

INTERCONTINENTAL HOTELS GROUP PLC /NEW/
Form 6-K
August 12, 2008

SECURITIES AND EXCHANGE COMMISSION

Washington DC 20549

FORM 6-K

REPORT OF FOREIGN PRIVATE ISSUER PURSUANT TO RULE 13a-16 AND 15d-16 OF
THE SECURITIES EXCHANGE ACT OF 1934

For 12 August 2008

InterContinental Hotels Group PLC
(Registrant's name)

67 Alma Road, Windsor, Berkshire, SL4 3HD, England
(Address of principal executive offices)

Indicate by check mark whether the registrant files or will file annual reports under cover Form 20-F or Form 40-F.

Form 20-F Form 40-F

Indicate by check mark whether the registrant by furnishing the information contained in this form is also thereby
furnishing the information to the Commission pursuant to Rule 12g3-2(b) under the Securities Exchange Act of 1934.

Yes No

If "Yes" is marked, indicate below the file number assigned to the registrant in connection with Rule 12g3-2(b): Not applicable

EXHIBIT INDEX

Exhibit Number	Exhibit Description
99.1	Half Year Results to 30 June 2008 dated 12 August 2008

99.1

12 August 2008

InterContinental Hotels Group PLC

Half Year Results to 30 June 2008

Headlines

- Three year net rooms growth target exceeded six months ahead of schedule, with 60,490 rooms added since June 2005.
- 48,282 new rooms signed (356 hotels), taking pipeline to 242,349 rooms (1,788 hotels), 41% of the existing system size.
- 13,071 net rooms added in the first half, taking total system size to 598,165 (4,046 hotels), up 6% year on year.
- Global constant currency RevPAR growth of 4.0%. July 2008 global constant currency RevPAR growth of 3.4%, 1.5% in US.
- Total gross revenue* from all hotels in IHG's system of \$9.6bn, up 8% in constant currency.
- Operating profit including discontinued operations up 28% to \$291m.
- Continuing revenue up 14% from \$832m to \$952m. Continuing operating profit up 29% from \$220m to \$284m. Revenue and operating profit include \$22m benefit from two significant liquidated damages receipts, \$13m in Americas and \$9m in EMEA.
- Excluding significant liquidated damages benefit, continuing revenue up 12% (9% at constant currency) and continuing operating profit up 19% (17% at constant currency).
- Adjusted continuing earnings per share ("EPS"), including \$22m liquidated damages, up 28% from 44.3¢ to 56.7¢. Adjusted total EPS of 58.1¢, basic total EPS of 56.0¢.
- Interim dividend up 6% to 12.2¢, equivalent to 6.4p at the closing exchange rate on 8 August 2008.

*See appendix 5 for definition. All figures and movements unless otherwise noted are at actual exchange rates and before exceptional items. See appendix 3 for analysis of financial headlines. Constant exchange rate comparatives shown in appendix 4. (% CER) = growth in constant currency.

Statement from Andrew Cosslett, Chief Executive:

"We were deeply saddened to announce that Steve Porter, President of our Americas region, passed away after a short illness on 7 August 2008. Steve was an outstanding executive and a great colleague, and our thoughts are with his family. Our Group Finance Director Richard Solomons is now in place as interim President of the region, in addition to his current role."

Commenting on the results and trading, Andrew Cosslett, Chief Executive said:

"IHG had a good first half, seeing growth in both revenue per available room and in the number of hotels we operate round the world. In the half we hit the target we set the business in 2005 of adding more than 60,000 rooms on a net basis by the end of 2008. This is a big milestone and we have passed it six months early. Growth looks set to continue as we have been signing two hotels a day into our development pipeline, which now stands at almost 1,800 hotels. The \$1 billion relaunch of Holiday Inn is progressing well and early feedback from our franchisees and our guests is encouraging.

