

AUTOLIV INC  
Form 10-Q  
July 22, 2009  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-Q**

**Quarterly Report**

**Pursuant to Section 13 or 15 (d) of the**

**Securities Exchange Act of 1934**

**For the quarterly period ended June 30, 2009**

**Commission File No.: 001-12933**

**AUTOLIV, INC.**

(Exact name of registrant as specified in its charter)

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**Delaware**  
(State or other jurisdiction of  
incorporation or organization)

**51-0378542**  
(I.R.S. Employer  
Identification No.)

**World Trade Center,**  
**Klarabergsviadukten 70,**  
**Box 70381,**

**SE-107 24 Stockholm, Sweden**  
(Address of principal executive offices)

**N/A**  
(Zip Code)

**+46 8 587 20 600**

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports); and (2) has been subject to such filing requirement for the past 90 days. Yes:  No:

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes:  No:

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company.

Large accelerated filer:

Accelerated filer:

Non-accelerated filer:

Smaller reporting company:

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes:  No:

Indicate the number of shares outstanding of each of the registrant's classes of common stock, as of the latest practicable date: As of July 20, 2009, there were 85,086,766 shares of common stock of Autoliv, Inc., par value \$1.00 per share, outstanding.

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**FORWARD-LOOKING STATEMENTS**

This Form 10-Q contains statements that are not historical facts but rather forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Such forward-looking statements are those that address activities, events or developments that Autoliv, Inc. ( Autoliv , the Company or we ) or its management believes or anticipates may occur in the future, including statements relating to industry trends, business opportunities, sales contracts, sales backlog, ongoing commercial arrangements and discussions, as well as any statements about future operating performance or financial results.

In some cases, you can identify these statements by forward-looking words such as estimates, expects, anticipates, projects, plans, intends, believes, might, will, should, or the negative of these terms and other comparable terminology, although not all forward-looking statements are so identified.

All such forward-looking statements, including without limitation, management's examination of historical operating trends and data, are based upon our current expectations and various assumptions or data from third parties, and apply only as of the date of this report. Our expectations and beliefs are expressed in good faith and we believe there is a reasonable basis for them. However, there can be no assurance that such forward-looking statements will materialize or prove to be correct as these assumptions are inherently subject to significant uncertainties and contingencies which are difficult or impossible to predict and are beyond our control.

Because these forward-looking statements involve risks and uncertainties, the outcome could differ materially from those set out in the forward-looking statements for a variety of reasons, including without limitation, changes in and the successful execution of restructuring and cost reduction initiatives discussed herein and the market reaction thereto, changes in general industry and market conditions, increased competition, higher raw material, fuel and energy costs, changes in consumer preferences for end products, customer losses and changes in regulatory conditions, customer bankruptcies, consolidations or restructuring, divestiture of customer brands, the economic outlook for the Company's markets, fluctuation of foreign currencies, fluctuation in vehicle production schedules for which the Company is a supplier, continued uncertainty in program awards and performance, the financial results of companies in which Autoliv has made technology investments, pricing negotiations with customers, increased costs, supply issues, product liability, warranty and recall claims and other litigations, possible adverse results of pending or future litigation or infringement claims, legislative or regulatory changes, tax assessments by governmental authorities, political conditions, dependence on customers and suppliers, as well the risks identified in Item 1A Risk Factors in this report and the risk factors set forth in our Annual Report on Form 10-K for the year ended December 31, 2008. Except for the Company's ongoing obligation to disclose information under the U.S. federal securities laws, the Company undertakes no obligation to update publicly any forward-looking statements whether as a result of new information or future events.

For any forward-looking statements contained in this or any other document, we claim the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995.

