CALLAWAY GOLF CO Form 10-Q August 06, 2007 Table of Contents

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549	,
Form 10-Q	

x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2007

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period to

Commission file number 001-10962

Callaway Golf Company

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of

95-3797580 (I.R.S. Employer

incorporation or organization)

Identification No.)

2180 Rutherford Road, Carlsbad, CA 92008

(760) 931-1771

 $(Address, including\ zip\ code, and\ telephone\ number, including\ area\ code, of\ principal\ executive\ offices)$

Edgar Filing: CALLAWAY GOLF CO - Form 10-Q

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No "

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer (as defined in Rule 12b-2 of the Exchange Act).

Large accelerated filer x Accelerated filer " Non-accelerated filer "

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes "No x

The number of shares outstanding of the Registrant s Common Stock, \$.01 par value, as of July 31, 2007 was 70,839,112.

Important Notice to Investors: Statements made in this report that relate to future plans, events, liquidity, financial results or performance including statements relating to cash flows and liquidity, as well as estimated unrecognized compensation expense, projected capital expenditures, and future contractual obligations, are forward-looking statements as defined under the Private Securities Litigation Reform Act of 1995. These statements are based upon current information and expectations. Actual results may differ materially from those anticipated as a result of certain risks and uncertainties, including delays, difficulties, changed strategies, or unanticipated factors affecting the implementation of the Company s gross margin or restructuring initiatives, the re-launch of the Top-Flite brand as well as the general risks and uncertainties applicable to the Company and its business. For details concerning these and other risks and uncertainties, see Part I, Item IA, Risk Factors of our most recent Form 10-K as well as the Company s other reports subsequently filed with the Securities and Exchange Commission from time to time. Investors are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date hereof. The Company undertakes no obligation to update forward-looking statements to reflect events or circumstances after the date hereof or to reflect the occurrence of unanticipated events. Investors should also be aware that while the Company from time to time does communicate with securities analysts, it is against the Company s policy to disclose to them any material non-public information or other confidential commercial information. Furthermore, the Company has a policy against distributing or confirming financial forecasts or projections issued by analysts and any report issued by such analysts are not the responsibility of the Company. Investors should not assume that the Company agrees with any report issued by any analyst or with any statements, projectio

Callaway Golf Company Trademarks: The following marks and phrases, among others, are trademarks of Callaway Golf Company: A Passion For Excellence Apex Ben Hogan BH Big Bertha Black Series-Callaway Callaway Collection Callaway Golf Callaway Golf Drysport Chev Chevro Device Complete Demonstrably Superior and Pleasingly Different Dual Force ERC Explosive Distance. Amazing Soft Feel Flying Lady Ft-i-FT-3 FT-5 Fusion Game Series-Gems Great Big Bertha Heavenwood Hogan HX HX Hot HX Pearl HX Tour Little Ben Marksman Molitor Nur Putter in Golf Odyssey OptiFit-ORG.14 Rossie S2H2 SRT SenSert Speed Slot-Steelhead Strata Stronomic Sure-Out T design Tech Series Top-F Flite D2 Top-Flite XL Tour Authentic Tour Deep Trade In! Trade Up! TriBall Tru Bore Tunite VFT War Bird Warbird Warmsport-White Hot W Hot XG White Steel Windsport-World s Friendliest X-20 X460 XL 3000 XJ Series XL Extreme X-Forged X Hot X-Series X-Sole X-SPANN Xtra Technology X-Tour XTT Xtra Width Technology XWT.

2

CALLAWAY GOLF COMPANY

INDEX

PART I. FINANCIAL INFORMATION

Item 1.	Financial Statements (Unaudited)	۷
	Consolidated Condensed Balance Sheets as of June 30, 2007 and December 31, 2006	4
	Consolidated Condensed Statements of Operations for the three months and six months ended June 30, 2007 and 2006	5
	Consolidated Condensed Statements of Cash Flows for the six months ended June 30, 2007 and 2006	6
	Consolidated Condensed Statement of Shareholders Equity for the six months ended June 30, 2007	7
	Notes to Consolidated Condensed Financial Statements	8
Item 2.	Management s Discussion and Analysis of Financial Condition and Results of Operations	25
Item 3.	Quantitative and Qualitative Disclosures about Market Risk	38
Item 4.	Controls and Procedures	39
	PART II. OTHER INFORMATION	
Item 1.	<u>Legal Proceedings</u>	40
Item 1A.	Risk Factors	41
Item 2.	<u>Unregistered Sales of Equity Securities and Use of Proceeds</u>	41
Item 3.	<u>Defaults Upon Senior Securities</u>	41
Item 4.	Submission of Matters to a Vote of Security Holders	42
Item 5.	Other Information	42
Item 6.	<u>Exhibits</u>	42

3

PART I. FINANCIAL INFORMATION

Item 1. Financial Statements

CALLAWAY GOLF COMPANY

CONSOLIDATED CONDENSED BALANCE SHEETS

(Unaudited)

(In thousands, except share and per share data)

	June 30, 2007	December 31, 2006
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 48,397	\$ 46,362
Accounts receivable, net	281,538	118,133
Inventories, net	225,835	265,110
Deferred taxes, net	37,047	32,813
Income taxes receivable		9,094
Other current assets	21,429	21,688
Total current assets	614,246	493,200
Property, plant and equipment, net	133,052	131,224
Intangible assets, net	142,654	144,326
Goodwill	31,435	30,833
Deferred taxes	25,866	18,821
Other assets	27,866	27,543
	\$ 975,119	\$ 845,947
LIABILITIES AND SHAREHOLDERS EQUITY		
Current liabilities:		
Accounts payable and accrued expenses	\$ 141,358	\$ 111,360
Accrued employee compensation and benefits	31,960	18,731
Accrued warranty expense	14,365	13,364
Credit facilities	55,394	80,000
Income taxes payable	8,033	
Total current liabilities	251,110	223,455
Long-term liabilities:		,
Deferred compensation	7,241	7,210
Energy derivative valuation account	19,922	19,922
Income taxes payable	14,042	,
Deferred taxes	17,912	16,256
Minority interest in consolidated subsidiary	1,937	1,987
Commitments and contingencies (Note 8)	,	,
Shareholders equity:		
Preferred Stock, \$.01 par value, 3,000,000 shares authorized, none issued and outstanding at June 30, 2007 and December 31, 2006		
Common Stock, \$.01 par value, 240,000,000 shares authorized, 85,141,950 shares and 85,096,782 shares		
issued at June 30, 2007 and December 31, 2006, respectively	851	851

Edgar Filing: CALLAWAY GOLF CO - Form 10-Q

418,532	402,628
(3,013)	(3,566)
494,501	435,074
14,633	11,135
(39,519)	(74,710)
(223,030)	(194,295)
662,955	577,117
\$ 975,119	\$ 845,947
	(3,013) 494,501 14,633 (39,519) (223,030) 662,955

The accompanying notes are an integral part of these financial statements.

CALLAWAY GOLF COMPANY

CONSOLIDATED CONDENSED STATEMENTS OF OPERATIONS

(Unaudited)

(In thousands, except per share data)

	Three Months Ended June 30,						Six Months Ended June 30,				
	2007		2006		2007		2006				
Net sales	\$ 380,017	100%	\$ 341,815	100%	\$ 714,624	100%	\$ 644,260	100%			
Cost of sales	204,892	54%	201,729	59%	378,778	53%	372,662	58%			
Gross profit	175,125	46%	140,086	41%	335,846	47%	271,598	42%			
Operating expenses:											
Selling expense	80,910	21%	77,045	23%	156,201	22%	145,173	23%			
General and administrative expense	24,187	6%	18,101	5%	45,745	6%	38,325	6%			
Research and development expense	7,907	2%	6,194	2%	15,923	2%	12,998	2%			
Total operating expenses	113,004	30%	101,340	30%	217,869	30%	196,496	30%			
Income from operations	62,121	16%	38,746	11%	117,977	17%	75,102	12%			
Other expense, net	(1,891)		(1,273)		(3,229)		(971)				
Income before income taxes	60,230	16%	37,473	11%	114,748	16%	74,131	12%			
Provision for income taxes	23,591		14,934		45,273		28,731				
Net income	\$ 36,639	10%	\$ 22,539	7%	\$ 69,475	10%	\$ 45,400	7%			
Earnings per common share:											
Basic	\$ 0.54		\$ 0.33		\$ 1.03		\$ 0.66				
Diluted	\$ 0.53		\$ 0.33		\$ 1.01		\$ 0.65				
Weighted-average shares outstanding:											
Basic	67,970		67,799		67,623		68,479				
Diluted	69,274		68,577		68,798		69,356				
Dividends declared per share	\$ 0.07		\$ 0.07		\$ 0.14		\$ 0.14				

The accompanying notes are an integral part of these financial statements.

