

DEPOMED INC  
Form 10-Q  
August 07, 2006

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

WASHINGTON, D.C. 20549

**FORM 10-Q**

**x** **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF  
THE SECURITIES EXCHANGE ACT OF 1934**

**FOR THE QUARTERLY PERIOD ENDED June 30, 2006**

**OR**

**o** **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF  
THE SECURITIES EXCHANGE ACT OF 1934**

**FOR THE TRANSITION PERIOD FROM TO**

**COMMISSION FILE NUMBER 000-23267**

**DEPOMED, INC.**

(EXACT NAME OF REGISTRANT AS SPECIFIED IN ITS CHARTER)

**CALIFORNIA**  
(STATE OR OTHER JURISDICTION OF  
INCORPORATION OR ORGANIZATION)

**94-3229046**  
(I.R.S. EMPLOYER  
IDENTIFICATION NUMBER)

**1360 O BRIEN DRIVE**  
**MENLO PARK, CALIFORNIA 94025**  
(ADDRESS OF PRINCIPAL EXECUTIVE OFFICES, INCLUDING ZIP CODE)

**(650) 462-5900**  
(REGISTRANT'S TELEPHONE NUMBER, INCLUDING AREA CODE)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Exchange Act during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes **x** No **o**

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Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer or a non-accelerated filer, as defined in Rule 12b-2 of the Exchange Act.

Large accelerated filer ☐

Accelerated filer ☒

Non-accelerated filer ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes ☐ No ☒

The number of issued and outstanding shares of the Registrant's Common Stock, no par value, as of August 2, 2006 was 41,774,427.

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DEPOMED, INC.

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**PART I FINANCIAL INFORMATION****ITEM 1. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS****DEPOMED, INC.****CONDENSED CONSOLIDATED BALANCE SHEETS****(Unaudited)**

|                                                                                                                                                                                                                                                                                            | <b>June 30,<br/>2006</b> | <b>December 31,<br/>2005</b> |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|------------------------------|
| <b>ASSETS</b>                                                                                                                                                                                                                                                                              |                          |                              |
| Current assets:                                                                                                                                                                                                                                                                            |                          |                              |
| Cash and cash equivalents                                                                                                                                                                                                                                                                  | \$ 4,894,750             | \$ 7,565,556                 |
| Marketable securities                                                                                                                                                                                                                                                                      | 40,447,327               | 51,507,509                   |
| Accounts receivable                                                                                                                                                                                                                                                                        | 364,247                  | 1,094,840                    |
| Unbilled accounts receivable                                                                                                                                                                                                                                                               | 410,247                  | 861,576                      |
| Inventories                                                                                                                                                                                                                                                                                | 1,221,095                | 864,786                      |
| Prepaid and other current assets                                                                                                                                                                                                                                                           | 2,273,407                | 1,107,710                    |
| Total current assets                                                                                                                                                                                                                                                                       | 49,611,073               | 63,001,977                   |
| Property and equipment, net                                                                                                                                                                                                                                                                | 2,822,718                | 3,146,611                    |
| Other assets                                                                                                                                                                                                                                                                               | 181,485                  | 228,926                      |
|                                                                                                                                                                                                                                                                                            | \$ 52,615,276            | \$ 66,377,514                |
| <b>LIABILITIES AND SHAREHOLDERS (DEFICIT) EQUITY</b>                                                                                                                                                                                                                                       |                          |                              |
| Current liabilities:                                                                                                                                                                                                                                                                       |                          |                              |
| Accounts payable                                                                                                                                                                                                                                                                           | \$ 3,091,804             | \$ 1,588,999                 |
| Accrued compensation                                                                                                                                                                                                                                                                       | 1,477,647                | 1,989,606                    |
| Other accrued liabilities                                                                                                                                                                                                                                                                  | 1,143,784                | 781,793                      |
| Royalty advances                                                                                                                                                                                                                                                                           | 625,959                  |                              |
| Deferred margin                                                                                                                                                                                                                                                                            |                          | 45,486                       |
| Deferred revenue, current portion                                                                                                                                                                                                                                                          | 3,772,196                | 3,572,196                    |
| Other current liabilities                                                                                                                                                                                                                                                                  | 93,073                   | 93,073                       |
| Total current liabilities                                                                                                                                                                                                                                                                  | 10,204,463               | 8,071,153                    |
| Deferred revenue, non-current portion                                                                                                                                                                                                                                                      | 49,634,933               | 51,421,263                   |
| Other long-term liabilities                                                                                                                                                                                                                                                                | 77,563                   | 124,099                      |
| Commitments                                                                                                                                                                                                                                                                                |                          |                              |
| Shareholders' (deficit) equity:                                                                                                                                                                                                                                                            |                          |                              |
| Preferred stock, no par value, 5,000,000 shares authorized; Series A convertible preferred stock, 25,000 shares designated, 18,159 and 17,543 shares issued and outstanding at June 30, 2006 and December 31, 2005, respectively, with an aggregate liquidation preference of \$18,158,848 | 12,015,000               | 12,015,000                   |
| Common stock, no par value, 100,000,000 shares authorized; 41,774,427 and 40,689,369 shares issued and outstanding at June 30, 2006 and December 31, 2005, respectively                                                                                                                    | 142,954,295              | 139,640,599                  |
| Deferred compensation                                                                                                                                                                                                                                                                      |                          | (337,049)                    |
| Accumulated deficit                                                                                                                                                                                                                                                                        | (162,122,015)            | (144,451,897)                |
| Accumulated other comprehensive loss                                                                                                                                                                                                                                                       | (148,963)                | (105,654)                    |
| Total shareholders' (deficit) equity                                                                                                                                                                                                                                                       | (7,301,683)              | 6,760,999                    |
|                                                                                                                                                                                                                                                                                            | \$ 52,615,276            | \$ 66,377,514                |

See accompanying notes to Condensed Consolidated Financial Statements.

## DEPOMED, INC.

**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**  
**(Unaudited)**

|                                                                                     | Three Months Ended June 30, |                 | Six Months Ended June 30, |                  |
|-------------------------------------------------------------------------------------|-----------------------------|-----------------|---------------------------|------------------|
|                                                                                     | 2006                        | 2005            | 2006                      | 2005             |
| Revenue:                                                                            |                             |                 |                           |                  |
| License revenue                                                                     | \$ 893,165                  | \$ 18,750       | \$ 1,786,330              | \$ 37,500        |
| Collaborative revenue                                                               | 74,750                      | 409,718         | 74,750                    | 409,718          |
| Royalties                                                                           | 80,146                      |                 | 429,467                   |                  |
| Product sales                                                                       | 1,165,304                   |                 | 1,264,977                 |                  |
| Total revenue                                                                       | 2,213,365                   | 428,468         | 3,555,524                 | 447,218          |
| Costs and expenses:                                                                 |                             |                 |                           |                  |
| Cost of sales                                                                       | 1,050,836                   |                 | 1,125,189                 |                  |
| Research and development                                                            | 6,767,852                   | 5,053,603       | 12,451,934                | 10,070,461       |
| General and administrative                                                          | 4,898,162                   | 3,216,391       | 8,829,455                 | 4,932,455        |
| Total costs and expenses                                                            | 12,716,850                  | 8,269,994       | 22,406,578                | 15,002,916       |
| Loss from operations                                                                | (10,503,485 )               | (7,841,526 )    | (18,851,054 )             | (14,555,698 )    |
| Other income (expenses):                                                            |                             |                 |                           |                  |
| Gain on extinguishment of debt                                                      |                             | 1,058,935       |                           | 1,058,935        |
| Interest and other income                                                           | 586,077                     | 197,097         | 1,180,936                 | 368,971          |
| Interest expense                                                                    |                             | (226,545 )      |                           | (459,684 )       |
| Total other income                                                                  | 586,077                     | 1,029,487       | 1,180,936                 | 968,222          |
| Net loss                                                                            | (9,917,408 )                | (6,812,039 )    | (17,670,118 )             | (13,587,476 )    |
| Deemed dividend on preferred stock                                                  | (162,188 )                  | (210,283 )      | (334,820 )                | (403,940 )       |
| Net loss applicable to common stock shareholders                                    | \$ (10,079,596 )            | \$ (7,022,322 ) | \$ (18,004,938 )          | \$ (13,991,416 ) |
| Basic and diluted net loss applicable to common stock shareholders per common share | \$ (0.24 )                  | \$ (0.18 )      | \$ (0.44 )                | \$ (0.36 )       |
| Shares used in computing basic and diluted net loss per common share                | 41,517,862                  | 39,752,902      | 41,182,550                | 39,406,482       |

See accompanying notes to Condensed Consolidated Financial Statements.

## DEPOMED, INC.

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS  
(Unaudited)

|                                                                             | Six Months Ended June 30,<br>2006 | 2005             |
|-----------------------------------------------------------------------------|-----------------------------------|------------------|
| <b>Operating Activities</b>                                                 |                                   |                  |
| Net loss                                                                    | \$ (17,670,118 )                  | \$ (13,587,476 ) |
| Adjustments to reconcile net loss to net cash used in operating activities: |                                   |                  |
| Depreciation and amortization                                               | 864,361                           | 613,062          |
| Gain on extinguishment of debt                                              |                                   | (1,058,935 )     |
| Accrued interest expense on shareholder notes                               |                                   | 443,344          |
| Employee and director stock-based compensation                              | 1,217,203                         | 263,089          |
| Stock-based compensation related to consultants                             |                                   | 7,360            |
| Changes in assets and liabilities:                                          |                                   |                  |
| Accounts receivable                                                         | 1,181,922                         | (409,718 )       |
| Inventories                                                                 | (356,309 )                        | (105,000 )       |
| Prepaid and other current assets                                            | (1,165,697 )                      | (42,379 )        |
| Other assets                                                                | 47,441                            | 146,970          |
| Accounts payable and other accrued liabilities                              | 1,864,796                         | 1,287,959        |
| Accrued compensation                                                        | (511,959 )                        | 182,582          |
| Royalty advances                                                            | 625,959                           |                  |
| Deferred revenue                                                            | (1,586,330 )                      | (37,500 )        |
| Deferred margin                                                             | (45,486 )                         |                  |
| Net cash used in operating activities                                       | (15,534,217 )                     | (12,296,642 )    |
| <b>Investing Activities</b>                                                 |                                   |                  |
| Purchases of property and equipment                                         | (428,575 )                        | (537,412 )       |
| Purchases of marketable securities                                          | (20,072,113 )                     | (12,583,047 )    |
| Maturities of marketable securities                                         | 29,433,347                        | 9,917,242        |
| Sales of marketable securities                                              | 1,497,210                         | 4,096,496        |
| Net cash provided by investing activities                                   | 10,429,869                        | 893,279          |
| <b>Financing Activities</b>                                                 |                                   |                  |
| Payments on capital lease obligations                                       |                                   | (33,186 )        |
| Payments on equipment loans                                                 |                                   | (67,480 )        |
| Payments on notes payable                                                   |                                   | (9,665,000 )     |
| Proceeds from issuance of common stock                                      | 2,433,542                         | 21,277,503       |
| Net cash provided by financing activities                                   | 2,433,542                         | 11,511,837       |
| Net (decrease) increase in cash and cash equivalents                        | (2,670,806 )                      | 108,474          |
| Cash and cash equivalents at beginning of period                            | 7,565,556                         | 953,295          |
| Cash and cash equivalents at end of period                                  | \$ 4,894,750                      | \$ 1,061,769     |

See accompanying notes to Condensed Consolidated Financial Statements.

**DEPOMED, INC.**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

**NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

*Basis of Presentation*

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These unaudited condensed consolidated financial statements and the related footnote information of Depomed, Inc. (the Company or Depomed) have been prepared pursuant to the requirements of the Securities and Exchange Commission (SEC) for interim reporting. As permitted under those rules, certain footnotes or other financial information that are normally required by U.S. generally accepted accounting principles have been condensed or omitted pursuant to such rules and regulations. In the opinion of the Company's management, the accompanying interim unaudited condensed consolidated financial statements include all adjustments (consisting only of normal recurring adjustments) necessary for a fair presentation of the information for the periods presented. The results for the interim period ended June 30, 2006 are not necessarily indicative of results to be expected for the entire year ending December 31, 2006 or future operating periods.

The balance sheet at December 31, 2005 has been derived from the audited financial statements at that date. The balance sheet does not include all of the information and footnotes required by U.S. generally accepted accounting principles for complete financial statements. For further information, refer to the financial statements and footnotes thereto included in the Company's annual report on Form 10-K for the year ended December 31, 2005 filed with the SEC.

### ***Principles of Consolidation***

The consolidated financial statements for the three and six months ended June 30, 2006 and 2005, include the accounts of the Company and Depomed Development, Ltd., DDL, formerly a joint venture with Elan Corporation, plc, Elan Pharma International, Ltd. and Elan International Services, Ltd. (together, Elan), which became a wholly owned subsidiary of the Company in the second quarter of 2004. For the three and six months ended June 30, 2006, the Company consolidated general and administrative expense of approximately \$0 and \$7,000, respectively, related to DDL. DDL does not have any fixed assets, liabilities or employees and will not perform any further product development on behalf of Depomed or any other entity. Material intercompany accounts and transactions have been eliminated. In the fourth quarter of 2005, the Company's Board of Directors approved the dissolution of DDL.

