affected our presentation of comprehensive income, but did not otherwise impact our financial position or results of operations.

In September 2011, the FASB issued ASU No. 2011-08, "Intangibles-Goodwill and Other (ASC 350): Testing Goodwill for Impairment" ("ASU 2011-08"), which amends current goodwill impairment guidance. Under the amendments in this ASU, an entity has the option to first assess qualitative factors to determine whether the existence of events or circumstances leads to a determination that it is more likely than not that the fair value of a reporting unit is less than its carrying amount. If, after assessing the totality of events or circumstances, an entity determines it is not more likely than not that the fair value of a reporting unit is less than its carrying amount, then performing the two-step impairment test is unnecessary. However, if an entity concludes otherwise, then it is required to perform the

first step of the two-step impairment test by calculating the fair value of the reporting unit and comparing the fair value with the carrying amount of the reporting unit. If the carrying amount of a reporting unit exceeds its fair value, then the entity is required to perform the second step of the goodwill impairment test to measure the amount of the impairment loss, if any. Under the amendments in this ASU, an entity also has the option to bypass the qualitative assessment for any reporting unit in any period and proceed directly to performing the first step of the two-step goodwill impairment test. An entity may resume performing the qualitative assessment in any subsequent period. The amendments are effective for annual goodwill impairment tests performed for fiscal years beginning after December 15, 2011. Early adoption is permitted. Adoption of ASU 2011-08 is not expected to have a material impact on our consolidated financial statements.

[Return to Table of Contents](#)

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Cautionary Note Regarding Forward-Looking Statements

Except for certain historical information contained herein, this report contains certain statements that may be considered "forward-looking statements" within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), and Section 27A of the Securities Act of 1933, as amended, and such statements are subject to the safe harbor created by those sections. All statements, other than statements of historical fact, are statements that could be deemed forward-looking statements, including without limitation: any projections of revenues, earnings, cash flows, capital expenditures, or other financial items; any statement of plans, strategies, and objectives of management for future operations; any statements concerning proposed acquisition plans, new services, or developments; any statements regarding future economic conditions or performance; and any statements of belief and any statement of assumptions underlying any of the foregoing. Words such as "believe," "may," "could," "expects," "hopes," "estimates," "projects," "intends," "anticipates," and "likely," and variations of these words, or similar expressions, terms, or phrases, are intended to identify such forward-looking statements. Forward-looking statements are inherently subject to risks, assumptions, and uncertainties, some of which cannot be predicted or quantified, which could cause future events and actual results to differ materially from those set forth in, contemplated by, or underlying the forward-looking statements. Factors that could cause or contribute to such differences include, but are not limited to, those discussed in the section entitled "Item 1A. Risk Factors," set forth in our Form 10-K for the year ended December 31, 2011, along with any supplements in Part II below.

All such forward-looking statements speak only as of the date of this Form 10-Q. You are cautioned not to place undue reliance on such forward-looking statements. The Company expressly disclaims any obligation or undertaking to release publicly any updates or revisions to any forward-looking statements contained herein to reflect any change in the Company's expectations with regard thereto or any change in the events, conditions, or circumstances on which any such statement is based.

Introduction

Business Overview

We are a provider of multiple truckload transportation services, which generally involve the movement of full trailer or container loads of freight from origin to destination for a single customer. We use our nationwide network of service centers, one of the country's largest company-owned tractor fleets, as well as access to the fleets of thousands of third-party equipment providers, to provide significant capacity and a broad range of solutions to truckload shippers. Our services include dry van truckload, temperature-controlled truckload, dedicated truckload services, drayage services between ocean ports or rail ramps and shipping docks, rail intermodal services, and truckload freight brokerage services. Through our asset-based and non-asset-based operations, we are able to transport, or arrange for the transportation of, general commodities for customers throughout the United States and parts of Canada and Mexico.

Our operations involve a range of investments in capital assets, and expected operating margins. Our asset-based businesses generally include dry van truckload, refrigerated truckload, dedicated truckload, and drayage services. Our non-asset-based services generally include rail intermodal and truckload brokerage services. However, within our asset-based services, the use of owner-operators to provide tractors lowers the capital investment in certain of our dry van, refrigerated and port and rail services operations. In addition, drayage operations generally involve less expensive tractors with longer lives, and do not require a large investment in trailers. We evaluate the growth opportunities for each of our businesses based on customer demand and supply chain trends, availability of drivers, expected returns on invested capital, expected net cash flows, and our company-specific capabilities.