CALLAWAY GOLF COMPANY

CONSOLIDATED CONDENSED STATEMENTS OF CASH FLOWS

(Unaudited)

(In thousands)

Six Months Ended

	=	e 30,	
	2007		2006
Cash flows from operating activities:	¢ 60.475	¢	45 400
Net income	\$ 69,475	\$	45,400
Adjustments to reconcile net income to net cash provided by operating activities:	17.600		15 005
Depreciation and amortization	17,600		15,225
Non-cash share-based compensation Deferred taxes	6,527		6,331
	5,348		1,165 324
Loss on disposal of long-lived assets	01		324
Changes in assets and liabilities, net of effects from acquisitions:	(150 505)	(150 001)
Accounts receivable, net	(159,505)	(152,881)
Inventories, net	41,514		15,255
Other assets	313		530
Accounts payable and accrued expenses	21,906		14,269
Accrued employee compensation and benefits	13,007		(4,856)
Accrued warranty expense	1,001		2,202
Income taxes payable	15,521		12,397
Other liabilities	35		(1,299)
Net cash provided by (used in) operating activities	32,803		(45,938)
Cash flows from investing activities:			
Capital expenditures	(18,439)		(20,463)
Acquisitions, net of cash required			(5,911)
Proceeds from sale of capital assets	9		120
Net cash used in investing activities	(18,430)		(26,254)
Cash flows from financing activities:			
Issuance of Common Stock	42,108		6,519
Dividends paid, net	(4,757)		(4,901)
Acquisition of Treasury Stock	(28,735)		(42,894)
(Payments on) proceeds from line of credit, net	(24,606)		110,300
Minority interest in consolidated subsidiary	(50)		
Tax benefit from exercise of stock options	3,013		481
Other financing activities	,		(20)
Net cash (used in) provided by financing activities	(13,027)		69,485
Effect of exchange rate changes on cash and cash equivalents	689		1,339
Net increase (decrease) in cash and cash equivalents	2,035		(1,368)
Cash and cash equivalents at beginning of year	46,362		49,481

Edgar Filing: CALLAWAY GOLF CO - Form 10-Q

Cash and cash equivalents at end of year	\$ 48,397	\$ 48,113
Non-cash financing activities:		
Dividends payable	\$ 4,854	\$ 4,796
Issuance of restricted stock	\$	\$ 4,902

The accompanying notes are an integral part of these financial statements.

CALLAWAY GOLF COMPANY

CONSOLIDATED CONDENSED STATEMENT OF SHAREHOLDERS EQUITY

(Unaudited)

(In thousands)

	Commo	on Stock					Accu- mulated		Treasu	ıry Stock		
	Shares	Amount	Additional Paid-in Capital	Un	nearned	Retained Earnings	Other Comprehensive Income	Grantor Stock Trust	Shares	Amount	Total	Compre- hensive Income
Balance, December 31,	Shares	Amount	Сарітаі	Com	pensanon	Earnings	Hicome	Hust	Shares	Amount	Total	Hicome
2006	85,097	\$ 851	\$ 402,628	\$	(3,566)	\$ 435,074	\$ 11,135	\$ (74,710)	(11,958)	\$ (194,295)	\$ 577,117	
Adoption of FIN 48	,,,,,,,		, , , , ,	·	(-))	(437)	, , ,	, (, ,, ,,	()/	, (, , , , , , ,	(437)	
Exercise of stock options	2,924		(5,595))				46,422			40,827	
Tax benefit from exercise												
of stock options			3,013								3,013	
Compensatory stock and stock options	(5)		5,974		553						6,527	
Acquisition of Treasury Stock									(1,772)	(28,735)	(28,735)	
Employee stock purchase plan	(2,874)		(31))				1,312			1,281	
Cash dividends declared						(9,611)					(9,611)	
Adjustment of Grantor Stock Trust shares to market value			12,543					(12,543)				
Equity adjustment from foreign currency translation							3,498				3,498	\$ 3,498
Net income						69,475	3,490				69,475	69,475
ret meome						07,773					07,773	07,473
Balance, June 30, 2007	85,142	\$ 851	\$ 418,532	\$	(3,013)	\$ 494,501	\$ 14,633	\$ (39,519)	(13,730)	\$ (223,030)	\$ 662,955	\$ 72,973

The accompanying notes are an integral part of these financial statements.

CALLAWAY GOLF COMPANY

NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS

(Unaudited)

1. Basis of Presentation

The accompanying unaudited consolidated condensed financial statements have been prepared by Callaway Golf Company (the Company) pursuant to the rules and regulations of the Securities and Exchange Commission. Accordingly, certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States have been condensed or omitted. These consolidated condensed financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in the Company s Annual Report on Form 10-K for the year ended December 31, 2006 filed with the Securities and Exchange Commission. These consolidated condensed financial statements, in the opinion of management, include all adjustments necessary for the fair presentation of the financial position, results of operations and cash flows for the periods and dates presented. Interim operating results are not necessarily indicative of operating results for the full year.

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ materially from those estimates and assumptions.

2. Income Taxes

The Company is required to file federal and state tax returns in the United States and various other tax returns in foreign jurisdictions. The preparation of these tax returns requires the Company to interpret the applicable tax laws and regulations in effect in such jurisdictions, which could affect the amount of tax paid by the Company. The Company, in consultation with its tax advisors, bases its tax returns on interpretations that are believed to be reasonable under the circumstances. The tax returns, however, are subject to routine audits by the various federal, state and international taxing authorities in the jurisdictions in which the Company files its returns. As part of these reviews, a taxing authority may disagree with respect to the tax positions taken by the Company. The resolution of any disagreements over the Company s tax positions often involves complex issues and may span multiple years, particularly if litigation is involved. The ultimate resolution of these tax positions is often uncertain until the audit is complete and any disagreements are resolved. As required under applicable accounting rules, the Company therefore accrues an amount for its estimate of additional tax liability, including interest and penalties, for any uncertain tax positions taken or expected to be taken in a tax return. The Company reviews and updates the accrual for uncertain tax positions as more definitive information becomes available from taxing authorities, completion of tax audits, expiration of statute of limitations, or upon occurrence of other events.

As required, through December 31, 2006, the Company recorded its accrual for uncertain tax positions based upon SFAS No. 5, *Accounting for Contingencies*, which required the Company to accrue for the estimated additional amount of taxes for the uncertain tax positions if it was probable the Company would be required to pay such additional taxes. Effective January 1, 2007, the Company was required to adopt and implement the provisions of FASB Interpretation 48, *Accounting for Uncertainty in Income Taxes* (FIN 48), which requires the Company to accrue for the estimated additional amount of taxes for uncertain tax positions if it is more likely than not that the Company would be required to pay such additional taxes. As a result of the adoption of FIN 48, the Company recognized an increase in the liability for its uncertain tax positions of \$437,000, of which the entire charge was accounted for as a decrease to the beginning balance of retained earnings.