### ***Stock-Based Compensation***

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Effective January 1, 2006, Depomed implemented the provisions of Statement of Financial Accounting Standards No. 123 (revised 2004), *Share-Based Payment* (FAS 123(R)), as interpreted by SEC Staff Accounting Bulletin No. 107 (SAB 107), using the modified prospective transition method. FAS 123(R) is a revision of Statement of Financial Accounting Standards No. 123, *Accounting for Stock-Based Compensation* (FAS 123), and supercedes APB Opinion No. 25, *Accounting for Stock Issued to Employees* (APB No. 25). FAS 123(R) requires companies to recognize the cost of employee and director services received in exchange for awards of equity instruments, based on the grant-date fair value of those awards, in the statement of operations as pro forma disclosure is no longer an alternative. Using the modified prospective transition method of FAS 123(R), Depomed began recognizing fair-value compensation expense for stock-based awards, including stock options granted and stock issued under its employee purchase plan after January 1, 2006. Compensation expense for stock-based awards granted prior to implementation that were unvested and outstanding as of January 1, 2006 will be recognized over the requisite service period based on the grant-date fair value of those options and awards as previously calculated under FAS 123. The compensation expense for stock-based compensation is based on the single-option approach, includes an estimate for forfeitures and is recognized over the vesting term of the options using the straight-line method. FAS 123(R) requires forfeitures to be estimated at the time of grant and revised, if necessary, in subsequent periods if actual forfeitures differ from those estimates. Depomed estimates forfeitures based on historical experience. Prior to the adoption of FAS 123(R), pro forma disclosures required under FAS 123 included forfeitures as they occurred. Under the modified prospective transition method of implementation, no restatement of prior periods has been made. See Note 4 of the Notes to Condensed Consolidated Financial Statements for further information regarding Depomed's stock-based compensation assumptions and expenses, including pro forma disclosures for prior periods.

*Use of Estimates*

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

***Revenue Recognition***

Revenue arrangements with multiple elements are divided into separate units of accounting if certain criteria are met, including whether the delivered element has stand-alone value to the customer and whether there is objective and reliable evidence of the fair value of the undelivered items. The consideration received is allocated among the separate units based on their respective fair values, and the applicable revenue recognition criteria are applied to each of the separate units.

Collaborative revenue recognized relates to services rendered in connection with collaborative arrangements and the achievements of milestones under such arrangements. Revenue related to collaborative agreements with corporate partners is recognized as the expenses are incurred under each contract. The Company is required to perform services as specified in each respective agreement on a best or commercially reasonable efforts basis, and the Company is reimbursed based on the costs incurred on each specific contract. Nonrefundable substantive milestone payments are recognized pursuant to collaborative agreements upon the achievement of specified milestones where no further obligation to perform exists under that milestone provision of the arrangement and when collectibility is reasonably assured.

Revenue from license arrangements, including license fees creditable against future royalty obligations (if any), of the licensee, is recognized when an arrangement is entered into if the Company has substantially completed its obligations under the terms of the arrangement and the Company's remaining involvement is inconsequential and perfunctory. If the Company has significant continuing involvement under such an arrangement, license fees are deferred and recognized over the estimated performance period. License fee payments received in excess of amounts earned are classified as deferred revenue until earned.

Royalties are recognized as earned in accordance with the contract terms when royalties from licensees can be reliably measured and collectibility is reasonably assured. Royalties received under the Company's agreement with Esprit are recognized based on Esprit's sales, net of any estimated returns, discounts, rebates and chargebacks. Royalties received under the Company's agreement with Biovail are recognized when the royalty payments are received. Royalty payments received in excess of amounts earned are classified as royalty advances until earned.

Revenue from product sales is recognized when there is persuasive evidence that an arrangement exists, when title has passed and the right of return has expired, the price is fixed or determinable and the Company is reasonably assured of collecting the resulting receivable. Product sales revenue related to the Company's supply agreement with Esprit is recognized after a 30-day right of return has expired.

**NOTE 2. CASH, CASH EQUIVALENTS AND MARKETABLE SECURITIES**

The Company considers all highly liquid investments with an original maturity (at date of purchase) of three months or less to be cash equivalents. Cash and cash equivalents consist of cash on deposit with banks, money market instruments and commercial paper. The Company places its cash, cash equivalents and marketable securities with high quality, U.S. financial institutions and, to date, has not experienced material losses on any of its balances. The Company records cash and cash equivalents at amortized cost, which approximates the fair value. All marketable securities are classified as available-for-sale since these instruments are readily marketable. These securities are carried at fair value, which is based on readily available market information, with unrealized gains and losses included in accumulated other comprehensive income (loss) within shareholders' equity. The Company uses the specific identification method to determine the amount of realized gains or losses on sales of marketable securities. Realized gains or losses have been insignificant and are included in interest and other income. At June 30, 2006, the individual contractual period for all available-for-sale debt securities is within two years.

The following table shows the gross unrealized losses and fair value of the Company's investments with unrealized losses that are not deemed to be other-than-temporarily impaired, aggregated by investment category and length of time that individual securities have been in a continuous unrealized loss position, at June 30, 2006:

|                                 | Less than 12 months |                         | 12 months or greater |                         | Total         |                         |
|---------------------------------|---------------------|-------------------------|----------------------|-------------------------|---------------|-------------------------|
|                                 | Fair Value          | Gross Unrealized Losses | Fair Value           | Gross Unrealized Losses | Fair Value    | Gross Unrealized Losses |
| <b>U.S. Debt Securities</b>     |                     |                         |                      |                         |               |                         |
| U.S. corporate debt securities  | \$ 20,691,988       | \$ (67,381 )            | \$                   | \$                      | \$ 20,691,988 | \$ (67,381 )            |
| U.S. government debt securities | 19,755,339          | (81,582 )               |                      |                         | 19,755,339    | (81,582 )               |
| Total available-for-sale        | \$ 40,447,327       | \$ (148,963 )           | \$                   | \$                      | \$ 40,447,327 | \$ (148,963 )           |

The Company's investment in U.S. corporate debt securities consists primarily of investments in investment grade corporate bonds and notes. The Company's investment in U.S. government debt securities consists of low risk government agency bonds typically with a rating of A or higher. The unrealized losses on the Company's investments in U.S. corporate debt and U.S. government debt securities were caused by interest rate increases. An impairment charge is recognized when the decline in the fair value of a security below its carrying amount basis is determined to be other-than-temporary. The Company considers various factors in determining whether to recognize an impairment charge, including the duration of time and the severity to which the fair value has been less than the carrying amount, any adverse changes in the investee's financial condition and the Company's intent and ability to hold the investment for a period of time sufficient to allow for any anticipated recovery in market value. The Company considers these unrealized losses to be temporary at June 30, 2006. To date, the Company has not recorded any impairment charges on investments related to other-than-temporary declines in market value.

**NOTE 3. NET LOSS PER COMMON SHARE**

Net loss per common share is computed using the weighted-average number of shares of common stock outstanding. Common stock equivalent shares, which is based on the number of shares underlying outstanding stock options, warrants and other convertible securities, are not included as their effect is antidilutive. As of June 30, 2006 and 2005, the total number of outstanding common stock equivalent shares excluded from the loss per share computation was 8,399,008 and 15,092,384, respectively.

**NOTE 4. STOCK-BASED COMPENSATION**

The Company adopted FAS 123(R) on January 1, 2006 as described in Note 1 of the Notes to Condensed Consolidated Financial Statements. The Company uses the Black-Scholes option valuation model to determine the fair value of stock options and employee stock purchase plan (ESPP) shares. The determination of the fair value of stock-based payment awards on the date of grant using an option valuation model is affected by the Company's stock price as well as assumptions which include the Company's expected term of the award, the expected stock price volatility, risk-free interest rate and expected dividends over the expected term of the award.

The Company has concluded that its historical share option exercise experience does not provide a reasonable basis upon which to estimate expected term and therefore, as of January 1, 2006, estimates the expected term of options granted by taking the average of the vesting term and the contractual term of the option, as illustrated in SAB 107. The Company estimates the volatility of its common stock price by using the historical volatility over the expected term of the options. The Company bases the risk-free interest rate on U.S. Treasury zero-coupon issues with terms similar to the expected term of the options as of the date of grant. The Company does not anticipate paying any cash dividends in the foreseeable future and therefore uses an expected dividend yield of zero in the option valuation model.

The Company used the following assumptions to calculate the fair value of option grants for the three and six months ended June 30, 2006:

|                                            | Three Months Ended<br>June 30, 2006 |       | Six Months Ended<br>June 30, 2006 |       |
|--------------------------------------------|-------------------------------------|-------|-----------------------------------|-------|
| <b>Employee and Director Stock Options</b> |                                     |       |                                   |       |
| Risk-free interest rate                    | 4.95                                | 5.23% | 4.59                              | 5.23% |
| Dividend yield                             | None                                |       | None                              |       |
| Expected option term (in years)            | 6.06                                |       | 6.06                              |       |
| Expected stock price volatility            | 59.5                                | 61.7% | 59.5                              | 62.2% |

The Company used the following assumptions to calculate the fair value of purchase rights granted under the ESPP for the three and six months ended June 30, 2006.

|                                        | Three and Six Months Ended<br>June 30, 2006 |       |
|----------------------------------------|---------------------------------------------|-------|
| <b>Employee Stock Purchase Program</b> |                                             |       |
| Risk-free interest rate                | 5.04                                        | 5.06% |
| Dividend yield                         | None                                        |       |
| Expected option term (in years)        | 0.5 to 2.0                                  |       |
| Expected stock price volatility        | 33.5                                        | 56.1% |

Stock-based compensation expense recognized under FAS 123(R) in the condensed consolidated statements of operations for the three and six months ended June 30, 2006 related to stock options and the ESPP was \$669,000 and \$1,217,000, respectively. Stock-based compensation expense for the three months ended June 30, 2006 consisted of \$251,000 in research and development expense and \$418,000 in general and administrative expense. Stock-based compensation expense for the six months ended June 30, 2006 consisted of \$489,000 in research and development expense and \$728,000 in general and administrative expense. As a result of adopting FAS 123(R), Depomed's net loss for the three and six months ended June 30, 2006 was \$611,000 and \$1,100,000 higher, respectively, than if the Company continued to account for stock-based compensation under APB 25 as it did in comparable prior year periods. Accordingly, basic and diluted net loss applicable to common stock shareholders per share for the three and six months ended June 30, 2006 was \$0.01 and \$0.03 higher, respectively, than if the Company continued to account for stock-based compensation under APB 25. The implementation of FAS 123(R) did not have an impact on the Company's cash flow for the six months ended June 30, 2006.



The weighted-average grant date fair value of options granted during the three and six months ended June 30, 2006 was \$3.76 and \$3.85, respectively. The weighted-average grant date fair value of purchase rights granted under the ESPP during the three and six months ended June 30, 2006 was \$2.20. The total intrinsic value of options exercised during the three and six months ended June 30, 2006 was \$66,000 and \$120,000, respectively. The total fair value of options that vested during the three and six months ended June 30, 2006 was \$634,000 and \$1,127,000, respectively. At June 30, 2006, Depomed had \$5.6 million of total unrecognized compensation expense, net of estimated forfeitures, related to stock option plans that will be recognized over an average vesting period of 2.3 years. Cash received from stock option exercises was \$91,000 and \$179,000 during the three and six months ended June 30, 2006.

Prior to January 1, 2006, the Company measured compensation expense for its employee stock-based compensation plans using the intrinsic value method under APB No. 25. Under APB No. 25, no stock-based compensation was recognized for the ESPP or for option grants when the exercise price of the options granted was equal to or greater than the fair value market price of the stock on the grant date. In accordance with the provisions of FAS 123(R), we eliminated the balance of the deferred compensation calculated under APB No. 25 to the common stock account on January 1, 2006. For the three and six months ended June 30, 2005, the Company recognized approximately \$64,000 and \$263,000, respectively, of stock-based compensation expense under APB No. 25.

#### *Pro Forma Information under FAS 123 for Periods Prior to Fiscal 2006*

Prior to January 1, 2006, Depomed followed the disclosure provisions of FAS 123. The following table illustrates the effect on net loss and net loss per share for the three and six months ended June 30, 2005 if the fair value recognition provisions of FAS 123 had been applied to options granted and ESPP shares purchased under Depomed's equity-based compensation plans. For purposes of this pro forma disclosure, the estimated value of the awards is recognized over the vesting periods.

|                                                                                                                                  | Three Months Ended<br>June 30, 2005 | Six Months Ended<br>June 30, 2005 |
|----------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|-----------------------------------|
| Net loss applicable to common stock shareholders as reported                                                                     | \$ (7,022,322 )                     | \$ (13,991,416 )                  |
| Add: Total stock-based employee and director compensation expense, included in the determination of net loss as reported         | 64,032                              | 263,089                           |
| Deduct: Total stock-based employee and director compensation expense determined under the fair value based method for all awards | (543,561 )                          | (1,102,707 )                      |
| Net loss applicable to common stock shareholders pro forma                                                                       | \$ (7,501,851 )                     | \$ (14,831,034 )                  |
| Net loss per common share as reported                                                                                            | \$ (0.18 )                          | \$ (0.36 )                        |
| Net loss per common share pro forma                                                                                              | \$ (0.19 )                          | \$ (0.38 )                        |

For purposes of the weighted average estimated fair value calculations, the fair value of each stock option grant was estimated on the date of grant using the Black-Scholes option valuation model and the following assumptions:

|                                            | Three Months Ended<br>June 30, 2005 | Six Months Ended<br>June 30, 2005 |
|--------------------------------------------|-------------------------------------|-----------------------------------|
| <b>Employee and Director Stock Options</b> |                                     |                                   |
| Risk-free interest rate                    | 3.77 3.85%                          | 3.77 4.17%                        |
| Dividend yield                             | None                                | None                              |
| Expected option term (in years)            | 4.0                                 | 4.0                               |
| Expected stock price volatility            | 65.4%                               | 65.4 67.0%                        |

Based on the Black-Scholes option valuation model, the weighted-average estimated fair value of options granted was \$2.27 and \$2.25 for the three and six months ended June 30, 2005.



The Company used the following assumptions to calculate the fair value of purchase rights granted under the ESPP for the three and six months ended June 30, 2005.

|                                        | Three and Six Months Ended<br>June 30, 2005 |       |
|----------------------------------------|---------------------------------------------|-------|
| <b>Employee Stock Purchase Program</b> |                                             |       |
| Risk-free interest rate                | 3.22                                        | 4.33% |
| Dividend yield                         | None                                        |       |
| Expected option term (in years)        | 0.5                                         |       |
| Expected stock price volatility        | 43.3                                        | 47.0% |

Based on the Black-Scholes option valuation model, the weighted-average estimated fair value of purchase rights granted under the ESPP was \$1.75 for the three and six months ended June 30, 2005.