[Return to Table of Contents](#)

Our operating strategy for our asset-based operations is to achieve a high level of asset utilization within a highly disciplined operating system while maintaining strict controls over our cost structure. To achieve these goals, we operate primarily in high-density, predictable freight lanes in select geographic regions, and attempt to develop and expand our customer base around each of our service centers by providing multiple truckload services for each customer. This operating strategy allows us to take advantage of the large amount of freight transported in regional markets. Our decentralized service centers enable us to better serve our customers and work more closely with our driving associates. We operate a modern fleet to appeal to drivers and customers, decrease maintenance expenses and downtime, and enhance our operating efficiencies. We employ technology in a cost-effective manner to assist us in controlling operating costs and enhancing revenue. Our operating strategy for our non-asset-based operations is to match the shipping needs of our customers that do not fit our asset-based services, with the capacity provided by our network of third-party truckload carriers and our rail partners. This operating strategy allows us to leverage our existing network and marketing personnel to provide our customers alternatives at a low cost per transaction.

The main factors that affect our results are industry-wide economic factors, such as supply and demand, fuel prices, the number of tractors we operate, our revenue per tractor (which includes primarily our revenue per total mile and our number of miles per tractor), the freight volumes brokered to third-party equipment providers (including our rail partners), and our ability to control costs.

Outlook

In the second quarter of 2012, we experienced typical seasonal improvement in the freight environment. Supply and demand were relatively balanced and resulted in less spot pricing opportunities as compared to the same quarter of 2011. We continued to execute our operating strategies, grow our businesses, and expand our customer base. Our asset-based businesses continued to grow market share and meaningfully improve operating margins. We improved our average revenue per total mile (excluding fuel surcharge) by 2.1% in the second quarter of 2012 compared to the same quarter of 2011, while increasing our length of haul and lowering our non-paid empty miles. Average revenue per tractor (excluding fuel surcharges) declined slightly as higher rates were offset by lower utilization per tractor as we continued to grow our fleet.

We are committed to providing our customers a broad and growing range of truckload services and continue to invest considerable resources toward developing a range of solutions for truckload customers across multiple service offerings and transportation modes. Our objective is to operate truckload businesses that, when combined, are industry leading for margin and growth, while providing cost-effective solutions for our customers.

Going forward, we expect typical seasonal trends in the second half of the year, and will continue to utilize the flexibility of our decentralized model to react and adapt to market conditions. We are always optimizing our model and refining our execution in reaction to, or in anticipation of, the truckload market dynamics. We will continue to evaluate acquisition candidates and other opportunities that create value for our shareholders and further advance our long-term strategy. We believe that we are well positioned to capitalize on strategic opportunities to grow each of our businesses.

[Return to Table of Contents](#)

Revenue and Expenses

We primarily generate revenue by transporting freight for our customers. Generally, we are paid a predetermined rate per mile or per load for our services. We enhance our revenue by charging for tractor and trailer detention, loading and unloading activities, and other specialized services, as well as through the collection of fuel surcharges to mitigate the impact of increases in the cost of fuel. The main factors that affect our revenue are the revenue per mile we receive from our customers, the percentage of miles for which we are compensated, and the number of miles we generate with our equipment, and the freight volumes we successfully broker to third-party equipment providers. These factors relate, among other things, to the general level of economic activity in the United States, inventory levels, specific customer demand, the level of capacity in the trucking industry, and driver availability.

The most significant expenses in our business are primarily variable and include fuel, driver-related expenses (such as wages, benefits, training, and recruitment), and independent contractor and third-party carrier costs (which are recorded on the "Purchased transportation" line of our consolidated statements of income). Expenses that have both fixed and variable components include maintenance and tire expense and our total cost of insurance and claims. These expenses generally vary with the miles we travel, but also have a controllable component based on safety, fleet age, efficiency, and other factors. Our main fixed costs are the acquisition and depreciation of long-term assets, such as revenue equipment and service centers and the compensation of non-driver personnel. Effectively controlling our expenses is an important element of assuring our profitability. The primary measure we use to evaluate our profitability is operating ratio, excluding the impact of fuel surcharge revenue (operating expenses, net of fuel surcharge, as a percentage of revenue, before fuel surcharge).

Since our inception, an important element of our operating model has been an extreme focus on our asset-based cost per mile. We intend to continue this focus as we expand service offerings, grow existing service centers, and make selective acquisitions.

Recent Results of Operations and Quarter-End Financial Condition

Our results of operations for the quarter ended June 30, 2012, in comparison to the same period in 2011 were:

- Revenue, before fuel surcharge, increased 3.6%, to \$188.8 million from \$182.4 million;
- Net income attributable to Knight increased 17.9%, to \$19.3 million from \$16.4 million; and
- Net income attributable to Knight per diluted share increased 22.7%, to \$0.24 per share from \$0.20 per share.

In the second quarter of 2012, average revenue per tractor (excluding fuel surcharges) decreased slightly as higher rates were offset by lower utilization, while average fleet count increased 5.1% when compared to the same period of 2011. The slight decrease in revenue per tractor was driven by a 2.1% increase in revenue per total mile offset by a 3.0% decrease in miles per tractor. We realized improvement in revenue per loaded mile, which improved 1.6%, while non-paid empty miles improved to 10.1% in the current quarter compared to 10.5% for the same quarter of 2011.