CALLAWAY GOLF COMPANY

NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (Continued)

(Unaudited)

Certain tax matters, including the accrual for uncertain tax positions, can result in a difference between the estimated benefit recorded in the Company s financial statements and the benefit taken or expected to be taken in the Company s tax returns. This difference is generally referred to as an unrecognized tax benefit. As of January 1, 2007, the liability for income taxes associated with uncertain tax benefits was \$21,551,000. This liability can be reduced by \$14,328,000 for offsetting tax benefits associated with the correlative effects of potential transfer pricing adjustments, state income taxes and timing adjustments. The net amount of \$7,223,000 if recognized, would affect the Company s financial statements and favorably affect the Company s effective income tax rate. As of June 30, 2007, the liability for income taxes associated with uncertain tax benefits was \$14,257,000 and was recorded as a short-term income tax payable of \$445,000 and a long-term income tax payable of \$13,812,000. This liability can be reduced by \$6,740,000 of offsetting tax benefits associated with the correlative effects of potential transfer pricing adjustments, state income taxes and timing adjustments and was recorded as deferred income taxes related to the adoption of FIN 48. The net amount of \$7,517,000, if recognized, would affect the Company s financial statements and favorably affect the Company s effective income tax rate. The offsetting reductions in both income taxes payable and deferred income taxes from January 1, 2007 to June 30, 2007 referred to above are primarily related to transfer pricing adjustments as a result of the execution of the bilateral Advanced Pricing Agreement between the United States and Japan discussed below. As of June 30, 2007, changes to our tax contingencies that are reasonably possible in the next 12 months are not material.

The Company s continuing practice is to recognize interest and/or penalties related to income tax matters in income tax expense. As of December 31, 2006, the Company had accrued \$1,050,000 (before federal and state tax benefit) for the payment of interest and penalties. There were no material changes to the accrual for interest and penalties since the adoption of FIN 48.

The Internal Revenue Service examination of tax years 2001 through 2003 is complete and the un-agreed issues are pending before IRS Appeals. It is reasonably possible that resolution can be reached by December 31, 2007. Any possible settlement could increase/(decrease) earnings but is not expected to be significant. Audit outcomes and the timing of audit settlements are subject to significant uncertainty.

During the quarter ended June 30, 2007 the Company entered into a bilateral Advanced Pricing Agreement between the United States and Japan covering tax years 2000 through 2009 whereby the allocation of intercompany profits was agreed to between the two countries. Since the uncertain tax position was decided in the Company s favor, an additional income tax benefit of \$661,000 was recognized during the quarter ended June 30, 2007.

The Company or one of its subsidiaries files income tax returns in the US federal jurisdiction and various states and foreign jurisdictions. The Company is generally no longer subject to income tax examinations by tax authorities in its major jurisdictions as follows:

Tax Jurisdiction	Years No Longer Subject to Audit
U.S. Federal	2000 and prior
California	2001 and prior
Australia	2001 and prior
Canada	2001 and prior
Japan	2003 and prior
Korea	2001 and prior
United Kingdom	2000 and prior

9

CALLAWAY GOLF COMPANY

NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (Continued)

(Unaudited)

3. Inventories

Inventories are summarized below (in thousands):

	June 30,	Dec	cember 31,
	2007		2006
Inventories, net:			
Raw materials	\$ 76,499	\$	85,798
Work-in-process	2,103		4,195
Finished goods	147,233		175,117
	\$ 225,835	\$	265,110

4. Goodwill and Intangible Assets

The Company accounts for its goodwill and other non-amortizing intangible assets in accordance with the provisions of SFAS No. 142, Goodwill and Other Intangible Assets. Under SFAS No. 142, the Company's goodwill and certain intangible assets are not amortized throughout the period, but are subject to an annual impairment test. Patents and other intangible assets are recorded at cost at the time of acquisition and amortized using the straight-line method over their estimated useful lives, which range over periods between 1-16 years. During the three months ended June 30, 2007 and 2006, aggregate amortization expense was approximately \$836,000 and \$804,000, respectively. During the six months ended June 30, 2007 and 2006, aggregate amortization expense was approximately \$1,672,000 and \$1,627,000, respectively.

The following sets forth the intangible assets by major asset class (dollars in thousands):

	Useful			30, 2007		December 31, 2006			
	Life		Accur	nulated	Net Book		Accumulated	Net Book	
	(Years)	Gross	Amor	tization	Value	Gross	Amortization	Value	
Non-Amortizing:									
Trade name, trademark and trade dress	N/A	\$ 121,794	\$		\$ 121,794	\$ 121,794	\$	\$ 121,794	
Amortizing:									
Patents	3-16	36,459		16,879	19,580	36,459	15,471	20,988	
Other	1-9	2,853		1,573	1,280	2,853	1,309	1,544	
Total intangible assets		\$ 161,106	\$	18,452	\$ 142,654	\$ 161,106	\$ 16,780	\$ 144,326	

Amortization expense related to intangible assets at June 30, 2007 in each of the next five fiscal years and beyond is expected to be incurred as follows (in thousands):

Edgar Filing: CALLAWAY GOLF CO - Form 10-Q

Remainder of 2007	\$ 1,672
2008	3,155
2009	2,978
2010	2,838
2011	2,587
2012	2,158
Thereafter	5,472

\$ 20,860

CALLAWAY GOLF COMPANY

NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (Continued)

(Unaudited)

Goodwill at June 30, 2007 was \$31,435,000. Changes in goodwill during the three and six months ended June 30, 2007 were \$450,000 and \$602,000 respectively were due to favorable foreign currency fluctuations.

5. Investments

Investment in Golf Entertainment International Limited Company

During the fourth quarter of 2006, the Company made an investment in Golf Entertainment International Limited (GEI), the owner and operator of TopGolf entertainment centers. In connection with the investment, the Company acquired Preferred Shares of GEI for approximately \$10,000,000. The Company accounts for this investment under the cost method in accordance with the provisions of APB Opinion No. 18, The Equity Method of Accounting for Investments in Common Stock and reflected the balance in other long-term assets in the accompanying consolidated condensed balance sheet as of June 30, 2007 and December 31, 2006.

In addition, the Company and GEI entered into a Preferred Partner Agreement under which the Company is granted preferred signage rights, the option to supply golf balls for the TopGolf driving ranges, rights as the preferred supplier of golf products at prices no less than those paid by the Company s customers used or offered for use at TopGolf facilities, preferred retail positioning in the TopGolf retail stores, access to consumer information obtained by TopGolf, and other rights incidental to those listed.

Investment in Qingdao Suntech Sporting Goods Limited Company

In October of 2006, the Company entered into a Golf Ball Manufacturing and Supply Agreement with Qingdao Suntech Sporting Goods Limited Company (Suntech), where Suntech will manufacture and supply certain golf balls solely for and to the Company. Suntech is a wholly owned subsidiary of Suntech Mauritius Limited Company (Mauritius), which is jointly owned by Qingdao Sunwoo Sporting Goods Limited Company and another third party. In connection with the agreement, the Company will provide Suntech with the golf ball raw materials, packing materials, molds, tooling, as well as the manufacturing equipment in order to carry out the manufacturing and supply obligations set forth in the agreement. Suntech will provide the personnel as well as the facilities to effectively perform these manufacturing and supply obligations. Due to the nature of the arrangement, as well as the controlling influence the Company holds over the Suntech operations, the Company is required to consolidate the financial results of Suntech in its consolidated condensed financial statements as of June 30, 2007 in accordance with the provisions of FASB Interpretation No. 46. Consolidation of Variable Interest Entities.

In addition, the Company entered into a Loan Agreement which provides that the Company will make certain loans to Mauritius to provide working capital for Suntech. As of June 30, 2007, the Company loaned Mauritius a total of \$2,000,000. In addition, the Company may be required to loan an additional \$2,000,000.