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(Dollars in millions, except per share data)

|  | Quarter<br>April-June |                | First six months<br>January-June |                 |
|--|-----------------------|----------------|----------------------------------|-----------------|
|  | 2009                  | 2008           | 2009                             | 2008            |
| <i>Net sales</i>   |                       |                |                                  |                 |
| - Airbag products  | \$ 755.1              | \$ 1,207.4     | \$ 1,341.6                       | \$ 2,366.8      |
| - Seatbelt products  | 438.3                 | 700.3          | 778.5                            | 1,368.6         |
| <b>Total net sales</b>   | <b>1,193.4</b>        | <b>1,907.7</b> | <b>2,120.1</b>                   | <b>3,735.4</b>  |
| Cost of sales  | (1,007.0)             | (1,536.0)      | (1,853.4)                        | (3,014.1)       |
| <b>Gross profit</b>  | <b>186.4</b>          | <b>371.7</b>   | <b>266.7</b>                     | <b>721.3</b>    |
| Selling, general & administrative expenses   | (73.6)                | (102.0)        | (145.6)                          | (204.9)         |
| Research, development & engineering expenses   | (84.0)                | (109.6)        | (159.2)                          | (222.5)         |
| Amortization of intangibles  | (5.8)                 | (5.7)          | (11.6)                           | (11.9)          |
| Other income (expense), net  | (35.3)                | (6.2)          | (51.3)                           | (6.5)           |
| <b>Operating (loss) income</b>   | <b>(12.3)</b>         | <b>148.2</b>   | <b>(101.0)</b>                   | <b>275.5</b>    |
| Equity in earnings of affiliates   | 1.1                   | 1.1            | 2.0                              | 2.2             |
| Interest income  | 0.9                   | 1.8            | 3.8                              | 3.4             |
| Interest expense   | (17.6)                | (15.9)         | (36.0)                           | (32.2)          |
| Other financial items, net   | (0.0)                 | (0.6)          | (0.2)                            | (0.8)           |
| <b>(Loss) income before income taxes</b>   | <b>(27.9)</b>         | <b>134.6</b>   | <b>(131.4)</b>                   | <b>248.1</b>    |
| Income tax benefit (expense)   | 7.4                   | (42.0)         | 46.8                             | (72.0)          |
| <b>Net (loss) income</b>   | <b>\$ (20.5)</b>      | <b>\$ 92.6</b> | <b>\$ (84.6)</b>                 | <b>\$ 176.1</b> |
| Less net (loss) income attributable to non-controlling interests   | 0.2                   | 2.2            | (0.5)                            | 4.2             |
| <b>Net (loss) income attributable to controlling interest</b>  | <b>\$ (20.7)</b>      | <b>\$ 90.4</b> | <b>\$ (84.1)</b>                 | <b>\$ 171.9</b> |
| <b>Net (loss) earnings per share basic</b>   | <b>\$ (0.24)</b>      | <b>\$ 1.25</b> | <b>\$ (1.08)</b>                 | <b>\$ 2.36</b>  |
| <b>Net (loss) earnings per share diluted<sup>1</sup></b>   | <b>\$ (0.24)</b>      | <b>\$ 1.24</b> | <b>\$ (1.08)</b>                 | <b>\$ 2.35</b>  |
| <b>Weighted average number of shares outstanding, net of treasury shares (in millions)</b>                       | <b>85.1</b>           | <b>72.4</b>    | <b>77.8</b>                      | <b>72.9</b>     |
| <b>Weighted average number of shares outstanding, assuming dilution and net of treasury shares (in millions)</b> | <b>87.6</b>           | <b>72.7</b>    | <b>79.1</b>                      | <b>73.2</b>     |
| <b>Number of shares outstanding, excluding dilution and net of treasury shares (in millions)</b>                 | <b>85.1</b>           | <b>71.9</b>    | <b>85.1</b>                      | <b>71.9</b>     |
| <b>Cash dividend per share declared</b>  | <b>\$</b>             | <b>\$ 0.41</b> | <b>\$</b>                        | <b>\$ 0.80</b>  |
| <b>Cash dividend per share paid</b>  | <b>\$</b>             | <b>\$ 0.39</b> | <b>\$ 0.21</b>                   | <b>\$ 0.78</b>  |

1) No dilution for the first or second quarter 2009 due to net loss position.  
See Notes to unaudited consolidated financial statements.