We ended the second quarter of 2012 with 4,133 tractors, compared to 3,883 tractors a year ago; this includes tractors operated by independent contractors that grew from 465 tractors to 473 tractors in the second quarter this year.

[Return to Table of Contents](#)

Our consolidated operating ratio (operating expenses, net of fuel surcharge, expressed as a percentage of revenue, before fuel surcharge), which is a non-GAAP measurement, was 83.0% for the quarter ended June 30, 2012, compared to 85.1% for the same period a year ago.

Our capital expenditures, net of equipment sales, were \$56.5 million for the six months ended June 30, 2012, compared to \$33.9 million for the same period a year ago. At June 30, 2012, our cash and cash equivalents totaled \$2.8 million, and our shareholders' equity was \$504.7 million, compared to \$9.6 million and \$476.4 million at December 31, 2011.

Results of Operations

The following table sets forth the percentage relationships of our expense items to total revenue, including fuel surcharge (Column A), and revenue, before fuel surcharge (Column B), for the three-month and six-month periods ended June 30, 2012 and 2011, respectively. Fuel expense as a percentage of revenue, before fuel surcharge, is calculated using fuel expense, net of fuel surcharge. We believe that eliminating the impact of this sometimes volatile source of revenue affords a more consistent basis for comparing our results of operations from period to period.

We also discuss the changes in our expenses as a percentage of revenue, before fuel surcharge, rather than absolute dollar changes. We do this because we believe the high variable cost nature of our business makes a comparison of changes in expenses as a percentage of revenue, before fuel surcharge, more meaningful than absolute dollar changes.

	(A) (Fuel surcharge included in revenue) Three Months Ended June 30,		(B) (Fuel surcharge excluded from revenue and netted to fuel expense) Three Months Ended June 30,		(A) (Fuel surcharge included in revenue) Six Months Ended June 30,		(B) (Fuel surcharge excluded from revenue and netted to fuel expense) Six Months Ended June 30,	
	2012	2011	2012	2011	2012	2011	2012	2011
Total revenue, including fuel surcharge	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Operating expenses:								
Salaries, wages and benefits	25.0	24.5	31.3	30.6	26.3	25.7	32.9	32.1
Fuel	24.0	26.3	4.9	7.6	25.0	26.5	6.2	8.3
Operations and maintenance	6.4	6.5	8.0	8.1	6.3	6.4	7.9	8.0
Insurance and claims	3.5	3.8	4.4	4.8	3.5	3.6	4.4	4.5
Operating taxes and licenses	1.7	1.7	2.1	2.1	1.8	1.8	2.2	2.3
Communications	0.5	0.6	0.7	0.8	0.6	0.7	0.7	0.8
Depreciation and amortization	8.8	8.0	11.0	10.1	9.1	8.9	11.3	11.1
Purchased transportation	15.3	15.2	19.1	19.1	14.9	14.5	18.6	18.1

Miscellaneous operating expenses	1.2	1.5	1.5	1.9	1.1	1.5	1.5	1.9
Total operating expenses	86.4	88.1	83.0	85.1	88.6	89.6	85.7	87.1
Income from operations	13.6	11.9	17.0	14.9	11.4	10.4	14.3	12.9
Interest income	0.0	0.2	0.1	0.3	0.0	0.2	0.1	0.3
Interest expense	0.0	0.0	(0.1)	0.0	0.0	0.0	(0.1)	0.0
Other income	0.1	0.0	0.1	0.0	0.1	0.0	0.1	0.0
Income before income taxes	13.7	12.1	17.1	15.2	11.5	10.6	14.4	13.2
Income taxes	5.5	4.9	6.8	6.2	4.9	4.3	6.1	5.3
Net Income	8.2	7.2	10.3	9.0	6.6	6.3	8.3	7.9
Net income attributable to noncontrolling interest	0.0	0.0	0.1	0.0	0.1	0.0	0.1	0.0
Net Income attributable to Knight Transportation	8.2 %	7.2 %	10.2 %	9.0 %	6.5 %	6.3 %	8.2 %	7.9 %

* There are minor rounding differences in the table.

A discussion of our results of operations for the six months and three months ended June 30, 2012 and June 30, 2011 is set forth below.

[Return to Table of Contents](#)

Comparison of Six Months and Three Months Ended June 30, 2012 to Six Months and Three Months Ended June 30, 2011.

Total revenue for the six months ended June 30, 2012, increased 9.8% to \$455.8 million from \$415.0 million for the same period in 2011. Total revenue included \$91.4 million of fuel surcharge revenue in the 2012 period compared to \$82.1 million in the 2011 period. Total revenue for the quarter ended June 30, 2012 increased 3.4% to \$236.3 million from \$228.5 million for the same period in 2011. Total revenue for the quarter included \$47.4 million of fuel surcharge revenue in the 2012 period compared to \$46.1 million in the 2011 period.