### 1995 Stock Option Plan

The Company's 1995 Stock Option Plan (the 1995 Plan) was adopted by the Board of Directors and approved by the shareholders in September 1995, and has been subsequently amended. The 1995 Plan provided for the grant to employees of the Company, including officers, of incentive stock options, and for the grant of nonstatutory stock options to employees, directors and consultants of the Company. The number of shares authorized under the 1995 Plan is 4,700,000 shares, of which zero are available for future issuance at June 30, 2006. In May 2004, the 1995 Plan was terminated with respect to grants of new stock options and all options which expire or are forfeited will be retired from the pool.

Generally, the exercise price of all incentive stock options and nonstatutory stock options granted under the 1995 Plan must be at least 100% and 85%, respectively, of the fair value of the common stock of the Company on the grant date. The term of incentive and nonstatutory stock options may not exceed 10 years from the date of grant. An option shall be exercisable on or after each vesting date in accordance with the terms set forth in the option agreement. The right to exercise an option generally vests over four years at the rate of at least 25% by the end of the first year and then ratably in monthly installments over the remaining vesting period of the option.

The following table summarizes the activity for the six months ended June 30, 2006 under the 1995 Plan:

|                                                                         | Shares    | Weighted-Average<br>Exercise<br>Price | Weighted-Average<br>Remaining<br>Contractual<br>Term (Years) | Aggregate<br>Intrinsic Value |
|-------------------------------------------------------------------------|-----------|---------------------------------------|--------------------------------------------------------------|------------------------------|
| Options outstanding at December 31, 2005                                | 3,405,554 | \$ 4.22                               |                                                              |                              |
| Options granted                                                         |           |                                       |                                                              |                              |
| Options exercised                                                       | (39,494)  | 3.56                                  |                                                              |                              |
| Options forfeited                                                       | (23,609)  | 6.03                                  |                                                              |                              |
| Options expired                                                         |           |                                       |                                                              |                              |
| Options outstanding at June 30, 2006                                    | 3,342,451 | \$ 4.22                               | 4.37                                                         | \$ 6,439,684                 |
| Options exercisable and expected to become exercisable at June 30, 2006 | 3,339,216 | \$ 4.22                               | 4.37                                                         | \$ 6,437,461                 |
| Options exercisable at June 30, 2006                                    | 3,130,243 | \$ 4.16                               | 4.18                                                         | \$ 6,132,658                 |

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Information regarding the stock options outstanding under the 1995 Plan is summarized below:

| Range of Exercise Prices | Number Outstanding | Weighted-Average Remaining Contractual Term (Years) | Weighted-Average Exercise Price | Number Exercisable | Weighted-Average Exercise Price |
|--------------------------|--------------------|-----------------------------------------------------|---------------------------------|--------------------|---------------------------------|
| \$0.90 - \$1.95          | 654,128            | 5.64                                                | \$ 1.63                         | 582,306            | \$ 1.62                         |
| \$2.70 - \$3.75          | 1,200,910          | 2.82                                                | 3.39                            | 1,197,745          | 3.39                            |
| \$4.19 - \$5.80          | 758,827            | 4.83                                                | 4.97                            | 758,827            | 4.97                            |
| \$6.10 - \$7.75          | 698,586            | 5.43                                                | 7.02                            | 561,365            | 7.08                            |
| \$9.50 - \$10.25         | 30,000             | 1.83                                                | 9.70                            | 30,000             | 9.70                            |
|                          | 3,342,451          | 4.37                                                | \$ 4.22                         | 3,130,243          | \$ 4.16                         |

## 2004 Equity Incentive Plan

The Company's 2004 Equity Incentive Plan (the 2004 Plan) was adopted by the Board of Directors and approved by the shareholders in May 2004. The 2004 Plan provides for the grant to employees of the Company, including officers, of incentive stock options, and for the grant of nonstatutory stock options to employees, directors and consultants of the Company. The number of shares authorized under the 2004 Plan at June 30, 2006 was 3,500,000 shares, of which 1,530,143 were available for future issuance.

Generally, the exercise price of all incentive stock options and nonstatutory stock options granted under the 2004 Plan must be at least 100% and 85%, respectively, of the fair value of the common stock of the Company on the grant date. The term of incentive and nonstatutory stock options may not exceed 10 years from the date of grant. An option shall be exercisable on or after each vesting date in accordance with the terms set forth in the option agreement. The right to exercise an option generally vests over four years at the rate of at least 25% by the end of the first year and then ratably in monthly installments over the remaining vesting period of the option.

The following table summarizes the activity for the six months ended June 30, 2006 under the 2004 Plan:

|                                                                         | Shares    | Weighted-Average Exercise Price | Weighted-Average Remaining Contractual Term (Years) | Aggregate Intrinsic Value |
|-------------------------------------------------------------------------|-----------|---------------------------------|-----------------------------------------------------|---------------------------|
| Options outstanding at December 31, 2005                                | 966,410   | \$ 5.18                         |                                                     |                           |
| Options granted                                                         | 1,004,250 | 6.27                            |                                                     |                           |
| Options exercised                                                       | (7,561)   | 5.09                            |                                                     |                           |
| Options forfeited                                                       | (13,833)  | 5.48                            |                                                     |                           |
| Options expired                                                         |           |                                 |                                                     |                           |
| Options outstanding at June 30, 2006                                    | 1,949,266 | \$ 5.74                         | 9.16                                                | \$ 756,078                |
| Options exercisable and expected to become exercisable at June 30, 2006 | 1,886,143 | \$ 5.74                         | 9.15                                                | \$ 738,737                |
| Options exercisable at June 30, 2006                                    | 436,514   | \$ 5.44                         | 8.51                                                | \$ 273,841                |

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Information regarding the stock options outstanding under the 2004 Plan is summarized below:

| Range of Exercise Prices | Number Outstanding | Weighted-Average Remaining Contractual Term (Years) | Weighted-Average Exercise Price | Number Exercisable | Weighted-Average Exercise Price |
|--------------------------|--------------------|-----------------------------------------------------|---------------------------------|--------------------|---------------------------------|
| \$4.04 - \$4.91          | 226,685            | 8.74                                                | \$ 4.29                         | 72,401             | \$ 4.37                         |
| \$5.03 - \$5.63          | 506,043            | 8.57                                                | 5.09                            | 204,987            | 5.07                            |
| \$5.73 - \$6.20          | 370,000            | 9.35                                                | 6.12                            | 71,545             | 6.13                            |
| \$6.29 - \$7.78          | 846,538            | 9.53                                                | 6.36                            | 87,581             | 6.63                            |
|                          | 1,949,266          | 9.16                                                | \$ 5.74                         | 436,514            | \$ 5.44                         |

### *Employee Stock Purchase Plan*

In May 2004, the ESPP was approved by the shareholders. The ESPP is qualified under Section 423 of the Internal Revenue Code. The ESPP is designed to allow eligible employees to purchase shares of the Company's common stock through periodic payroll deductions. The price of the common stock purchased under the ESPP must be equal to at least 85% of the lower of the fair market value of the common stock on the commencement date of each offering period or the specified purchase date. The number of shares authorized for issuance under the ESPP as of June 30, 2006 was 500,000, of which 292,719 shares were available for future issuance.

### **NOTE 5. COMPREHENSIVE LOSS**

Total comprehensive loss for the three and six months ended June 30, 2006 and 2005 approximates net loss and includes unrealized losses on marketable securities.

### **NOTE 6. KING PROMOTION AGREEMENT**

In June 2006, the Company entered into a promotion agreement with King Pharmaceuticals, Inc., or King, pursuant to which King was granted the co-exclusive right to promote Glumetza in the United States. Under the agreement, King is required to promote Glumetza to physicians in the United States through its sales force, to deliver a minimum number of annual detail calls to potential Glumetza prescribers, and to maintain a sales force of a minimum size. In consideration for its promotion of Glumetza, King will receive a promotion fee equal to fifty percent of gross margin, which is defined in the agreement as sales of Glumetza, net of returns, discounts, rebates and chargebacks, minus cost of goods sold and certain adjustments, including the one percent royalty due to Biovail Laboratories International with respect to the 500mg Glumetza tablet. The Company is entitled to promote Glumetza to physicians to whom King does not make detail calls, or does not make detail calls with sufficient regularity. Incremental sales generated by physicians called on by the Company, over a baseline established prior to promotion by the Company, are excluded from net sales for purposes of calculating gross margin. Out-of-pocket marketing expenses will be shared by the Company and King at an agreed-upon ratio. The 1000mg formulation of Glumetza to which the Company has rights from Biovail Laboratories International will also be subject to the agreement with King, if that formulation is approved for sale in the United States. The agreement also provides for a six-month option in favor of King to negotiate with the Company the terms of an exclusive license in the United States to the Company's AcuForm drug delivery technology in combination with metformin hydrochloride and any other active pharmaceutical ingredient. The term of the promotion agreement is five years, with additional one year renewal periods if agreed upon by the parties. There were no sales of Glumetza in the United States in the second quarter of 2006.

**NOTE 7. INVENTORIES**

Inventories relate to the manufacture of the Company's ProQuin® XR and Glumetza products. Inventories are stated at the lower of cost or market and consist of the following:

|                 | June 30, 2006 | December 31, 2005 |
|-----------------|---------------|-------------------|
| Raw materials   | \$ 782,270    | \$ 446,397        |
| Work-in-process | 372,641       | 418,389           |
| Finished goods  | 66,184        |                   |
| Total           | \$ 1,221,095  | \$ 864,786        |

**NOTE 8. SHAREHOLDERS' EQUITY***Series A Preferred Stock*

The Series A Preferred Stock accrued a dividend of 7% per annum, compounded semi-annually and payable in shares of Series A Preferred Stock. The Series A Preferred Stock was convertible at anytime between January 2002 and January 2006 into the Company's common stock. The original conversion price of the Series A Preferred Stock was \$12.00; however, as a result of the Company's March 2002 and October 2003 financings, the conversion price had been adjusted to \$9.51 per share. In December 2004, the Company entered into an agreement with the Series A Preferred stockholder to resolve a misunderstanding between the Company and the stockholder relating primarily to prior adjustments to the conversion price of the Series A Preferred Stock. Pursuant to the agreement, among other matters, the Company agreed to adjust the conversion price to \$7.50 per share. The Company and the stockholder also agreed to binding interpretations of certain other terms related to the Series A Preferred Stock conversion price.

Prior to December 2004, the amounts calculated as Series A Preferred stock dividends were accounted for as an adjustment to the conversion price following EITF Issue No. 98-5, *Accounting for Convertible Securities with Beneficial Conversion Features or Contingently Adjustable Conversion Ratios* (Issue No. 98-5). As a result of the modifications to the preferred stock agreement in December 2004, the Company determined that a significant modification of the agreement had been made, and, therefore, a new commitment date for accounting purposes had been established on December 10, 2004. The Company measured the difference between the carrying value of the preferred stock and the fair value of the modified preferred stock pursuant to EITF Topic No. D-42, *The Effect on the Calculation of Earnings per Share for the Redemption or Induced Conversion of Preferred Stock* and determined that the fair value of the modified security was less than the carrying value of the security prior to the modification. The Company also evaluated the effective conversion rate, after considering the reset rate of \$7.50 per share in addition to the common stock issuable upon conversion of the unpaid, accumulated dividends. The fair value of the underlying common stock on December 10, 2004 was \$5.06 per share. The Company determined that the conversion rate, after including the effect of the unpaid dividends, did not result in a beneficial conversion feature, which could have had the effect of also providing a deemed dividend to the preferred stockholder. However, an anti-dilution provision of the Series A Preferred Stock was triggered by the Company's January 2005 financing, which adjusted the conversion price of the Series A Preferred Stock to \$7.12. As a result of the adjusted conversion price and an increase in the amount of common stock issuable upon conversion of the Series A Preferred Stock due to additional accumulated dividends, the Series A Preferred Stock now contains a beneficial conversion feature subject to recognition pursuant to Issue No. 98-5.

In conjunction with the modification of the agreement, the Company issued a warrant to the Series A Preferred stockholder. The value of the warrant was considered in determining the value of the modified security. The warrant is convertible into shares of the Company's common stock during the period between January 2006 and January 2009. The conversion price of the warrant initially was \$7.12, which was equal to the Series A Preferred Stock conversion price in effect as of January 20, 2006. The conversion price of the warrant decreases by approximately 4.8% per year during the conversion period, such that the number of shares of the Company's common stock issuable upon conversion of the warrant will increase by approximately 5.1% per year. The conversion of the warrant will be satisfied only by surrender of the outstanding shares of Series A Preferred Stock.

The Series A Preferred Stock accrued dividends through January 20, 2006, which is the date the warrant initially became exercisable. As a result of the issuance of the warrant, the preferred stock may be surrendered in exchange for common stock for an additional three years through January 20, 2009. As long as the Series A Preferred Stock remains outstanding, the number of shares into which the warrant can be converted increases as the conversion price of the warrant decreases resulting in additional deemed dividends on the Series A Preferred Stock. For the three and six months ended June 30, 2006, the Company recognized Series A Preferred Stock deemed dividends of approximately \$162,000 and \$335,000, respectively, attributable to the beneficial conversion feature from the accrued dividends and decreasing warrant price. The Company will continue to recognize Series A Preferred Stock deemed dividends until the earlier of, the time the Series A Preferred Stock is surrendered or until January 2009.

As of June 30, 2006, there were 18,159 shares of Series A Preferred Stock outstanding with an aggregate liquidation preference of approximately \$18,159,000. The warrant was convertible into 2,607,119 shares of the Company's common stock at a conversion price of \$6.97 as of June 30, 2006.

#### ***Warrant and Option Exercises***

During the three and six months ended June 30, 2006, the Company issued 342,792 and 980,813 shares of common stock to warrant holders with net proceeds to the Company of approximately \$450,000 and \$2,045,000, respectively. Warrants to purchase an additional 455,767 and 526,285 shares of our common stock were surrendered in connection with a cashless exercise feature of the exercised warrants during the three and six months ended June 30, 2006, respectively. The weighted average exercise price of the warrants exercised during the three and six months ended June 30, 2006 was \$4.04 and \$3.48, respectively.