**Table of Contents****CONDENSED CONSOLIDATED BALANCE SHEETS**

(Dollars in millions)

|  | June 30,<br>2009<br>(unaudited) | December 31,<br>2008 |
|--|---------------------------------|----------------------|
| <i>Assets</i>                            |                                 |                      |
| Cash & cash equivalents                  | \$ 311.1                        | \$ 488.6             |
| Receivables                              | 928.7                           | 838.5                |
| Inventories                              | 427.7                           | 592.4                |
| Other current assets                     | 164.1                           | 166.8                |
| <b>Total current assets</b>              | <b>1,831.6</b>                  | <b>2,086.3</b>       |
| Property, plant & equipment, net         | 1,081.9                         | 1,158.2              |
| Investments and other non-current assets | 216.9                           | 215.9                |
| Goodwill                                 | 1,609.0                         | 1,607.8              |
| Intangible assets, net                   | 130.9                           | 137.4                |
| <b>Total assets</b>                      | <b>\$ 4,870.3</b>               | <b>\$ 5,205.6</b>    |
| <i>Liabilities and equity</i>            |                                 |                      |
| Short-term debt                          | \$ 150.9                        | \$ 270.0             |
| Accounts payable                         | 557.9                           | 613.4                |
| Accrued expenses                         | 380.9                           | 324.3                |
| Other current liabilities                | 134.8                           | 173.0                |
| <b>Total current liabilities</b>         | <b>1,224.5</b>                  | <b>1,380.7</b>       |
| Long-term debt                           | 1,088.3                         | 1,401.1              |
| Pension liability                        | 109.0                           | 111.0                |
| Other non-current liabilities            | 125.4                           | 139.0                |
| <b>Total non-current liabilities</b>     | <b>1,322.7</b>                  | <b>1,651.1</b>       |
| Total parent shareholders' equity        | 2,279.6                         | 2,116.5              |
| Non-controlling interests                | 43.5                            | 57.3                 |
| <b>Total equity</b>                      | <b>2,323.1</b>                  | <b>2,173.8</b>       |
| <b>Total liabilities and equity</b>      | <b>\$ 4,870.3</b>               | <b>\$ 5,205.6</b>    |

See Notes to unaudited consolidated financial statements.

**Table of Contents****CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS****(UNAUDITED)****(Dollars in millions)**

|  | <b>First six months<br/>January-June</b> |                 |
|--|--|-----------------|
|  | <b>2009</b>                              | <b>2008</b>     |
| <b>Operating activities</b>  |  |                 |
| Net (loss) income  | \$ (84.6)                                | \$ 176.1        |
| Depreciation and amortization  | 149.8                                    | 170.4           |
| Other  | 7.8                                      | (7.3)           |
| Changes in operating assets and liabilities                                    | 45.5                                     | (15.7)          |
| <b>Net cash provided by operating activities</b>                               | <b>118.5</b>                             | <b>323.5</b>    |
| <b>Investing activities</b>  |  |                 |
| Capital expenditures   | (69.4)                                   | (138.7)         |
| Proceeds from sale of property, plant and equipment                            | 3.5                                      | 7.4             |
| Acquisitions of businesses, investments in affiliated companies and other, net | (1.7)                                    | (5.1)           |
| <b>Net cash used in investing activities</b>                                   | <b>(67.6)</b>                            | <b>(136.4)</b>  |
| <b>Financing activities</b>  |  |                 |
| Net (decrease) increase in short-term debt                                     | (143.2)                                  | 247.0           |
| Issuance of long-term debt   | 513.5                                    | 19.0            |
| Repayments and other changes in long-term debt                                 | (814.8)                                  | (322.5)         |
| Dividends paid   | (14.8)                                   | (57.1)          |
| Shares repurchased   |  | (108.3)         |
| Common stock issue, net  | 236.8                                    |                 |
| Common stock options exercised   | 0.5                                      | 3.6             |
| Other, net   | (0.2)                                    | (0.4)           |
| <b>Net cash used in financing activities</b>                                   | <b>(222.2)</b>                           | <b>(218.7)</b>  |
| Effect of exchange rate changes on cash  | (6.2)                                    | 4.9             |
| <b>Decrease in cash and cash equivalents</b>                                   | <b>(177.5)</b>                           | <b>(26.7)</b>   |
| Cash and cash equivalents at period-start                                      | 488.6                                    | 153.8           |
| <b>Cash and cash equivalents at period-end</b>                                 | <b>\$ 311.1</b>                          | <b>\$ 127.1</b> |

See Notes to unaudited consolidated financial statements.

