

STERLING CONSTRUCTION CO INC  
Form 10-Q  
August 10, 2015  
UNITED STATES

**SECURITIES AND EXCHANGE COMMISSION**

**Washington, D.C. 20549**

**FORM 10-Q**

(Mark one)

**QUARTERLY REPORT PURSUANT TO SECTION  
13 OR 15(d) OF THE SECURITIES EXCHANGE ACT  
OF 1934**

For the quarterly period ended: June 30, 2015

Or

**TRANSITION REPORT PURSUANT TO SECTION  
13 OR 15(d) OF THE SECURITIES EXCHANGE ACT  
OF 1934**

For the transition period from \_\_\_ to \_\_\_

Commission file number **1-31993**

**STERLING CONSTRUCTION COMPANY, INC.**

(Exact name of registrant as specified in its charter)

**DELAWARE** **25-1655321**  
State or other jurisdiction of incorporation (I.R.S. Employer  
or organization Identification No.)

**1800 Hughes Landing Blvd.**

**The Woodlands, Texas** **77380**  
(Address of principal executive office) (Zip Code)

Registrant's telephone number, including area code **(281)**  
**214-0800**

(Former name, former address and former fiscal year, if changed from last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting company

(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes  No

At July 31, 2015, there were 19,612,487 shares outstanding of the issuer's common stock, par value \$0.01 per share.

**STERLING CONSTRUCTION COMPANY, INC.**

**QUARTERLY REPORT ON FORM 10-Q**

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**PART I**

## Item 1. Financial Statements

**STERLING CONSTRUCTION COMPANY, INC. & SUBSIDIARIES****CONDENSED CONSOLIDATED BALANCE SHEETS****(Amounts in thousands, except share and per share data)**

|  | June 30,<br>2015 | December<br>31,<br>2014 |
|--|------------------|-------------------------|
|  | (Unaudited)      |                         |
| <b>ASSETS</b>  |                  |                         |
| Current assets:  |                  |                         |
| Cash and cash equivalents  | \$ 14,336        | \$ 22,843               |
| Contracts receivable, including retainage                                    | 100,563          | 78,896                  |
| Costs and estimated earnings in excess of billings on uncompleted contracts  | 25,503           | 33,403                  |
| Inventories  | 5,767            | 7,401                   |
| Receivables from and equity in construction joint ventures                   | 10,837           | 9,153                   |
| Other current assets   | 5,652            | 5,278                   |
| Total current assets   | 162,658          | 156,974                 |
| Property and equipment, net  | 80,813           | 87,098                  |
| Goodwill   | 54,820           | 54,820                  |
| Other assets, net  | 9,027            | 7,559                   |
| Total assets   | \$ 307,318       | \$ 306,451              |
| <b>LIABILITIES AND EQUITY</b>  |                  |                         |
| Current liabilities:   |                  |                         |
| Accounts payable   | \$ 75,760        | \$ 66,792               |
| Billings in excess of costs and estimated earnings on uncompleted contracts  | 35,137           | 25,649                  |
| Current maturities of long-term debt   | 5,019            | 965                     |
| Income taxes payable   | 27               | 1,868                   |
| Accrued compensation   | 10,274           | 5,169                   |
| Other current liabilities  | 5,304            | 4,207                   |
| Total current liabilities  | 131,521          | 104,650                 |
| Long-term liabilities:   |                  |                         |
| Long-term debt, net of current maturities                                    | 33,260           | 37,021                  |
| Member's interest subject to mandatory redemption and undistributed earnings | 20,825           | 22,879                  |
| Other long-term liabilities  | 323              | 753                     |
| Total long-term liabilities  | 54,408           | 60,653                  |
| Commitments and contingencies (Note 7)                                       |                  |                         |
| Equity:  |                  |                         |

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Sterling stockholders' equity:

|   |            |            |
|---|------------|------------|
| Preferred stock, par value \$0.01 per share; 1,000,000 shares authorized, none issued                           | -          | -          |
| Common stock, par value \$0.01 per share; 28,000,000 shares authorized, 19,544,069 and 18,802,679 shares issued | 195        | 188        |
| Additional paid in capital  | 205,994    | 205,697    |
| Retained deficit  | (91,632 )  | (72,098 )  |
| Accumulated other comprehensive loss  | (18 )      | (101 )     |
| Total Sterling common stockholders' equity  | 114,539    | 133,686    |
| Noncontrolling interests  | 6,850      | 7,462      |
| Total equity  | 121,389    | 141,148    |
| Total liabilities and equity  | \$ 307,318 | \$ 306,451 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

**STERLING CONSTRUCTION COMPANY, INC. & SUBSIDIARIES****CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**

(Amounts in thousands, except share and per share data)

(Unaudited)

|   | Three Months Ended |            | Six Months Ended |            |
|---|--------------------|------------|------------------|------------|
|   | June 30,<br>2015   | 2014       | June 30,<br>2015 | 2014       |
| Revenues  | \$ 177,425         | \$ 194,806 | \$ 295,107       | \$ 329,343 |
| Cost of revenues  | (168,314 )         | (182,307 ) | (292,832 )       | (308,974 ) |
| Gross profit  | 9,111              | 12,499     | 2,275            | 20,369     |
| General and administrative expenses   | (9,598 )           | (9,507 )   | (21,201 )        | (17,991 )  |
| Other operating income (expense), net   | 325                | (457 )     | 2,086            | 599        |
| Operating (loss) income   | (162 )             | 2,535      | (16,840 )        | 2,977      |
| Interest income   | 69                 | 189        | 432              | 531        |
| Interest expense  | (634 )             | (251 )     | (1,016 )         | (554 )     |
| Loss on extinguishment of debt  | (240 )             | -          | (240 )           | -          |
| (Loss) income before income taxes and earnings attributable to noncontrolling interests   | (967 )             | 2,473      | (17,664 )        | 2,954      |
| Income tax expense  | (28 )              | (28 )      | (31 )            | (28 )      |
| Net (loss) income   | (995 )             | 2,445      | (17,695 )        | 2,926      |
| Noncontrolling owners' interests in earnings of subsidiaries                              | (1,547 )           | (1,245 )   | (1,839 )         | (1,520 )   |
| Net (loss) income attributable to Sterling common stockholders                            | \$ (2,542 )        | \$ 1,200   | \$ (19,534 )     | \$ 1,406   |
| Net (loss) earnings per share attributable to Sterling common stockholders:               |                    |            |                  |            |
| Basic   | \$ (0.13 )         | \$ 0.07    | \$ (1.03 )       | \$ 0.08    |
| Diluted   | \$ (0.13 )         | \$ 0.07    | \$ (1.03 )       | \$ 0.08    |
| Weighted average number of common shares outstanding used in computing per share amounts: |                    |            |                  |            |
| Basic   | 19,269,977         | 17,942,124 | 19,040,870       | 17,308,551 |
| Diluted   | 19,269,977         | 18,110,025 | 19,040,870       | 17,464,229 |

The accompanying notes are an integral part of these condensed consolidated financial statements.



**STERLING CONSTRUCTION COMPANY, INC. & SUBSIDIARIES****CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE (LOSS) INCOME****(Amounts in thousands)**

(Unaudited)

|   | Three Months<br>Ended<br>June 30, |         | Six Months Ended<br>June 30, |         |
|---|-----------------------------------|---------|------------------------------|---------|
|   | 2015                              | 2014    | 2015                         | 2014    |
| Net (loss) income attributable to Sterling common stockholders                                | \$(2,542)                         | \$1,200 | \$(19,534)                   | \$1,406 |
| Net income attributable to noncontrolling interests included in equity                        | 1,547                             | 1,245   | 1,839                        | 1,520   |
| Add / (deduct) other comprehensive income, net of tax:  |                                   |         |                              |         |
| Realized loss (gain) from settlement of derivatives   | 33                                | (16 )   | 83                           | (30 )   |
| Change in the effective portion of unrealized gain (loss) in fair market value of derivatives | 8                                 | 47      | -                            | (29 )   |
| Comprehensive (loss) income   | \$(954 )                          | \$2,476 | \$(17,612)                   | \$2,867 |

The accompanying notes are an integral part of these condensed consolidated financial statements.



**STERLING CONSTRUCTION COMPANY, INC. & SUBSIDIARIES****CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY****FOR THE SIX MONTHS ENDED JUNE 30, 2015****(Amounts in thousands)**

(Unaudited)

**STERLING CONSTRUCTION COMPANY, INC.  
STOCKHOLDERS**

|   | Common Stock |        | Addi-<br>tional<br>Paid in | Retained   | Accu-<br>mulated<br>Other<br>Compre-<br>hensive<br>(Loss) | Noncon-<br>trolling | Total     |
|---|--------------|--------|----------------------------|------------|---|---------------------|-----------|
|   | Shares       | Amount | Capital                    | Deficit    | Income  | Interests           |           |
| Balance at January 1, 2015                    | 18,803       | \$ 188 | \$205,697                  | \$(72,098) | \$ (101 )   | \$7,462             | \$141,148 |
| Net (loss) income                             | -            | -      | -                          | (19,534)   | -   | 1,839               | (17,695 ) |
| Other comprehensive income                    | -            | -      | -                          | -          | 83  | -                   | 83        |
| Issuance and amortization of restricted stock | 780          | 7      | 482                        | -          | -   | -                   | 489       |
| Distributions to owners                       | -            | -      | -                          | -          | -   | (2,451)             | (2,451 )  |
| Other   | (39 )        | -      | (185 )                     | -          | -   | -                   | (185 )    |
| Balance at June 30, 2015                      | 19,544       | \$ 195 | \$205,994                  | \$(91,632) | \$ (18 )  | \$6,850             | \$121,389 |

The accompanying notes are an integral part of these condensed consolidated financial statements.



**STERLING CONSTRUCTION COMPANY, INC. & SUBSIDIARIES****CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS****(Amounts in thousands)**

(Unaudited)

|  | Six Months Ended June<br>30, |           |
|--|------------------------------|-----------|
|  | 2015                         | 2014      |
| Cash flows from operating activities:  |                              |           |
| Net (loss) income attributable to Sterling common stockholders                       | \$(19,534 )                  | \$1,406   |
| Plus: Noncontrolling owners' interests in earnings of subsidiaries                   | 1,839                        | 1,520     |
| Net (loss) income  | (17,695 )                    | 2,926     |
| Adjustments to reconcile net (loss) income to net cash used in operating activities: |                              |           |
| Depreciation and amortization  | 8,390                        | 9,201     |
| Gain on disposal of property and equipment   | (999 )                       | (916 )    |
| Stock-based compensation expense   | 489                          | 383       |
| Loss on extinguishment of debt   | 240                          | -         |
| Changes in operating assets and liabilities:   |                              |           |
| Contracts receivable   | (21,667 )                    | (27,364 ) |
| Costs and estimated earnings in excess of billings on uncompleted contracts          | 7,900                        | (20,301 ) |
| Receivables from and equity in construction joint ventures                           | (1,684 )                     | (2,699 )  |
| Income tax receivable  | 1,415                        | (60 )     |
| Other current assets   | (351 )                       | 1,410     |
| Accounts payable   | 8,967                        | 28,558    |
| Billings in excess of costs and estimated earnings on uncompleted contracts          | 9,488                        | (1,329 )  |
| Accrued compensation and other liabilities   | (171 )                       | 1,407     |
| Member's interest subject to mandatory redemption and undistributed earnings         | 2,054                        | 310       |
| Net cash used in operating activities  | (3,624 )                     | (8,474 )  |
| Cash flows from investing activities:  |                              |           |
| Additions to property and equipment  | (3,267 )                     | (6,670 )  |
| Proceeds from sale of property and equipment   | 3,278                        | 4,250     |
| Restricted cash used as collateral for letter of credit                              | (2,950 )                     | -         |
| Net cash used in investing activities  | (2,939 )                     | (2,420 )  |
| Cash flows from financing activities:  |                              |           |
| Cumulative daily drawdowns – Credit Facility   | 110,378                      | 150,760   |
| Cumulative daily repayments – Credit Facility  | (144,979)                    | (139,979) |
| Cash received from equipment-based term loan   | 20,000                       | -         |
| Cumulative drawdowns – equipment-based revolver                                      | 14,550                       | -         |
| Distributions to noncontrolling interest owners                                      | (2,451 )                     | (1,190 )  |
| Net proceeds from stock issued   | -                            | 14,050    |
| Other  | 558                          | (338 )    |
| Net cash (used in) provided by financing activities                                  | (1,944 )                     | 23,303    |
| Net (decrease) increase in cash and cash equivalents                                 | (8,507 )                     | 12,409    |
| Cash and cash equivalents at beginning of period                                     | 22,843                       | 1,872     |

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|   |          |          |
|---|----------|----------|
| Cash and cash equivalents at end of period  | \$14,336 | \$14,281 |
| Supplemental disclosures of cash flow information:                                |          |          |
| Cash paid during the period for interest  | \$749    | \$533    |
| Cash paid during the period for income taxes                                      | \$542    | \$1      |
| Non-cash items:   |          |          |
| Transportation and construction equipment acquired through financing arrangements | \$987    | \$997    |

The accompanying notes are an integral part of these condensed consolidated financial statements.