Employees and consultants exercised options to purchase 25,627 and 47,055 shares of the Company's common stock with net proceeds of \$91,000 and \$179,000 during the three and six months ended June 30, 2006, respectively.

#### ***Employee Stock Purchase Plan***

In May 2006, the Company sold 57,190 shares under the Employee Stock Purchase Plan. The shares were purchased at a weighted average purchase price of \$3.74 with proceeds of approximately \$214,000.

### **NOTE 9. SUBSEQUENT EVENTS**

#### ***Esprit Pharma, Inc.***

In July 2006, the Company entered into a co-promotion agreement and amended its July 2005 license agreement with Esprit Pharma, Inc., or Esprit, for the marketing of ProQuin XR in the United States. Under the terms of the co-promotion agreement with Esprit, the Company has been granted rights to co-promote ProQuin XR in the United States to certain physicians not called upon by Esprit. The agreement does not obligate the Company to promote ProQuin XR and permits Depomed to co-promote ProQuin XR directly to or through third parties. If the Company exercises its co-promotion rights, it will receive a co-promotion fee of 18% on net sales generated by physicians called upon by the Company. The co-promotion agreement has a four-year term.

Under the terms of the original license agreement, Esprit is required to pay \$50 million in license fees, of which \$30 million has been paid to date and the remaining amount to be paid in two \$10 million installments. The amended license agreement has extended the due date on the first \$10 million payment from July 2006 to December 2006. The second \$10 million payment remains due in July 2007. The amended license agreement also provides for royalties paid to the Company for ProQuin XR sales in the fourth quarter of 2005 to be credited towards Esprit's \$4.6 million minimum royalty obligation for 2006. Esprit's minimum royalty obligation in subsequent years remains at \$5 million.

***Patheon, Inc.***

In August 2006, the Company entered into a collaboration agreement with Patheon, Inc., or Patheon, related to Depomed's proprietary AcuForm drug delivery technology. Under the agreement, Depomed has granted Patheon access to Depomed's AcuForm drug delivery technology for the purpose of formulating, developing and improving pharmaceutical products outside of Depomed's own internal programs for Patheon's clients and collaborative partners. A joint committee with representatives from Depomed and Patheon will review compounds prior to initiating work to ensure there are no conflicts with Depomed's own internal programs. Patheon will assume primary responsibility for initial feasibility work with technical assistance from Depomed. For product candidates that advance beyond feasibility, Depomed, Patheon and any respective third party will negotiate a license agreement, and Depomed and Patheon will share any associated license fees, milestone payments and royalties.

***Lease Agreements***

In August 2006, the Company renegotiated certain terms of its existing non-cancelable leases of laboratory and office facilities in Menlo Park, California, including the lease terms, which will now expire in June 2009 and include options to extend the leases for an additional five years. The Company also entered into a non-cancelable lease agreement to lease an additional 9,000 square feet in a facility adjacent to its existing facilities in Menlo Park, with a lease term through July 2009 and an option to extend the lease for an additional five years.

**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

**FORWARD-LOOKING INFORMATION**

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Statements made in this Management's Discussion and Analysis of Financial Condition and Results of Operations and elsewhere in this Quarterly Report on Form 10-Q that are not statements of historical fact are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended (the Securities Act), and Section 21E of the Securities Exchange Act of 1934, as amended. We have based these forward-looking statements on our current expectations and projections about future events. Our actual results could differ materially from those discussed in, or implied by, these forward-looking statements. Forward-looking statements are identified by words such as believe, anticipate, expect, intend, plan, will, may and other similar expressions. In addition, any statements that refer to expectations, projections or other characterizations of future events or circumstances are forward-looking statements. Forward-looking statements include, but are not necessarily limited to, those relating to:

- the timing and success of the commercial launch of Glumetza in the United States;
- the success of our collaborative arrangement with King Pharmaceuticals with respect to Glumetza;
- market acceptance of ProQuin® XR and Glumetza;
- the efforts of Esprit Pharma with respect to the marketing of ProQuin XR;
- the efforts of Biovail with respect to the marketing of Glumetza in Canada;
- our collaborative partners' compliance or non-compliance with their obligations under our agreements with them;
- results and timing of our clinical trials, including the results of Gabapentin GR trials and publication of those results;
- our ability to raise additional capital;
- our ability to obtain marketing partners for our product candidates; and
- our plans to develop other product candidates.

Factors that could cause actual results or conditions to differ from those anticipated by these and other forward-looking statements include those more fully described in the RISK FACTORS section and elsewhere in this Quarterly Report on Form 10-Q. We are not obligated to update or revise these forward-looking statements to reflect new events or circumstances.

### ABOUT DEPOMED

We are a specialty pharmaceutical company engaged in the development of pharmaceutical products based on our proprietary oral drug delivery technology. The United States Food and Drug Administration, or FDA, has approved two products we have developed, Glumetza and ProQuin XR. Glumetza is also approved in Canada. We plan to begin marketing Glumetza in the United States in the third quarter of 2006 and have out-licensed the commercial rights to Glumetza in Canada, where it is now being sold. We have out-licensed certain commercial rights to ProQuin XR, which is now being sold in the United States. We also initiated a Phase III clinical trial for Gabapentin GR in May 2006. Our primary oral drug delivery system is our patented AcuForm drug delivery technology. The AcuForm technology is a proprietary polymer-based drug delivery platform developed by Depomed that provides targeted drug delivery solutions for a wide range of compounds. The technology embraces diffusional, erosional, bilayer and multi-drug systems that can optimize oral drug delivery for both soluble and insoluble drugs. One application of the technology allows standard-sized tablets to be retained in the stomach for 6 to 8 hours after administration, thereby extending the time of drug delivery to the small intestine. The AcuForm delivery system can provide controlled and prolonged release of drug, which enables reduced frequency of dosing and reduced risk of adverse side effects with equivalent efficacy relative to immediate release drugs.

In this Quarterly Report on Form 10-Q, the company, Depomed, we, us, and our, refer to Depomed, Inc.

We are developing our own proprietary products and are also developing products utilizing our AcuForm technology in collaboration with other pharmaceutical and biotechnology companies. In our collaborative programs, we generally apply our proprietary technology to the partner's compound in exchange for research and development funding, milestone payments, license fees and royalties. For our internal development programs, we apply our proprietary technology to existing drugs and typically fund development at least through Phase II clinical trials. Upon the completion of Phase II clinical trials, we evaluate, on a case-by-case basis, the feasibility of retaining marketing or co-marketing rights to our product candidates in the United States, taking into account such factors as the marketing and sales efforts required for each of the product candidates, potential collaborative partners and the proposed terms of any such collaboration. If we fund development through Phase III, we will again evaluate the feasibility of retaining marketing or co-marketing rights. When we license marketing rights to a collaborative partner, we generally expect the partner to fund the completion of the clinical trials, as appropriate, and to pay us license fees, milestones and royalties on sales of the product.

Our intellectual property position includes nine issued patents and twelve patent applications pending in the United States.

***Highlights for the Quarter Ended June 30, 2006***

- In June 2006, we entered into a promotion agreement with King Pharmaceuticals, Inc., or King, and granted King a co-exclusive right to promote Glumetza in the United States;
- In May 2006, we initiated a Phase III clinical trial for Gabapentin GR;
- In June 2006, we announced the appointment of Matthew Gosling as Vice President, Legal and General Counsel;
- Revenue for the three months ended June 30, 2006 was \$2,213,000 compared to \$428,000 for the three months ended June 30, 2005;
- Operating expenses for the three months ended June 30, 2006 were \$11.7 million compared to \$8.3 million for the three months ended June 30, 2005;
- Cash, cash equivalents and marketable securities was \$45.3 million as of June 30, 2006, compared to \$59.1 million as of December 31, 2005.

Our primary current products, product candidates, collaborative relationships, and research and development programs include the following:

***Glumetza***

In May 2005, our collaborative partner, Biovail Laboratories International, or Biovail, received a Notice of Compliance for the 500mg strength of Glumetza from the Therapeutic Products Directorate Canada, or TPD. The 500mg Glumetza is our internally developed once-daily metformin product for Type II diabetes. In June 2005, the FDA approved the NDA to market the 500mg Glumetza in the United States, and in July 2005, in accordance with our license agreement, Biovail paid us a \$25.0 million license payment. The TPD and the FDA also approved a 1000mg strength of Glumetza utilizing a Biovail drug delivery technology. Biovail does not intend to commercialize the original formulation of the 1000mg Glumetza, and is in the process of reformulating it in order to reduce the manufacturing cost. The new formulation is targeted for commercial availability in the first half of 2007.

In June 2006, we entered into a promotion agreement with King Pharmaceuticals, Inc., or King, pursuant to which King was granted the co-exclusive right to promote Glumetza in the United States. Under the agreement, King is required to promote Glumetza to physicians in the United States through its sales force, to deliver a minimum number of annual detail calls to potential Glumetza prescribers, and to maintain a sales force of a minimum size. In consideration for its promotion of Glumetza, King will receive a promotion fee equal to fifty percent of gross margin, which is defined in the agreement as sales of Glumetza, net of returns, discounts, rebates and chargebacks, minus cost of goods sold and certain adjustments, including the one percent royalty due to Biovail Laboratories International with respect to the 500 mg Glumetza tablet. We are entitled to promote Glumetza to physicians to whom King does not make detail calls, or does not make detail calls with sufficient regularity. Incremental sales generated by physicians called upon by us, over a baseline established prior to our promotion, are excluded from net sales for purposes of calculating gross margin. We will share out-of-pocket marketing expenses with King at an agreed-upon ratio. The 1000mg formulation of Glumetza to which we have rights from Biovail Laboratories International will also be subject to the agreement, if that formulation is approved for sale in the United States. The agreement also provides for a six-month option in favor of King to negotiate with us

the terms of an exclusive license in the United States to our AcuForm drug delivery technology in combination with metformin hydrochloride and any other active pharmaceutical ingredient. The term of the promotion agreement is five years, with additional one year renewal periods if agreed upon by the parties.

Pursuant to our December 2005 agreements with Biovail related to Glumetza, Biovail's exclusive license to the 500mg Glumetza is limited to Canada. In December 2005, Biovail launched the 500mg Glumetza in Canada.

We also have a supply agreement and a manufacturing transfer agreement with Biovail related to the new formulation of the 1000mg Glumetza. Under the agreements, we have an exclusive license to market the 1000mg Glumetza in the United States, Biovail will be our exclusive supplier of the 1000mg Glumetza, Biovail has agreed to perform development and certain other tasks associated with the completion of the development of the new formulation of the 1000mg Glumetza, and will assist us with the preparation and submission of a supplement to the Glumetza NDA covering the new formulation of the 1000mg Glumetza. Biovail also agreed to perform certain additional limited development if the supplemental NDA related to this product is not approved by the FDA.

#### ***ProQuin® XR***

In May 2005, we received FDA approval to market ProQuin XR, our internally developed once-daily formulation of the antibiotic drug ciprofloxacin, for uncomplicated urinary tract infections. In July 2005, we exclusively licensed to Esprit Pharma, Inc. marketing and distribution rights to ProQuin XR in the United States. We amended the license agreement in July 2006. The agreement obligates Esprit to pay us \$50 million in license fees, of which \$30 million has been paid. An additional \$10 million is due in December 2006, and the remaining \$10 million is due in July 2007. The agreement also provides for royalty payments to us of 15 percent to 25 percent of ProQuin XR net sales, based on escalating net sales. In November 2005, Esprit launched ProQuin XR in the United States.

In July 2006, we entered into a co-promotion agreement with Esprit in which we obtained co-promotion rights to market ProQuin XR. Under the terms of the co-promotion agreement, we have the right, but not the obligation, to promote ProQuin XR in the United States to up to 40,000 physicians, other than urologists and obstetricians/gynecologists, not called upon by Esprit. The agreement permits us to co-promote ProQuin XR directly or through third parties. If we exercise our co-promotion rights, we will receive a co-promotion fee of 18% on net sales generated by physicians called upon by us. The co-promotion agreement has a four-year term.

In November 2005, we entered into a distribution and supply agreement for ProQuin XR in Europe with a privately owned specialty pharmaceutical company, Madaus S.r.l. Under the terms of the agreement, we granted an exclusive right to Madaus for the commercialization of ProQuin XR in Europe and agreed to supply Madaus with commercial quantities of ProQuin XR tablets in bulk form. In March 2006, Madaus filed a Marketing Authorization Application (MAA) for ProQuin XR with the Medical Products Agency in Sweden.

#### ***Gabapentin GR***

We have developed Gabapentin GR, an extended release form of gabapentin. Gabapentin is marketed by Pfizer Inc. for adjunctive therapy for epileptic seizures and postherpetic pain under the trade name Neurontin®. It is also marketed by a number of other companies as a generic, immediate release drug. We initiated a Phase II double-blind, placebo-controlled clinical trial of Gabapentin GR in the first quarter of 2005 for the treatment of post-herpetic neuralgia, a long-lasting pain condition caused by nerve damage during a shingles, or herpes zoster, viral infection. In January 2006, we announced statistically significant safety and efficacy benefits of twice-daily Gabapentin GR based on the Phase II trial data, which measured average daily pain scores from week two to the end of treatment based on the Likert pain scale. Once-daily Gabapentin GR also showed a trend in pain improvement. In May 2006, we initiated a Phase III clinical trial for Gabapentin GR for the treatment of post-herpetic neuralgia.

*Other Research and Development Activities*

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We are applying our AcuForm technology to other compounds in an effort to enhance the safety, efficacy and/or dosing compliance of the innovator product. For example, we have completed preclinical studies of a combination product comprising our 500mg Glumetza once-daily formulation of metformin with a once-daily sulfonylurea for the treatment of Type II diabetes. We expect that a Phase I clinical trial for this product will commence only if our ongoing commercial assessment warrants further development or if we enter into a licensing agreement related to the product with a third party.

The AcuForm technology can also be applied to address drug dosing and absorption challenges that companies face as they develop New Chemical Entities, or NCEs. We are currently collaborating with AVI BioPharma, Inc. on a project for the delivery of large antisense compounds, utilizing the AcuForm technology.