6. Product Warranty

The Company has a stated two-year warranty policy for its golf clubs, although the Company s historical practice has been to honor warranty claims well after the two-year stated warranty period. The Company s policy is to accrue the estimated cost of warranty coverage at the time the sale is recorded. In estimating its future warranty obligations, the Company considers various relevant factors, including the Company s stated warranty policies and practices, the historical frequency of claims, and the cost to replace or repair its products under warranty. The decrease in the provision for product warranty claims is primarily attributable to a slight decline in the rate at which warranty claims are accrued. The decrease in the accrual rate reflects an improvement in the

CALLAWAY GOLF COMPANY

NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (Continued)

(Unaudited)

historical frequency of claims as well as a reduction in expected claims costs resulting from a shift in the number of clubs repaired compared to the number of clubs replaced. The Company s estimates have generally been in line with actual claims experience. The following table provides a roll-forward of the activity related to the Company s reserve for warranty expense (in thousands):

	Three Mor	Three Months Ended June 30,		hs Ended
	June			2 30,
	2007	2006	2007	2006
Beginning balance	\$ 14,156	\$ 15,196	\$ 13,364	\$ 13,267
Provision	3,541	3,565	6,631	7,734
Claims paid/costs incurred	(3,332)	(3,292)	(5,630)	(5,532)
Ending balance	\$ 14,365	\$ 15,469	\$ 14,365	\$ 15,469

7. Financing Arrangements

The Company s principal sources of liquidity are cash flows provided by operations and the Company s credit facilities in effect from time to time. The Company currently expects this to continue. The Company s primary line of credit is a \$250,000,000 line of credit with Bank of America, N.A. and certain other lenders party to the Company s November 5, 2004 Amended and Restated Credit Agreement. The Line of Credit was most recently amended effective February 15, 2007, by a Third Amendment to the Amended and Restated Credit Agreement (as amended, the Line of Credit), to provide for modification of the financial covenants, the release of all collateral with respect to the obligations under the Line of Credit, the reduction of commitment fee margins and interest rate margins and certain other changes favorable to the Company. The amendment also extends the term of the Line of Credit to expire on February 15, 2012.

The Line of Credit provides for revolving loans of up to \$250,000,000, although actual borrowing availability can be effectively limited by the financial covenants contained therein. As of June 30, 2007, the maximum amount that could be borrowed under the Line of Credit was \$250,000,000, of which \$55,000,000 was outstanding at June 30, 2007. In addition, at June 30, 2007, the Company had approximately \$394,000 outstanding under other credit facilities.

Under the Line of Credit, the Company is required to pay certain fees, including an unused commitment fee of between 10.0 to 25.0 basis points per annum of the unused commitment amount, with the exact amount determined based upon the Company s consolidated leverage ratio and trailing four quarters earnings before interest, income taxes, depreciation and amortization, as well as other non-cash expense and income items (EBITDA) (each as defined in the agreement governing the Line of Credit). Outstanding borrowings under the Line of Credit accrue interest, at the Company s election, based upon the Company s consolidated leverage ratio and trailing four quarters EBITDA, of (i) the higher of (a) the Federal Funds Rate plus 50.0 basis points or (b) Bank of America s prime rate, or (ii) the Eurodollar Rate (as defined in the agreement governing the Line of Credit) plus a margin of 50.0 to 125.0 basis points.

The Line of Credit requires the Company to meet certain financial covenants and includes certain other restrictions, including restrictions limiting dividends, stock repurchases, capital expenditures and asset sales. As of June 30, 2007, the Company was in compliance with the covenants and other terms of the Line of Credit, as then applicable.

The total origination fees incurred in connection with the Line of Credit, including fees incurred in connection with the Second and Third Amendments, were \$2,089,000 and are being amortized into interest expense over the remaining term of the Line of Credit agreement. Unamortized origination fees were \$1,304,000 as of June 30, 2007, of which \$282,000 was included in prepaid and other current assets and \$1,022,000 in other long-term assets in the accompanying consolidated condensed balance sheet.

CALLAWAY GOLF COMPANY

NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (Continued)

(Unaudited)

8. Commitments and Contingencies

Tax Matters

The Company is required to file federal and state tax returns in the United States and various other tax returns in foreign jurisdictions. The preparation of these tax returns requires the Company to interpret the applicable tax laws and regulations in effect in such jurisdictions, which could affect the amount of tax paid by the Company. The Company, in consultation with its tax advisors, bases its tax returns on interpretations that are believed to be reasonable under the circumstances. The tax returns, however, are subject to routine reviews by the various taxing authorities in the jurisdictions in which the Company files its returns. As part of these reviews, a taxing authority may disagree with respect to the interpretations the Company used to calculate its tax liability and therefore require the Company to pay additional taxes.

Beginning on January 1, 2007, the Company accrues an amount for its estimate of probable additional tax liability in accordance with the new provisions of FASB Interpretation No. 48, Accounting for Uncertainty in Income Taxes An Interpretation of FASB Statement No. 109 (FIN 48). Under FIN 48, the impact of an uncertain income tax position on the income tax return must be recognized at the largest amount that is more-likely-than-not to be sustained upon audit by the relevant tax authority. An uncertain income tax position will not be recognized if it has less than 50% likelihood of being sustained. See Note 2 for further discussion.

Legal Matters

In conjunction with the Company s program of enforcing its proprietary rights, the Company has initiated or may initiate actions against alleged infringers under the intellectual property laws of various countries, including, for example, the U.S. Lanham Act, the U.S. Patent Act, and other pertinent laws. Defendants in these actions may, among other things, contest the validity and/or the enforceability of some of the Company s patents and/or trademarks. Others may assert counterclaims against the Company. Historically, these matters individually and in the aggregate have not had a material adverse effect upon the financial position or results of operations of the Company. It is possible, however, that in the future one or more defenses or claims asserted by defendants in one or more of those actions may succeed, resulting in the loss of all or part of the rights under one or more patents, loss of a trademark, a monetary award against the Company or some other material loss to the Company. One or more of these results could adversely affect the Company s overall ability to protect its product designs and ultimately limit its future success in the marketplace.

In addition, the Company from time to time receives information claiming that products sold by the Company infringe or may infringe patent or other intellectual property rights of third parties. It is possible that one or more claims of potential infringement could lead to litigation, the need to obtain licenses, the need to alter a product to avoid infringement, a settlement or judgment, or some other action or material loss by the Company.

On February 9, 2006, the Company filed a complaint in the United States District Court for the District of Delaware, Case No. C.A. 06-91, asserting claims against Acushnet Company for patent infringement. Specifically, Callaway Golf asserts that Acushnet s sale of the Titleist Pro V1 family of golf balls infringes four golf ball patents that Callaway Golf acquired when it acquired the assets of Top-Flite. Callaway Golf is seeking damages and an injunction to prevent future infringement by Acushnet. In its answer to the Complaint, Acushnet has responded that the patents at issue are invalid and not infringed by the Pro V1 golf balls. Acushnet also has filed petitions for reexamination with the United States Patent and Trademark Office (PTO). Although the PTO agreed the petitions for reexamination raised certain substantial new questions of patentability, and has issued a first office action preliminarily rejecting the claims of all four of the patents, based on some of the arguments advanced by Acushnet, the PTO has not made a final and binding determination as to validity of the patents. The

CALLAWAY GOLF COMPANY

NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (Continued)

(Unaudited)

validity of the asserted patents has also not yet been addressed by the District Court. Additionally, the District Court has denied Acushnet s motion to stay the litigation pending a re-examination in the PTO. On August 1, 2007, the District Court denied Acushnet s renewed motion to stay the litigation pending re-examination in the PTO. The trial of this matter is set to commence in the District Court on December 3, 2007.

On June 9, 2007, the Company filed a complaint in the United States District Court for the District of Delaware, Case No. C.A. 07-367, asserting claims against Acushnet Company for patent infringement. Callaway Golf asserts that Acushnet s sale of numerous drivers, including but not limited to the King Cobra 454 Comp, King Cobra F Speed, King Cobra HS9 F Speed, King Cobra HS9 M speed, and King Cobra LD F Speed, Titleist 905R, Titleist 905S and Titleist 905T drivers infringes one or more of U.S. patent numbers 6,348,015; 6,478,692; 6,669,579; 6,685,576; and 6,949,032. Callaway Golf is seeking damages and an injunction to prevent future infringement. Acushnet has answered the complaint denying infringement of any valid patent and asserting counterclaims against Callaway Golf. Acushnet asserts that sales of Callaway Golf s FT-i, FT-5, X-460, X-460 Tour, Big Bertha Fusion FT-3 and Big Bertha 460 drivers infringes two patents issued to Acushnet, namely U.S. patent numbers 6,960,142 and 7,041,003. Acushnet seeks damages and an injunction as well. Callaway Golf s response to the counterclaim is due on or before August 31, 2007.