"Over the last three years we have worked hard to strengthen the foundations of the business through investment in our brands, technology, reservation systems, loyalty programme and our people. This investment not only drives our room growth, but helps us outperform during times of economic uncertainty. Generally RevPAR growth slowed through the second quarter, and market conditions have become more challenging, particularly in the US. However, the long term trends for the travel industry remain positive and our broad portfolio of brands and fee based business model positions us well to take full advantage of this."

Rooms: record openings and pipeline

- 48,282 rooms (356 hotels) were signed in the first half. InterContinental signings of 4,407 rooms (12 hotels) took its pipeline to 21,284 rooms (67 hotels), triple its size when the brand was relaunched in 2004. 45,034 rooms (365 hotels) have been signed into the Holiday Inn brand family since its relaunch was announced in October 2007. Of these, 24,327 rooms (203 hotels) were signed in the first half, taking the Holiday Inn brand family pipeline to 133,038 rooms (1,121 hotels).
- The pipeline of rooms now stands at 242,349 (1,788 hotels), with each brand at record levels. The pipeline outside the Americas now stands at 91,150 rooms (359 hotels), 38% of the total pipeline.
- 23,729 rooms were added to the system and 10,658 were removed in line with IHG's strategy of driving quality growth. This gave 13,071 net room additions for the first half, 76% (5,641 rooms) more than in the first half of 2007.

Americas: continued growth in a more challenging market Revenue

RevPAR increased 2.4% with a small drop in occupancy offset by strong rate growth. Growth moderated through the second quarter, although all IHG's brands performed ahead of the industry in the US achieving RevPAR growth of 1.6%. Continuing revenues grew 8% to \$477m. Excluding the \$13m liquidated damages received in the first quarter and noted above, continuing revenues grew 5%.

Operating profit

Operating profit from continuing operations increased 10% to \$242m. Excluding the \$13m liquidated damages, continuing operating profit grew 4%. Continuing owned and leased hotel operating profit improved \$3 m to \$19m, driven by strong RevPAR growth at the InterContinental hotels in New York, Boston and San Francisco. Managed hotel profit was \$38m, flat year on year excluding the \$13m liquidated damages. Revenue growth of 5% was offset by higher investment in operations support. Franchised hotel profit increased 3% to \$215m, with 1.9% RevPAR growth and 4% net rooms growth partially offset by investment in resources behind more rigorous enforcement of quality standards.

EMEA: strong performance in the Middle East Revenue

RevPAR increased 8.1%, driven primarily by rate growth of 7.2%. RevPAR growth of 9.9% in the second quarter benefited from a strong performance in April due to the timing of Easter. The Middle East continued to perform well with RevPAR growth of 27.1%. RevPAR increased 4.0% in the UK and

7.1% in Continental Europe, with increases of 9.1% in France and 8.0% in Germany. Continuing revenues grew 25% (16% CER) to \$271m, driven by 35% growth (27% CER) in managed and franchised revenues. Excluding \$9m liquidated damages received in the second quarter and noted above, continuing revenues grew 21% (12% CER).

Operating profit

Operating profit from continuing operations increased 85% (71% CER) to \$89m. Excluding the \$9m liquidated damages, continuing operating profit grew 67% (54% CER). Continuing owned and leased hotel operating profit improved \$16m to \$19m, primarily due to the increased contribution from the InterContinental London Park Lane which fully reopened in June 2007 after refurbishment. Excluding the \$9m liquidated damages, managed hotel profit increased 24% (18% CER) driven by strong growth in the Middle East. Franchised hotel profit increased \$8m to \$35m reflecting 6.5% RevPAR growth and 9% net rooms growth.

Asia Pacific: RevPAR growth across all brands

Revenue

RevPAR increased 5.2%, driven by rate. Greater China RevPAR grew 1.7%, slowing from 3.2% in the first quarter to 0.5% in the second mainly due to the impact of the Sichuan earthquake and the introduction of international visa restrictions. Continuing revenues grew 18% to \$141m, driven by 15% growth in owned and leased revenues and 27% growth in managed revenues.