In June 2005, we entered into a development and license agreement with New River Pharmaceuticals, Inc. to apply the AcuForm technology to up to three proprietary New River compounds. New River will fund research and development under the agreement, and New River may acquire worldwide rights to use the AcuForm technology in the product candidates for agreed-upon milestone payments and royalties. New River has proposed an initial product candidate for development, and we are collaborating with New River on the work plan for the feasibility program.

In addition to internal and partnered research and development programs, our activities since inception on August 7, 1995 have included establishing our offices and research facilities, recruiting personnel, filing patent applications, developing a business strategy, establishing collaborations and raising capital. In the fourth quarter of 2005, we transitioned from a development-stage organization to a commercial entity, following our receipt of **\$30 million in payments from Esprit for the license of ProQuin XR, receipt of a \$25 million license payment from Biovail based on the FDA's approval of Glumetza and recognition of royalty revenue on sales of ProQuin XR by Esprit. The license payments will be recognized as revenue over time. Substantially all of our prior revenue, which was received from collaborative research and feasibility arrangements, has been limited.** We intend to continue investing in the further development of our drug delivery technologies and the AcuForm technology.

### *Critical Accounting Policies*

Critical accounting policies are those that require significant judgment and/or estimates by management at the time that the financial statements are prepared such that materially different results might have been reported if other assumptions had been made. We consider certain accounting policies related to revenue recognition, accrued liabilities and stock-based compensation to be critical policies. There have been no changes to our critical accounting policies, other than our policies regarding revenue recognition and stock-based compensation described below, since we filed our 2005 Annual Report on Form 10-K with the Securities and Exchange Commission on March 16, 2006. For a description of our critical accounting policies other than revenue recognition or stock-based compensation, please refer to our 2005 Annual Report on Form 10-K.

### *Revenue Recognition*

Our revenue arrangements with multiple elements are divided into separate units of accounting if certain criteria are met, including whether the delivered element has stand-alone value to the customer and whether there is objective and reliable evidence of the fair value of the undelivered items. The consideration received is allocated among the separate units based on their respective fair values, and the applicable revenue recognition criteria are applied to each of the separate units. Advance payments received in excess of amounts earned are classified as deferred revenue until earned.

Revenue related to collaborative agreements with corporate partners is recognized as the expenses are incurred for each contract. We are required to perform services as specified in each respective agreement on a best efforts basis, and we are reimbursed based on the costs incurred on each specific contract. Our business strategy includes performing additional development work for our partners, which we expect will generate milestone payments and license fees. We will recognize nonrefundable substantive milestone payments pursuant to collaborative agreements upon the achievement of specified milestones where no further obligation to perform exists under that provision of the arrangement and when collectibility is reasonably assured. Non-refundable license fees are recognized over the period of continuing involvement of a specific contract or, if no continuing involvement exists, such license fees are recognized upon receipt. Management has made assumptions relating to the period of continuing involvement, which are subject to change. Changes in these estimates and assumptions could affect the amount of revenues from licenses recorded in any given period.

Royalties are recognized as earned in accordance with the contract terms when royalties from licensees can be reliably measured and collectibility is reasonably assured. Royalties received under our agreement with Esprit are recognized based on Esprit's sales, net of estimated returns, discounts, rebates and chargebacks. We rely on information from Esprit to assist us in determining these estimates, which takes into consideration industry and historical return patterns of this product and Esprit's other products and product specific information provided by customers. We believe this information provides a reasonable and reliable basis regarding estimates of returns, discounts, rebates and chargebacks. Royalties received in excess of amounts earned are classified as royalty advances until earned. Royalties received under our agreement with Biovail are recognized when the royalty payments are received. Product sales revenue related to our supply agreement with Esprit is recognized after a 30-day right of return has expired.

### *Stock Based Compensation*

Beginning January 1, 2006, we began accounting for stock-based compensation in accordance with Statement of Financial Accounting Standards No. 123 (revised 2004), *Share-Based Payment* (FAS123(R)), using the modified prospective transition method. We use the Black-Scholes option valuation model to estimate the fair value of stock options and Employee Stock Purchase Plan (ESPP) shares. The Black-Scholes model requires the input of highly subjective assumptions. The most significant assumptions are our estimates of the expected volatility and the expected term of the award. There is limited historical information available to support our estimate of certain assumptions required to value stock options. For our volatility assumption, we use the historical volatility of our common stock over the expected term of the options. We have concluded that our historical share option exercise experience does not provide a reasonable basis upon which to estimate expected term and therefore, as of January 1, 2006, we estimate the expected term of options granted by taking the average of the vesting term and the contractual term of the option, as illustrated in SEC Staff Accounting Bulletin No. 107 (SAB 107). As required, we review our valuation assumptions at each grant date and, as a result, we are likely to change our valuation assumptions used to value employee stock-based awards granted in future periods. FAS 123(R) requires that employee and director stock-based compensation costs be recognized over the vesting period of the award, and we have elected to use the straight-line attribution method. Stock-based compensation expense recognized under FAS 123(R) in the condensed consolidated statements of operations for the three and six months ended June 30, 2006 related to stock options and the ESPP was \$669,000 and \$1,217,000, respectively. For the three months ended June 30, 2006, stock-based compensation expense consisted of \$251,000 in research and development expense and \$418,000 in general and administrative expense. For the six months ended June 30, 2006, stock-based compensation expense consisted of \$489,000 in research and development expense and \$728,000 in general and administrative expense. As a result of adopting FAS 123(R), our net loss for the three and six months ended June 30, 2006 was \$611,000 and \$1,100,000 higher, respectively, than if we continued to account for stock-based compensation under APB 25 as we did in comparable prior year periods. Accordingly, basic and diluted net loss applicable to common stock shareholders per share for the three and six months ended June 30, 2006 was \$0.01 and \$0.03 higher, respectively, than if we continued to account for stock-based compensation under APB 25. The implementation of FAS 123(R) did not have an impact on our cash flows for the six months ended June 30, 2006.

Prior to the implementation of FAS 123(R), we accounted for stock options and ESPP shares under the provisions of Accounting Principles Board Opinion No. 25, *Accounting for Stock Issued to Employees* (APB No. 25), and made pro forma footnote disclosures as required by FAS 123, *Accounting for Stock-Based Compensation* (FAS 123). Under APB No. 25, no stock-based compensation was recognized for the ESPP or for option grants when the exercise price of the options granted was equal to or greater than the fair value market price of the stock on the grant date. For the three and six months ended June 30, 2005, we recognized \$64,000 and \$263,000 of stock-based compensation, respectively, under APB No. 25.

FAS 123(R) requires forfeitures to be estimated at the time of grant and revised, if necessary, in subsequent periods if actual forfeitures differ from those estimates. We estimated forfeitures based on historical experience. Prior to the adoption of FAS 123(R), pro forma information required under FAS 123 included forfeitures as they occurred.

At June 30, 2006, we had \$5.6 million of total unrecognized compensation expense, net of estimated forfeitures, which will be recognized over the average vesting period of 2.3 years.

### **RESULTS OF OPERATIONS**

*Three and Six Months Ended June 30, 2006 and 2005*

**Revenue**

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Revenue for the three and six months ended June 30, 2006 was \$2,213,000 and \$3,556,000 compared to \$428,000 and \$447,000 for the three and six months ended June 30, 2005, respectively. In 2006, the increase in revenue is primarily due to revenue recognized under our license agreements with Esprit and Biovail and product sales related to our supply agreement with Esprit for ProQuin XR.

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License revenue in the three and six months ended June 30, 2006 increased to \$893,000 and \$1,786,000, respectively, from \$19,000 and \$38,000 in the same periods of 2005 due to revenue recognized under our license agreements with Esprit and Biovail. Product revenue related to our supply agreement with Esprit was \$1,165,000 and \$1,265,000, for the three and six months ended June 30, 2006, respectively, compared to zero in the same periods of 2005. Royalty revenue included Esprit's sales of ProQuin XR in the United States and Biovail's sales of Glumetza in Canada and for the three and six months ended June 30, 2006 was \$80,000 and \$429,000, respectively, compared to zero in the same periods of 2005. Revenue from collaborative agreements decreased to \$75,000 for the three and six months ended June 30, 2006 from \$409,000 for the three and six months ended June 30, 2005. The decrease in collaborative revenue was a result of services performed in 2005 under our agreement with Boehringer Ingelheim Pharmaceuticals which were completed in December 2005.

**Cost of Sales**

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Cost of sales for the three and six months ended June 30, 2006 was \$1,051,000 and \$1,125,000, or approximately 90% and 89% of product sales, respectively. However, cost of sales did not include the costs of certain material previously expensed. Prior to commercialization, materials that were purchased were expensed to research and development. If we would have accounted for this material in cost of sales, our cost of sales would have been approximately \$42,000 greater than the reported amount or 92% of product sales for the six months ended June 30, 2006. Cost of sales consists of costs of the active pharmaceutical ingredient, contract manufacturing and packaging costs, product quality testing, internal employee costs related to the manufacturing process and shipping costs.

### **Research and Development Expense**

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Research and development expense increased to \$6,768,000 and \$12,452,000 in the three and six months ended June 30, 2006, respectively, from \$5,054,000 and \$10,070,000 for the same periods of 2005. In the three and six months ended June 30, 2006, the increases of \$1,714,000 and \$2,382,000, respectively, were primarily related to the completion of our Phase II and commencement of our Phase III clinical trials for Gabapentin GR. Our research and development expense may increase in the second half of 2006 as a result of the Phase III clinical trial for Gabapentin GR.

Our research and development expenses currently include costs for scientific personnel, supplies, equipment, outsourced clinical and other research activities, consultants, depreciation, facilities and utilities. The scope and magnitude of future research and development expenses cannot be predicted at this time for our product candidates in the early phases of research and development, as it is not possible to determine the nature, timing and extent of clinical trials and studies, the FDA's requirements for a particular drug and the requirements and level of participation, if any, by potential partners. As potential products proceed through the development process, each step is typically more extensive, and therefore more expensive, than the previous step. Success in development therefore, generally results in increasing expenditures until actual product launch. Furthermore, our business strategy involves licensing certain of our drug candidates to collaborative partners. Depending upon when such collaborative arrangements are executed, the amount of costs incurred solely by us will be impacted.

### **General and Administrative Expense**

General and administrative expense increased to \$4,898,000 and \$8,829,000 in the three and six months ended June 30, 2006, respectively, from \$3,216,000 and \$4,932,000 for the same periods in 2005. In the three and six months ended June 30, 2006, the increases of \$1,682,000 and \$3,897,000 were primarily due to pre-commercialization marketing costs for Glumetza, the hiring of additional employees including our Chief Operating Officer, legal costs related to defending our intellectual property, costs relating to the planning and organization of commercial manufacturing activities at our contract manufacturer, and costs related to transition of the rights of Glumetza in the United States from Biovail to us. Our general and administrative expense may continue to increase in the second half of 2006 as we continue building our sales and marketing capabilities and commercially launch Glumetza.

### **Interest and Other Income and Interest Expense**

Interest and other income was approximately \$586,000 and \$1,181,000 for the three and six months ended June 30, 2006, respectively, compared to \$197,000 and \$369,000 for the same periods in 2005. The increase, year over year, was due to higher investment balances in 2006 as a result of our receipt of license fees from Esprit and Biovail in 2005 and also due to higher interest rates earned on our investment portfolio.

Interest expense was zero for the three and six months ended June 30, 2006 and \$227,000 and \$460,000 for the three and six months ended June 30, 2005, respectively. The interest expense in 2005 was mainly due to interest on the Elan promissory note, which was fully repaid in June 2005.

**Series A Preferred Stock and Deemed Dividends**

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In January 2000, we issued 12,015 shares of Series A Preferred Stock at a price of \$1,000 per share. The Series A Preferred Stock accrued a dividend of 7% per annum, compounded semi-annually and payable in shares of Series A Preferred Stock. The Series A Preferred Stock and dividends was convertible at anytime between January 2002 and January 2006 into our common stock. The original conversion price of the Series A Preferred Stock was \$12.00. However, as a result of our March 2002 and October 2003 financings, the conversion price was adjusted to \$9.51 per share. In December 2004, we entered into an agreement with the Series A Preferred stockholder to resolve a misunderstanding between us and the stockholder relating primarily to prior adjustments to the conversion price of the Series A Preferred Stock (the December 2004 Agreement). Pursuant to the December 2004 Agreement, among other matters, we agreed to adjust the conversion price to \$7.50 per share. We and the stockholder also agreed to binding interpretations of certain other terms related to the Series A conversion price.

Prior to December 2004, the amounts calculated as Series A Preferred stock dividends were accounted for as an adjustment to the conversion price following EITF Issue No. 98-5, *Accounting for Convertible Securities with Beneficial Conversion Features or Contingently Adjustable Conversion Ratios* (Issue No. 98-5). As a result of the December 2004 Agreement, we determined that a significant modification of the preferred stock agreement had occurred, and, therefore, a new commitment date was established for the Series A Preferred Stock. Further, we determined that the fair value of the modified preferred stock was below the carrying value of such securities as of the date of the modification, therefore, no deemed dividend resulted from this modification. Also, we determined that although a new commitment date had been established, this change did not result in a beneficial conversion feature subject to recognition pursuant to Emerging Issues Task Force Issue No. 00-27, *Application of Issue No. 98-5 to Certain Convertible Instruments*. However, an anti-dilution provision of the Series A Preferred Stock was triggered by the Company's January 2005 financing, which adjusted the conversion price of the Series A Preferred Stock to \$7.12. As a result of the adjusted conversion price and an increase in the amount of common stock issuable upon conversion of the Series A Preferred Stock due to additional accumulated dividends, the Series A Preferred Stock now contains a beneficial conversion feature subject to recognition pursuant to Issue No. 98-5.

In conjunction with the modification of the agreement, we issued a warrant to the Series A Preferred stockholder. The value of the warrant was considered in determining the value of the modified security. The warrant is convertible into shares of our common stock during the period between January 2006 and January 2009. The conversion price of the warrant initially was \$7.12, which was equal to the Series A Preferred Stock conversion price in effect as of January 20, 2006. The conversion price of the warrant decreases by approximately 4.8% per year during the conversion period, such that the number of shares of our common stock issuable upon conversion of the warrant will increase by approximately 5.1% per year. The conversion of the warrant may be satisfied only by surrender of the outstanding shares of Series A Preferred Stock.