The Company and its subsidiaries, incident to their business activities, are parties to a number of legal proceedings, lawsuits and other claims, including the matters specifically noted above. Such matters are subject to many uncertainties and outcomes are not predictable with assurance. Consequently, management is unable to estimate the ultimate aggregate amount of monetary liability, amounts which may be covered by insurance, or the financial impact with respect to these matters. Management believes at this time that the final resolution of these matters, individually and in the aggregate, will not have a material adverse effect upon the Company s consolidated annual results of operations, cash flows or financial position.

Supply of Electricity and Energy Contracts

In 2001, the Company entered into an agreement with Pilot Power Group, Inc. (Pilot Power) as the Company senergy service provider and in connection therewith entered into a long-term, fixed-priced, fixed-capacity, energy supply contract (the Enron Contract) with Enron Energy Services, Inc. (EESI), a subsidiary of Enron Corporation, as part of a comprehensive strategy to ensure the uninterrupted supply of energy while capping electricity costs in the volatile California energy market. The Enron Contract provided, subject to the other terms and conditions of the contract, for the Company to purchase nine megawatts of energy per hour from June 1, 2001 through May 31, 2006 (394,416 megawatts over the term of the contract). The total purchase price for such energy over the full contract term would have been approximately \$43,484,000.

At the time the Company entered into the Enron Contract, nine megawatts per hour was in excess of the amount the Company expected to be able to use in its operations. The Company agreed to purchase this amount, however, in order to obtain a more favorable price than the Company could have obtained if the Company had purchased a lesser quantity. The Company expected to be able to sell any excess supply through Pilot Power.

Because the Enron Contract provided for the Company to purchase an amount of energy in excess of what it expected to be able to use in its operations, the Company accounted for the Enron Contract as a derivative instrument in accordance with SFAS No. 133. Accounting for Derivative Instruments and Hedging Activities. The Enron Contract did not qualify for hedge accounting under SFAS No. 133. Therefore, the Company recognized changes in the estimated fair value of the Enron Contract currently in earnings. The estimated fair value of the Enron Contract was based upon present value determination of the net differential between the

CALLAWAY GOLF COMPANY

NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (Continued)

(Unaudited)

contract price for electricity and the estimated future market prices for electricity as applied to the remaining amount of unpurchased electricity under the Enron Contract. Through September 30, 2001, the Company had recorded unrealized pre-tax losses of \$19,922,000.

On November 29, 2001, the Company notified EESI that, among other things, EESI was in default of the Enron Contract and that based upon such default, and for other reasons, the Company was terminating the Enron Contract effective immediately. At the time of termination, the contract price for the remaining energy to be purchased under the Enron Contract through May 2006 was approximately \$39,126,000.

On November 30, 2001, EESI notified the Company that it disagreed that it was in default of the Enron Contract and that it was prepared to deliver energy pursuant to the Enron Contract. On December 2, 2001, EESI, along with Enron Corporation and numerous other related entities, filed for bankruptcy. Since November 30, 2001, the parties have not been operating under the Enron Contract and Pilot Power has been providing energy to the Company from alternate suppliers.

As a result of the Company s notice of termination to EESI, and certain other automatic termination provisions under the Enron Contract, the Company believes that the Enron Contract has been terminated. As a result, the Company adjusted the estimated value of the Enron Contract through the date of termination, at which time the terminated Enron Contract ceased to represent a derivative instrument in accordance with SFAS No. 133. Because the Enron Contract is terminated and neither party to the contract is performing pursuant to the terms of the contract, the Company no longer records valuation adjustments for changes in electricity rates. The Company continues to reflect on its balance sheet the derivative valuation account of \$19,922,000, subject to periodic review, in accordance with SFAS No. 140, Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities. The Company believes the Enron Contract has been terminated, and as of June 30, 2007, EESI has not asserted any claim against the Company. There can be no assurance, however, that EESI or another party will not assert a future claim against the Company or that a court or arbitrator will not ultimately nullify the Company s termination of the Enron Contract. No provision has been made for contingencies or obligations, if any, under the Enron Contract beyond November 30, 2001.

Unconditional Purchase Obligations

During the normal course of business, the Company enters into agreements to purchase goods and services, including purchase commitments for production materials, endorsement agreements with professional golfers and other endorsers, employment and consulting agreements, and intellectual property licensing agreements pursuant to which the Company is required to pay royalty fees. It is not possible to determine the amounts the Company will ultimately be required to pay under these agreements as they are subject to many variables including performance-based bonuses, reductions in payment obligations if designated minimum performance criteria are not achieved, and severance arrangements. As of June 30, 2007, the Company has entered into many of these contractual agreements with terms ranging from one to six years. The minimum obligation that the Company is required to pay under these agreements is \$126,760,000 over the next six years. In addition, the Company also enters into unconditional purchase obligations with various vendors and suppliers of goods and services in the normal course of operations through purchase orders or other documentation or that are undocumented except for an invoice. Such unconditional purchase obligations are generally outstanding for periods less than a year and are settled by cash payments upon delivery of goods and services and are not reflected in this total.

CALLAWAY GOLF COMPANY

NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (Continued)

(Unaudited)

Future purchase commitments as of June 30, 2007 are as follows (in thousands):

2007	\$ 65,943
2008	32,687 15,525
2009	15,525
2010	6,781
2011	4,488
Thereafter	1,336
	\$ 126,760

Other Contingent Contractual Obligations

During its normal course of business, the Company has made certain indemnities, commitments and guarantees under which it may be required to make payments in relation to certain transactions. These include (i) intellectual property indemnities to the Company's customers and licensees in connection with the use, sale and/or license of Company products, (ii) indemnities to various lessors in connection with facility leases for certain claims arising from such facilities or leases, (iii) indemnities to vendors and service providers pertaining to claims based on the negligence or willful misconduct of the Company and (iv) indemnities involving the accuracy of representations and warranties in certain contracts. In addition, the Company has made contractual commitments to each of its officers and certain other employees providing for severance payments upon the termination of employment. The Company also has consulting agreements that provide for payment of nominal fees upon the issuance of patents and/or the commercialization of research results. The Company has also issued a guarantee in the form of a standby letter of credit as security for contingent liabilities under certain workers compensation insurance policies. The duration of these indemnities, commitments and guarantees do not provide for any limitation on the maximum amount of future payments the Company could be obligated to make. Historically, costs incurred to settle claims related to indemnities have not been material to the Company's financial position, results of operations or cash flows. In addition, the Company believes the likelihood is remote that material payments will be required under the indemnities, commitments and guarantees described above. The fair value of indemnities, commitments and guarantees that the Company issued during the three and six months ended June 30, 2007 was not material to the Company's financial position, results of operations or cash flows.

Employment Contracts

The Company has entered into employment contracts with each of the Company s officers as well as certain other employees. These contracts generally provide for severance benefits, including salary continuation, if employment is terminated by the Company for convenience or by the officer for good reason. In addition, in order to assure that the officers would continue to provide independent leadership consistent with the Company s best interests in the event of an actual or threatened change in control of the Company, the contracts also generally provide for certain protections in the event of such a change in control. These protections include the payment of certain severance benefits, including salary continuation, upon the termination of employment following a change in control.

CALLAWAY GOLF COMPANY

NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (Continued)

(Unaudited)

9. Share-Based Employee Compensation

Effective January 1, 2006, the Company adopted the provisions of Statement of Financial Accounting Standards No. 123R (SFAS 123R), Share-Based Payment, which requires the measurement and recognition of compensation expense for all share-based payment awards to employees and directors based on estimated fair values. The Company adopted SFAS 123R using the modified prospective transition method. Under this transition method, compensation expense for all share-based awards outstanding as of the adoption date is based on the grant date fair value estimated in accordance with the original provisions of SFAS 123. The valuation provisions of SFAS 123R apply to new share-based awards granted subsequent on or after January 1, 2006.