Revenue, before fuel surcharge, increased 9.5% to \$364.4 million for the six months ended June 30, 2012, from \$332.9 million for the same period of 2011. Revenue, before fuel surcharge, increased 3.6% to \$188.8 million for the quarter ended June 30, 2012, from \$182.4 million for the same period in 2011.

In the second quarter, our revenue continued to trend positively, however, at a slower pace than recent quarters. We experienced revenue growth in all of our asset-based operations in the second quarter of 2012 compared to the same period in 2011, including 3.1% in our dry van operations, 3.7% in our refrigerated operations, and 21.2% in our port and rail services. Our non-asset based operations decreased 1.1% in the second quarter of 2012 compared to the same period in 2011, as margins in our brokerage business were pressured due to tight capacity in the marketplace resulting in fewer opportunities that met our targeted gross margin.

We operated 5.1% additional average tractors in the 2012 quarter versus the 2011 quarter, increased our average revenue per total mile 2.1%, increased our average length of haul 1.5% and lowered our non-paid empty mile percentage. However, our average revenue per tractor (excluding fuel surcharges) declined 1.0% due to lower utilization.

Salaries, wages and benefits expense as a percentage of revenue, before fuel surcharge, increased to 32.9% for the six months ended June 30, 2012, compared to 32.1% for the same period in 2011. Salaries, wages and benefits expense as a percentage of revenue, before fuel surcharge, increased to 31.3% for the three months ended June 30, 2012, compared to 30.6% for the same period in 2011. The increase in the six-month period as a percentage of revenue is due to the \$4.0 million pre-tax, non-cash stock compensation charge recorded in the first quarter of 2012 related to the acceleration of certain stock options issued prior to 2009. Excluding this charge, salaries, wages and benefits expense for the six-month period, expressed as a percentage of revenue decreased as a result of an increase in revenue per tractor, and increased revenue generated from our non-asset based operations and owner-operators, the expenses of which are reflected in purchased transportation. Salaries, wages and benefits expense as a percentage of revenue, before fuel surcharge, for the three-month period increased as our average revenue per tractor declined slightly as higher rates offset by lower utilization per truck as we continued to grow our fleet. Costs associated with healthcare benefits provided to our employees, and accruals for workers' compensation benefits are a component of our salaries, wages and benefits in our consolidated statements of income. We believe that the driver market is tightening and the implementation of Compliance, Safety, Accountability ("CSA") has further reduced the pool of available drivers. Having a sufficient number of qualified driving associates continues to be a major concern. We have implemented a performance related bonus plan for our drivers, and could be required to create further pay incentives during the year given these conditions.

Fuel expense, net of fuel surcharge, as a percentage of revenue before fuel surcharge, decreased to 6.2% for the six months ended June 30, 2012, from 8.3% for the same period in 2011. Fuel expense, net of fuel surcharge, as a percentage of revenue before fuel surcharge, decreased to 4.9% for the three months ended June 30, 2012, from 7.6% for the same period in 2011. In the six-month period ended June 30, 2012 compared to the same period in 2011, the decrease as a percentage of revenue before fuel surcharge is due to a combination of revenue growth of our non-asset-based businesses, where no fuel expense is incurred, the trend in the U.S. National Average Diesel Fuel

price, and effective fuel efficiency initiatives. In the

[Return to Table of Contents](#)

three-month period ended June 30, 2012 compared to the same period in 2011, the decrease was attributed to the continued effective fuel efficiency initiatives, and falling U.S. National Average Diesel Fuel prices. We have made improvements to eliminate empty miles, reduce out of route miles and idle time, improve fuel cost, enhance equipment operations through training, and significantly improve aerodynamics and engine efficiency. We continue to update our fleet with more fuel-efficient 2010 U.S. EPA emission engines, our average fleet age at June 30, 2012 was 1.8 years compared to 2.3 years at June 30, 2011. Our fuel surcharge program helps to offset increases in fuel prices, but applies only to loaded miles and typically does not offset empty miles, idle time, and out of route miles driven. Typical fuel surcharge programs involve a computation based on the change in national or regional fuel prices. These programs may update as often as weekly, but typically require a specified minimum change in fuel cost to prompt a change in fuel surcharge revenue. Therefore, many of these programs have a time lag between when fuel costs change and when the change is reflected in fuel surcharge revenue. Due to this time lag, during periods of sharply rising fuel costs our fuel expense, net of fuel surcharge, negatively impacts our operating income, and positively impacts our operating income during periods of falling fuel costs. The U.S. National Average Diesel Fuel price was trending in the same direction during the six-month and three-month periods ended June 30, 2012, and 2011, however, the increase in the first quarter of 2012 was 9.6% compared to 18.0% during the first quarter of 2011 whereas, the decrease during the second quarter in 2012 was 12.1% compared to 5.6% during the second quarter of 2011. The less volatile first quarter fuel prices in 2012, and the sharper decrease in fuel prices in the second quarter of 2012 compared to 2011 resulted in improved fuel surcharge recovery for both the six-month period and three-month period ended June 30, 2012 compared to the same periods in 2011.