Operating profit

Operating profit from continuing operations grew 7% to \$29m. Owned and leased hotel operating profit increased 33% to \$20m driven by 15.2% RevPAR growth at the InterContinental Hong Kong, after completion of its multi year refurbishment at the end of 2007. Managed hotel profit grew \$7m to \$26m driven by 5.1% RevPAR growth, an increased contribution from the joint venture with All Nippon Airways (ANA) and continued room expansion in Southern Asia and Greater China.

Strengthening Operating System

IHG continues to demonstrate the strength of its revenue delivery to hotel owners through its reservation channels and loyalty programme, Priority Club Rewards:

- \$3.7bn of rooms revenue booked through IHG's reservation channels, up 14% and representing 47% of total rooms revenue.
- \$2.9bn of rooms revenue from Priority Club Rewards members, up 14% and representing 36% of total rooms revenue.
- Internet revenues increased from 17% to 19% of total rooms revenue. 84% of internet revenues are from IHG's own websites.
- 39m Priority Club Rewards members around the world, up from 37m at the end of 2007.

Overheads, Interest, Tax and Exceptional items

Regional overheads in the Americas and EMEA were broadly flat. \$9m was invested in Asia Pacific's regional overheads to support the rapid growth in that region, including \$4m committed at the time of the ANA joint venture to support the launch of the ANA Crowne Plaza brand in Japan. Central overheads increased by \$1m to \$76m.

The interest charge for the period increased from \$23m to \$55m, driven by higher bank borrowings following the return of funds to shareholders in June last year.

The effective tax rate for the first half of 2008 was 28%; the underlying rate before the impact of prior year items was 37%. As previously disclosed the effective tax rate in 2008 is expected to be in the mid to high 20s but will trend upwards over time. As previously announced IHG will make a non-recurring revenue investment of \$60m to accelerate implementation of the global relaunch of the Holiday Inn brands, which will be treated as an exceptional item. \$9m has been charged in the first half.

Cash flow and net debt

\$288m of cash was generated from operating activities in the first half, up \$156m on 2007. In addition \$28m of cash flow was generated from disposals including the sale of IHG's 17% stake in the Crowne Plaza Amsterdam City Centre for \$20m.

Capital expenditure of \$38m was \$69m below 2007 levels. 9.2m shares were repurchased under IHG's buyback programme during the first half, at a cost of \$139m, leaving \$60m of the current programme to be completed (representing £30m of the £150m announced buyback program).

IHG's net debt at the end of the first half was \$1,623m, slightly below the start of the year, including the \$201m finance lease on the InterContinental Boston. Net debt now stands at 2.4x earnings before exceptional items, interest, tax, depreciation and amortisation.

In the second quarter IHG successfully refinanced \$2.1bn of long term debt facilities. The new syndicated bank facility consists of two tranches, a \$1.6bn 5 year revolving credit facility and a \$0.5bn term loan with a 30 month maturity. Terms are broadly unchanged from the previous facility.

Appendix 1: Asset disposal programme detail

	Number of owned hotels	Proceeds	Net book value
Disposed since April 2003	182	\$5.5bn	\$5.2bn
Remaining hotels	17	-	\$1.9bn

For a full list please visit www.ihg.com/Investors

Appendix 2: Rooms

	Americas	EMEA	Asia Pacific	Total
Openings	15,682	4,739	3,308	23,729

Removals	(8,836)	(1,184)	(638)	(10,658)
Net openings	6,846	3,555	2,670	13,071
Signings	32,669	6,691	8,922	48,282

Appendix 3: Financial headlines

Six months to 30 June \$m	Total		Americas		EMEA		Asia Pacific		Central	
	2008	2007	2008	2007	2008	2007	2008	2007	2008	2007
Franchised operating profit	253	240	215	209	35	27	3	4	-	-
Managed operating profit	120	82	38	25	56	38	26	19	-	-
Continuing owned and leased operating profit	58	34	19	16	19	3	20	15	-	-
Continuing operating profit pre regional overheads	431	356	272	250	110	68	49	38	-	-
Regional overheads	(71)	(61)	(30)	(30)	(21)	(20)	(20)	(11)	-	-
Continuing operating profit pre central overheads	360	295	242	220	89	48	29	27	-	-
Central overheads	(76)	(75)	-	-	-	-	-	-	(76)	(75)
Continuing operating profit	284	220	242	220	89	48	29	27	(76)	(75)
Discontinued owned and leased operating profit	7	8	7	9	0	(1)	-	-	-	-
Total operating profit	291	228	249	229	89	47	29	27	(76)	(75)