**STERLING CONSTRUCTION COMPANY, INC. & SUBSIDIARIES**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

(Unaudited)

1. Business Summary and Significant Accounting Policies

***Business Summary***

Sterling Construction Company, Inc. (“Sterling” or “the Company”), a Delaware corporation, is a leading heavy civil construction company that specializes in the building and reconstruction of transportation and water infrastructure projects in Texas, Utah, Nevada, Arizona, California, Hawaii and other states in which there are profitable construction opportunities. Its transportation infrastructure projects include highways, roads, bridges, airfields and light rail. Its water infrastructure projects include water, wastewater and storm drainage systems.

***Presentation***

The condensed consolidated financial statements included herein have been prepared by Sterling, without audit, in accordance with the rules and regulations of the Securities and Exchange Commission (“SEC”) and should be read in conjunction with the 2014 Form 10-K. Certain information and note disclosures prepared in accordance with generally accepted accounting principles (“GAAP”) have been either condensed or omitted pursuant to SEC rules and regulations. The condensed consolidated financial statements reflect, in the opinion of management, all normal recurring adjustments necessary to present fairly the Company’s financial position at June 30, 2015 and the results of operations and cash flows for the periods presented. The December 31, 2014 condensed consolidated balance sheet data was derived from audited financial statements, but as discussed above, does not include all disclosures required by GAAP. Interim results may be subject to significant seasonal variations, and the results of operations for the three and six months ended June 30, 2015 are not necessarily indicative of the results to be expected for the full year or subsequent quarters.

***Significant Accounting Policies***

The Company's significant accounting policies are more fully described in Note 1 of the Notes to Consolidated Financial Statements in the 2014 Form 10-K. These accounting policies include, but are not limited to, those related to:

- contracts receivable, including retainage
- revenue recognition
- valuation of property and equipment, goodwill and other long-lived assets
- construction joint ventures
- income taxes
- segment reporting

There have been no material changes to significant accounting policies since December 31, 2014.

#### *Principles of Consolidation*

The accompanying condensed consolidated financial statements include the accounts of subsidiaries and construction joint ventures in which the Company has a greater than 50% ownership interest or otherwise controls such entities. For investments in subsidiaries and construction joint ventures that are not wholly-owned, but where the Company exercises control, the equity held by the remaining owners and their portions of net income (loss) are reflected in the balance sheet line item "Noncontrolling interests" in "Equity" and the statement of operations line item "Noncontrolling owners' interests in earnings of subsidiaries," respectively. All significant intercompany accounts and transactions have been eliminated in consolidation. For all years presented, the Company had no subsidiaries where its ownership interests were less than 50%.

Where the Company is a noncontrolling joint venture partner, and otherwise not required to consolidate the joint venture entity, its share of the operations of such construction joint venture is accounted for on a pro rata basis in the condensed consolidated statements of operations and as a single line item ("Receivables from and equity in construction joint ventures") in the condensed consolidated balance sheets. This method is an acceptable modification of the equity method of accounting which is a common practice in the construction industry. Refer to Note 3 for further information regarding the Company's construction joint ventures.

Under U.S. GAAP, the Company must determine whether each entity, including joint ventures in which it participates, is a variable interest entity ("VIE"). This determination focuses on identifying which owner or joint venture partner, if any, has the power to direct the activities of the entity and the obligation to absorb losses of the entity or the right to receive benefits from the entity disproportionate to its interest in the entity, which could have the effect of requiring us to consolidate the entity in which we have a noncontrolling variable interest. Refer to Note 10 for further information regarding the Company's consolidated VIE.



### *Use of Estimates*

The preparation of the accompanying condensed consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Certain of the Company's accounting policies require higher degrees of judgment than others in their application. These include the recognition of revenue and earnings from construction contracts under the percentage-of-completion method, the valuation of long-term assets (including goodwill), and income taxes. Management continually evaluates all of its estimates and judgments based on available information and experience; however, actual results could differ from these estimates.

### *Reclassification*

A reclassification has been made to historical financial data on our condensed consolidated statement of cash flow to conform to our current year presentation.

### *Revenue Recognition*

The Company is a general contractor which engages in various types of heavy civil construction projects principally for public (government) owners. Credit risk is minimal with public owners since the Company ascertains that funds have been appropriated by the governmental project owner prior to commencing work on such projects. While most public contracts are subject to termination at the election of the government entity, in the event of termination the Company is entitled to receive the contract price for completed work and reimbursement of termination-related costs. Credit risk with private owners is minimized because of statutory mechanic's liens, which give the Company high priority in the event of lien foreclosures following financial difficulties of private owners.

Revenues are recognized on the percentage-of-completion method, measured by the ratio of costs incurred up to a given date to estimated total costs for each contract. This cost to cost measure is used because management considers it to be the best available measure of progress on these contracts. Contract costs include all direct material, labor, subcontract and other costs and those indirect costs related to contract performance, such as indirect salaries and wages, equipment repairs and depreciation, insurance and payroll taxes. Administrative and general expenses are charged to expense as incurred. Provisions for estimated losses on uncompleted contracts are made in the period in which such losses are determined. Changes in job performance, job conditions and estimated profitability, including those changes arising from contract penalty provisions and final contract settlements may result in revisions to costs and income and are recognized in the period in which the revisions are determined.



Changes in estimated revenues and gross margin resulted in a net gain of \$0.9 million and a net charge of \$11.2 million during the three months and six months ended June 30, 2015, respectively, included in Operating (loss) income, or \$0.04 and \$(0.59) per diluted share attributable to Sterling common stockholders, respectively, included in Net (loss) income attributable to Sterling common stockholders. Changes in estimated revenues and gross margin resulted in a net gain of \$2.3 million and \$5.0 million during the three months and six months ended June 30, 2014, respectively, included in Operating (loss) income, or \$0.12 and \$0.27 per diluted share attributable to Sterling common stockholders, respectively, included in Net (loss) income attributable to Sterling common stockholders.

Our contracts generally take 12 to 36 months to complete. The Company generally provides a one to two-year warranty for workmanship under its contracts when completed. Warranty claims historically have been insignificant.

#### *Financial Instruments and Fair Value*

The fair value of financial instruments is the amount at which the instrument could be exchanged in a current transaction between willing parties. The Company's financial instruments are cash and cash equivalents, restricted cash used as collateral for a letter of credit, short-term and long-term contracts receivable, derivatives, accounts payable, mortgage and notes payable, a revolving loan (the "Revolving Loan") with Nations Fund I, LLC and Nations Equipment Finance, LLC, as administrative agent and collateral agent for the lender ("Nations"), a term loan (the "Term Loan") with Nations, and an earn-out liability related to the acquisition of J. Banicki Construction, Inc. ("JBC").

The recorded values of cash and cash equivalents, and restricted cash used as collateral for a letter of credit, short-term contracts receivable and accounts payable approximate their fair values based on their short-term nature. The recorded value of long-term contracts receivable is based on the amount of future cash flows discounted using the creditor's borrowing rate and such recorded value approximates fair value. We currently have one long-term contract receivable which is discounted at 4.25% and recorded at fair value. Interest earned related to the long-term contract receivable was \$0.1 million for the three and six months ended June 30, 2015, respectively, and \$0.1 million and \$0.2 million for the three and six months ended June 30, 2014, respectively.

Refer to Note 5 regarding the fair value of derivatives, Note 8 regarding the fair value of an earn-out liability along with the most current amendments, and Note 12 regarding the fair value of the Revolving Loan and the Term Loan. The Company had one mortgage outstanding at December 31, 2014 with a remaining balance of \$0.1 million and was fully paid in June 2015. At December 31, 2014, the fair value of the mortgage approximated book value. The Company also has long-term notes payable of \$2.8 million related to machinery and equipment purchased which have payment terms ranging from 3 to 5 years and associated interest rates ranging from 3.12% to 6.29%. The fair value of the notes payable approximates their book value. The Company does not have any off-balance sheet financial instruments other than operating leases (refer to Note 14 of the Notes to Consolidated Financial Statements in the 2014 Form 10-K).

In order to assess the fair value of the Company's financial instruments, the Company uses the fair value hierarchy established by GAAP which prioritizes the inputs used in valuation techniques into the following three levels:

**Level 1 Inputs** – Based upon quoted prices for identical assets in active markets that the Company has the ability to access at the measurement date.

**Level 2 Inputs** – Based upon quoted prices (other than Level 1) in active markets for similar assets, quoted prices for identical or similar assets in markets that are not active, inputs other than quoted prices that are observable for the asset such as interest rates, yield curves, volatilities and default rates and inputs that are derived principally from or corroborated by observable market data.

**Level 3 Inputs** – Based on unobservable inputs reflecting the Company's own assumptions about the assumptions that market participants would use in pricing the asset based on the best information available.

For each financial instrument, the Company uses the highest priority level input that is available in order to appropriately value that particular instrument. In certain instances, Level 1 inputs are not available and the Company must use Level 2 or Level 3 inputs. In these cases, the Company provides a description of the valuation techniques used and the inputs used in the fair value measurement.

#### *Out-of-Period Adjustment*

During the first quarter of 2015, the Company recorded a \$2.8 million out-of-period decrease in revenue that affected our results of operations for the six months ended June 30, 2015. The adjustment was identified during our first quarter review of projects. Management evaluated the effect of the adjustment on the Company's financial statements

based on SEC Staff Accounting Bulletin (“SAB”) No. 99 and SAB 108 and concluded that it was immaterial to the current and prior year’s financial statements.

*Recent Accounting Pronouncements*

In April 2015, the Financial Accounting Standards Board (“FASB”) issued an Accounting Standards Update (“ASU”) 2015-03, “Interest - Imputation of Interest: Simplifying the Presentation of Debt Issuance Costs.” The guidance, which is effective for annual reporting periods beginning after December 15, 2015 and interim periods within annual periods beginning after December 15, 2015, requires that debt issuance costs related to a recognized debt liability be presented in the balance sheet as a direct deduction from the carrying amount of that debt liability, consistent with debt discounts. The adoption of this ASU requires retrospective application to all periods presented. Although early adoption is permitted, the Company expects to adopt this guidance when required and expects a change in the presentation of our consolidated balance sheets and related disclosures. The Company does not expect a material impact to the consolidated statements of operations.