**Table of Contents****CONSOLIDATED STATEMENTS OF TOTAL EQUITY (UNAUDITED)**

(Dollars in millions)

|  | Number<br>of<br>shares | Common<br>Stock | Additional<br>Paid-in<br>Capital | Retained<br>Earnings | Accumulated<br>Other<br>Comprehensive<br>Income<br>(loss) | Treasury<br>Stock   | Non-controlling<br>interest | Total<br>Equity   |
|--|------------------------|-----------------|----------------------------------|----------------------|---|---------------------|-----------------------------|-------------------|
| <b>Balance at December 31, 2008</b>                                | <b>102.8</b>           | <b>\$ 102.8</b> | <b>\$ 1,954.3</b>                | <b>\$ 1,402.8</b>    | <b>\$ 54.3</b>  | <b>\$ (1,397.7)</b> | <b>\$ 57.3</b>              | <b>\$ 2,173.8</b> |
| Common Stock incentives  |                        |                 |                                  |                      |   | 3.2                 |                             | 3.2               |
| Cash dividend paid to non-controlling interest on subsidiary stock |                        |                 |                                  |                      |   |                     | (3.0)                       | (3.0)             |
| Purchase of non-controlling interest                               |                        |                 | (1.4)                            |                      |   |                     | (9.6)                       | (11.0)            |
| Common stock issue, net of fees                                    |                        |                 | (409.8)                          |                      |   | 630.7               |                             | 220.9             |
| Fair value purchase contracts, net of fees                         |                        |                 | 15.4                             |                      |   |                     |                             | 15.4              |
| <b>Total Comprehensive Loss:</b>                                   |                        |                 |                                  |                      |   |                     |                             |                   |
| Net loss   |                        |                 |                                  | (84.1)               |   |                     | (0.5)                       | (84.6)            |
| Net change in cash flow hedges                                     |                        |                 |                                  |                      | (0.2)   |                     |                             | (0.2)             |
| Foreign currency translation                                       |                        |                 |                                  |                      | 7.6   |                     | (0.7)                       | 6.9               |
| Pension liability  |                        |                 |                                  |                      | 1.7   |                     |                             | 1.7               |
| <i>Total Comprehensive Loss</i>                                    |                        |                 |                                  |                      |   |                     |                             | <i>(76.2)</i>     |
| <b>Balance at June 30, 2009</b>                                    | <b>102.8</b>           | <b>\$ 102.8</b> | <b>\$ 1,558.5</b>                | <b>\$ 1,318.7</b>    | <b>\$ 63.4</b>  | <b>\$ (763.8)</b>   | <b>\$ 43.5</b>              | <b>\$ 2,323.1</b> |

During the first six months 2009 the Company issued approximately 14.7 million common shares from treasury stock. In addition, approximately 0.1 million shares from the treasury stock have been utilized by the Stock Incentive Plan during the first six months 2009.

See Notes to unaudited consolidated financial statements.



**Table of Contents****NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS**

(Unless otherwise noted, all amounts are presented in millions of  
dollars, except for per share amounts)

June 30, 2009

**1.1 Basis of Presentation**

The accompanying interim unaudited consolidated financial statements have been prepared in accordance with generally accepted accounting principles for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments considered necessary for a fair presentation have been included in the financial statements. All such adjustments are of a normal recurring nature.

The condensed consolidated balance sheet at December 31, 2008 has been derived from the audited financial statements at that date, but does not include all the information and footnotes required by generally accepted accounting principles for complete financial statements.

Statements in this report that are not of historical fact are forward-looking statements that involve risks and uncertainties that could affect the actual results of the Company. A description of the important factors that could cause Autoliv's actual results to differ materially from the forward-looking statements contained in this report may be found in Autoliv's reports filed with the Securities and Exchange Commission (the SEC). For further information, refer to the consolidated financial statements, footnotes and definitions thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2008, filed on February 24, 2009.