Operations and maintenance expense as a percentage of revenue, before fuel surcharge, was essentially flat at 7.9% for the six months ended June 30, 2012, compared to 8.0% in the same period a year ago. Operations and maintenance expense as a percentage of revenue, before fuel surcharge, was essentially flat at 8.0% for the three months ended June 30, 2012, compared to 8.1% in the same period a year ago. Operations and maintenance consist of direct operating expense, maintenance, and tire expense. Our average fleet age fell to 1.8 years at June 30, 2012, from 2.3 years at June 30, 2011.

Insurance and claims expense as a percentage of revenue, before fuel surcharge, was essentially flat for the six months ended June 30, 2012 and 2011. For the quarter ended June 30, 2012, insurance and claims expense as a percentage of revenue, before fuel surcharge, decreased slightly to 4.4% from 4.8% for the same quarter in 2011. We experienced a slightly lower accident rate and lower settlement costs in the second quarter of 2012 compared to the same period in 2011.

Operating taxes and licenses expense as a percentage of revenue, before fuel surcharge, was essentially flat in the six months ended June 30, 2012, and remained constant in the quarter ended June 30, 2012, compared to the same periods in 2011.

Communications expense as a percentage of revenue, before fuel surcharge, decreased to 0.7% for both the six-month period and three-month period ended June 30, 2012, from 0.8% for the same periods on 2011, due to the increase in revenue.

Depreciation and amortization expense as a percentage of revenue, before fuel surcharge, increased to 11.3% for the six months ended June 30, 2012, compared to 11.1% for the same period in 2011. For the quarter, ended June 30, 2012, depreciation and amortization expense as a percentage of revenue, before fuel surcharge, increased to 11.0% compared to 10.1% for the same quarter in 2011. The increase is due to higher equipment prices for EPA compliant engines, a slight decline in revenue per tractor, and a decrease in second quarter in revenue from non-asset based operations. Absent offsetting improvements in revenue per tractor or continued growth in our independent contractor fleet, our expense in this category may increase going forward if equipment prices continue to increase.

[Return to Table of Contents](#)

Purchased transportation is comprised of amounts paid to independent contractors for our dry van and refrigerated operations, as well as contracted carriers for our brokerage operations, to railroads for our intermodal operations, and our sourcing activities. Purchased transportation expense as a percentage of revenue, before fuel surcharge, increased to 18.6% for the six months ended June 30, 2012, from 18.1% for the same period in 2011, while the three months ended June 30, 2012 remained consistent with the same period in 2011. The increase in this category in the six months is due to the combination of increased sourcing activity through our joint venture operations, and increased contractor and third-party carrier expense during the first quarter of 2012 compared to the same period in 2011. In the first three months of the six-month period, we experienced rising cost per mile paid to independent contractors due to an increase in the National Average Diesel Fuel price, and significant increase in demand for our brokerage and intermodal services resulting in an increase in brokerage and intermodal purchased transportation.

Miscellaneous operating expenses as a percentage of revenue, before fuel surcharge, decreased to 1.5% for the six months and three months ended June 30, 2012, from 1.9% for the same periods in 2011. These decreases are primarily due to an increase in gains from the sale of used equipment, which are included in miscellaneous operating expenses. Gains from sale of equipment increased to \$4.8 million in the six months ended June 30, 2012, compared to \$2.6 million for the same period a year ago, and to \$2.2 million for the three months ended June 30, 2012, compared to \$1.5 million for the same period in 2011.

As a result of the above factors, our operating ratio, net of fuel surcharge (operating expenses, net of fuel surcharge, expressed as a percentage of revenue, before fuel surcharge), was 85.7%, or 84.7% excluding the \$4.0 million non-cash stock compensation charge, for the six months ended June 30, 2012, compared to 87.1% for the same period in 2011. For the quarter ended June 30, 2012, our operating ratio was 83.0% compared to 85.1% for the same quarter in 2011.

Interest income as a percentage of revenue, before fuel surcharge, decreased to 0.1% for the six and three months ended June 30, 2012, compared to 0.3% for the same periods in 2011, as we decreased our short-term investments and increased our investment in revenue equipment, office equipment, and land and leasehold improvements. We also incurred approximately \$242,000 in interest expense in the six months ended June 30, 2012, and approximately \$114,000 in the three months ended June 30, 2012 as a result of borrowing from our line of credit. Our other income increased in the 2012 periods compared to the 2011 periods as a result of income received from our investments in available-for-sale securities, which was partially offset by losses incurred from other investments included in "Other long-term assets and restricted cash" on the accompanying consolidated balance sheets.

Income taxes have been provided for at the statutory federal and state rates, adjusted for certain permanent differences between financial statement income and income for tax reporting. Our effective income tax rates has increased to 42.6% for the six months ended June 30, 2012, compared to 40.0% for the same period a year ago. The increased effective tax rate is attributed to the majority of the \$4.0 million pre-tax stock compensation charge being disallowed as a tax deduction. We expect our effective tax rate to return to historical levels in future periods.