In February 2015, the FASB issued ASU 2015-02, “Consolidation: Amendments to the Consolidation Analysis.” The guidance, which is effective for annual reporting periods beginning after December 15, 2015 and interim periods within annual periods beginning after December 15, 2015, modifies the analysis that a reporting entity must perform to determine whether it should consolidate certain types of legal entities. Early adoption is permitted. The Company does not expect a material impact to the Company’s consolidated financial statements and related disclosures.

In August 2014, the FASB issued ASU 2014-15, “Presentation of Financial Statement – Going Concern.” The guidance, which is effective for annual reporting periods ending after December 15, 2016 and interim periods within annual periods beginning after December 15, 2016, requires management to evaluate whether there is substantial doubt about the entity’s ability to continue as a going concern and to provide related footnote disclosures. Early adoption is permitted. Although early adoption is permitted, the Company expects to adopt this guidance as required and does not expect a material impact to the Company’s consolidated financial statements.

In May 2014, the FASB issued ASU 2014-09, "Revenue from Contracts with Customers." The guidance defines the steps to recognize revenue for entities that have contracts with customers. In July 2015, the FASB voted to defer the effective date of this ASU by one year. As a result, the amendments in ASU 2014-09 are effective for public companies for annual reporting periods beginning after December 15, 2017, including interim periods within that reporting period. Entities would be permitted to adopt this ASU as early as the original public entity effective date, which was annual reporting periods beginning after December 15, 2016 and interim periods therein. Early adoption prior to that date would not be permitted. The Company is currently evaluating the impact of the adoption of this ASU to the Company's consolidated financial statements and related disclosures.

2. Cash and Cash Equivalents and Restricted Cash

The Company considers all highly liquid investments with original or remaining maturities of three months or less at the time of purchase to be cash equivalents. Cash and cash equivalents include cash balances held by our wholly-owned and less than wholly-owned subsidiaries as well as the Company's VIE. Refer to Note 10 for more information regarding the Company's consolidated VIE.

Restricted cash of approximately \$3.0 million is included in "other assets, net" on the condensed consolidated balance sheet as of June 30, 2015, and represents cash deposited by the Company into a separate account and designated as collateral for a standby letter of credit in the same amount in accordance with contractual agreements. Refer to Note 7 for more information about our standby letter of credit.

The Company holds cash on deposit in U.S. banks, at times, in excess of federally insured limits. Management does not believe that the risk associated with keeping cash deposits in excess of federal deposit insurance limits represents a material risk.

3. Construction Joint Ventures

The Company participates in various construction joint venture partnerships. Generally, each construction joint venture is formed to construct a specific project and is jointly controlled by the joint venture partners. Refer to Note 6 of the Notes to Consolidated Financial Statements in the 2014 Form 10-K for further information about our joint ventures. Condensed combined financial amounts of joint ventures in which the Company has a noncontrolling interest and the Company's share of such amounts which are included in the Company's condensed consolidated financial statements are shown below (amounts in thousands):

|          |          |
|----------|----------|
| June 30, | December |
| 2015     | 31,      |

2014

|   |            |            |
|---|------------|------------|
| Total combined:   |            |            |
| Current assets  | \$22,517   | \$18,132   |
| Less current liabilities  | (58,058)   | (49,035)   |
| Net assets  | \$(35,541) | \$(30,903) |
| Backlog   | \$41,428   | \$55,063   |
| <br>  |            |            |
| Sterling's noncontrolling interest in backlog                         | \$12,750   | \$15,889   |
| Sterling's receivables from and equity in construction joint ventures | \$10,837   | \$9,153    |

|                                     | Three Months<br>Ended<br>June 30, |          | Six Months Ended<br>June 30, |          |
|-------------------------------------|-----------------------------------|----------|------------------------------|----------|
|                                     | 2015                              | 2014     | 2015                         | 2014     |
| Total combined:                     |                                   |          |                              |          |
| Revenues                            | \$27,986                          | \$17,988 | \$40,992                     | \$37,225 |
| Income before tax                   | 2,664                             | 1,565    | 5,077                        | 2,125    |
| <br>                                |                                   |          |                              |          |
| Sterling's noncontrolling interest: |                                   |          |                              |          |
| Revenues                            | \$11,997                          | \$6,694  | \$16,549                     | \$15,624 |
| Income before tax                   | 1,329                             | 872      | 1,664                        | 1,432    |

Approximately \$13 million of the Company's backlog at June 30, 2015 was attributable to projects performed by joint ventures. The majority of this amount is attributable to the Company's joint venture with Shimmick Construction Company, where the Company has a 30% interest.

The caption “Receivables from and equity in construction joint ventures” includes undistributed earnings and receivables owed to the Company. Undistributed earnings are typically released to the joint venture partners after the customer accepts the project as complete and the warranty period, if any, has passed.

#### 4. Property and Equipment

Property and equipment are summarized as follows (amounts in thousands):

|                               | June 30,<br>2015 | December<br>31,<br>2014 |
|-------------------------------|------------------|-------------------------|
| Construction equipment        | \$ 122,907       | \$ 129,150              |
| Transportation equipment      | 18,682           | 18,205                  |
| Buildings                     | 10,796           | 10,777                  |
| Office equipment              | 2,757            | 2,761                   |
| Leasehold improvement         | 894              | 878                     |
| Construction in progress      | 1,132            | 387                     |
| Land                          | 5,530            | 5,530                   |
| Water rights                  | 200              | 200                     |
|                               | 162,898          | 167,888                 |
| Less accumulated depreciation | (82,085 )        | (80,790 )               |
|                               | \$80,813         | \$87,098                |

#### 5. Derivative Financial Instruments

From time to time, the Company may enter into various fixed rate commodity swap contracts in an effort to manage its exposure to price volatility of diesel fuel. Refer to Note 9 of the Notes to Consolidated Financial Statements in the 2014 Form 10-K for further information about our derivative financial instruments.

At June 30, 2015, accumulated other comprehensive income consisted of unrecognized losses of \$18,000, down from \$101,000 at December 31, 2014, representing the unrealized change in fair value of the effective portion of the Company’s commodity contracts, designated as cash flow hedges, as of the balance sheet date. For the six months ended June 30, 2015 and 2014, the Company recognized a pre-tax net realized cash settlement loss on commodity contracts of \$83,000 and gain of \$30,000, respectively.

At June 30, 2015, the Company had hedged its exposure to the variability in future cash flows from forecasted diesel fuel purchases totaling 20,000 gallons. The monthly volumes are 10,000 gallons for July and August 2015 at a fixed price per gallon of \$2.75. Due to the recent decline in oil and fuel prices, we have not entered into any new derivative instruments and we intend to retire our hedging program when our last swap contract is settled in August 2015.

*Fair Value*

The Company's swaps are valued based on a discounted future cash flow model. The primary input for the model is the forecasted prices for ULSD. The Company's model is validated by the counterparty's fair value statements. The swaps are designated as Level 2 within the valuation hierarchy. Refer to Note 1 for a description of the inputs used to value the information shown above.

At June 30, 2015 and December 31, 2014, the Company did not have any derivative assets or liabilities measured at fair value on a recurring basis that meet the definition of Level 1 or Level 3 fair value inputs.

## 6.

## Income Taxes

The Company and its subsidiaries file U.S. federal and various U.S. state income tax returns. Current income tax expense or (benefit) represents federal and state taxes based on tax paid or expected to be payable or receivable for the periods shown in the condensed consolidated statements of operations. The income tax expense in the accompanying condensed consolidated financial statements consists of the following (amounts in thousands):

|                      | Three<br>Months<br>Ended<br>June 30,<br>2015 |      | Six<br>Months<br>Ended<br>June 30,<br>2014 |      |
|----------------------|--|------|--|------|
| Current tax expense  | \$28   | \$28 | \$31                                       | \$28 |
| Deferred tax expense | -  | -    | -  | -    |
| Total tax expense    | \$28   | \$28 | \$31                                       | \$28 |

The Company is not expecting a current federal tax liability for the year due to a projected taxable loss. The Company does expect a state tax liability for 2015 in states without sufficient net operating loss carry forwards. Therefore, a current tax expense has been recorded for those states for the three and six months ended June 30, 2015.

The Company's deferred tax expense or (benefit) reflects the change in deferred tax assets or liabilities. The Company performs an analysis at the end of each reporting period to determine whether it is more likely than not the deferred tax assets are expected to be realized in future years. Based upon this analysis, a valuation allowance has been applied to our net deferred tax assets as of June 30, 2015 and December 31, 2014. Therefore, there has been no change in net deferred taxes for the three months ended June 30, 2015.

The income tax expense or (benefit) differs from the amounts using the statutory federal income tax rate of 35% for the following reasons (amounts in thousands, except for percentages):

|  | Six Months Ended June 30, |         |         |        |
|--|---------------------------|---------|---------|--------|
|  | 2015                      |         | 2014    |        |
|  | Amount                    | %       | Amount  | %      |
| Tax (benefit) expense at the U.S. federal statutory rate                     | \$(6,182)                 | 35.0 %  | \$1,033 | 35.0 % |
| State tax based on income, net of refunds and federal benefits               | (339 )                    | 1.9     | 13      | 0.4    |
| Taxes on subsidiaries' earnings allocated to noncontrolling interests owners | (397 )                    | 2.3     | (1,113) | (37.7) |
| Valuation allowance  | 6,545                     | (37.1)  | 104     | 3.5    |
| Other permanent differences  | 404                       | (2.3 )  | (9 )    | (0.3 ) |
| Income tax expense   | \$31                      | (0.2 )% | \$28    | 0.9 %  |



As a result of the Company's analysis, management has determined that the Company does not have any material uncertain tax positions.

7. Commitments and Contingencies Related to Litigation

The Company is required by our insurance provider to obtain and hold a standby letter of credit that serves as a guarantee by the banking institution to pay our insurance provider the incurred claim costs attributable to our general liability, workers compensation and automobile liability claims, up to the amount stated in the standby letter of credit, in the event that these claims were not paid by the Company. Due to our new Equipment-based Facility, as defined in Note 12, we have now cash collateralized the letter of credit, resulting in the cash being designated as restricted. Refer to Note 2 for more information on our restricted cash and Note 12 for more information on our new Equipment-based Facility.

The Company is the subject of certain claims and lawsuits occurring in the normal course of business. Management, after consultation with legal counsel, does not believe that the outcome of these actions will have a material impact on the condensed consolidated financial statements of the Company.

The Company typically indemnifies contract owners for claims arising during the construction process and carries insurance coverage for such claims, which in the past have not been material.

The Company's Certificate of Incorporation provides for indemnification of its officers and directors. The Company has a directors and officers liability insurance policy that limits their exposure to litigation against them in their capacities as such.

## 8. Acquisitions and Subsidiaries and Joint Ventures with Noncontrolling Owners' Interests

On December 30, 2013, the Company and Richard Buenting revised the Second Amended and Restated Operating Agreement entered into on April 27, 2012 and their Management Agreement entered into on February 1, 2012. The Third Amended and Restated Operating Agreement and the amended Management Agreement eliminated the buy/sell option and instead included the obligation for the Company to purchase Mr. Buenting's interest upon his death or permanent disability for \$20 million or \$18 million, respectively. In the event of Mr. Buenting's death or permanent disability, his estate representative, trustee or designee shall become the selling representative and sell his 50% interest to the Company. In order to fund the purchase of Mr. Buenting's interest, the Company has purchased term life insurance with a payout of \$20 million in the event of Mr. Buenting's death. The Company will be the beneficiary and will also pay the premiums related to this life insurance contract. The life insurance proceeds of \$20 million shall be used as full payment for Mr. Buenting's interest in the occurrence of his death. On June 2, 2015, the Company purchased an insurance policy with a five-year term on Mr. Buenting that provides a lump sum disability benefit in the principal sum of \$20 million. In the event of Mr. Buenting's permanent total disability, the principal sum becomes payable to the Company, and in turn the Company is obligated to use the proceeds of the policy to purchase Mr. Buenting's 50% member's interest in RHB in accordance with the terms of the amended agreements. No other transfer of member's interest is permitted other than to the selling representative in the event of Mr. Buenting's death or permanent disability. In the event that Mr. Buenting resigns his 50% interest in RHB or is terminated without cause (i.e., termination other than through cause, permanent disability or death), RHB shall be dissolved unless both members agree otherwise. The amended agreements were entered into in order to eliminate the earnings-per-share volatility caused by the buy/sell option.