Stock Plans

As of June 30, 2007, the Company had the following two shareholder approved stock plans under which shares were available for equity-based awards: the Callaway Golf Company Amended and Restated 2004 Incentive Plan (the 2004 Plan) and the 2001 Non-Employee Directors Stock Incentive Plan (the 2001 Directors Plan). The 2004 Plan permits the granting of stock options, stock appreciation rights, restricted stock/units, Performance Share Units and other equity-based awards to the Company's officers, employees, consultants and certain other non-employees who provide services to the Company. All grants under the 2004 Plan are discretionary, although no participant may receive awards in any one year in excess of 1,000,000 shares. The 2001 Directors Plan permits the granting of stock options, restricted stock and restricted stock units. Directors receive an initial equity award grant not to exceed 20,000 shares upon their initial appointment to the Board and thereafter an annual grant not to exceed 10,000 shares upon being re-elected at each annual meeting of shareholders. As a result of the Annual Meeting of Shareholders held on June 5, 2007, the Company's shareholders amended and restated the 2004 Plan to increase the number of shares available for issuance by an additional 4,250,000 to a total of 12,250,000. The maximum number of shares issuable over the term of the 2001 Directors Plan is 500,000 shares.

The following table presents shares authorized, available for future grant and outstanding under each of the Company s plans as of June 30, 2007:

	Authorized	Available (In thousands)	Outstanding
1991 Stock Incentive Plan	10,000		75
Promotion, Marketing and Endorsement Stock Incentive Plan	3,560		570
1995 Employee Stock Incentive Plan	10,800		2,615
1996 Stock Option Plan	9,000		921
2001 Directors Plan	500	255	233
2004 Plan	12,250	4,268	2,907
Non-Employee Directors Stock Option Plan	840		104
Total	46,950	4,523	7,425

Stock Options

All stock option grants made under the 2004 Plan and the 2001 Directors Plan are made at exercise prices no less than the Company s closing stock price on the date of grant. Outstanding stock options generally vest over a three year period from the grant date and generally expire up to 10 years after the grant date. The Company recorded \$1,022,000 and \$2,217,000 of compensation expense relating to outstanding stock options for the three

17

CALLAWAY GOLF COMPANY

NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (Continued)

(Unaudited)

and six months ended June 30, 2007, respectively, and \$1,979,000 and \$3,590,000 for the three and six months ended June 30, 2006, respectively.

The Company records compensation expense for employee stock options based on the estimated fair value of the options on the date of grant using the Black-Scholes option-pricing model. The model uses various assumptions, including a risk-free interest rate, the expected term of the options, the expected stock price volatility over the expected term of the options, and the expected dividend yield. Compensation expense for employee stock options is recognized ratably over the vesting term and is reduced by an estimate for pre-vesting forfeitures, which is based on the Company s historical forfeitures of unvested options and awards. For the six months ended June 30, 2007 and 2006, the average estimated pre-vesting forfeiture rate used was 4.1% and 5.2%, respectively. The table below summarizes the average fair value assumptions used in the valuation of stock options granted during the three and six months ended June 30, 2007 and 2006.

	Three Month	Three Months Ended		s Ended
	June 3	June 30,		30,
	2007	$2006^{(1)}$	2007	2006
Dividend yield	2.0%		2.0%	2.0%
Expected volatility	37.7%		37.4%	41.3%
Risk free interest rate	4.9%		4.8%	4.8%
Expected life	4.2 years		3.0 years	3.4 years

⁽¹⁾ There were no stock options granted during the three months ended June 30, 2006.

The expected life of the Company's options is based on evaluations of historical and expected future employee exercise behavior. The risk free interest rate is based on the U.S. Treasury yield curve at the date of grant with maturity dates approximately equal to the expected life of the options at the date of the grant. The dividend yield is based upon a three-year historical average. The expected volatility is based on the historical volatility, among other factors, of the Company's stock. The valuation model applied in this calculation utilizes highly subjective assumptions that could potentially change over time. Changes in the subjective input assumptions can materially affect the fair value estimates of an option. Furthermore, the estimated fair value of an option does not necessarily represent the value that will ultimately be realized by the employee holding the option.

The following table summarizes the Company s stock option activities for the first six months of 2007 (in thousands, except price per share and contractual term):

			Weighted-	
		Weighted-	Average	
		Average	Remaining	
	Number of	Exercise Price	Contractual	Aggregate
Options	Shares	Per Share	Term	Intrinsic Value
Outstanding at January 1, 2007	9,279	\$ 16.84		
Granted	889	\$ 14.45		

Edgar Filing: CALLAWAY GOLF CO - Form 10-Q

Exercised	(2,925)	\$ 13.96		
Forfeited	(22)	\$ 14.42		
Expired	(282)	\$ 23.36		
Outstanding at June 30, 2007	6,939	\$ 17.49	5.54	\$ 13,170
Vested and expected to vest in the future at June 30, 2007	6,783	\$ 17.56	5.47	\$ 12,619
Exercisable at June 30, 2007	5,069	\$ 18.68	4.35	\$ 6,518

CALLAWAY GOLF COMPANY

NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (Continued)

(Unaudited)

The weighted-average grant-date fair value of options granted during the three and six months ended June 30, 2007 was \$5.76 and \$3.89 per share, respectively and \$5.30 per share during the six months ended June 30, 2006. As previously mentioned, there were no stock options granted during the three months ended June 30, 2006. The total intrinsic value for options exercised during the three and six months ended June 30, 2007 was \$7,286,000 and \$10,130,000, respectively, and \$217,000 and \$1,227,000 during the three and six months ended June 30, 2006, respectively.

Cash received from the exercise of stock options for the three and six months ended June 30, 2007 was approximately \$29,275,000 and \$40,827,000, respectively, and \$757,000 and \$4,651,000 for the three and six months ended June 30, 2006, respectively. The actual tax benefit realized for the tax deductions from option exercises for the three and six months ended June 30, 2007 totaled approximately \$2,117,000 and \$3,013,000, respectively, and \$55,000 and \$481,000 for the three and six months ended June 30, 2006, respectively.

Restricted Stock, Restricted Stock Units and Performance Share Units

All Restricted Stock, Restricted Stock Units and Performance Share Units awarded under the 2004 Plan and the 2001 Directors Plan are recorded at the Company s closing stock price on the date of grant. Restricted Stock awards and Restricted Stock Units generally vest over a period of 3 to 5 years. Performance Share Units generally cliff-vest at the end of a three year performance period. Performance Share Units are a form of stock-based award in which the number of shares ultimately received depends on the Company s performance against specified financial performance metrics over a three year period. At the end of the performance period, the number of shares of stock issued will be determined based upon the Company s performance against those metrics.

The Company recorded \$363,000 and \$748,000 of compensation expense relating to Restricted Stock awards during the three and six months ended June 30, 2007, respectively, and \$384,000 and \$724,000 during the three and six months ended June 30, 2006, respectively. In connection with shares underlying Restricted Stock Units and Performance Share Units, the Company recorded compensation expense of \$399,000 and \$739,000 during the three and six months ended June 30, 2007, respectively, and \$189,000 and \$313,000 during the three and six months ended June 30, 2006, respectively.

The table below summarizes the total number of Restricted Stock shares and shares underlying Restricted Stock Units and Performance Share Units granted to certain employee participants and directors during the six months ended June 30, 2007 and 2006, as well as the related weighted average grant date fair value for each type of award (number of shares are in thousands).