The Series A Preferred Stock accrued dividends through January 20, 2006, the date the warrant initially became exercisable. As a result of the issuance of the warrant, the preferred stock may be surrendered in exchange for common stock for an additional three years through January 20, 2009. As long as the Series A Preferred Stock remains outstanding, the number of shares into which the warrant can be converted increases as the conversion price of the warrant decreases resulting in additional deemed dividends on the Series A Preferred Stock. For the three and six months ended June 30, 2006, we recognized Series A Preferred Stock deemed dividends of approximately \$162,000 and \$335,000, respectively, attributable to the beneficial conversion feature from the accrued dividends and decreasing warrant price. We will continue to recognize Series A Preferred Stock deemed dividends until the earlier of, the time the Series A Preferred Stock is surrendered or until January 2009.

As of June 30, 2006, there were 18,159 shares of Series A Preferred Stock outstanding with an aggregate liquidation preference of approximately \$18,159,000. The warrant was convertible into 2,607,119 shares of our common stock at a conversion price of \$6.97 as of June 30, 2006.

**LIQUIDITY AND CAPITAL RESOURCES**

**Operating Activities**

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Cash used in operating activities for the six months ended June 30, 2006 was approximately \$15,534,000, compared to cash used in operating activities of approximately \$12,297,000 for the six months ended June 30, 2005. During the six months ended June 30, 2006, cash used in operating activities was primarily due to our net loss for the quarter adjusted for stock-based compensation, depreciation expense and movements in working capital. During the six months ended June 30, 2005, cash used in operating activities was primarily due to our net loss for the period adjusted for depreciation, the gain on extinguishment of the Elan promissory note, and partially offset by an increase in accounts payable.

### Investing Activities

Cash provided by investing activities in the six months ended June 30, 2006 totaled approximately \$10,430,000 and consisted of a \$10,859,000 net decrease in marketable securities partially offset by \$429,000 in purchases of laboratory and office equipment. Net cash provided by investing activities in the six months ended June 30, 2005 totaled approximately \$893,000 and consisted of a \$1,430,000 net decrease in marketable securities partially offset by \$537,000 in purchases of laboratory and office equipment. We expect that future capital expenditures will include additional product development and quality control laboratory equipment to maintain current Good Manufacturing Practices in our laboratories.

### Financing Activities

Cash provided by financing activities in the six months ended June 30, 2006 was approximately \$2,433,000 compared to cash provided by financing activities of approximately \$11,512,000 for the same period in 2005. In 2006, the amount consisted of cash proceeds from exercises of warrants, exercises of stock options and purchase of shares under the ESPP. In 2005, the amount consisted primarily of \$21,053,000 of net proceeds from our registered direct public offering of 5,036,000 shares of common stock for \$4.50 per share in January 2005, which was partially offset by a \$9,665,000 payment upon extinguishment of the Elan promissory note.

### Contractual Obligations

As of June 30, 2006, our aggregate contractual obligations are as shown in the following table.

| Contractual Obligations | Total        | Payments Due by Period |                 |                         |
|-------------------------|--------------|------------------------|-----------------|-------------------------|
|                         |              | Less than<br>1 year    | 1 to 3<br>years | Greater than<br>3 years |
| Operating leases        | \$ 1,878,033 | \$ 993,945             | \$ 859,492      | \$ 24,596               |

In August 2006, we renegotiated certain terms of its existing non-cancelable leases of laboratory and office facilities in Menlo Park, California, including the lease terms, which will now expire in June 2009 and include options to extend the leases for an additional five years. We also entered into a non-cancelable lease agreement to lease an additional 9,000 square feet in a facility adjacent to its existing facilities in Menlo Park, with a lease term through July 2009 and an option to extend the lease for an additional five years.

### Financial Condition

As of June 30, 2006, we had approximately \$45,342,000 in cash, cash equivalents and marketable securities, working capital of \$39,407,000, and accumulated net losses of \$162,122,000. In July 2005, we received a \$25.0 million payment from Biovail for the FDA approval of Glumetza and \$30.0 million from Esprit as upfront license fees for ProQuin XR. Esprit is required to pay us additional license fees totaling \$20 million, in equal installments, in December 2006 and July 2007. We expect to continue to incur operating losses for at least the next year. We anticipate that our existing capital resources will permit us to meet our capital and operational requirements through at least December 2007. However, we base this expectation on our current operating plan, which may change as a result of many factors. Our cash needs may also vary materially from our current expectations because of numerous factors, including:

- expenditures related to our commercialization effort;
- results of research and development efforts;
- financial terms of definitive license agreements or other commercial agreements we enter into, if any;
- relationships with collaborative partners;
- resolution of any disputes with collaborative partners;
- changes in the focus and direction of our research and development programs;
- technological advances;
- results of clinical testing, requirements of the FDA and comparable foreign regulatory agencies; and
- acquisitions or investment in complimentary businesses, products or technologies.

We will need substantial funds of our own or from third parties to:

- conduct research and development programs;
- conduct preclinical and clinical testing; and
- manufacture (or have manufactured) and market (or have marketed) potential products using the AcuForm technology.

Our existing capital resources may not be sufficient to fund our operations until such time as we may be able to generate sufficient revenues to support our operations. We have limited credit facilities and no other committed sources of capital. To the extent that our capital resources are insufficient to meet our future capital requirements, we will have to raise additional funds through the sale of our equity securities or from development and licensing arrangements to continue our development programs. We may not be able to raise such additional capital on favorable terms, or at all. If we raise additional capital by selling our equity or convertible debt securities, the issuance of such securities could result in dilution of our shareholders' equity positions. If adequate funds are not available we may have to:

- delay, postpone or terminate clinical trials;
- curtail other operations significantly; and/or
- obtain funds through entering into collaboration agreements on unattractive terms.

The inability to raise additional capital would have a material adverse effect on our company.

### **ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

There have been no significant changes in our market risk compared to the disclosures in Item 7A of our Annual Report on Form 10-K for the year ended December 31, 2005.

### **ITEM 4. CONTROLS AND PROCEDURES**

#### *Evaluation of Disclosure Controls and Procedures*

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An evaluation was performed under the supervision and with the participation of our management, including the President and Chief Executive Officer along with the Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures as of the end of the period covered by this quarterly report. Based on that evaluation, the Company's management, including the President and Chief Executive Officer along with the Chief Financial Officer, concluded that the Company's disclosure controls and procedures were effective.

We review and evaluate the design and effectiveness of our disclosure controls and procedures on an ongoing basis and to improve our controls and procedures over time and to correct any deficiencies that we may discover in the future. Our goal is to ensure that our senior management has timely access to all material financial and non-financial information concerning our business. While we believe the present design of our disclosure controls and procedures is effective to achieve our goal, future events affecting our business may cause us to significantly modify our disclosure controls and procedures.

### *Changes in Internal Controls*

There were no changes in our internal controls over financial reporting during the quarter ended June 30, 2006 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

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## PART II OTHER INFORMATION

### ITEM 1. LEGAL PROCEEDINGS

We are involved in legal proceedings relating to some of our intellectual property rights. In January 2006, Depomed filed a complaint against IVAX Corporation in the U.S. District Court for the Northern District of California for infringement of U.S. Patent Nos. 6,340,475 and 6,635,280, both of which are owned by Depomed. The patents relate to our AcuForm delivery technology. The complaint alleges infringement of our patents by IVAX's extended release metformin hydrochloride tablet.

### ITEM 1A. RISK FACTORS

In addition to other information in this report, the following factors should be considered carefully in evaluating Depomed. We believe the following are the material risks and uncertainties we face at the present time. If any of the following risks or uncertainties actually occurs, our business, financial condition or results of operations could be materially adversely affected. The following risk factors set forth below contain material changes to the risk factors set forth in the Risk Factors section of our Annual Report on Form 10-K for the fiscal year ended December 31, 2005:

- *We depend heavily on King Pharmaceuticals for the successful commercialization of Glumetza in the United States.;*
- *We are responsible for the distribution of Glumetza, and we have limited experience with distribution of pharmaceutical products.;*
- *We have limited internal sales and marketing resources, which we will require in order to successfully co-promote Glumetza and ProQuin XR through our own sales force.;*
- *We depend on Esprit Pharma for the successful commercialization of ProQuin XR in the United States, and on Biovail for the successful commercialization of Glumetza in Canada.;* and
- *We depend on third parties who are single source suppliers to manufacture ProQuin XR, Glumetza and our later stage product candidates. If these suppliers are unable to manufacture ProQuin XR, Glumetza or our product candidates, our business will be harmed.*

See also Forward-Looking Information.

#### **We depend heavily on King Pharmaceuticals for the successful commercialization of Glumetza in the United States.**

We recently entered into a promotion agreement with King Pharmaceuticals pursuant to which King will promote Glumetza in the United States through its sales force. Under the agreement, in exchange for promotion fees, King is required to promote Glumetza to physicians in the United States, to deliver a minimum number of annual detail calls to potential Glumetza prescribers, and to maintain a sales force of a minimum size. Although we have retained rights to promote Glumetza to certain physicians and to retain revenues from incremental sales generated by physicians we call upon, we have not yet established a sales force, or contracted with a third party to act as our sales force, and we do not have immediate plans to do so. Accordingly, the success of the initial commercialization of Glumetza will depend in large part on the efforts of King's sales force in the promotion of the product. Factors that may affect the success of our promotion arrangement with King include the following:

- King may acquire or develop alternative products;
- King may pursue higher-priority programs, or change the focus of its marketing programs;



- King may in the future choose to devote fewer resources to Glumetza;
- Glumetza may fail to achieve market acceptance; and
- King may fail to comply with its obligations under our promotion agreement.

Any of the preceding factors could affect King's commitment to the collaboration, which, in turn, could adversely affect the commercial success of Glumetza. Any failure to successfully commercialize Glumetza could have a material adverse effect on our business, financial conditions, results of operations and cash flows.

**We are responsible for the distribution of Glumetza, and we have limited experience with distribution of pharmaceutical products.**

We are responsible for the distribution of Glumetza, which is the first product that we will distribute ourselves. Although we have enhanced our internal commercial operations and distribution capabilities in anticipation of the commercial launch of Glumetza, our internal resources remain somewhat limited. In addition, we have entered into distribution arrangements with third parties related to Glumetza, and we will depend on them to ensure that Glumetza is widely available to support the commercial launch of Glumetza, and thereafter. To continue to support our commercialization effort related to Glumetza and any other product we choose to market and distribute, we must enhance our internal commercial infrastructure, and continue to contract with capable third parties to assist us in our commercialization efforts. The development of that infrastructure will also require substantial resources, which may divert the attention of our management and key personnel. The efforts of third parties with whom we contract may not be successful. Any failure on our part to successfully develop distribution capabilities could cause delays in product sales and incur increased costs.

**We have limited internal sales and marketing resources, which we will require in order to successfully co-promote Glumetza and ProQuin XR through our own sales force.**

Although we have the right to co-promote Glumetza and ProQuin XR through our own sales force, or through third parties, we have no sales force and limited marketing and sales staff. The success of our own promotion efforts for Glumetza, ProQuin XR and any other product candidates that receive regulatory approval that we choose to market or co-market will require that we substantially enhance our internal marketing and sales force with technical expertise, or make arrangements with third parties to perform these services for us. The development of the infrastructure associated with these activities involves substantial resources, and considerable attention of our management and key personnel. To the extent that we enter into marketing and sales arrangements with other companies, our revenues will depend on the efforts of others. These efforts may not be successful. If we fail to fully develop marketing and sales capabilities, or enter into arrangements with third parties, our revenues and product sales may suffer.

**We depend on Esprit Pharma for the successful commercialization of ProQuin XR in the United States, and on Biovail for the successful commercialization of Glumetza in Canada.**

Esprit has certain exclusive marketing rights to ProQuin XR in the United States. Esprit launched ProQuin XR in November 2005. Esprit is a private company with a limited operating history and has not yet established a proven track record of successfully commercializing its products. In addition, Esprit has limited financial resources relative to many other pharmaceutical companies. Any financial difficulties experienced by Esprit, or complications in the promotion of its other products or execution of its business plan, may adversely affect the ProQuin XR commercialization effort and Esprit's ability to comply with its obligations to us under our license agreement. If Esprit fails to successfully commercialize ProQuin XR, or to comply with its obligations under our license agreement, our business, financial condition and results of operations may be materially and adversely affected.

We have licensed exclusive marketing rights to the 500mg Glumetza in Canada to Biovail. Biovail launched the 500mg Glumetza in Canada in November 2005. If Biovail fails to successfully commercialize Glumetza, our business and future revenues may be materially and adversely affected.

**Our product candidates are at early stages of development and may not be successful or achieve market acceptance.**

We have initiated a Phase III clinical trial of Gabapentin GR, and have other product candidates in earlier stages of development. In addition, Biovail is assisting us with the preparation of a supplemental NDA filing for the new 1000mg formulation of Glumetza. Our own product candidates and those of our collaborative partners are subject to the risk that any or all of them are found to be ineffective or unsafe, or otherwise may fail to receive necessary regulatory clearances. We are unable to predict whether any of these other product candidates will receive regulatory clearances or be successfully manufactured or marketed. Further, due to the extended testing and regulatory review process required before marketing clearance can be obtained, the time frames for commercialization of any products are long and uncertain. Even if these other product candidates receive regulatory clearance, our products may not achieve or maintain market acceptance. Also, all of our product candidates, other than the 1000mg formulation of Glumetza, use the AcuForm technology. If it is discovered that the AcuForm technology could have adverse effects or other characteristics that indicate it is unlikely to be effective as a delivery system for drugs or therapeutics, our product development efforts and our business would be significantly harmed.