The amended agreements resulted in an obligation to purchase Mr. Buenting's 50% member's interest that the Company is certain to incur, either because of Mr. Buenting's permanent disability or death; therefore, the Company has classified the noncontrolling interest as mandatorily redeemable and has recorded a liability in "Member's interest subject to mandatory redemption and undistributed earnings" on the condensed consolidated balance sheets. The liability consists of the following (in thousands):

|  | June 30,<br>2015 | December<br>31,<br>2014 |
|--|------------------|-------------------------|
| Member's interest subject to mandatory redemption                | \$20,000         | \$20,000                |
| Accumulated undistributed earnings attributable to this interest | 5,358            | 6,079                   |
| Earnings distributed   | (4,533 )         | (3,200 )                |
| Total liability  | \$20,825         | \$22,879                |

Due to the amended agreements and the accounting classification, Mr. Buenting's 50% member's interest, or undistributed earnings, is included in "Other operating income (expense), net" on the Company's condensed consolidated statements of operations. Undistributed earnings attributable to this interest remained flat and decreased \$0.7 million for the three and six months ended June 30, 2015, respectively, and undistributed earnings increased by \$1.3 million and \$1.5 million for the three and six months ended June 30, 2014, respectively.

*Changes in Noncontrolling Interests*

The following table summarizes the changes in the noncontrolling owners' interests in subsidiaries (amounts in thousands):

|   | Six Months Ended<br>June 30, |         |
|---|------------------------------|---------|
|   | 2015                         | 2014    |
| Balance, beginning of period  | \$7,462                      | \$4,097 |
| Net income attributable to noncontrolling interest included in equity | 1,839                        | 1,520   |
| Distributions to noncontrolling interest owners                       | (2,451)                      | (1,190) |
| Balance, end of period  | \$6,850                      | \$4,427 |

The "Noncontrolling owners' interest in earnings of subsidiaries" for the three and six months ended June 30, 2015 and 2014, shown in the accompanying condensed consolidated statements of operations, was \$1.5 million and \$1.8 million, respectively, and \$1.2 million and \$1.5 million, respectively, which the Company includes in "Equity", "Noncontrolling interests" in the accompanying condensed consolidated balance sheets. There was a distribution of \$2.5 million to certain noncontrolling interest members during the three and six months ended June 30, 2015 and there were distributions of \$0.2 million and \$1.2 million during the three and six months ended June 30, 2014, respectively.

### *Noncontrolling Interests' – Call Options*

During the quarter ended June 30, 2015, the Company entered into two agreements, one with RHB and one with Myers which gives the 50% owners of these entities the option to buy the Company's 50% interest in these entities for \$1.00 should the Company ever become subject to the repossession or disposition of its collateral as defined in the Company's new debt agreement with Nations or if the Company dissolves or becomes insolvent. Based on these agreements, the Company does not believe that it is likely that the exercise of these options would ever transpire; therefore, there has been no value placed on these options which resulted in no impact to our condensed consolidated financial statements. Refer to Note 12 for more information about the debt agreement with Nations.

### *Earn-out Agreement*

In connection with the August 1, 2011, acquisition of JBC by Ralph L. Wadsworth Construction Company, LLC ("RLW"), RLW agreed to additional purchase price payments of up to \$5 million to be paid over a five-year period. The additional purchase price is in the form of an earn-out and is classified as a Level 3 fair value measurement. In making this valuation, the unobservable input consisted of forecasted EBITDA for the periods after the period being reported on through July 31, 2016. The additional purchase price is calculated generally as 50% of the amount by which EBITDA exceeds \$2.0 million for each of the calendar years 2011 through 2015 and \$1.2 million for the seven months ended July 31, 2016.

On January 23, 2014, RLW, the former owner of JBC and the Company agreed to amend the above mentioned earn-out agreement in order to reduce the Company's recorded liability at that time, while providing the former owner, who at the time was the chief executive officer of JBC, a greater incentive to meet earnings benchmarks. The amendment resulted in a reduction of \$0.6 million in the Company's earn-out liability, thereby reducing the total earn-out liability to \$1.4 million on December 31, 2013. As part of the amendment, a payment of \$0.8 million was made during the first quarter of 2014. The amendment increased the total available earn-out from \$5.0 million to \$10.0 million if certain EBITDA benchmarks are met. The amendment extended the earn-out period through December 31, 2017 and reduced the benchmark EBITDA for 2014 and 2015 to \$1.5 million and increased it to \$2.0 million in 2016 and 2017. This earn-out liability continues to be classified as a Level 3 fair value measurement and the unobservable inputs continue to be the forecasted EBITDA for the periods after the period being reported on through December 31, 2017. There was no yearly excess forecasted EBITDA in our calculation at June 30, 2015 of the minimum EBITDA benchmarks for the years 2015 through 2017. The discounted present value of the additional purchase price was estimated to be \$0.3 million as of June 30, 2014 which included a revaluation benefit of \$0.3 million recorded in interest income on the condensed consolidated statement of operations. The undiscounted earn-out liability as of June 30, 2015 is estimated at zero and could increase by \$9.3 million if EBITDA during the earn-out period increases \$18.5 million or more and could decrease by the full amount of the liability for the year if EBITDA does not exceed the minimum threshold for that year. Each year is considered a discrete earnings period and future losses by JBC, if any, would not reduce the Company's liability in years in which JBC has exceeded its earnings benchmark. Any significant increase or decrease in actual EBITDA compared to the forecasted amounts would result in a significantly higher or lower fair value measurement of the additional purchase price. This liability is included in other long-term liabilities on the accompanying condensed consolidated balance sheets. As part of recording the

present value of this liability, the Company incurs accreted interest expense for the passage of time until the time of settlement. The Company incurred accreted interest expense of less than \$0.1 million and \$0.3 million for the three months and six months ended June 30, 2014, respectively. As part of the updated EBITDA forecast, the Company reduced its liability to zero and recorded interest income of \$0.3 million in the first quarter of 2015. There has been no change in the value of this liability; therefore, the interest income was zero and \$0.3 million for the three and six months ended June 30, 2015, respectively.

***Stock-Based Compensation Plan and Warrants***

The Company has a stock-based incentive plan which is administered by the Compensation Committee of the Board of Directors. Refer to Note 16 of the Notes to Consolidated Financial Statements included in the 2014 Form 10-K for further information. The Company recorded stock-based compensation expense of \$0.3 million and \$0.5 million for the three and six months ended June 30, 2015, respectively, and \$0.2 million and \$0.4 million for the three and six months ended June 30, 2014, respectively.

At June 30, 2015, total unrecognized compensation cost related to unvested common stock awards was \$3.6 million. This cost is expected to be recognized over a weighted average period of 2.8 years. There was no unrecognized compensation expense related to stock options at June 30, 2015 and 2014. There were no proceeds received by the Company from the exercise of stock options for the three and six months ended June 30, 2015 and were immaterial for the three and six months ended June 30, 2014. No stock options were granted in the three or six months ended June 30, 2015 or 2014. At June 30, 2015, there were 0.9 million shares of common stock covered by outstanding unvested common stock.

On January 1, 2015, the Company launched a long- and short-term incentive program for certain employees. The short-term incentive plan is paid in cash if certain short-term achievements are met and the long-term incentive plan is paid with the Company's stock if certain long-term achievements are met. The stock based awards are awarded based in two parts; 50% is based on completing a service period of three years and 50% is based on the level of achievement of the Company's total shareholder return ("TSR") compared to the TSR of a designated peer group over a three year period. The service based awards are recorded as usual; however, the awards based on TSR must be valued using a Monte Carlo simulation. Based on the valuation obtained using Monte Carlo simulation and valuation on the service based awards, the Company recorded an expense of \$0.1 million and \$0.2 million, which was included in the \$0.3 million and \$0.5 million expense mentioned above, for the three and six months ended June 30, 2015, respectively.

On March 9, 2015, the Company entered into a three-year employment agreement with Paul J. Varello, the Company's Chief Executive Officer ("CEO"). As part of the agreement, Mr. Varello will be paid an annual salary of \$1 and received 600,000 shares of the Company's common stock which vest in three equal installments on the first three anniversaries of the March 9, 2015 award date. The award is a special one-time plan for the CEO and was approved by the Company's stockholders at its 2015 Annual Meeting in May 2015 and was valued at approximately \$2.5 million.



## 10.

## Variable Interest Entities

The Company owns a 50% interest in Myers, of which it is the primary beneficiary, and has consolidated Myers into the Company's financial statements. Because the Company exercises primary control over activities of the partnership and it is exposed to the majority of potential losses of the partnership, the Company has consolidated Myers within the Company's financial statements since August 1, 2011, the date of acquisition. Refer to Note 3 of the Notes to Consolidated Financial Statements included in the 2014 Form 10-K for additional information on the acquisition of this limited partnership.

The condensed financial information of Myers, which is reflected in the Company's condensed consolidated balance sheets and statements of operations, is as follows (amounts in thousands):

|   | June 30,<br>2015 | December<br>31,<br>2014 |
|---|------------------|-------------------------|
| Assets:                                   |                  |                         |
| Current assets:                           |                  |                         |
| Cash and cash equivalents                 | \$-              | \$ 148                  |
| Contracts receivable, including retainage | 24,321           | 21,327                  |
| Other current assets                      | 11,779           | 7,656                   |
| Total current assets                      | 36,100           | 29,131                  |
| Property and equipment, net               | 9,957            | 9,303                   |
| Goodwill                                  | 1,501            | 1,501                   |
| Total assets                              | \$47,558         | \$39,935                |
| Liabilities:                              |                  |                         |
| Current liabilities:                      |                  |                         |
| Accounts payable                          | \$23,938         | \$15,795                |
| Other current liabilities                 | 9,435            | 9,000                   |
| Total current liabilities                 | 33,373           | 24,795                  |
| Long-term liabilities:                    |                  |                         |
| Other long-term liabilities               | 295              | 16                      |
| Total liabilities                         | \$33,668         | \$24,811                |

|          | Three Months<br>Ended<br>June 30, |          | Six Months Ended<br>June 30, |          |
|----------|-----------------------------------|----------|------------------------------|----------|
|          | 2015                              | 2014     | 2015                         | 2014     |
| Revenues | \$54,323                          | \$44,933 | \$90,591                     | \$61,794 |



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|   |       |       |       |       |
|---|-------|-------|-------|-------|
| Operating income  | 3,088 | 2,749 | 3,669 | 3,299 |
| Net income attributable to Sterling common stockholders | 1,543 | 1,373 | 1,833 | 1,648 |

## 11. Net (Loss) Income per Share Attributable to Sterling Common Stockholders

Basic net (loss) income per share attributable to Sterling common stockholders is computed by dividing net (loss) income attributable to Sterling common stockholders by the weighted average number of common shares outstanding during the period. Diluted net (loss) income per common share attributable to Sterling common stockholders is the same as basic net (loss) income per share attributable to Sterling common stockholders but includes dilutive unvested stock and stock options using the treasury stock method. The following table reconciles the numerators and denominators of the basic and diluted per common share computations for net (loss) income attributable to Sterling common stockholders (amounts in thousands, except per share data):

|  | Three Months Ended June 30, |         | Six Months Ended June 30, |         |
|--|-----------------------------|---------|---------------------------|---------|
|  | 2015                        | 2014    | 2015                      | 2014    |
| Numerator:   |                             |         |                           |         |
| Net (loss) income attributable to Sterling common stockholders                                 | \$(2,542 )                  | \$1,200 | \$(19,534 )               | \$1,406 |
| Denominator:   |                             |         |                           |         |
| Weighted average common shares outstanding — basic   | 19,270                      | 17,942  | 19,041                    | 17,309  |
| Shares for dilutive unvested stock and stock options   | -                           | 168     | -                         | 155     |
| Weighted average common shares outstanding and incremental shares assumed repurchased— diluted | 19,270                      | 18,110  | 19,041                    | 17,464  |
| Basic and diluted (loss) earnings per share attributable to Sterling common stockholders       | \$ (0.13 )                  | \$0.07  | \$(1.03 )                 | \$0.08  |

In accordance with the treasury stock method, no shares of unvested common stock and stock options were excluded from the diluted weighted average common shares outstanding for the three months ended June 30, 2015, as the assumed proceeds related to these shares would purchase more shares than the unvested shares outstanding resulting in anti-dilution.