Weighted Average

	# of Shares Granted			Grant-Date Fair Value				
	Three Mor	nths Ende	d Six Month	s Ended	Three Mo	nths Ended	Six Mont	ths Ended
	Jun	e 30,	June	30,	Jun	ie 30,	Jun	e 30,
	2007	2006	2007	2006	2007	2006	2007	2006
Restricted Stock Awards				154	\$	\$	\$	\$ 15.08
Restricted Stock Units	22	22	254	51	\$ 18.33	\$ 13.54	\$ 14.71	\$ 14.38
Performance Share Units				142	\$	\$	\$	\$ 15.09

CALLAWAY GOLF COMPANY

NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (Continued)

(Unaudited)

The fair value of nonvested Restricted Stock awards, Restricted Stock Units and Performance Share Units (collectively nonvested shares) is determined based on the closing trading price of the Company's Common Stock on the grant date. A summary of the Company's nonvested share activity for the six months ended June 30, 2007 is as follows (in thousands, except fair value amounts):

Restricted Stock,		Weight	ted-Average
Restricted Stock Units and		Gra	ant-Date
Performance Share Units	Shares	Fai	ir Value
Nonvested at January 1, 2007	1,086	\$	12.42
Granted	254	\$	14.71
Vested	(7)	\$	15.23
Forfeited	(6)	\$	14.61
Nonvested at June 30, 2007	1,327	\$	12.99

At June 30, 2007, there was \$9,707,000 of total unrecognized compensation expense related to nonvested shares granted to both employees and non-employees under the Company s share-based payment plans, of which \$9,139,000 relates to Restricted Stock awards and Restricted Stock Units and \$568,000 relates to Performance Share Units. That cost is expected to be recognized over a weighted-average period of 2.1 years. The amount of unrecognized compensation expense noted above does not necessarily represent the amount that will ultimately be realized by the Company in its Statement of Operations due to the application of forfeiture rates including the possibility that the Company will not be able to meet certain performance requirements on Performance Share Units.

Employee Stock Purchase Plan

On February 1, 2006, the Company amended and restated the Callaway Golf Company Employee Stock Purchase Plan (the Plan) to eliminate the look-back provision. Under the amended and restated Plan, participating employees authorize the Company to withhold compensation and to use the withheld amounts to purchase shares of the Company s Common Stock at 85% of the closing price on the last day of each six month offering period. During the six months ended June 30, 2007 and 2006 approximately 91,000 and 149,000 shares, respectively, of the Company s Common Stock were purchased under the Plan. As of June 30, 2007, there were 3,270,000 shares reserved for future issuance under the Plan. In connection with the Employee Stock Purchase Plan, the Company recorded \$229,000 and \$308,000 of compensation expense during the six months ended June 30, 2007 and 2006, respectively.

CALLAWAY GOLF COMPANY

NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (Continued)

(Unaudited)

Employee Share-Based Compensation Expense

The table below summarizes the amounts recognized in the financial statements for the three and six months ended June 30, 2007 for share-based compensation related to employees (in thousands).

	Three Months		Six Months	
	Ende	d June 30,	Ende	ed June 30,
		2007		2007
Cost of sales	\$	123	\$	187
Operating expenses		1,777		3,747
Total cost of employee share-based compensation included in income, before income tax		1,900		3,934
Amount of income tax recognized in earnings		(581)		(1,216)
Amount charged against net income	\$	1,319	\$	2,718
Impact on net income per common share:				
Basic	\$	(0.02)	\$	(0.04)
Diluted	\$	(0.02)	\$	(0.04)

In addition, the Company recorded expense of \$1,500,000 for Restricted Stock awards granted to certain non-employees during the three months ended June 30, 2007, and \$2,594,000 and \$1,394,000 during the six months ended June 30, 2007 and 2006, respectively. During the three months ended June 30, 2006, the Company reversed \$787,000 of compensation expense to revalue shares of Restricted Stock granted to non-employees at market value as of June 30, 2006. There were no amounts relating to employee share-based compensation capitalized in inventory during the three and six months ended June 30, 2007 and 2006.

10. Earnings per Share

A reconciliation of the weighted-average shares used in the basic and diluted earnings per common share computations for the three and six months ended June 30, 2007 and 2006 is presented below (in thousands):

	Three Mont	hs Ended	Si Months	
	June 3	,	June	,
Weighted-average shares outstanding:	2007	2006	2007	2006
Weighted-average shares outstanding Basic	67,970	67,799	67,623	68,479
Dilutive securities	1,304	778	1,175	877
Weighted-average shares outstanding Diluted	69,274	68,577	68,798	69,356

Edgar Filing: CALLAWAY GOLF CO - Form 10-Q

Diluted earnings per share reflects the potential dilution that could occur if securities or other contracts to issue Common Stock were exercised or converted into Common Stock. Options with an exercise price in excess of the average market value of the Company's Common Stock during the period have been excluded from the calculation as their effect would be antidilutive. Additionally, potentially dilutive securities are excluded from the computation of earnings per share in periods in which a net loss is reported, as their effect would be antidilutive. Thus, weighted-average shares outstanding Diluted is the same as weighted average shares outstanding Basic in periods in which a loss is reported. For the three months ended June 30, 2007 and 2006, options outstanding totaling 2,684,000 and 6,656,000 shares, respectively, were excluded from the calculations, as their effect would have been antidilutive. For the six months ended June 30, 2007 and 2006, options outstanding totaling 3,187,000

CALLAWAY GOLF COMPANY

NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (Continued)

(Unaudited)

and 5,641,000 shares, respectively, were excluded from the calculations, as their effect would have been antidilutive.

11. Derivatives and Hedging

The Company from time to time uses derivative financial instruments to manage its exposure to changes in foreign exchange rates. The derivative instruments are accounted for pursuant to SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities, as amended by SFAS Nos. 138 and 149, Accounting for Certain Derivative Instruments and Certain Hedging Activities and SFAS No. 155, Accounting for Certain Hybrid Financial Instruments. As amended, SFAS No. 133 requires that an entity recognize all derivatives as either assets or liabilities in the balance sheet, measure those instruments at fair value and recognize changes in the fair value of derivatives in earnings in the period of change unless the derivative qualifies as an effective hedge that offsets certain exposures.

Foreign Currency Exchange Contracts

The Company from time to time enters into foreign exchange contracts to hedge against exposure to changes in foreign currency exchange rates. Such contracts are designated at inception to the related foreign currency exposures being hedged, which include anticipated intercompany sales of inventory denominated in foreign currencies, payments due on intercompany transactions from certain wholly owned foreign subsidiaries, and anticipated sales by the Company s wholly owned European subsidiary for certain Euro-denominated transactions. Hedged transactions are denominated primarily in British Pounds, Euros, Japanese Yen, Korean Won, Canadian Dollars and Australian Dollars. To achieve hedge accounting, contracts must reduce the foreign currency exchange rate risk otherwise inherent in the amount and duration of the hedged exposures and comply with established risk management policies. Pursuant to its foreign exchange hedging policy, the Company may hedge anticipated transactions and the related receivables and payables denominated in foreign currencies using forward foreign currency exchange rate contracts and put or call options. Foreign currency derivatives are used only to meet the Company's objectives of minimizing variability in the Company's operating results arising from foreign exchange rate movements which may include derivatives that do not meet the criteria for hedge accounting. The Company does not enter into foreign exchange contracts for speculative purposes. Hedging contracts mature within twelve months from their inception.

At June 30, 2007 and 2006, the notional amounts of the Company's foreign exchange contracts used to hedge outstanding balance sheet exposures were approximately \$103,423,000 and \$117,743,000, respectively. The Company estimates the fair values of derivatives based on quoted market prices or pricing models using current market rates, and records all derivatives on the balance sheet at fair value with changes in fair value recorded in the statement of operations. At June 30, 2007, the fair values of foreign currency-related derivatives were recorded as current assets of \$407,000 and current liabilities of \$2,263,000. The gains and losses on foreign currency contracts used to manage balance sheet exposures are recognized as a component of other income (expense) in the same period as the remeasurement gain and loss of the related foreign currency denominated assets and liabilities and thus generally offset these gains and losses. During the three months ended June 30, 2007 and 2006, the Company recorded net losses of \$1,821,000 and \$3,695,000, respectively, due to net realized and unrealized gains and losses on contracts used to manage balance sheet exposures that do not qualify for hedge accounting. During the six months ended June 30, 2007 and 2006, the Company recorded net losses of \$2,595,000 and \$3,184,000, respectively, due to net realized and unrealized gains and losses on contracts used to manage balance sheet exposures that do not qualify for hedge accounting. As of June 30, 2007 and 2006, there were no foreign exchange contracts designated as cash flow hedges.