The Company's filings with the SEC, including annual reports on Form 10-K, quarterly reports on Form 10-Q, proxy statements, management certifications, current reports on Form 8-K and other documents, can be obtained free of charge from Autoliv at the Company's address. These documents are also available at the SEC's web site at [www.sec.gov](http://www.sec.gov) and at the Company's corporate website at [www.autoliv.com](http://www.autoliv.com).

**1.2 Receivables**

During the second quarter and first six months of 2009, the Company sold receivables related to selected customers with high credit worthiness as a means of saving interest cost, net of discounts. The receivables were sold to various external financial institutions without recourse and in accordance with FASB Statement No. 140, *Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities* (FAS-140). Since the Company uses the cash received to repay debt, these factoring agreements have the effect of reducing debt and accounts receivable. At June 30, 2009 and December 31, 2008 receivables would have been higher by \$50 million and \$104 million, respectively, if these agreements had not been entered into. The discount cost is recognized in Other financial items, net in the Statement of Operations.

**1.3 Inventories**

Inventories are stated at the lower of cost (principally FIFO) or market. The components of inventories were as follows, net of reserve:

|                   | June 30, 2009   | December 31, 2008 |
|-------------------|-----------------|-------------------|
| Raw materials     | \$ 169.4        | \$ 227.5          |
| Work in progress  | 161.8           | 236.6             |
| Finished products | 96.5            | 128.3             |
| <b>Total</b>      | <b>\$ 427.7</b> | <b>\$ 592.4</b>   |

**1.4 Restructuring**

The Company defines restructuring expense to include costs directly associated with exit or disposal activities accounted for in accordance with FASB Statement No. 146, *Accounting for Costs Associated with Exit or Disposal Activities* (FAS-146) and employee severance costs incurred as a result of an exit or disposal activity accounted for in accordance with FASB Statement No. 88 *Employers' Accounting for Settlements and*

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*Curtailments of Defined Benefit Plans and for Termination Benefits* ( FAS-88 ) and FASB Statement No. 112, *Employers' Accounting for Post-employment Benefits* ( FAS-112 ). Impairment charges directly associated with exit or disposal activities are accounted for in accordance with FASB Statement No. 144, *Accounting for the Impairment or Disposal of Long-Lived Assets* ( FAS-144 ).

Estimates of restructuring charges are based on information available at the time such charges are recorded. In general, management anticipates that restructuring activities will be completed within a timeframe such that significant changes to the exit plan are not likely. Due to inherent uncertainty involved in estimating restructuring expenses, actual amounts paid for such activities may differ from amounts initially estimated.

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The tables below summarize the change in the balance sheet position of the restructuring reserves from December 31, 2007 to June 30, 2009.

**2009**

The Action Program initiated in July 2008 was finalized as of December 31, 2008. The cost in 2008 for this Action Program was \$74 million (for further information, see Note 10 in the 2008 Annual Report) and the remaining reserves at the end of 2008 will substantially be paid during 2009. The Company will not initiate additional restructuring activities under this comprehensive program. From January 2009 and onwards new provisions for restructuring activities will be made on a case by case basis, as necessary.

**Q2**

The employee-related restructuring provisions in the second quarter 2009 mainly relate to headcount reductions in North America, South America and Europe. Additionally, the cash payments mainly relate to North America, Europe and Japan. The changes in the employee-related reserves were charged against Other income (expense), net in the Statements of operations. Impairment charges mainly related to machinery and equipment impaired in connection with restructuring activities in North America, South America and Europe. The fixed asset impairments were charged against Cost of sales in the Statements of operations. The table below summarizes the change in the balance sheet position of the restructuring reserves from March 31, 2009 to June 30, 2009.