In addition, and also in accordance with the treasury stock method, approximately 0.1 million shares were excluded from the diluted weighted average common shares outstanding for the six months ended June 30, 2015, as the Company incurred a loss during this period and the impact of such shares would have been antidilutive.

## 12.

## Debt

On May 29, 2015, the Company and its wholly-owned subsidiaries entered into a \$40.0 million loan and security agreement with Nations, consisting of a \$20.0 million Term Loan and a \$20.0 million Revolving Loan (combined, the

“Equipment-based Facility”), which replaced its prior credit facility with Comerica (“Prior Credit Facility”). The amount of the Revolving Loan that may be borrowed from time to time is determined quarterly and may not exceed \$20.0 million. In addition, the sum of the outstanding balances of the Equipment-based Facility may not exceed the lesser of \$40.0 million or 65% of the appraised value of the collateral pledged for the loans. At June 30, 2015, the Company had approximately \$35.9 million of borrowing base which was the result of calculating 65% of the appraised value (where appraised value equals net operating liquidated value) of the Company’s collateral. The Revolving Loan may be utilized by us to provide ongoing working capital and for other general corporate purposes. At June 30, 2015, the Company had \$14.6 million drawn on the Revolving Loan, \$20.0 million Term Loan outstanding and \$1.3 million of borrowings available.

The Equipment-based Facility bears interest at an initial fixed annual rate of 12%, which is subject to (i) a decrease of up to two percentage points based on the Company's fixed charge coverage ratio for each of the most recently ended four quarters beginning with the four quarters ended June 30, 2016; and (ii) an increase of two percentage points beginning December 31, 2015 based on the fixed charge coverage ratio at the end of the following two quarters. Principal on the Term Loan is payable in 47 monthly installments (with accrued interest) with a final payment of the then outstanding principal amount on May 29, 2019. Up to \$5.0 million of the Term Loan may be prepaid in any year, but subject to a pre-payment fee that declines as the Term Loan nears maturity. Outstanding Revolving Loans are payable in full thirty days before the maturity date of the Term Loan.

The Equipment-based Facility is secured by all of the Company's personal property except accounts receivable, including all of its construction equipment, which forms the basis of availability under the Revolving Loan. The Equipment-based Facility is also secured by one-half of the equipment of the Company's 50%-owned affiliates, Road and Highway Builders, LLC and Myers & Sons Construction, L.P. pursuant to a separate security agreement with those entities. If a default occurs, Nations may exercise the Company's rights in the collateral, with all of the rights of a secured party under the Uniform Commercial Code, including, among other things, the right to sell the collateral at public or private sale.

The proceeds of the Term Loan of \$20.0 million and our initial draw of \$14.6 million under the Revolving Loan were utilized by the Company to repay the balance outstanding and terminate the Prior Credit Facility and for other general corporate purposes. In addition, in connection with incurring this debt, we recorded \$1.3 million in deferred debt issuance costs which are included in "Other assets, net" in our condensed consolidated balance sheet, which is being amortized over the term of the Equipment-based Facility.

The Company's Equipment-based Facility has no financial covenants; however, it contains restrictions on the Company's ability to:

- Incur liens and encumbrances;
- Incur further indebtedness;
- Dispose of a material portion of assets or merge with a third party;
- Make acquisitions; and
- Make investments in securities.

Due to this new Equipment-based Facility agreement, the Company's Letter of Credit, which under our Prior Credit Facility reduced the Company's borrowing availability, is now collateralized with cash. Refer to Note 2 for more information regarding the Company's cash and cash equivalents including restricted cash used as collateral.

***Fair Value***

The Company's debt is recorded at the carrying amount in the condensed consolidated balance sheets. The Company uses an income approach to determine the fair value of its 12% Equipment-based Term Loan due May 29, 2019 using estimated cash flows, which is a Level 3 fair value measurement. As of June 30, 2015, the carrying values and fair values are as follows (in thousands):

|                                     | June 30, 2015  |            |
|-------------------------------------|----------------|------------|
|                                     | Carrying Value | Fair Value |
| Equipment-based revolving loan      | \$14,550       | \$-        |
| Equipment-based term loan           | 20,000         | 20,000     |
| Total Equipment-based Facility debt | \$34,550       | \$20,000   |

The Equipment-based revolving loan's fair value was not practicable to estimate as the timing of cash drawdowns and repayments cannot be determined. The effective interest rate of the Equipment-based revolving loan was 12.17% at

June 30, 2015 with a maturity date of May 29, 2019.

As of December 31, 2014, the recorded value of the Company's Prior Credit Facility approximated its fair value, as the amount outstanding at any given point in time was the principal amount due and interest was paid based on this amount considering the duration outstanding. In order to extinguish this Prior Credit Facility debt, the Company incurred costs of \$0.2 million which is included in the Company's condensed consolidated statement of operations.

13.

Goodwill

During the first quarter of 2015, the Company made announcements regarding the Company's earnings and noncompliance with one of our Prior Credit Facility covenants. On January 27, 2015, the Company announced its preliminary fourth quarter and full year 2014 results and that the Company was not in compliance with the Prior Credit Facility's tangible net worth covenant. On March 16, 2015, the Company announced actual fourth quarter and full year 2014 results and that a waiver of the covenant breach had been obtained. As a result of these announcements, the Company's stock price fluctuated greatly during the first quarter of 2015, dropping from a January 2<sup>d</sup> price of \$6.41 to a March 31<sup>st</sup> price of \$4.52.

Due to the decrease in the stock price that resulted and our first quarter loss, the Company noted that a goodwill impairment triggering event occurred during the first quarter of 2015. Therefore, we updated our fourth quarter goodwill impairment assessment using the two methods discussed in Note 8 of the Notes to Consolidated Financial Statements in the 2014 Form 10-K. The assessment used updated first quarter information which incorporated the Company's stock price at March 31, 2015 and reduced gross margins used in our discounted cash flow model projections. Based on this revised testing, there was no goodwill impairment and we determined that the fair value of the Company's equity was approximately 8% above the carrying value of the Company's equity.

14.

Subsequent Events

***CFO Departure***

Effective July 3, 2015, Thomas R. Wright resigned as Executive Vice President, Chief Financial Officer, Chief Accounting Officer and Treasurer of the Company. The Company elected Kevan M. Blair, former Senior Vice President, Corporate Finance to replace Mr. Wright as the Company's Chief Financial Officer and Chief Accounting Officer on an interim basis, as of July 3, 2015. Mr. Blair remains Vice President & Chief Financial Officer of the Company's Ralph L. Wadsworth Construction Company subsidiary. The Company has launched an internal and external search for a new Chief Financial Officer. In connection with Mr. Wright's departure, he entered into a Separation & Release Agreement with the Company. The following description of the Separation & Release Agreement is qualified in its entirety by reference to the full text of the agreement itself, which has been filed with the SEC as Exhibit 10.1 to the Company's Form 8-K dated July 3, 2015.

The Separation & Release Agreement provided for (a) the award to Mr. Wright of a discretionary bonus consisting of 106,478 shares of the Company's common stock; (b) the vesting of his outstanding 55,536 shares of restricted common stock; and (c) the reimbursement to him (on a pre-tax basis) of his COBRA premiums for a year. The Company expensed \$0.5 million in July 2015 related to severance received by Mr. Wright. In consideration of the foregoing, the agreement required Mr. Wright to be available for consulting with the Company in his area of expertise. His consulting obligations will not be so time-consuming as to prevent him from seeking or engaging in full-time employment. The agreement also contained a general release as well as a release under the Age Discrimination in Employment Act by Mr. Wright.

***Assets Held for Sale***

The Company provides credit in the normal course of business, principally to public (government) owners, and performs ongoing credit evaluations, as deemed necessary, but generally does not require collateral to support such receivables. In an effort to reduce its credit exposure, as well as accelerate its cash flows, the Company plans to sell, on a non-recourse basis, its only long-term contract receivable pursuant to a factoring agreement with a related party. Under the letter of intent agreement, the Company expects to receive approximately \$7.3 million upon the closing of this transaction which is anticipated to occur in the third quarter of 2015. The Company continues to hold this long-term contract receivable in "Other assets, net" on the balance sheet as it was not ready for immediate sale as of June 30, 2015.

The Company also plans to sell a parcel of land located in Harris County, Texas to Joseph P. Harper, Sr., a former President and Chief Operating Officer of the Company. The contract price is approximately \$2.4 million, subject to closing adjustments and is at or above the property's appraised value. The sale is anticipated to close in the third

quarter of 2015. The Company continues to hold this property in “Property and equipment, net” on the balance sheet as it was not ready for immediate sale as of June 30, 2015.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

*Cautionary Comment Regarding Forward-Looking Statements*

This Report includes statements that are, or may be considered to be, "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, or the Securities Act, and Section 21E of the Securities Exchange Act of 1934, as amended, or the Exchange Act. These forward-looking statements are included throughout this Report, including in this section, "Management's Discussion and Analysis of Financial Condition and Results of Operations," and relate to matters such as our industry, business strategy, goals and expectations concerning our market position, future operations, margins, profitability, capital expenditures, liquidity and capital resources and other financial and operating information. We have used the words "anticipate," "assume," "believe," "budget," "continue," "could," "estimate," "expect," "forecast," "future," "intend," "may," "plan," "potential," "predict," "project," "should," "will," "would" and phrases to identify forward-looking statements in this Report.

Forward-looking statements reflect our current expectations as of the date of this Report regarding future events, results or outcomes. These expectations may or may not be realized. Some of these expectations may be based upon assumptions or judgments that prove to be incorrect. In addition, our business and operations involve numerous risks and uncertainties, many of which are beyond our control, that could result in our expectations not being realized or otherwise could materially affect our financial condition, results of operations and cash flows.