Appendix 4: Increase from H1 2007 in continuing operating profits before exceptional items

Americas		EMEA		Asia Pacific		Total***	
Actual currency*	Constant currency**						
10.0%	10.0%	85.4%	70.8%	7.4%	11.1%	29.1%	26.8%

Exchange rates	EUR:USD	£:USD	RMB:USD
2008	0.65:1	0.51:1	7.06:1
2007	0.75:1	0.51:1	7.71:1

* US dollar actual currency

** Translated at constant 2007 exchange rates

*** After Central Overheads

Appendix 5: Definition of total gross revenue

Total gross revenue is defined as total room revenue from franchised hotels and total hotel revenue from managed, owned and leased hotels. It is not revenue attributable to IHG, as it is derived mainly from hotels owned by third parties. The metric is highlighted as an indicator of the scale and reach of IHG's brands.

Appendix 6: Investor information for 2008 interim dividend

Ex-dividend Date: 27 August 2008

Record Date: 29 August 2008

Payment Date: 3 October 2008

Dividend payment: Ordinary shares 6.4p per share: ADRs 12.2c per ADR

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High resolution images to accompany this announcement are available for the media to download free of charge from www.vismedia.co.uk . This includes profile shots of the key executives.

Presentation for Analysts and Shareholders

A presentation with Andrew Cosslett (Chief Executive) and Paul Edgecliffe-Johnson (Senior Vice President, Global Corporate Finance) will commence at 9.30am (London time) on 12 August at JPMorgan Cazenove, 20 Moorgate, London, EC2R 6DA. There will be an opportunity to ask questions. The presentation will conclude at approximately 10.30am (London time).

There will be a live audio webcast of the results presentation on the web address www.ihg.com/interims08 . The archived webcast of the presentation is expected to be on this website later on the day of the results and will remain on it for the foreseeable future. There will also be a live dial-in facility

International dial-in

44 (0)203 037 9090

US Q&A conference call

There will also be a conference call, primarily for US investors and analysts, at 10.00am (Eastern Standard Time) on 12 August with Andrew Cosslett (Chief Executive) and Paul Edgecliffe-Johnson, (Senior Vice President, Global

Corporate Finance). There will be an opportunity to ask questions.

International dial-in	+44 (0)20 7019 0812
US Toll Free	877 818 6787
Conference ID:	HOTEL

A recording of the conference call will also be available for 7 days. To access this please dial the relevant number below and use the access number 1662

International dial-in	+44 (0)20 7970 8263
US Toll Free	877 274 0695

Website

The full release and supplementary data will be available on our website from 7.00 am (London time) on Tuesday 12 August. The web address is www.ihg.com/interims08

Notes to Editors:

InterContinental Hotels Group (IHG) [LON:IHG, NYSE:IHG (ADRs)] is one of the world's largest hotel groups by number of rooms. IHG owns, manages, leases or franchises, through various subsidiaries, almost 4,000 hotels and 600,000 guest rooms in nearly 100 countries and territories around the world. The Group owns a portfolio of well recognised and respected hotel brands including InterContinental® Hotels & Resorts, Crowne Plaza® Hotels & Resorts, Holiday Inn® Hotels and Resorts, Holiday Inn Express®, Staybridge Suites®, Candlewood Suites® and Hotel Indigo®, and also manages the world's largest hotel loyalty programme, Priority Club® Rewards with over 39 million members worldwide.

IHG has more than 1,700 hotels in its development pipeline, which will create 150,000 jobs worldwide over the next few years.

InterContinental Hotels Group PLC is the Group's holding company and is incorporated in Great Britain and registered in England and Wales.