**We are expecting operating losses in the future.**

To date, we have recorded limited revenues from license fees, royalties, product sales, collaborative research and development arrangements and feasibility studies, although we received \$55 million in license fees from Biovail and Esprit in 2005. For the six months ended June 30, 2006, we recorded total revenues of \$3.6 million, and for the years ended December 31, 2005, 2004 and 2003, we recorded total revenue of \$4.4 million, \$200,000 and \$1.0 million, respectively. For the six months ended June, 2006, we incurred a net loss of \$17.7 million, and for the years ended December 31, 2005, 2004 and 2003 we incurred net losses of \$24.5 million, \$26.9 million and \$30.0 million, respectively. As we incur expenses related to the commercial launch of Glumetza, continue our research and development efforts, preclinical testing and clinical trial activities, and expand our sales and marketing organization, we anticipate that we will continue to incur substantial operating losses for at least the next year. Therefore, we expect our cumulative losses to increase. These losses, among other things, have had, and we expect that they will continue to have, an adverse impact on our total assets, shareholders' equity and working capital.

**Our quarterly operating results may fluctuate and affect our stock price.**

The following factors will affect our quarterly operating results and may result in a material adverse effect on our stock price:

- the timing of the commercial launch of Glumetza in the United States;
- the degree of commercial success of ProQuin XR and Glumetza;
- variations in revenues obtained from collaborative agreements, including milestone payments, royalties, license fees and other contract revenues;
- our collaborative partners' compliance or non-compliance with their obligations under our agreements with them;
- decisions by collaborative partners to proceed or not to proceed with subsequent phases of a collaboration or program;
- market acceptance of the AcuForm technology;
- regulatory actions;
- adoption of new technologies;
- developments concerning proprietary rights, including patents, infringement allegations and litigation matters;
- the introduction of new products by our competitors;

- manufacturing costs and difficulties;
- results of clinical trials for our products;
- results of litigation;
- changes in government funding;
- third-party reimbursement policies; and
- the status of our compliance with the provisions of the Sarbanes-Oxley Act of 2002.

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**Our collaborative arrangements may give rise to disputes over commercial terms, contract interpretation and ownership of our intellectual property and may adversely affect the commercial success of our products.**

We currently have a collaboration agreement for development of product candidates through the feasibility phase with New River Pharmaceuticals. In addition, we have in the past and may in the future enter into other collaborative arrangements, some of which have been based on less definitive agreements, such as memoranda of understanding, material transfer agreements, options or feasibility agreements. We may not execute definitive agreements formalizing these arrangements. Collaborative relationships are generally complex and may give rise to disputes regarding the relative rights, obligations and revenues of the parties, including the ownership of intellectual property and associated rights and obligations, especially when the applicable collaborative provisions have not been fully negotiated and documented. Such disputes can delay collaborative research, development or commercialization of potential products, and can lead to lengthy, expensive litigation or arbitration. The terms of collaborative arrangements may also limit or preclude us from developing products or technologies developed pursuant to such collaborations. Additionally, the collaborators under these arrangements might breach the terms of their respective agreements or fail to prevent infringement of the licensed patents by third parties. Moreover, negotiating collaborative arrangements often takes considerably longer to conclude than the parties initially anticipate, which could cause us to agree to less favorable agreement terms that delay or defer recovery of our development costs and reduce the funding available to support key programs.

We may not be able to enter into future collaborative arrangements on acceptable terms, which would harm our ability to develop and commercialize our current and potential future products. Further, even if we do enter into collaboration arrangements, it is possible that our collaborative partners may not choose to develop and commercialize products using the AcuForm technology. Other factors relating to collaborations that may adversely affect the commercial success of our products include:

- any parallel development by a collaborative partner of competitive technologies or products;
- arrangements with collaborative partners that limit or preclude us from developing products or technologies;
- premature termination of a collaboration agreement; or
- failure by a collaborative partner to devote sufficient resources to the development and commercial sales of products using the AcuForm technology.

Generally, our collaborative arrangements do not restrict our collaborative partners from competing with us or restrict their ability to market or sell competitive products. Our current and any future collaborative partners may pursue existing or other development-stage products or alternative technologies in preference to those being developed in collaboration with us. Our collaborative partners may also terminate their collaborative relationships with us or otherwise decide not to proceed with development and commercialization of our products.

**We may be unable to protect our intellectual property and may be liable for infringing the intellectual property of others.**

Our success will depend in part on our ability to obtain and maintain patent protection for our technologies and to preserve our trade secrets. Our policy is to seek to protect our proprietary rights, by among other methods, filing patent applications in the United States and foreign jurisdictions to cover certain aspects of our technology. We currently hold nine issued patents and twelve patent applications are pending in the United States. In addition, we are preparing patent applications relating to our expanding technology for filing in the United States and abroad. We have also applied for patents in numerous foreign countries. Some of those countries have granted our applications and other applications are still pending. Our pending patent applications may lack priority over others' applications or may not result in the issuance of patents. Even if issued, our patents may not be sufficiently broad to provide protection against competitors with similar technologies and may be challenged, invalidated or circumvented, which could limit our ability to stop competitors from marketing related products or may not provide us with competitive advantages against competing products.

We also rely on trade secrets and proprietary know-how, which are difficult to protect. We seek to protect such information, in part, through entering into confidentiality agreements with employees, consultants, collaborative partners and others before such persons or entities have access to our proprietary trade secrets and know-how. These confidentiality agreements may not be effective in certain cases, due to, among other things, the lack of an adequate remedy for breach of an agreement or a finding that an agreement is unenforceable. In addition, our trade secrets may otherwise become known or be independently developed by competitors.

Our ability to develop our technologies and to make commercial sales of products using our technologies also depends on not infringing others' patents or other intellectual property rights. We are not aware of any intellectual property claims against us. However, the pharmaceutical industry has experienced extensive litigation regarding patents and other intellectual property rights. For example, Pfizer has initiated several suits against companies marketing generic gabapentin products, claiming that these products infringe Pfizer's patents. The results of this litigation could adversely impact the commercialization of any generic gabapentin product. Also, we are aware that patents issued to third parties relating to sustained release drug formulations or particular pharmaceutical compounds could in the future be asserted against us, although we believe that we do not infringe any valid claim of any patents. If claims concerning any of our products were to arise and it was determined that these products infringe a third party's proprietary rights, we could be subject to substantial damages for past infringement or be forced to stop or delay our activities with respect to any infringing product, unless we can obtain a license, or we may have to redesign our product so that it does not infringe upon others' patent rights, which may not be possible or could require substantial funds or time. Such a license may not be available on acceptable terms, or at all. Even if we, our collaborators or our licensors were able to obtain a license, the rights may be nonexclusive, which would give our competitors access to the same intellectual property. In addition, any public announcements related to litigation or interference proceedings initiated or threatened against us, even if such claims are without merit, could cause our stock price to decline.

From time to time, we may become aware of activities by third parties that may infringe our patents. For example, in January 2006, we filed a complaint against IVAX Corporation in federal court for infringement of two of our U.S. patents related to the AcuForm delivery technology. Infringement by others of our patents may reduce our market shares (if a related product is approved) and, consequently, our potential future revenues and adversely affect our patent rights if we do not take appropriate enforcement action. We may need to engage in litigation in the future to enforce any patents issued or licensed to us or to determine the scope and validity of third-party proprietary rights. Our issued or licensed patents may not be held valid by a court of competent jurisdiction. Whether or not the outcome of litigation is favorable to us, defending a lawsuit takes significant time, may be expensive and may divert management attention from other business concerns. We may also be required to participate in interference proceedings declared by the United States Patent and Trademark Office for the purpose of determining the priority of inventions in connection with our patent applications or other parties' patent applications. Adverse determinations in litigation or interference proceedings could require us to seek licenses which may not be available on commercially reasonable terms, or at all, or subject us to significant liabilities to third parties. If we need but cannot obtain a license, we may be prevented from marketing the affected product.

**It is difficult to develop a successful product. If we do not develop a successful product we may not be able to raise additional funds.**

The drug development process is costly, time-consuming and subject to unpredictable delays and failures. Before we or others make commercial sales of products using the AcuForm technology, other than Glumetza and ProQuin XR, we, our current and any future collaborative partners will need to:

- conduct preclinical and clinical tests showing that these products are safe and effective; and
- obtain regulatory approval from the FDA or foreign regulatory authorities.

We will have to curtail, redirect or eliminate our product development programs if we or our collaborative partners find that:

- the AcuForm technology has unintended or undesirable side effects; or
- products that appear promising in preclinical or early-stage clinical studies do not demonstrate efficacy in later-stage, larger scale clinical trials.

Even when or if our products obtain regulatory approval, successful commercialization requires:

- market acceptance;
- cost-effective commercial scale production; and
- reimbursement under private or governmental health plans.

Any material delay or failure in the governmental approval process and/or the commercialization of our potential products, particularly Glumetza or ProQuin XR, would adversely impact our financial position and liquidity and would make it difficult for us to raise financing on favorable terms, if at all.

**If we do not achieve our projected development and commercialization goals in the timeframes we announce and expect, the commercialization of our product candidates may be delayed and our business will be harmed.**

For planning purposes, we estimate the timing of the accomplishment of various scientific, clinical, regulatory and other product development and commercialization goals. These milestones may include our expectations regarding the commercial launch of our products by us or our licensees, and the commencement or completion of scientific studies and clinical trials and the submission of regulatory filings. From time to time, we may publicly announce the expected timing of some of these milestones, such as the commercial launch of the 500mg strength of Glumetza in the United States. All of these milestones are based on a variety of assumptions. The actual timing of these milestones can vary considerably from our estimates depending on numerous factors, some of which are beyond our control, including:

- our available capital resources;
- the efforts of our marketing partners with respect to the commercialization of our products;
- the rate of progress, costs and results of our clinical trial and research and development activities, including the extent of scheduling conflicts with participating clinicians and clinical institutions and our ability to identify and enroll patients who meet clinical trial eligibility criteria;
- our receipt of approvals by the FDA and other regulatory agencies and the timing thereof;
- other actions by regulators;
- our ability to access sufficient, reliable and affordable supplies needed for the manufacture of our products and product candidates, including insulin and materials for our AcuForm technology; and
- the costs of ramping up and maintaining manufacturing operations, as necessary.

If we fail to achieve our announced milestones in the timeframes we announce and expect, our business and results of operations may be harmed and the price of our stock may decline.

**If we are unable to obtain or maintain regulatory approval, we will be limited in our ability to commercialize our products, and our business will be harmed.**

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The regulatory process is expensive and time consuming. Even after investing significant time and expenditures on clinical trials, we may not obtain regulatory approval of our product candidates. Data obtained from clinical trials are susceptible to varying interpretations that could delay, limit or prevent regulatory approval. Significant clinical trial delays would impair our ability to commercialize our products and could allow our competitors to bring products to market before we do. In addition, changes in regulatory policy for product approval during the period of product development and regulatory agency review of each submitted new application may cause delays or rejections. Even if we receive regulatory approval, this approval may entail limitations on the indicated uses for which we can market a product.

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Further, with respect to our approved products, once regulatory approval is obtained, a marketed product and its manufacturer are subject to continual review. The discovery of previously unknown problems with a product or manufacturer may result in restrictions on the product, manufacturer or manufacturing facility, including withdrawal of the product from the market. Manufacturers of approved products are also subject to ongoing regulation, including compliance with FDA regulations governing current Good Manufacturing Practices (cGMP). Failure to comply with manufacturing regulations can result in, among other things, warning letters, fines, injunctions, civil penalties, recall or seizure of products, total or partial suspension of production, refusal of the government to renew marketing applications and criminal prosecution.

**Pharmaceutical marketing is subject to substantial regulation in the United States.**

The marketing activities of our marketing partners of ProQuin XR and Glumetza, and our own marketing activities with respect to Glumetza or any other products for which we obtain regulatory approval, will be subject to numerous federal and state laws governing the marketing and promotion of pharmaceutical products. The FDA regulates post-approval promotional labeling and advertising to ensure that they conform to statutory and regulatory requirements. In addition to FDA restrictions, the marketing of prescription drugs is subject to laws and regulations prohibiting fraud and abuse under government healthcare programs. For example, the federal healthcare program antikickback statute prohibits giving things of value to induce the prescribing or purchase of products that are reimbursed by federal healthcare programs, such as Medicare and Medicaid. In addition, federal false claims laws prohibit any person from knowingly presenting, or causing to be presented, a false claim for payment to the federal government. Under this law, the federal government in recent years has brought claims against drug manufacturers alleging that certain marketing activities caused false claims for prescription drugs to be submitted to federal programs. Many states have similar statutes or regulations, which apply to items and services reimbursed under Medicaid and other state programs, or, in some states, regardless of the payer. If we, or our collaborative partners, fail to comply with applicable FDA regulations or other laws or regulations relating to the marketing of our products, we could be subject to criminal prosecution, civil penalties, seizure of products, injunction, and exclusion of our products from reimbursement under government programs, as well as other regulatory actions against our product candidates, our collaborative partners or us.

**The approval process outside the United States is uncertain and may limit our ability to develop, manufacture and sell our products internationally.**

To market any of our products outside of the United States, we and our collaborative partners, including Biovail, Madaus and LG Life Sciences, are subject to numerous and varying foreign regulatory requirements, implemented by foreign health authorities, governing the design and conduct of human clinical trials and marketing approval for drug products. The approval procedure varies among countries and can involve additional testing, and the time required to obtain approval may differ from that required to obtain FDA approval. The foreign regulatory approval process includes all of the risks associated with obtaining FDA approval set forth above, and approval by the FDA does not ensure approval by the health authorities of any other country, nor does the approval by foreign health authorities ensure approval by the FDA.

**If we or our marketing partners are unable to obtain acceptable prices or adequate reimbursement for our products from third-party payers, we will be unable to generate significant revenues.**

In both domestic and foreign markets, sales of our product candidates will depend in part on the availability of adequate reimbursement from third-party payers such as:

- government health administration authorities;
- private health insurers;
- health maintenance organizations;
- pharmacy benefit management companies; and
- other healthcare-related organizations.

If reimbursement is not available for our products or product candidates, demand for these products may be limited. Further, any delay in receiving approval for reimbursement from third-party payers would have an adverse effect on our future revenues. Third-party payers are increasingly challenging the price and cost-effectiveness of medical products and services. Significant uncertainty exists as to the reimbursement status of newly approved healthcare products, including pharmaceuticals. Our products may not be considered cost effective, and adequate third-party reimbursement may be unavailable to enable us to maintain price levels sufficient to realize an acceptable return on our investment.