Actual events, results and outcomes may differ materially from our expectations due to a variety of factors. Although it is not possible to identify all of these factors, they include, among others, the following:

- changes in general economic conditions, including recessions, reductions in federal, state and local government funding for infrastructure services and changes in those governments' budgets, practices, laws and regulations;
- delays or difficulties related to the completion of our projects, including additional costs, reductions in revenues or the payment of liquidated damages, or delays or difficulties related to obtaining required governmental permits and approvals;
- actions of suppliers, subcontractors, design engineers, joint venture partners, customers, competitors, banks, surety companies and others which are beyond our control, including suppliers', subcontractors', and joint venture partners' failure to perform;
- factors that affect the accuracy of estimates inherent in our bidding for contracts, estimates of backlog, percentage-of-completion accounting policies, including onsite conditions that differ materially from those assumed in our original bid, contract modifications, mechanical problems with our machinery or equipment and effects of other risks discussed in this document;
- design/build contracts which subject us to the risk of design errors and omissions;
- cost escalations associated with our contracts, including changes in availability, proximity and cost of materials such as steel, cement, concrete, aggregates, oil, fuel and other construction materials, and cost escalations associated with



subcontractors and labor;

our dependence on a limited number of significant customers;

adverse weather conditions; although we prepare our budgets and bid contracts based on historical rain and snowfall patterns, the incidence of rain, snow, hurricanes, etc., may differ materially from these expectations;

the presence of competitors with greater financial resources or lower margin requirements than ours, and the impact of competitive bidders on our ability to obtain new backlog at reasonable margins acceptable to us;

our ability to successfully identify, finance, complete and integrate acquisitions;

citations issued by any governmental authority, including the Occupational Safety and Health Administration;

federal, state and local environmental laws and regulations where non-compliance can result in penalties and/or termination of contracts as well as civil and criminal liability;

adverse economic conditions in our markets; and

the other factors discussed in more detail in our Annual Report on Form 10-K for the year ended December 31, 2014 (“2014 Form 10-K”) under “Item 1A. — Risk Factors.”

In reading this Report, you should consider these factors carefully in evaluating any forward-looking statements and you are cautioned not to place undue reliance on any forward-looking statements. Although we believe that our plans, intentions and expectations reflected in, or suggested by, the forward-looking statements that we make in this Report are reasonable, we can provide no assurance that they will be achieved.

*The forward-looking statements included in this Report are made only as of the date of this Report, and we undertake no obligation to update any information contained in this Report or to publicly release the results of any revisions to any forward-looking statements to reflect events or circumstances that occur, or that we become aware of after the date of this Report, except as may be required by applicable securities laws.*

## **Overview**

Sterling Construction Company, Inc. (“Sterling” or “the Company”), is a leading heavy civil construction company that specializes in building and reconstruction of transportation and water infrastructure projects in Texas, Utah, Nevada, Arizona, California, Hawaii, and other states where there are profitable construction opportunities. Its transportation infrastructure projects include highways, roads, bridges, airfields and light rail. Its water infrastructure projects include water, wastewater and storm drainage systems.

Although we describe our business in this Report in terms of the services we provide, our base of customers and the geographic areas in which we operate, we have concluded that our operations consist of one reportable segment, one operating segment and one reporting unit component: heavy civil construction. In making this determination, the Company considered the discrete financial information used by our Chief Operating Decision Maker (“CODM”). Based on this approach, the Company noted that the CODM organizes, evaluates and manages the financial information around each heavy civil construction project when making operating decisions and assessing the Company’s overall performance. Furthermore, we considered that each heavy civil construction project has similar characteristics, includes similar services, has similar types of customers and is subject to similar economic and regulatory environments.

Sterling has grown its service profile and geographic reach both organically and through acquisitions. Expansions into Utah, Arizona and California were achieved with the 2009 acquisition of RLW and the 2011 acquisitions of JBC and Myers, respectively. These acquisitions also extended Sterling’s service profiles. For a more detailed discussion of the Company’s business, readers of this report are advised to review “Item 1, Business,” of the 2014 Form 10-K.

For purposes of the discussions which follow, “Current Quarter” refers to the three-month period ended June 30, 2015, “Prior Quarter” refers to the three-month period ended June 30, 2014, “Current Period” refers to the six-month period ended June 30, 2015, and “Prior Period” refers to the six-month period ended June 30, 2014.

## **Financial Results for the Current Quarter and Current Period, Operational Issues and Outlook for 2015 Financial Results**

In the Current Quarter and Current Period, we had an operating loss of \$0.2 million and \$16.8 million, respectively, loss before income taxes and earnings attributable to noncontrolling interest owners of \$1.0 million and \$17.7 million, respectively, net loss attributable to Sterling common stockholders of \$2.5 million and \$19.5 million, respectively, and net loss per diluted share attributable to Sterling common stockholders of \$0.13 and \$1.03, respectively.

Revenues for the Current Quarter and the Current Period decreased 8.9% and 10.4% from the Prior Quarter and Prior Period, respectively. The decrease in the Current Quarter as compared to the Prior Quarter is primarily related to the completion of large projects in Texas which were ongoing in the Prior Quarter, slightly offset with increased revenue from projects under construction in California. The decrease in the Current Period as compared to the Prior Period is primarily the result of downward percent-complete revisions made to certain projects in the first quarter of 2015, largely related to construction projects in Texas, combined with the completion of certain large projects in Texas which were ongoing in the Prior Period and a \$2.8 million out-of-period decrease in revenue that was recorded in the first quarter of 2015 and was the result of our first quarter review of projects.

Our gross margins decreased to 5.1% and 0.8% for the Current Quarter and Current Period, respectively, as compared to 6.4% and 6.2% gross margin in the Prior Quarter and Prior Period, respectively. The decrease in gross margin during the Current Quarter as compared to the Prior Quarter was primarily related to the record rainfall that impacted the Company's Texas operations in the second quarter. The decrease in gross margin during the Current Period as compared to the Prior Period was attributed to the downward percent-complete revisions made to certain projects in the first quarter of 2015, largely related to construction projects in Texas, primarily as a result of updated labor rates due to the intense competition for craft labor in Texas, increased costs due to rework of certain project phases caused by defective material purchased from a supplier, unapproved change orders that after negotiations with our customers during the Current Period, are now considered uncollectable, along with unseasonably more rainfall in Texas which caused declines in productivity and unanticipated delays.

Our highway and related bridge work is generally funded through federal and state authorizations. In recent years, federal and state legislation related to infrastructure spending has been slow to pass. Funding for federal highway projects primarily originates from the Highway Trust Fund where federal motor fuel taxes are the major source of income into the fund. Additional income is provided from the General Fund and certain other funds to maintain the solvency of the Highway Trust Fund, as sources of income remain a challenge. While government spending on highway and related bridge work has not significantly increased in recent years, we have won sufficient work to keep our backlog above \$700 million, and total backlog was \$743 million at June 30, 2015. In addition to highway and related bridge work, we continually look for projects that diversify our book of projects to obtain higher margins and to thereby relieve the continued pressure on our gross margins from new contract awards from local, state and federal authorities that are typically more competitive.

See “Item 1. Business— Our Markets, Competition and Customers” in the 2014 Form 10-K for a more detailed discussion of our markets and their funding sources.

### *Results of Operations*

#### *Backlog at June 30, 2015*

At June 30, 2015, our backlog of construction projects was \$743 million, as compared to \$764 million at December 31, 2014. Our contracts are typically completed in 12 to 36 months. At June 30, 2015, approximately \$57 million was excluded from our consolidated backlog for projects in which we were the apparent low bidder, but had not yet been formally awarded the contract or the contract price had not been finalized. Backlog includes \$13 million attributable to our share of estimated revenues related to joint ventures where we are a noncontrolling joint venture partner.

#### *Results of Operations for the Current Quarter as Compared to the Prior Quarter and for the Current Period as compared to the Prior Period*

|  | Three Months              |           |             | Six Months                |           |             |
|--|---------------------------|-----------|-------------|---------------------------|-----------|-------------|
|  | Ended<br>June 30,<br>2015 | 2014      | %<br>Change | Ended<br>June 30,<br>2015 | 2014      | %<br>Change |
| Revenues   | \$177,425                 | \$194,806 | (8.9 )%     | \$295,107                 | \$329,343 | (10.4)%     |
| Gross profit   | \$9,111                   | \$12,499  | (27.1)      | \$2,275                   | \$20,369  | (88.8)      |
| General and administrative expenses  | (9,598 )                  | (9,507 )  | 1.0         | (21,201 )                 | (17,991 ) | 17.8        |
| Other operating income (expense), net  | 325                       | (457 )    | NM          | 2,086                     | 599       | NM          |
| Operating (loss) income  | (162 )                    | 2,535     | NM          | (16,840 )                 | 2,977     | NM          |
| Interest income  | 69                        | 189       | (63.5)      | 432                       | 531       | (18.6)      |
| Interest expense   | (634 )                    | (251 )    | NM          | (1,016 )                  | (554 )    | 83.4        |
| Loss on extinguishment of debt   | (240 )                    | -         | NM          | (240 )                    | -         | NM          |
| (Loss) income before taxes and earnings attributable to noncontrolling interests | (967 )                    | 2,473     | NM          | (17,664 )                 | 2,954     | NM          |
| Income tax expense   | (28 )                     | (28 )     | -           | (31 )                     | (28 )     | 10.7        |
| Net (loss) income  | (995 )                    | 2,445     | NM          | (17,695 )                 | 2,926     | NM          |
| Noncontrolling owners' interests in earnings of subsidiaries and joint ventures  | (1,547 )                  | (1,245 )  | 24.3        | (1,839 )                  | (1,520 )  | 21.0        |
| Net (loss) income attributable to Sterling common stockholders                   | \$(2,542 )                | \$1,200   | NM          | \$(19,534 )               | \$1,406   | NM          |

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|                            |      |    |     |   |        |      |    |     |   |        |
|----------------------------|------|----|-----|---|--------|------|----|-----|---|--------|
| Gross margin               | 5.1  | %  | 6.4 | % | (20.3) | 0.8  | %  | 6.2 | % | (87.1) |
| Operating margin (deficit) | (0.1 | )% | 1.3 | % | NM     | (5.7 | )% | 0.9 | % | NM     |

*NM – Not meaningful.*

|                                 | Amount as of |           |           |
|---------------------------------|--------------|-----------|-----------|
|                                 | June 30,     | March 31, | December  |
|                                 | 2015         | 2015      | 31, 2014  |
| Contract Backlog, end of period | \$743,000    | \$745,000 | \$764,000 |

### *Revenues*

Revenues decreased \$17.4 million, or 8.9%, in the Current Quarter compared with the Prior Quarter and decreased \$34.2 million, or 10.4%, for the Current Period compared with the Prior Period. The decrease in the Current Quarter as compared to the Prior Quarter is primarily related to the completion of large projects in Texas which were ongoing in the Prior Quarter, slightly offset with increased revenue from projects under construction in California. The decrease in the Current Period as compared to the Prior Period is primarily the result of downward percent-complete revisions made to certain projects in the first quarter of 2015, largely related to construction projects in Texas, combined with the completion of certain large projects in Texas which were ongoing in the Prior Period and a \$2.8 million out-of-period decrease in revenue that was recorded in the first quarter of 2015 and was the result of our first quarter review of projects.

### *Gross Profit*

Gross profit decreased \$3.4 million for the Current Quarter compared with the Prior Quarter and \$18.1 million for the Current Period compared with the Prior Period. Gross margins decreased to 5.1% in the Current Quarter from a margin of 6.4% in the Prior Quarter and decreased to 0.8% in the Current Period from 6.2% in the Prior Period. The decrease in gross margin during the Current Quarter as compared to the Prior Quarter was primarily related to the record rainfall that impacted the Company's Texas operations in the second quarter. The decrease in gross margin during the Current Period as compared to the Prior Period was attributed to the downward percent-complete revisions made to certain projects in the first quarter of 2015, largely related to construction projects in Texas, primarily as a result of updated labor rates due to the intense competition for craft labor in Texas, increased costs due to rework of certain project phases caused by defective material purchased from a supplier, unapproved change orders that after negotiations with our customers during the Current Period, are now considered uncollectable, along with unseasonably more rainfall in Texas which caused declines in productivity and unanticipated delays.