IHG offers information and online reservations for all its hotel brands at www.ihg.com and information for the Priority Club Rewards programme at www.priorityclub.com. For the latest news from IHG, visit our online Press Office at www.ihg.com/media

Cautionary note regarding forward-looking statements

This announcement contains certain forward-looking statements as defined under US law (Section 21E of the Securities Exchange Act of 1934). These forward-looking statements can be identified by the fact that they do not relate to historical or current facts. Forward-looking statements often use words such as 'anticipate', 'target', 'expect', 'estimate', 'intend', 'plan', 'goal', 'believe' or other words of similar meaning. By their nature, forward-looking statements are inherently predictive, speculative and involve risk and uncertainty. There are a number of factors that could cause actual results and developments to differ materially from those expressed in or implied by, such forward-looking statements. Factors that could affect the business and the financial results are described in 'Risk

Factors' in the InterContinental Hotels Group PLC Annual report on Form 20-F filed with the United States Securities and Exchange Commission.

Interim Management Review

This Interim Management Review discusses the performance of InterContinental Hotels Group (the Group or IHG) for the six months ended 30 June 2008.

GROUP PERFORMANCE

	3 months ended			6 months ended		
	30 June	30 June	%	30 June	30 June	%
	2008	2007		2008	2007	
Group Results	\$m	\$m	change	\$m	\$m	change
Revenue:						
Americas	247	241	2.5	477	442	7.9
EMEA	156	122	27.9	271	217	24.9
Asia Pacific	69	57	21.1	141	119	18.5
Central	32	29	10.3	63	54	16.7
Continuing operations	504	449	12.2	952	832	14.4
Discontinued operations	11	26	(57.7)	22	46	(52.2)
Total	515	475	8.4	974	878	10.9
Operating profit before exceptional items:						
Americas	130	127	2.4	242	220	10.0
EMEA	59	33	78.8	89	48	85.4
Asia Pacific	12	14	(14.3)	29	27	7.4
Central	(41)	(42)	2.4	(76)	(75)	(1.3)
Continuing operations	160	132	21.2	284	220	29.1
Discontinued operations	4	7	(42.9)	7	8	(12.5)
Exceptional operating items	6	21	(71.4)	(4)	52	(107.7)
Net financial expenses	(25)	(13)	(92.3)	(55)	(23)	(139.1)
Profit before tax*	145	147	(1.4)	232	257	(9.7)

Analysed as:

<i>Continuing operations</i>	141	140	0.7	225	249	(9.6)
<i>Discontinued operations</i>	4	7	(42.9)	7	8	(12.5)

Earnings per ordinary share:

Total operations						
Basic	34.8 ¢	38.0 ¢	(8.4)	56.0 ¢	63.5 ¢	(11.8)
Adjusted	34.5 ¢	30.0 ¢	15.0	58.1 ¢	45.5 ¢	27.7
Continuing operations						
Adjusted	33.8 ¢	28.8 ¢	17.4	56.7 ¢	44.3 ¢	28.0

* Profit before tax includes the results of discontinued operations.

On 30 May 2008, IHG announced its intention to change its reporting currency from sterling to US dollars reflecting the profile of its revenue and operating profit, which are primarily generated in US dollars or US dollar-linked currencies. This change is effective from the results for the six months to 30 June 2008 and these financial statements are IHG's first financial statements to be presented in US dollars and all comparative information has been restated accordingly.

Revenue from continuing operations increased by 14.4% to \$952m and continuing operating profit increased by 29.1% to \$284m during the six months ended 30 June 2008. At constant exchange rates, continuing revenue and operating profit increased 11.2% and 26.8% respectively. Included in these results is \$22m of liquidated damages received by IHG in the first half of 2008 in respect of the settlement of two management contracts. Excluding these receipts, continuing revenue and operating profit increased by 11.8% and 19.1% respectively and at constant exchange rates by 8.7% and 17.3% respectively.