Federal and state governments in the United States and foreign governments continue to propose and pass new legislation designed to contain or reduce the cost of healthcare. Existing regulations affecting pricing may also change before many of our product candidates are approved for marketing. Cost control initiatives could decrease the price that we receive for any product we may develop.

**We may not be able to compete successfully in the pharmaceutical product and drug delivery system industries.**

Other companies that have oral drug delivery technologies competitive with the AcuForm technology include Bristol-Myers Squibb, IVAX Corporation, ALZA Corporation (a subsidiary of Johnson & Johnson), SkyePharma plc, Biovail Corporation, Flamel Technologies S.A., Ranbaxy Laboratories, Ltd., Kos Pharmaceuticals, Inc., Intec Pharma and Alpharma, Inc., all of which develop oral tablet products designed to release the incorporated drugs over time. Each of these companies has patented technologies with attributes different from ours, and in some cases with different sites of delivery to the gastrointestinal tract.

Bristol-Myers Squibb is currently marketing a sustained release formulation of metformin, Glucophage XR, with which Glumetza competes. The limited license that Bristol-Myers Squibb obtained from us under our November 2002 settlement agreement extends to certain current and internally-developed future compounds, which may increase the likelihood that we will face competition from Bristol-Myers Squibb in the future on products in addition to Glumetza. Several other companies, including IVAX Corporation, Barr Pharmaceuticals, Inc., Mylan Laboratories, Inc. and Teva Pharmaceutical Industries, Ltd. have received FDA approval for and are selling a controlled-release metformin product. Flamel Technologies has a controlled-release microparticle-based formulation of metformin product in Phase II clinical trials.

Bayer Corporation developed a once-daily ciprofloxacin product for the treatment of urinary tract infections, which is currently marketed by Schering-Plough Corporation. There may be other companies developing products competitive with Glumetza and ProQuin XR of which we are unaware.

To our knowledge, we are the only company currently in clinical trials with a sustained release formulation of gabapentin for the U.S. market.

Gabapentin is currently marketed by Pfizer as Neurontin for adjunctive therapy for epileptic seizures and for postherpetic pain. Pfizer's basic U.S. patents relating to Neurontin have expired, and at least seven companies have received approval to market generic versions of the immediate release product. In addition, Pfizer has developed a new product, Lyrica (pregabalin), which has been approved for marketing in the U.S. and the European Union (EU).

Competition in pharmaceutical products and drug delivery systems is intense. We expect competition to increase. Competing technologies or products developed in the future may prove superior to the AcuForm technology or products using the AcuForm technology, either generally or in particular market segments. These developments could make the AcuForm technology or products using the AcuForm technology noncompetitive or obsolete.

Most of our principal competitors have substantially greater financial, sales, marketing, personnel and research and development resources than we do. In addition, many of our potential collaborative partners have devoted, and continue to devote, significant resources to the development of their own drug delivery systems and technologies.

**We depend on third parties who are single source suppliers to manufacture ProQuin XR, Glumetza and our later stage product candidates. If these suppliers are unable to manufacture ProQuin XR, Glumetza or our product candidates, our business will be harmed.**

We are responsible for supplying commercial quantities of ProQuin XR to Esprit. For the manufacturer of ProQuin XR tablets, we have entered into an agreement with MOVA Pharmaceuticals, as our sole supplier. Uquifa Mexico, S.A., our supplier of the active pharmaceutical ingredient to ProQuin XR, is also a sole supplier to us. We obtain the active pharmaceutical ingredient to ProQuin XR on a purchase order basis only. If we are unable, for whatever reason, to obtain the active pharmaceutical ingredient or ProQuin XR tablets from our contract manufacturers, we may not be able to manufacture ProQuin XR in a timely manner, if at all.

We are also responsible for the supply and distribution of Glumetza, and MOVA Pharmaceuticals is also our sole supplier for tablets of the 500mg strength of Glumetza. We currently purchase the active ingredient for the 500mg Glumetza on a purchase order basis. If the new formulation of 1000mg Glumetza is approved, we will rely on Biovail as our sole supplier. We will be unable to manufacture Glumetza in a timely manner if we are unable to obtain Glumetza 500mg tablets from our contract manufacturer or active pharmaceutical ingredient from suppliers, or Glumetza 1000mg tablets from Biovail.

Although we have obtained clinical batches of Gabapentin GR from a contract manufacturer, we currently have no long-term supply arrangement with respect to Gabapentin GR.

**We could become subject to product liability litigation and may not have adequate insurance to cover product liability claims.**

Our business involves exposure to potential product liability risks that are inherent in the production and manufacture of pharmaceutical products. We have obtained product liability insurance for clinical trials currently underway and forecasted 2006 sales of our products, but:

- we may not be able to obtain product liability insurance for future trials;
- we may not be able to obtain product liability insurance for future products;
- we may not be able to maintain product liability insurance on acceptable terms;
- we may not be able to secure increased coverage as the commercialization of the AcuForm technology proceeds; or
- our insurance may not provide adequate protection against potential liabilities.

Our inability to obtain adequate insurance coverage at an acceptable cost could prevent or inhibit the commercialization of our products. Defending a lawsuit would be costly and significantly divert management's attention from conducting our business. If third parties were to bring a successful product liability claim or series of claims against us for uninsured liabilities or in excess of insured liability limits, our business, financial condition and results of operations could be materially harmed.

**If we lose our key personnel or are unable to attract and retain key management and operating personnel, we may be unable to pursue our product development and commercialization efforts.**

Our success is dependent in large part upon the continued services of John W. Fara, Ph.D., our Chairman, President and Chief Executive Officer, Carl A. Pelzel, our Executive Vice President and Chief Operating Officer, and other members of our executive management team, and on our ability to attract and retain key management and operating personnel. We do not have agreements with Dr. Fara, Mr. Pelzel or any of our other executive officers that provide for their continued employment with us. Management, scientific and operating personnel are in high demand in our industry and are often subject to competing offers. The loss of the services of one or more members of management or key employees or the inability to hire additional personnel as needed could result in delays in the research, development and commercialization of our products and potential product candidates.

**If we choose to acquire new and complementary businesses, products or technologies instead of developing them ourselves, we may be unable to complete these acquisitions or to successfully integrate them in a cost effective and non-disruptive manner.**

Our success depends on our ability to continually enhance and broaden our product offerings in response to changing customer demands, competitive pressures and technologies. Accordingly, we may in the future pursue the acquisition of complementary businesses, products or technologies instead of developing them ourselves. We have no current commitments with respect to any acquisition or such investment. We do not know if we would be able to successfully complete any acquisitions, or whether we would be able to successfully integrate any acquired business, product or technology or retain any key employees. Integrating any business, product or technology we acquire could be expensive and time consuming, disrupt our ongoing business and distract our management. If we were to be unable to integrate any acquired businesses, products or technologies effectively, our business would suffer. In addition, any amortization or charges resulting from the costs of acquisitions could harm our operating results.



**We have implemented certain anti-takeover provisions.**

Certain provisions of our articles of incorporation and the California General Corporation Law could discourage a third party from acquiring, or make it more difficult for a third party to acquire, control of our company without approval of our board of directors. These provisions could also limit the price that certain investors might be willing to pay in the future for shares of our common stock. Certain provisions allow the board of directors to authorize the issuance of preferred stock with rights superior to those of the common stock. We are also subject to the provisions of Section 1203 of the California General Corporation Law which requires a fairness opinion to be provided to our shareholders in connection with their consideration of any proposed interested party reorganization transaction.

We have adopted a shareholder rights plan, commonly known as a poison pill. The provisions described above, our poison pill and provisions of the California General Corporation Law may discourage, delay or prevent a third party from acquiring us.

**Increased costs associated with corporate governance compliance may significantly impact our results of operations.**

Changing laws, regulations and standards relating to corporate governance, public disclosure and compliance practices, including the Sarbanes-Oxley Act of 2002, new SEC regulations and Nasdaq National Market rules, are creating uncertainty for companies such as ours in understanding and complying with these laws, regulations and standards. As a result of this uncertainty and other factors, devoting the necessary resources to comply with evolving corporate governance and public disclosure standards has resulted in and may in the future result in increased general and administrative expenses and a diversion of management time and attention to compliance activities. We also expect these developments to increase our legal compliance and financial reporting costs. In addition, these developments may make it more difficult and more expensive for us to obtain director and officer liability insurance, and we may be required to accept reduced coverage or incur substantially higher costs to obtain coverage. Moreover, we may not be able to comply with these new rules and regulations on a timely basis.

These developments could make it more difficult for us to attract and retain qualified members of our board of directors, or qualified executive officers. We are presently evaluating and monitoring regulatory developments and cannot estimate the timing or magnitude of additional costs we may incur as a result. To the extent these costs are significant, our general and administrative expenses are likely to increase.

**If we are unable to satisfy regulatory requirements relating to internal controls, our stock price could suffer.**

Section 404 of the Sarbanes-Oxley Act of 2002 requires companies to do a comprehensive evaluation of their internal control over financial reporting. At the end of each fiscal year, we must perform an evaluation of our internal control over financial reporting, include in our annual report the results of the evaluation, and have our external auditors publicly attest to such evaluation. If material weaknesses were found in our internal controls in the future, if we fail to complete future evaluations on time, or if our external auditors cannot attest to our future evaluations, we could fail to meet our regulatory reporting requirements and be subject to regulatory scrutiny and a loss of public confidence in our internal controls, which could have an adverse effect on our stock price.

**Business interruptions could limit our ability to operate our business.**

Our operations are vulnerable to damage or interruption from computer viruses, human error, natural disasters, telecommunications failures, intentional acts of vandalism and similar events. In particular, our corporate headquarters are located in the San Francisco Bay area, which has a history of seismic activity. We have not established a formal disaster recovery plan, and our back-up operations and our business interruption insurance may not be adequate to compensate us for losses that occur. A significant business interruption could result in losses or damages incurred by us and require us to cease or curtail our operations.

**ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

During the three and six months ended June 30, 2006, the Company issued 342,792 and 980,813 shares of common stock to warrant holders with net proceeds to the Company of approximately \$450,000 and \$2,045,000, respectively. Warrants to purchase an additional 455,767 and 526,285 of our common stock were surrendered in connection with a cashless exercise feature of the exercised warrants during the three and six months ended June 30, 2006, respectively. The weighted average exercise price of the warrants exercised during the three and six months ended June 30, 2006 was \$4.04 and \$3.48, respectively. The warrants were issued to accredited investors in June 2001, March 2002 and April 2003 in previously disclosed private placement transactions exempt from registration under the provisions of Rule 506 of Regulation D promulgated under the Securities Act of 1933, as amended. The resale of the shares issued upon exercise of the warrants has been registered on effective Form S-3 registration statements we have filed with the SEC.

**ITEM 3. DEFAULTS UPON SENIOR SECURITIES**

Not applicable.

**ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS**

The Company held its annual meeting of shareholders on June 9, 2006 to consider and vote on the following proposals: (i) election of directors until the next annual meeting of shareholders (Proposal 1); and (ii) ratification of Ernst & Young LLP as the independent registered public accounting firm of the Company for the fiscal year ending December 31, 2006 (Proposal 2).

Proposal 1: The shareholders of Depomed elected seven directors to serve until the next annual meeting of shareholders. The votes regarding the election of directors were as follows:

|                      | Shares Voted For | Votes Withheld |
|----------------------|------------------|----------------|
| John W. Fara, Ph.D.  | 37,895,812       | 879,001        |
| G. Steven Burrill    | 37,940,405       | 834,408        |
| Gerald T. Proehl     | 33,640,902       | 5,133,911      |
| John W. Shell, Ph.D. | 38,353,292       | 421,521        |
| Craig R. Smith, M.D. | 37,958,705       | 816,108        |
| Peter D. Staple      | 37,938,605       | 836,208        |
| Julian N. Stern      | 31,536,612       | 7,238,201      |

Proposal 2: The shareholders of Depomed approved the appointment of Ernst & Young LLP as the independent registered public accounting firm of the Company for the fiscal year ending December 31, 2006 with the following votes:

|         |            |
|---------|------------|
| For     | 38,665,524 |
| Against | 90,648     |
| Abstain | 18,641     |

**ITEM 5. OTHER INFORMATION**

Not applicable.

**ITEM 6. EXHIBITS**

|              |                                                                                                           |
|--------------|-----------------------------------------------------------------------------------------------------------|
| (a) Exhibits |                                                                                                           |
| 10.1(1)      | Bonus Plan, as amended                                                                                    |
| 10.2(2)      | Management Continuity Agreement                                                                           |
| 10.3*        | Promotion Agreement with King Pharmaceuticals, Inc.                                                       |
| 10.4(3)      | Offer Letter dated June 14, 2006 between the Company and Matthew Gosling                                  |
| 31.1         | Certification pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934 of John W. Fara, Ph.D. |
| 31.2         | Certification pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934 of John F. Hamilton    |
| 32.1         | Certification pursuant to 18 U.S.C. Section 1350 of John W. Fara, Ph.D.                                   |
| 32.2         | Certification pursuant to 18 U.S.C. Section 1350 of John F. Hamilton                                      |

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(1) Incorporated by reference to the Company's Form 8-K filed with the SEC on April 12, 2006.

(2) Incorporated by reference to the Company's Form 8-K filed with the SEC on May 19, 2006.

(3) Incorporated by reference to the Company's Form 8-K filed with the SEC on June 30, 2006.

\* Confidential treatment requested

**SIGNATURES**

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Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: August 7, 2006

DEPOMED, INC.

By: /s/ John F. Hamilton  
John F. Hamilton  
Vice President and  
Chief Financial Officer  
(Authorized Officer and  
Principal Accounting  
and Financial Officer)

By: /s/ John W. Fara, Ph.D.  
John W. Fara, Ph.D.  
President, Chairman and  
Chief Executive Officer

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**INDEX TO EXHIBITS**

- 10.1(1) Bonus Plan, as amended
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