At June 30, 2015 and 2014, we had approximately 143 and 119 contracts-in-progress, respectively, which were less than 90% complete. These contracts are of various sizes, of different expected profitability and in various stages of completion. The nearer a contract progresses toward completion, the more we are able to refine our estimate of total revenues (including incentives, delay penalties and change orders), costs and gross profit. Thus, gross profit as a percent of revenues can increase or decrease from comparable and subsequent quarters due to variations among contracts and depending upon the stage of completion of contracts.

### *General and Administrative Expenses*

General and administrative expenses increased \$0.1 million to \$9.6 million during the Current Quarter from \$9.5 million in the Prior Quarter and increased \$3.2 million to \$21.2 million in the Current Period from \$18.0 million in the Prior Period. The increase during the Current Period as compared to the Prior Period is primarily the results of certain non-recurring costs of \$2.4 million recognized in the first quarter of 2015 related to employee severance costs.

As a percent of revenues, general and administrative expenses increased 0.5% to 5.4% and 1.7% to 7.2% in the Current Quarter and Current Period, respectively, compared with 4.9% and 5.5% in the Prior Quarter and Prior Period, respectively. The increases in general and administrative expenses, as a percentage of revenue, for the Current Quarter is primarily the result of a decline in revenues and the increase for the Current Period is the result of the non-recurring employee severance costs paid in the first quarter of 2015 and the decline in revenue mentioned above.

### *Income Taxes*

Our effective income tax rates for the Current and Prior Quarters were less than 1%. The Company is not expecting a current federal tax liability for 2015. The Company does expect a state tax liability for 2015 in states without sufficient net operating loss carry forwards. Therefore, a current tax expense has been recorded for those states for the three and six months ended June 30, 2015. In the Current Quarter and Prior Quarter, the effective income tax rate varied from the statutory rate primarily as a result of the change in the valuation allowance, net income attributable to noncontrolling interest owners which is taxable to those owners rather than to the Company, state income taxes, and other permanent differences.

In order to determine that a valuation allowance was necessary, management assessed the available positive and negative evidence to estimate whether sufficient future taxable income would be generated to use the existing deferred tax assets. A significant piece of objective negative evidence evaluated was the cumulative loss incurred over the three-year period ended June 30, 2015. Such objective evidence limits the ability to consider other subjective evidence such as our projections for future growth. The ability to realize deferred tax assets and the need for a valuation allowance is evaluated and assessed quarterly. The amount of the deferred tax asset considered realizable could be adjusted if objective negative evidence or cumulative losses are no longer present, and additional weight may be given to subjective evidence such as our projections for growth. For the six months ended June 30, 2015, there was no change in management's assessment of the amount of deferred tax asset considered realizable from the assessment made at December 31, 2014.

*Historical Cash Flows*

The following tables set forth information about our cash flows and liquidity (amounts in thousands):

|   | Six Months Ended |            |
|---|------------------|------------|
|   | June 30,         |            |
|   | 2015             | 2014       |
| Net cash provided by (used in):                 |                  |            |
| Operating activities                            | \$(3,624 )       | \$(7,477 ) |
| Capital expenditures                            | (3,267 )         | (7,667 )   |
| Proceeds from sales of property and equipment   | 3,278            | 4,250      |
| Net (repayment) drawdown on the Credit Facility | (34,601)         | 10,781     |
| Equipment-based Facility                        | 34,550           | -          |
| Restricted cash                                 | (2,950 )         | -          |
| Distributions to noncontrolling interest owners | (2,451 )         | (1,190 )   |
| Net proceeds from stock issued                  | -                | 14,050     |
| Other   | 558              | (338 )     |
| Total   | \$(8,507 )       | \$12,409   |

|                           | Amount as of |             |
|---------------------------|--------------|-------------|
|                           | June 30,     | December    |
|                           | 2015         | 31,<br>2014 |
| Cash and cash equivalents | \$14,336     | \$22,843    |
| Working capital           | \$31,137     | \$52,324    |

*Operating Activities*

Significant non-cash items included in operating activities include depreciation and amortization expense which was \$8.4 million and \$9.2 million in the Current Period and Prior Period, respectively. Depreciation expense has decreased from the Prior Period to the Current Period as a result of our efforts to maintain our current fleet of equipment and supplement it as necessary with leased equipment.

Besides the net loss and net income in the Current Period and Prior Period, respectively, and the non-cash items discussed above, other significant components of cash flows from operations were:



contracts receivable increased by \$21.7 million in the Current Period and increased \$27.4 million in the Prior Period while the net cash effect of billings in excess of costs and estimated earnings and costs and estimated earnings in excess of billings increased cash by \$17.4 million in the Current Period and decreased cash by \$21.6 million in the Prior Period;

receivables from and equity in construction joint ventures increased by \$1.7 million and \$2.7 million in the Current Period and Prior Period, respectively; the decrease as compared to the Prior Quarter is the result of the slowdown of a large joint venture project that is near completion;

accounts payable increased by \$9.0 million in the Current Period and increased \$28.6 million in the Prior Period; and member's interest subject to mandatory redemption and undistributed earnings increased by \$2.1 million in the Current Period and increased by \$2.4 million in the Prior Period as a result of undistributed earnings (losses).

### *Investing Activities*

Capital equipment is acquired as needed to support increased levels of production activities and to replace retiring equipment. Expenditures for the replacement of certain equipment and to expand our construction fleet of equipment for the Current Period and Prior Period totaled \$3.3 million and \$6.7 million, respectively. Proceeds from the sale of property and equipment for the Current Period and Prior Period totaled \$3.3 million and \$4.3 million, respectively, with associated net gains for the Current Period and Prior Period of \$1.0 million and \$0.9 million, respectively. The level of expenditures in the Current Period decreased by \$4.4 million from the Prior Period as a result of management's efforts to optimize utilization of our existing fleet of equipment based on current and projected workloads while supplementing our fleet with leased equipment as needed.

*Financing Activities*

Financing activities in the Current Period consisted of the net repayments on our Prior Credit Facility of \$34.6 million and cumulative drawdowns on our equipment-based revolver of \$14.6 million and cash received from our equipment-based term loan of \$20.0 million both of which were used to fund our operating activities and replace our Prior Credit Facility. During the Current Period, a distribution of \$2.5 million was approved to a certain noncontrolling interest member. In the Prior Period, we received \$14.0 million from our common stock offering which was used to strengthen our balance sheet. In addition, there was a net drawdown of \$10.8 million on our Prior Credit Facility which was primarily used to fund our operating activities. During the Prior Period, a distribution of \$1.2 million was approved to a certain noncontrolling interest member.

*Liquidity and Sources of Capital*

The level of working capital for our construction business varies due to fluctuations in:

- contract receivables and contract retentions;
- costs and estimated earnings in excess of billings;
- billings in excess of costs and estimated earnings;
- the size and status of contract mobilization payments and progress billings; and
- the amounts owed to suppliers and subcontractors.

Some of these fluctuations can be significant.

As of June 30, 2015, we had working capital of \$31.1 million, a decrease of \$21.2 million from December 31, 2014. The decrease in working capital was the result of the following (amounts in thousands):

|  |             |
|--|-------------|
| Net loss   | \$(17,695 ) |
| Depreciation and amortization                              | 8,390       |
| Capital expenditures                                       | (3,267 )    |
| Proceeds from sales of property and equipment, net of gain | 2,279       |
| Restricted cash used as collateral for letter of credit    | (2,950 )    |
| Deferred Loan Costs  | (4,085 )    |
| Distributions to noncontrolling interest owners            | (2,451 )    |
| Net repayment on the Credit Facility                       | (34,601 )   |
| Borrowings under Equipment-based Facility                  | 34,550      |

|                                   |             |
|-----------------------------------|-------------|
| Other                             | (1,357 )    |
| Total decrease in working capital | \$ (21,187) |

In addition to our available cash and cash equivalents and cash provided by operations, from time to time we use borrowings under our available credit or equipment-based facilities to finance our capital expenditures and working capital needs.

On May 29, 2015, the Company and its wholly-owned subsidiaries entered into a \$40.0 million loan and security agreement with Nations, consisting of a \$20.0 million Term Loan and a \$20.0 million Revolving Loan (combined, the “Equipment-based Facility”), which replaced its Prior Credit Facility with Comerica. The amount of the Revolving Loan that may be borrowed from time to time is determined quarterly and may not exceed \$20.0 million. In addition, the sum of the outstanding balance of the Equipment-based Facility may not exceed the lesser of \$40.0 million or 65% of the appraised value of the collateral pledged for the loans. At June 30, 2015, the Company had approximately \$35.9 million of borrowing base which was the result of calculating 65% of the appraised value (where appraised value equals net operating liquidated value) of the Company’s collateral. The Revolving Loan may be utilized by us to provide ongoing working capital and for other general corporate purposes. At June 30, 2015, we had \$14.6 million drawn on the Revolving Loan, \$20.0 million Term Loan outstanding and \$1.3 million of borrowings available.

The Equipment-based Facility bears interest at an initial fixed annual rate of 12%, which is subject to (i) a decrease of up to two percentage points based on the Company's fixed charge coverage ratio for each of the most recently ended four quarters beginning with the four quarters ended June 30, 2016; and (ii) an increase of two percentage points beginning December 31, 2015 based on the fixed charge coverage ratio at the end of the following two quarters. Principal on the Term Loan is payable in 47 monthly installments (with accrued interest) with a final payment of the then outstanding principal amount on May 29, 2019. Up to \$5.0 million of the Term Loan may be prepaid in any year, but subject to a pre-payment fee that declines as the Term Loan nears maturity. Outstanding Revolving Loans are payable in full thirty days before the maturity date of the Term Loan.

The Equipment-based Facility is secured by all of the Company's personal property except accounts receivable, including all of its construction equipment, which forms the basis of availability under the Revolving Loan. The Equipment-based Facility is also secured by one-half of the equipment of the Company's 50%-owned affiliates, Road and Highway Builders, LLC and Myers & Sons Construction, L.P. pursuant to a separate security agreement with those entities. If a default occurs, Nations may exercise the Company's rights in the collateral, with all of the rights of a secured party under the Uniform Commercial Code, including, among other things, the right to sell the collateral at public or private sale.

The proceeds of the Term Loan of \$20.0 million and our initial draw of \$14.6 million under the Revolving Loan were utilized by the Company to repay the balance outstanding and terminate the Prior Credit Facility and for other general corporate purposes. In addition, in connection with incurring this debt, we recorded \$1.3 million in deferred debt issuance costs which are included in "Other assets, net" in our condensed consolidated balance sheet, which is being amortized over the term of the Equipment-based Facility. In order to extinguish the Prior Credit Facility debt, the Company incurred costs of \$0.2 million which is included in the Company's condensed consolidated statement of operations.

The Company's Equipment-based Facility has no financial covenants; however, it contains restrictions on the Company's ability to:

- Incur liens and encumbrances;
- Incur further indebtedness;
- Dispose of a material portion of assets or merge with a third party;
- Make acquisitions; and
- Make investments in securities.

Due to this new Equipment-based Facility agreement, the Company's Letter of Credit, which under our Prior Credit Facility reduced the Company's borrowing availability, is now collateralized with cash.

Average combined borrowings under the Prior Credit Facility and the Equipment-based Facility for the Current Quarter were \$22.5 million and the largest amount of borrowings was under the Equipment-based Facility of \$34.6 million from June 5, 2015 through June 30, 2015. Average borrowings under the Prior Credit Facility for the Prior Quarter were \$20.1 million, and the largest amount of borrowings under the Prior Credit Facility was \$36.8 million on April 21, 2014.