Including discontinued operations, revenue increased by 10.9% and operating profit by 27.6%. Discontinued operations include the results of owned and leased hotels that have been disposed of since 1 January 2007 or those classified as held for sale as part of the asset disposal programme that commenced in 2003.

Profit before tax decreased by 9.7% to \$232m and adjusted earnings per ordinary share for continuing operations increased by 28.0% to 56.7¢.

THE AMERICAS

	30 June	3 months ended		30 June	6 months ended	
		30 June	%		30 June	%
	2008	2007	change	2008	2007	change
Americas Results	\$m	\$m		\$m	\$m	

Revenue:

Owned and leased	69	65	6.2	132	122	8.2
Managed	44	42	4.8	97	80	21.3
Franchised	134	134	-	248	240	3.3
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Continuing operations	247	241	2.5	477	442	7.9
Discontinued operations*	11	21	(47.6)	22	38	(42.1)
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Total	258	262	(1.5)	499	480	4.0
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Operating profit before exceptional items:						
Owned and leased	12	12	-	19	16	18.8
Managed	15	14	7.1	38	25	52.0
Franchised	118	116	1.7	215	209	2.9
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Regional overheads	(15)	(15)	-	(30)	(30)	-
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
Continuing operations	130	127	2.4	242	220	10.0
Discontinued operations*	4	7	(42.9)	7	9	(22.2)
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Total	134	134	-	249	229	8.7
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*Discontinued operations are all owned and leased.

Revenue and operating profit from continuing operations increased by 7.9% to \$477m and 10.0% to \$242m respectively during the six months ended 30 June 2008. All of IHG's hotel brands achieved RevPAR growth during the first half of 2008 and outperformed their respective US market segments. The receipt of liquidated damages of \$13m relating to one property in the managed portfolio is included in America's continuing revenue and operating profit.

Including discontinued operations, revenue increased by 4.0% to \$499m whilst operating profit increased by 8.7% to \$249m.

Continuing owned and leased revenue increased by 8.2% to \$132m and operating profit increased by 18.8% to \$19m. Positive underlying trading was driven by RevPAR growth of 7.8%, led by the InterContinental brand with growth of 9.5%. The InterContinental Boston benefited from gains in market share and strong RevPAR growth following its opening in late 2006, and RevPAR growth at the InterContinental San Francisco Mark Hopkins was driven by increased occupancy.

Managed revenue grew by 21.3% to \$97m boosted by the receipt of \$13m in liquidated damages from the termination of a management agreement for one hotel that had not yet commenced trading. Excluding this, underlying growth in managed revenue of 5% was driven by RevPAR growth of 4.3% and net rooms growth of 1.9%.

Managed operating profit increased by 52.0% to \$38m principally due to the \$13m settlement discussed above. Excluding the \$13m of liquidated damages operating profit was flat against the first half of 2007, reflecting increased revenue investment to support operations.

The managed results include \$47m (2007 \$44m) of revenue and \$5m (2007 \$4m) of operating profit from four properties that are structured, for legal reasons, as operating leases but with the same characteristics as management contracts.

During the first half of 2008, franchised revenue and operating profit increased by 3.3% to \$248m and 2.9% to \$215m respectively, compared to the same period in 2007. This increase was driven by net rooms growth of 4.3% and by RevPAR growth of 1.9%, partially offset by increased investment in resources to drive improvements in brand standards.

Regional overheads were in line with the prior period.

Americas hotel and room count	Hotels		Rooms	
	2008	Change over 2007	2008	Change over 2007
	30 June	31 December	30 June	31 December
Analysed by brand:				
InterContinental	53	3	17,549	925
Crowne Plaza	178	6	48,961	1,068
Holiday Inn	952	-	176,261	(1,738)
Holiday Inn Express	1,641	26	137,806	3,255
Staybridge Suites	131	9	14,397	931
Candlewood Suites	181	23	18,712	1,887
Hotel Indigo	15	4	2,019	518
Total	<u>3,151</u>	<u>71</u>	<u>415,705</u>	<u>6,846</u>
Analysed by ownership type:				
Owned and leased	11	-	4,029	-
Managed	195	2	40,335	639
Franchised	2,945	69	371,341	6,207
Total	<u>3,151</u>	<u>71</u>	<u>415,705</u>	<u>6,846</u>