As a result of the preceding changes, our net income attributable to Knight, as a percentage of revenue before fuel surcharge, increased to 8.2% for the six months ended June 30, 2012, compared to 7.9% for the same period in 2011. For the quarter ended June 30, 2012, net income attributable to Knight, as a percentage of revenue before fuel surcharge, increased to 10.2% compared to 9.0% for the same quarter in 2011.

Liquidity and Capital Resources

The growth of our business has required, and will continue to require, a significant investment in new revenue equipment. Our primary source of liquidity has been funds provided by operations.

Net cash provided by operating activities was \$62.4 million for the six months ended June 30, 2012, compared to \$89.9 million provided during the same period in 2011. We held no short-term trading investments in 2012; however, we liquidated our holdings in short-term trading investments in 2011. Excluding the decrease in our short-term investments in 2011, our net cash provided by operating activities would have been \$62.4 million and \$65.5 million for the six months ended June 30, 2012 and 2011, respectively. We also used \$16.4 million to pay income taxes in the six months ended June 30, 2012 compared to \$2.0 million for the same period in 2011.

[Return to Table of Contents](#)

Net cash used in investing activities was \$57.4 million for the six months ended June 30, 2012, compared to \$34.3 million for the same period in 2011. Capital expenditures for the purchase of revenue equipment, office equipment, and land and leasehold improvements, net of equipment sales, increased to \$56.5 million for the six months ended June 30, 2012, compared to \$33.9 million for the same period in 2011. We estimate net capital expenditures to be in the range of \$85 million for the year as we continue to refresh our fleet and add additional capacity.

Net cash used in financing activities was \$11.7 million for the six months ended June 30, 2012, compared to \$67.9 million for the same period in 2011. We did not repurchase any shares of our stock in the six months ended June 30, 2012; however, we purchased \$59.2 million of Company stock on the open market in the six months ended June 30, 2011. Proceeds from exercises of stock options were \$3.2 million in the six months ended June 30, 2012, compared to \$1.2 million in the same period of 2011. We used \$5.0 million to pay down our line of credit borrowing in the six months ending June 30, 2012, and \$9.7 million for dividends compared to \$10.0 million in dividends for the same period in 2011. We currently expect to continue to pay quarterly cash dividends in the future. Future payment of cash dividends, and the amount of any such dividends, will depend upon our financial condition, results of operations, cash requirements, tax treatment, and certain corporate law requirements, as well as other factors deemed relevant by our Board of Directors.

We currently maintain a line of credit that permits revolving borrowings and letters of credit up to an aggregate of \$150.0 million. The outstanding debt balance under our line of credit was \$50.0 million and \$55.0 million at June 30, 2012, and December 31, 2011, respectively, which is classified as a long-term liability on the "Long-term debt" line in the accompanying consolidated balance sheets. We also utilized a portion of our line of credit for letters of credit, which are issued to various regulatory authorities in connection with our self-insurance programs. The issued but unused letters of credit totaled \$24.0 million at June 30, 2012, and \$25.3 million at December 31, 2011. Combining the amounts borrowed and letters of credit issued at June 30, 2012, we had \$76.0 million available for future borrowing under our line of credit, and \$69.7 million at December 31, 2011. We are obligated to comply with certain financial covenants under our line of credit agreement, and we were compliant at June 30, 2012 and December 31, 2011.

Over the last twelve-month period, we have returned \$36.6 million to our shareholders in the form of dividends and stock repurchases. Our cash balance at June 30, 2012, was \$2.8 million, and we ended the second quarter with \$504.7 million of shareholders' equity. We believe that we will be able to finance our short-term needs for working capital over the next 12 months and beyond, as well as acquisitions of revenue equipment during such period, with cash, cash flows from operations, and the borrowing available under our existing line of credit. We expect to have significant capital requirements over the long-term, which may require us to incur debt or seek additional equity capital. The availability of additional capital will depend upon prevailing market conditions, the market price of our common stock, and several other factors over which we have limited control, as well as our financial condition and results of operations. Nevertheless, based on our recent operating results, current cash position, anticipated future cash flows, and sources of available financing, we do not expect that we will experience any significant liquidity constraints in the foreseeable future.

Off-Balance Sheet Transactions

Our liquidity is not materially affected by off-balance sheet transactions. Vehicles held under operating leases were not carried on our balance sheet. We did not have any tractors or trailers held under operating leases as of June 30, 2012 or December 31, 2011.