Based on our average borrowings and cash on hand during the Current Period and our forecasted cash needs for the remainder of the year, we believe that we have sufficient liquid financial resources to fund our requirements for the next twelve months of operations, including our bonding requirements. However, in the event of a substantial cash

constraint and if we are unable to secure adequate debt financing or we continue to incur losses, our working capital could be materially and adversely affected. Refer to “Item 1A. Risk Factors” in the 2014 Form 10-K for further discussion of liquidity related risks.

The Company is continually assessing ways to increase revenues and reduce costs to improve liquidity. For the second half of 2015, our capital expenditures are anticipated to be less than the prior year’s capital expenditures during this period and we continue to scrutinize our fleet of equipment in order to identify and liquidate underutilized equipment.

### *Inflation*

Inflation generally has not had a material impact on our financial results; however, from time to time, increases in oil, fuel and steel prices have affected our cost of operations. Anticipated cost increases and reductions are considered in our bids to customers on proposed new construction projects.

In order to mitigate our exposure to increases in fuel prices, we have a program to hedge our exposure to increases in diesel fuel prices by entering into swap contracts for diesel fuel. We believe that the gains and losses on these contracts will tend to offset increases and decreases in the price we pay for diesel fuel and reduce the volatility of such fuel costs in our operations. As of June 30, 2015, we had diesel futures contracts for 20,000 gallons with a fixed price of \$2.75 per gallon. Due to the recent decline in oil and fuel prices, we have not entered into any new derivative instruments in 2015. In addition, we intend to retire this program when our last swap contract is settled in August 2015.

Where we are the successful bidder on a project, we execute purchase orders with material suppliers and contracts with subcontractors covering the prices of most materials and services, other than oil and fuel products, thereby mitigating future price increases and supply disruptions. These purchase orders and subcontracts do not contain quantity guarantees, and we have no obligation to the suppliers or subcontractors for materials and services beyond those required to complete the contracts with our customers. There can be no assurance that increases in prices of oil and fuel used in our business will be adequately covered by the estimated escalation we have included in our bids or derivative contracts entered into to hedge against such increases, and there can be no assurance that all of our vendors will fulfill their pricing and supply commitments under their purchase orders and contracts with the Company. We adjust our total estimated costs on our projects when we believe it is probable that we will have cost increases which will not be recovered from customers, vendors or through project re-engineering.

### *Off-Balance Sheet Arrangements and Joint Ventures*

As discussed further in “Item 7. Management’s Discussion and Analysis of Financial Condition and Results of Operation–Off-Balance Sheet Arrangements and Joint Ventures” in the 2014 Form 10-K, we participate in various construction joint venture partnerships in order to share expertise, risk and resources for certain highly complex projects. The venture’s contract with the project owner typically requires joint and several liability among the joint venture partners. Although our agreements with our joint venture partners provide that each party will assume and fund its share of any losses resulting from a project, if one of our partners is unable to pay its share, we would be fully liable for such share under our contract with the project owner. Circumstances that could lead to a loss under these guarantee arrangements include a partner’s inability to contribute additional funds to the venture in the event that the project incurs a loss or additional costs that we could incur should the partner fail to provide the services and resources toward project completion that had been committed to in the joint venture agreement.

At June 30, 2015, there was approximately \$41 million of construction work to be completed on unconsolidated construction joint venture contracts, of which \$13 million represented our proportionate share. Due to the joint and several liability under our joint venture arrangements, if one of our joint venture partners fails to perform, we and the remaining joint venture partners would be responsible for completion of the outstanding work. As of June 30, 2015, we are not aware of any situation that would require us to fulfill responsibilities of our joint venture partners pursuant to the joint and several liability provisions under our contracts.

Off-balance sheet arrangements related to operating leases are discussed in “Item 7. Management’s Discussion and Analysis of Financial Condition and Results of Operations –Liquidity and Sources of Capital– Contractual Obligations” in the 2014 Form 10-K.

### Item 3. Quantitative and Qualitative Disclosures about Market Risk

Changes in interest rates are one of our sources of market risks. Outstanding indebtedness under our Prior Credit Facility incurred interest at floating rates. The average borrowings under this facility during the Current Quarter were \$16.9 million. As the new Equipment-based Facility does not bear interest at floating rates, we are not subject to an impact on our results from operations from a change interest rate.

We are exposed to market risk from changes in commodity prices. In the normal course of business, we enter into derivative transactions, specifically cash flow hedges, to mitigate our exposure to diesel fuel commodity price movements. We do not participate in these transactions for trading or speculative purposes. While the use of these arrangements may limit the benefit to us of decreases in the prices of diesel fuel, it also limits the risk of adverse price movements. Due to the recent decline in oil and fuel prices, we have not entered into any new derivative instruments

and we intend to retire our hedging program when our last swap contract is settled in August 2015. The following represents the outstanding contracts at June 30, 2015:

| Beginning    | Ending          | Price Per Gallon |                  | Remaining Volume (gallons) | Fair Value of Derivatives at June 30, 2015 (amounts in thousands) |
|--------------|-----------------|------------------|------------------|----------------------------|---|
|              |                 | Range            | Weighted Average |                            |   |
| July 1, 2015 | August 31, 2015 | \$2.75           | \$ 2.75          | 20,000                     | \$ 18   |

See “Inflation” above regarding risks associated with materials and fuel purchases required to complete our construction contracts.

Item 4. Controls and Procedures

**Evaluation of Disclosure Controls and Procedures**

Disclosure controls and procedures include, but are not limited to, controls and procedures designed to ensure that information required to be disclosed by an issuer in the reports that it files or submits under the Securities Exchange Act of 1934 is accumulated and communicated to the issuer's management, including the principal executive and principal financial officers, or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure.

The Company's principal executive officer and principal financial officer reviewed and evaluated the Company's disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934). Due to the material weakness in internal control described in the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2015, the Company's principal executive officer and principal financial officer concluded that the Company's disclosure controls and procedures were not effective at June 30, 2015 to ensure that the information required to be disclosed by the Company in this Report is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms and is accumulated and communicated to the Company's management including the principal executive and principal financial officers, as appropriate to allow timely decisions regarding required disclosure.

**Previously Reported Material Weakness**

In connection with preparing its financial statements for the quarter ended March 31, 2015, management identified a material weakness in internal control over financial reporting as it relates to the operation of our processes and controls to review the status of our construction projects (i.e., work-in-progress review) in terms of both job costs and revenues at our Texas subsidiary.

In order to remediate the material weakness in internal control over financial reporting, we continue to execute our remediation plan, which includes, among other things, the following actions:

Personnel changes at our Texas subsidiary are being made to ensure an adequate number of competent project managers are on staff to increase the precision of monthly project reviews.



A change in senior leadership at our Texas subsidiary has been made to provide increased scrutiny of estimates related to project costs and revenues.

New procedures are being put in place to provide a more detailed evaluation of the work-in-progress report for all on-going projects.

The remediation plan is being administered by the Acting Chief Financial Officer and involves key leaders from across the organization, including the Texas subsidiary's Chief Financial Officer. As we continue to evaluate and work to enhance internal control over financial reporting, we may determine that additional measures should be taken to address these or other control deficiencies, and/or that we should modify the remediation plan described above.

### **Changes in Internal Control over Financial Reporting**

Other than the description of the material weakness in internal control over financial reporting and our efforts to remediate such material weakness described above, there have been no changes in our internal control over financial reporting (as defined in Rule 13a-15(f) under the Exchange Act) during the fiscal quarter ended June 30, 2015 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

### **Inherent Limitations on Effectiveness of Controls**

Internal control over financial reporting may not prevent or detect all errors and all fraud. Also, projections of any evaluation of effectiveness of internal control to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

**PART II – OTHER INFORMATION**

Item 1. Legal Proceedings

We are now and may in the future be involved as a party to various legal proceedings that are incidental to the ordinary course of business. We regularly analyze current information about these proceedings and, as necessary, provide accruals for probable liabilities on the eventual disposition of these matters.

In the opinion of management, after consultation with legal counsel, there are currently no threatened or pending legal matters that would reasonably be expected to have a material adverse impact on our condensed consolidated results of operations, financial position or cash flows.

Item 1A. Risk Factors

There have not been any material changes from the risk factors previously disclosed in Part I, Item 1A Risk Factors of the 2014 Form 10-K. You should carefully consider such risk factors, which could materially affect our business, financial condition or future results.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

(c) The following table shows, by month, the number of shares of the Company's common stock that the Company repurchased in the quarter ended June 30, 2015.

| Period | Total Number of Shares Purchased | Average Price Paid per Share | Total Number of Shares (or Units) Purchased as Part of Publicly-Announced Plans or Program | Maximum Number (or Approximate Dollar Value) of Shares (or Units) that May Yet Be Purchased |
|--------|----------------------------------|------------------------------|--|---|
|--------|----------------------------------|------------------------------|--|---|

|                  |                    |         |   | Under the<br>Plans or<br>Programs |
|------------------|--------------------|---------|---|-----------------------------------|
| May 1 – 31, 2015 | 555 <sup>(1)</sup> | \$ 4.17 | - | -                                 |

These shares were repurchased from employees holding shares of the Company's common stock that had been awarded to them by the Company and that were released (in the month of May) from Company-imposed transfer (1) restrictions in order to enable the employees to satisfy the Company's tax withholding obligations occasioned by the release of the restrictions. The repurchases were made at the election of the employees pursuant to a procedure adopted by the Compensation Committee of the Board of Directors.

### Item 3. Defaults upon Senior Securities

None.

### Item 4. Mine Safety Disclosures

The information concerning mine safety violations and other regulatory matters required by section 1503(a) of the Dodd-Frank Wall Street Reform and Consumer Protection Act and Item 104 of Regulation S-K is included in Exhibit 95.1 of this Quarterly Report on Form 10-Q, which is incorporated by reference.

### Item 5. Other Information

None.

Item 6. Exhibits

| Exhibit No. | Description  |
|-------------|--|
| 10.1.1*     | Call Option Agreement, dated as of May 29, 2015, by and among Clinton W. Myers, Clinton Charles Myers, Trustee, and Sterling Construction Company, Inc.  |
| 10.1.2*     | Call Option Agreement, dated as of May 29, 2015, by and between Richard H. Buenting and Sterling Construction Company, Inc.  |
| 31.1*       | Certification of Paul J. Varello, Chief Executive Officer of Sterling Construction Company, Inc.   |
| 31.2*       | Certification of Kevan M. Blair, Chief Financial Officer of Sterling Construction Company, Inc.  |
| 32*         | Certification pursuant to Section 1350 of Chapter 63 of Title 18 of the United States Code (18 U.S.C. 1350) of Paul J. Varello, Chief Executive Officer, and Kevan M. Blair, Chief Financial Officer |
| 95.1*       | Mine Safety Disclosure   |
| 101.INS*    | XBRL Instance Document   |
| 101.SCH*    | XBRL Taxonomy Extension Schema Document  |
| 101.CAL*    | XBRL Taxonomy Extension Calculation Linkbase Document  |
| 101.DEF*    | XBRL Taxonomy Extension Definition Linkbase Document   |
| 101.LAB*    | XBRL Taxonomy Extension Label Linkbase Document  |
| 101.PRE*    | XBRL Taxonomy Extension Presentation Linkbase Document   |

\* Filed herewith.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

STERLING  
CONSTRUCTION  
COMPANY, INC.

Date: August 10, 2015 By: /s/ Paul J. Varello  
Paul J. Varello  
Chief Executive Officer

Date: August 10, 2015 By: /s/ Kevan M. Blair  
Kevan M. Blair  
Chief Financial Officer

**STERLING CONSTRUCTION COMPANY, INC.**

**Quarterly Report on Form 10-Q for Period Ended June 30, 2015**

**Exhibit Index**

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\*

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