CALLAWAY GOLF COMPANY

NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (Continued)

(Unaudited)

12. Segment Information

The Company s operating segments are organized on the basis of products and include golf clubs and golf balls. The golf clubs segment consists primarily of Callaway Golf, Top-Flite and Ben Hogan woods, hybrids, irons, wedges and putters as well as Odyssey putters, other golf-related accessories and royalties from licensing of the Company s trademarks and service marks. The golf balls segment consists primarily of Callaway Golf, Top-Flite and Ben Hogan golf balls. There are no significant intersegment transactions.

The table below contains information utilized by management to evaluate its operating segments for the interim periods presented (in thousands).

	Three Mon	Three Months Ended		Three Months Ended Six Month		ns Ended
	June 2007	June 30, 2007 2006		2006		
Net sales	2007	2000	2007	2000		
Golf clubs	\$ 307,903	\$ 272,713	\$ 588,964	\$ 519,427		
Golf balls	72,114	69,102	125,660	124,833		
	\$ 380,017	\$ 341,815	\$ 714,624	\$ 644,260		
Income before provision for income taxes						
Golf clubs	\$ 73,869	\$ 50,328	\$ 139,524	\$ 95,395		
Golf balls	5,584	544	11,001	6,902		
Reconciling items ⁽¹⁾	(19,223)	(13,399)	(35,777)	(28,166)		
	\$ 60,230	\$ 37,473	\$ 114,748	\$ 74,131		
Additions to long-lived assets						
Golf clubs	\$ 7,825	\$ 7,234	\$ 14,370	\$ 10,914		
Golf balls	1,759	5,653	3,107	9,549		
	\$ 9,584	\$ 12,887	\$ 17,477	\$ 20,463		

⁽¹⁾ Represents corporate general and administrative expenses and other income (expense) not utilized by management in determining segment profitability.

13. Recent Accounting Pronouncements

In September 2006, the FASB issued SFAS No. 157, Fair Value Measurements (SFAS 157). This new standard provides guidance for using fair value to measure assets and liabilities and information about the extent to which companies measure assets and liabilities at fair value, the information used to measure fair value, and the effect of fair value measurements on earnings. This framework is intended to provide increased consistency in how fair value determinations are made under various existing accounting standards which permit, or in some cases require, estimates of fair market value. SFAS 157 also expands financial statement disclosure requirements about a company s use of fair value measurements, including the effect of such measures on earnings. The provisions of SFAS 157 are effective for financial statements issued for fiscal years beginning after November 15, 2007. While the Company is currently evaluating the provisions of SFAS 157, the adoption is not

Edgar Filing: CALLAWAY GOLF CO - Form 10-Q

expected to have a material impact on its consolidated financial statements.

In February 2007, the FASB issued Statement of Financial Accounting Standards No. 159, The Fair Value Option for Financial Assets and Financial Liabilities Including an Amendment of FASB Statements

23

CALLAWAY GOLF COMPANY

NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (Continued)

(Unaudited)

No. 115 (SFAS 159). SFAS 159 allows the irrevocable election of fair value as the initial and subsequent measurement attribute for certain financial assets and liabilities and other items on an instrument-by-instrument basis. Changes in fair value would be reflected in earnings as they occur. The objective of SFAS 159 is to improve financial reporting by providing entities with the opportunity to mitigate volatility in reported earnings caused by measuring related assets and liabilities differently without having to apply complex hedge accounting provisions. SFAS 159 is effective as of the beginning of the first fiscal year beginning after November 15, 2007. The Company is currently evaluating if it will elect the fair value option for any of its eligible financial instruments and other items.

In May 2007, the FASB issued FASB Staff Position (FSP) FIN 48-1 Definition of Settlement in FASB Interpretation No. 48 (FSP FIN 48-1). FSP FIN 48-1 provides guidance on how to determine whether a tax position is effectively settled for the purpose of recognizing previously unrecognized tax benefits. FSP FIN 48-1 is effective retroactively to January 1, 2007. The implementation of this standard did not have a material impact on our consolidated financial position or results of operations.

In June 2007, the FASB ratified EITF 06-11 Accounting for the Income Tax Benefits of Dividends on Share-Based Payment Awards (EITF 06-11). EITF 06-11 provides that tax benefits associated with dividends on share-based payment awards be recorded as a component of additional paid-in capital. EITF 06-11 is effective, on a prospective basis, for fiscal years beginning after December 15, 2007. The Company is currently assessing the impact of EITF 06-11 on our consolidated financial position and results of operations.

24

Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations

The following discussion should be read in conjunction with the Consolidated Condensed Financial Statements and the related notes that appear elsewhere in this report. See also Important Notice to Investors on page 2 of this report.

Overview of Business and Seasonality

The Company designs, manufactures and sells high quality golf clubs and golf balls and also sells golf footwear, golf bags and other golf related accessories. The Company designs its products to be technologically-advanced and in this regard invests a considerable amount in research and development each year. The Company s products are designed for golfers of all skill levels, both amateur and professional.

The Company has two operating segments that are organized on the basis of products, which are divided between golf clubs and golf balls. The golf clubs segment consists primarily of Callaway Golf, Top-Flite and Ben Hogan woods, hybrids, irons, wedges and putters as well as Odyssey putters. This segment also includes other golf-related accessories described above and royalties from licensing of the Company s trademarks and service marks. The golf balls segment consists primarily of Callaway Golf, Top-Flite and Ben Hogan golf balls. As discussed below and in Note 12 to the Company s consolidated condensed financial statements, the Company s operating segments exclude a significant amount of corporate and general administrative expenses and other income (expense) not utilized by management in determining segment profitability. While the Company s golf clubs segment has been profitable, the Company s golf balls segment has reported operating losses on an annual basis. These losses include charges related to the integration of the Callaway Golf and Top-Flite golf ball operations (the Top-Flite Integration Initiatives) (which were acquired in September 2003) and a portion of the charges for the company-wide restructuring initiatives announced in September 2005 (the 2005 Restructuring Initiatives). These losses have decreased significantly from a high of \$52.7 million in 2003 (including integration charges of \$24.1 million) to \$6.4 million in 2006 (including integration, restructuring and gross margin improvement initiatives charges of \$2.9 million, \$1.0 million and \$1.9 million, respectively). As previously announced, the Company is taking action to address the profitability of its golf ball business, including a re-launch of the Top-Flite brand in 2007.

In most of the Company s key markets, the game of golf is played primarily on a seasonal basis. Weather conditions generally restrict golf from being played year-round, except in a few small markets, with many of the Company s on-course customers closing for the cold weather months. The Company s business is therefore also subject to seasonal fluctuations. In general, during the first quarter, the Company begins selling its products into the golf retail channel for the new golf season. This initial sell-in generally continues into the second quarter. The Company s second quarter sales are also significantly affected by the amount of re-order business of the products sold during the first quarter. The Company s third quarter sales are generally dependent on re-order business but are generally less than the second quarter as many retailers begin decreasing their inventory levels in anticipation of the end of the golf season. The Company s fourth quarter sales are generally less than the other quarters due to the end of the golf season in many of the Company s key markets. This seasonality, and therefore quarter to quarter fluctuations, can be affected by many factors, including the timing of new product introductions. In general, however, because of this seasonality, a majority of the Company s sales and most, if not all, of its profitability generally occurs during the first half of the year.

Consolidated Results of Operations

Three-Month Periods Ended June 30, 2007 and 2006

As discussed above, the Company s net sales for the second quarter generally represent a combination of the continued initial sell-in of the Company s products to the golf retail channel for the new golf season as well as re-orders of those products. Retail sell-through of the Company s products was strong during the second quarter of 2007, resulting in significant re-orders from the Company s retailers. Re-orders during the second quarter were primarily comprised of the Company s new products for 2007, which included more premium product with higher average selling prices than in the same period of 2006. This increase in premium product introductions contributed to a \$38.2 million (11%) increase in net sales to \$380.0 million for the second quarter of 2007, as compared to \$341.8 million in the same period in the prior year.

25