[Return to Table of Contents](#)

Critical Accounting Policies and Estimates

The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America requires that management make a number of assumptions and estimates that affect the reported amounts of assets, liabilities, revenue, and expenses in our consolidated financial statements and accompanying notes. Management bases its estimates on historical experience and various other assumptions believed to be reasonable. Although these estimates are based on management's best knowledge of current events and actions that may impact us in the future, actual results may differ from these estimates and assumptions. Our critical accounting policies are those that affect, or could affect our financial statements materially and involve a significant level of judgment by management. The accounting policies we deem most critical to us include revenue recognition, which we recognize when persuasive evidence of an arrangement exists, delivery has occurred, the fee is fixed or determinable and collectability is probable. These conditions are met upon delivery. Furthermore, in accordance with ASC 605-45, Revenue Recognition – Principal Agent Consideration, we account for revenue from our asset-based operations, our non-asset-based operations, and revenue on freight transported by independent contractors within our asset-based operations on a gross basis. We are the primary obligor in the arrangements, we have the ability to establish prices, we have discretion in selecting the independent contractor or other third party that will perform the service, we have the risk of loss in the event of cargo claims, and we bear the credit risk associated with customer payments. Accordingly, all such revenue billed to customers is classified as operating revenue and all corresponding payments to carriers for transportation services the Company arranges in connection with brokerage and intermodal activities and to independent contractor providers of revenue equipment are classified as purchased transportation expense. Other accounting policies deemed critical include allowance for doubtful accounts, depreciation, claims accrual, accounting for income taxes, and share based payments. There have been no significant changes to our critical accounting policies and estimates during the three months ended June 30, 2012, compared to those disclosed in Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operation," included in our 2011 Annual Report on Form 10-K.

Seasonality

Results of operations in the transportation industry frequently show a seasonal pattern. Continued expansion of our operations throughout the United States could expose us to greater operating variances due to periodic seasonal weather in various regions, which variance could have a materially adverse effect on our operations.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

We are exposed to market risk changes in interest rate on debt and from changes in commodity prices.

Under Financial Accounting Reporting Release Number 48 and SEC rules and regulations, we are required to disclose information concerning market risk with respect to foreign exchange rates, interest rates, and commodity prices. We have elected to make such disclosures, to the extent applicable, using a sensitivity analysis approach, based on hypothetical changes in interest rates and commodity prices. We do not enter into derivatives for speculative purposes, or for which there are no underlying related exposures. Because our operations are mostly confined to the United States, we are not subject to a material amount of foreign currency risk.

[Return to Table of Contents](#)

Interest Rate Risk

We have interest rate risk to the extent we borrow against our line of credit or incur other debt. Our line of credit bears a variable interest rate, either at the prime rate or LIBOR plus 0.625%. Our earnings would be affected by changes in these short-term interest rates. Risk can be quantified by measuring the financial impact of a near-term adverse increase in short-term interest rates. At our average level of borrowing for the six months ended June 30, 2012, a 1% increase in our applicable rate would reduce pretax earnings by approximately \$0.5 million on an annualized basis.

Historically, we have invested our excess cash primarily in highly liquid debt instruments of the U.S. government and its agencies, municipalities in the U.S., money market funds, and equity securities (e.g., common stock). Investments in both fixed rate and floating rate interest earning securities carry a degree of interest rate risk. Fixed rate securities may have their fair market value adversely impacted due to a rise in interest rates, while floating rate securities may produce less income than predicted if interest rates fall. Due in part to these factors, our income from investments may decrease in the future.

Commodity Price Risk

We are subject to commodity price risk with respect to purchases of fuel. The price and availability of diesel fuel can fluctuate due to market factors that are beyond our control. We believe fuel surcharges are effective at mitigating most, but not all, of the risk of high fuel prices because we do not recover the full amount of fuel price increases. As of June 30, 2012 and December 31, 2011, we did not have any derivative financial instruments to reduce our exposure to fuel price fluctuations, but may use such instruments in the future.

Item 4. Controls and Procedures

We have established disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended) to ensure that material information relating to us, including our consolidated subsidiaries, is made known to the officers who certify our financial reports and to other members of senior management and the Board of Directors. Our management, with the participation of our principal executive officer and principal financial officer, conducted an evaluation of the effectiveness of our disclosure controls and procedures. Based on this evaluation, as of the end of the period covered by this Quarterly Report on Form 10-Q, our principal executive officer and principal financial officer have concluded that our disclosure controls and procedures are effective to ensure that the information required to be disclosed by us in the reports that we file or submit under the Exchange Act is (i) recorded, processed, summarized, and reported within the time periods specified in the SEC rules and forms, and (ii) accumulated and communicated to management, including our principal executive officer and principal financial officer, as appropriate, to allow timely decisions regarding required disclosure.

There was no change in our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during the quarter ended June 30, 2012, that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

We have confidence in our disclosure controls and procedures and internal control over financial reporting. Nevertheless, our management, including our principal executive officer and principal financial officer, does not expect that our disclosure controls and procedures and internal control over financial reporting will prevent all errors, misstatements, or fraud. A control system, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Further, the design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Because of the inherent limitations in all control systems, no evaluation of controls can provide

absolute assurance that all control issues and instances of fraud, if any, have been detected.