Americas pipeline	Hotels		Rooms	
	2008	Change over 2007	2008	Change over 2007
	30 June	31 December	30 June	31 December
Analysed by brand:				
InterContinental	8	-	3,016	(706)
Crowne Plaza	45	8	10,524	1,488
Holiday Inn	266	1	33,437	408
Holiday Inn Express	656	42	58,016	3,737
Staybridge Suites	166	19	18,072	2,151
Candlewood Suites	230	23	20,758	2,153
Hotel Indigo	58	6	7,376	811
Total	<u>1,429</u>	<u>99</u>	<u>151,199</u>	<u>10,042</u>
Analysed by ownership type:				
Owned and leased	1	1	185	185
Managed	24	3	4,737	(224)
Franchised	1,404	95	146,277	10,081
Total	<u>1,429</u>	<u>99</u>	<u>151,199</u>	<u>10,042</u>

The Americas system (the number of hotels and rooms which are owned, leased, managed or franchised) increased in the first half of 2008 by 71 hotels (6,846 rooms), with 140 hotels (15,682 rooms) joining the system and 69 hotels (8,836 rooms) leaving. Removals from the system continue IHG's strategy to reinvigorate brands through the removal of lower quality, non-brand conforming hotels.

The Americas pipeline (contracts signed for hotels and rooms yet to enter the system) at 30 June 2008 included 1,429 hotels (151,199 rooms) representing room growth of 7.1% over the pipeline at 31 December 2007.

Europe, Middle East and Africa (EMEA)

EMEA Results	30 June 2008 \$m	3 months ended		30 June 2008 \$m	6 months ended	
		30 June 2007 \$m	% change		30 June 2007 \$m	% change
Revenue:						
Owned and leased	68	59	15.3	121	106	14.2
Managed	57	44	29.5	97	76	27.6
Franchised	31	19	63.2	53	35	51.4
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Continuing operations	156	122	27.9	271	217	24.9
Discontinued operations*	-	5	-	-	8	-
Total	156	127	22.8	271	225	20.4
Operating profit before exceptional items:						
Owned and leased	14	7	100.0	19	3	533.3
Managed	35	22	59.1	56	38	47.4
Franchised	20	15	33.3	35	27	29.6
	69	44	56.8	110	68	61.8
Regional overheads	(10)	(11)	9.1	(21)	(20)	(5.0)
Continuing operations	59	33	78.8	89	48	85.4
Discontinued operations*	-	-	-	-	(1)	-
Total	59	33	78.8	89	47	89.4

*Discontinued operations are all owned and leased.

Revenue and operating profit from continuing operations increased by 24.9% to \$271m and 85.4% to \$89m respectively during the first half of 2008. At constant currency exchange rates continuing revenue and operating profit increased by 16.1% and 70.8% respectively. Significant liquidated damages of \$9m, attributable to the settlement of one management contract, were received during the period. Including discontinued operations, revenue increased by 20.4% to \$271m whilst operating profit increased by 89.4% to \$89m.

In the owned and leased estate, continuing revenue and operating profit increased by 14.2% to \$121m and by \$16m to \$19m respectively primarily due to the improved contribution from the InterContinental London Park Lane which only fully reopened in June 2007 following its refurbishment. Continuing revenue included \$6m (2007 \$20m) relating to five hotels which have either transferred to managed or franchised or left the system, following the expiration of their operating lease.

Managed revenue increased by 27.6% to \$97m and managed operating profit increased by 47.4% to \$56m. Managed revenue growth was driven by strong trading and increased hotel openings in the Middle East and Africa and by the receipt of \$9m in liquidated damages relating to the settlement of one management contract during the first half of 2008.

Franchised revenue and operating profit increased by 51.4% to \$53m and 29.6% to \$35m respectively. Revenue growth was driven by Continental Europe, with a significant proportion of this growth coming from new mid-scale hotel openings.