[Return to Table of Contents](#)

PART II - OTHER INFORMATION

Item 1. Legal Proceedings

We are a party to certain claims and pending litigation arising in the normal course of business. These proceedings primarily involve claims for personal injury or property damage incurred in the transportation of freight or for personnel matters. We maintain insurance to cover liabilities arising from the transportation of freight in amounts in excess of self-insurance retentions. Based on our present knowledge of the facts and, in certain cases, advice of outside counsel, management believes the resolution of claims and pending litigation, taking into account existing reserves, will not have a materially adverse effect on us.

We also are involved in certain class action litigation in which the plaintiffs allege claims for failure to provide meal and rest breaks, unpaid wages, unauthorized deductions, and other items. Based on its knowledge of the facts and advice of outside counsel, management does not believe the outcome of this litigation is likely to have a materially adverse effect on us. However, the final disposition of these matters and the impact of such final dispositions cannot be determined at this time.

Item 1A. Risk Factors

While we attempt to identify, manage, and mitigate risks and uncertainties associated with our business, some level of risk and uncertainty will always be present. Our Annual Report on Form 10-K for the year ended December 31, 2011, in the section entitled "Item 1A. Risk Factors," describes some of the risks and uncertainties associated with our business. These risks and uncertainties have the potential to materially affect our business, financial condition, results of operations, cash flows, projected results, and future prospects.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

On May 19, 2011, our Board of Directors unanimously authorized the repurchase of up to 10.0 million shares of our common stock. The repurchase authorization will remain in effect until the share limit is reached or the program is terminated. No shares were repurchased in the second quarter of 2012. See Note 13 for additional information with respect to our share repurchase programs.

Item 3. Defaults Upon Senior Securities

Not Applicable

Item 4. Mine Safety Disclosures

Not Applicable

Item 5. Other Information

Not Applicable

[Return to Table of Contents](#)

Item 6. Exhibits

Exhibits required by Item 601 of Regulation S-K

Exhibit No.	Description
Exhibit 3	Articles of Incorporation and Bylaws
(3.1)	Second Amended and Restated Articles of Incorporation of the Company. (Incorporated by reference to Appendix A to the Company's Definitive Proxy Statement on Schedule 14A filed April 20, 2007.)
(3.2)	2010 Amended and Restated Bylaws of the Company. (Incorporated by reference to Exhibit 3 to the Company's Report on Form 8-K dated March 15, 2010 and filed on March 17, 2010.)
Exhibit 4	Instruments defining the rights of security holders, including indentures
(4.1)	Articles 4, 10, and 11 of the Second Amended and Restated Articles of Incorporation of the Company. (Incorporated by reference to Exhibit 3.1 to this Report on Form 10-Q.)
(4.2)	Sections 2 and 5 of the 2010 Amended and Restated Bylaws of the Company. (Incorporated by reference to Exhibit 3.2 to this Report on Form 10-Q.)
Exhibit 10	Material Contracts
10.1*	Knight Transportation, Inc. 2012 Equity Compensation Plan. (Incorporated by reference to the Company's Definitive Proxy Statement on Schedule 14A filed April 6, 2012.)
Exhibit 31	Section 302 Certifications
<u>(31.1)**</u>	Certification pursuant to Item 601(b)(31) of Regulation S-K, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002, by Kevin P. Knight, the Company's Chief Executive Officer.
<u>(31.2)**</u>	Certification pursuant to Item 601(b)(31) of Regulation S-K, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002, by Adam Miller, the Company's Chief Financial Officer.
Exhibit 32	Section 906 Certifications

<u>(32.1)</u> **	Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, by Kevin P. Knight, the Company's Chief Executive Officer.
<u>(32.2)</u> **	Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, by Adam Miller, the Company's Chief Financial Officer.
Exhibit 101	Interactive Data File
(101.INS)***	XBRL Instance Document.
(101.SCH)***	XBRL Taxonomy Extension Schema Document.
(101.CAL)***	XBRL Taxonomy Extension Calculation Linkbase Document.
(101.DEF)***	XBRL Taxonomy Extension Definition Linkbase Document.
(101.LAB)***	XBRL Taxonomy Extension Label Linkbase Document.
(101.PRE)***	XBRL Taxonomy Extension Presentation Linkbase Document.
*Management contract or compensatory plan or arrangement.	
**Filed herewith	
***In accordance with Regulation S-T, the XBRL-related information in Exhibit 101 to this Quarterly Report on Form 10-Q shall be deemed to be "furnished" and not "filed."	

[Return to Table of Contents](#)

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

KNIGHT TRANSPORTATION, INC.

Date: August 9, 2012

By: /s/ David A. Jackson
David A. Jackson
President, in his capacity as such and on
behalf of the registrant

Date: August 9, 2012

By: /s/ Adam Miller
Adam Miller
Chief Financial Officer, in his capacity as
such and on behalf of the registrant