Regional overheads remained in line with 2007 levels.

EMEA hotel and room count	Hotels		Rooms	
	2008	Change over 2007	2008	Change over 2007
	30 June	31 December	30 June	31 December
Analysed by brand:				
InterContinental	64	2	20,757	745
Crowne Plaza	81	9	18,876	1,550
Holiday Inn	324	(11)	51,716	(1,126)
Holiday Inn Express	198	16	21,634	2,254
Staybridge Suites	1	1	132	132
Total	668	17	113,115	3,555
Analysed by ownership type:				
Owned and leased	4	(1)	1,446	(228)
Managed	174	3	39,886	813
Franchised	490	15	71,783	2,970
Total	668	17	113,115	3,555

EMEA pipeline	Hotels		Rooms	
	2008	Change over 2007	2008	Change over 2007
	30 June	31 December	30 June	31 December
Analysed by brand:				
InterContinental	27	3	6,918	958
Crowne Plaza	27	2	7,483	1,185
Holiday Inn	55	4	10,330	784
Holiday Inn Express	61	(15)	7,891	(1,875)
Staybridge Suites	14	4	1,721	492
Hotel Indigo	1	1	64	64
Other brands	1	-	90	-
Total	186	(1)	34,497	1,608
Analysed by ownership type:				
Managed	79	9	18,097	2,894
Franchised	107	(10)	16,400	(1,286)
Total	186	(1)	34,497	1,608

During the first half of 2008, EMEA added 17 hotels (3,555 rooms) to its portfolio. The region's room pipeline increased by 4.9% in the first half of the year and included 186 hotels (34,497 rooms) at 30 June 2008.

Asia Pacific

	3 months ended			6 months ended		
	30 June	30 June	%	30 June	30 June	%
	2008	2007		2008	2007	
Asia Pacific Results	\$m	\$m	change	\$m	\$m	change
Revenue:						
Owned and leased	37	31	19.4	77	67	14.9
Managed	28	22	27.3	56	44	27.3
Franchised	4	4	-	8	8	-
Total	<u>69</u>	<u>57</u>	<u>21.1</u>	<u>141</u>	<u>119</u>	<u>18.5</u>
Operating profit before exceptional items:						
Owned and leased	10	7	42.9	20	15	33.3
Managed	12	10	20.0	26	19	36.8
Franchised	1	2	(50.0)	3	4	(25.0)
	<u>23</u>	<u>19</u>	<u>21.1</u>	<u>49</u>	<u>38</u>	<u>28.9</u>
Regional overheads	(11)	(5)	(120.0)	(20)	(11)	(81.8)
Total	<u>12</u>	<u>14</u>	<u>(14.3)</u>	<u>29</u>	<u>27</u>	<u>7.4</u>

Total revenue increased by 18.5% to \$141m whilst total operating profit increased by 7.4% to \$29m.

In the owned and leased estate, revenue and operating profit increased by 14.9% to \$77m and 33.3% to \$20m respectively, primarily as a result of 15.2% RevPAR growth at the InterContinental Hong Kong following the completion of refurbishment works in 2007.

Managed revenue increased by 27.3% to \$56m as a result of an increased contribution from the joint venture with All Nippon Airways (ANA), continued room expansion in South Asia and Greater China and RevPAR growth across Australia, New Zealand and the South Pacific. Managed operating profit increased by 36.8% to \$26m.

Franchised revenue remained stable at \$8m but operating profit fell marginally by \$1m to \$3m.

Regional overheads increased by \$9m to \$20m. This increase reflects the rapid growth in the region and included \$4m of the previously announced \$10m of marketing activities to support the ANA joint venture in Japan.

Asia Pacific hotel and room count	Hotels		Rooms	
	2008	Change over 2007	2008	Change over 2007
	30 June	31 December	30 June	31 December
Analysed by brand:				
InterContinental	37	-	14,122	(4)
Crowne Plaza	61	6	19,607	1,656
Holiday Inn	95	1	26,146	