|                                  | March 31,<br>2009 | Provision/<br>Reversal | Provision/<br>Charge | Cash<br>payments | Non-Cash        | Translation<br>difference | June 30,<br>2009 |
|----------------------------------|-------------------|------------------------|----------------------|------------------|-----------------|---------------------------|------------------|
| Restructuring - employee related | \$ 48.8           | \$ (1.1)               | \$ 29.7              | \$ (20.6)        | \$              | \$ 2.3                    | \$ 59.1          |
| Fixed asset impairment           |                   |                        | 2.2                  |                  | (2.2)           |                           |                  |
| Other                            | 0.2               |                        | 1.6                  | (0.1)            | (1.6)           |                           | 0.1              |
| <b>Total</b>                     | <b>\$ 49.0</b>    | <b>\$ (1.1)</b>        | <b>\$ 33.5</b>       | <b>\$ (20.7)</b> | <b>\$ (3.8)</b> | <b>\$ 2.3</b>             | <b>\$ 59.2</b>   |

During the quarter, 1,276 employees covered by the reserves left the Company. As of June 30, 2009, 1,479 employees remained who were covered by the restructuring reserves.

The table above includes the cash payments and remaining reserves associated with the Action Program initiated in July 2008 and are separately disclosed in the table below.

**Action Program**

|                                  | March 31,<br>2009 | Provision/<br>Reversal | Cash<br>payments | Translation<br>difference | June 30,<br>2009 |
|----------------------------------|-------------------|------------------------|------------------|---------------------------|------------------|
| Restructuring - employee related | \$ 30.6           | \$ (0.6)               | \$ (12.7)        | \$ 1.4                    | \$ 18.7          |
| <b>Total</b>                     | <b>\$ 30.6</b>    | <b>\$ (0.6)</b>        | <b>\$ (12.7)</b> | <b>\$ 1.4</b>             | <b>\$ 18.7</b>   |

The employee-related restructuring provisions in the first quarter 2009 mainly relate to headcount reductions in North America, Europe and Japan. Additionally, the cash payments mainly relate to North America and Europe. The changes in the employee-related reserves were charged against Other income (expense), net in the Statements of operations. The table below summarizes the change in the balance sheet position of the restructuring reserves from December 31, 2008 to March 31, 2009.

|  | Dec. 31,<br>2008 | Provision/<br>Charge | Cash<br>payments | Translation<br>difference | March 31,<br>2009 |
|--|------------------|----------------------|------------------|---------------------------|-------------------|
|--|------------------|----------------------|------------------|---------------------------|-------------------|

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|                                  |                |                |                  |                 |                |
|----------------------------------|----------------|----------------|------------------|-----------------|----------------|
| Restructuring - employee related | \$ 55.3        | \$ 16.0        | \$ (20.7)        | \$ (1.8)        | \$ 48.8        |
| Other                            | 0.4            |                | (0.2)            |                 | 0.2            |
| <b>Total</b>                     | <b>\$ 55.7</b> | <b>\$ 16.0</b> | <b>\$ (20.9)</b> | <b>\$ (1.8)</b> | <b>\$ 49.0</b> |

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During the quarter, 1,419 employees covered by the reserves left the Company. As of March 31, 2009, 1,803 employees remained who were covered by the restructuring reserves.

The table above includes the cash payments and remaining reserves associated with the Action Program initiated in July 2008 and are separately disclosed in the table below.

**Action Program**

|                                  | Dec. 31,<br>2008 | Provision/<br>Charge | Cash<br>payments | Translation<br>difference | March 31,<br>2009 |
|----------------------------------|------------------|----------------------|------------------|---------------------------|-------------------|
| Restructuring - employee related | \$ 46.4          | \$                   | \$ (14.6)        | \$ (1.2)                  | \$ 30.6           |
| Other                            | 0.2              |                      | (0.2)            |                           |                   |
| <b>Total</b>                     | <b>\$ 46.6</b>   | <b>\$</b>            | <b>\$ (14.8)</b> | <b>\$ (1.2)</b>           | <b>\$ 30.6</b>    |

In 2008, the employee-related restructuring provisions mainly related to headcount reductions throughout North America and Europe and were primarily associated with the Action Program and separately disclosed in the table below. The cash payments mainly related to North America and Europe. The changes in the employee-related reserves were charged against Other income (expense), net in the Statements of operations. Impairment charges mainly related to machinery and equipment impaired in connection with the Action Program activities in North America and Europe. The fixed asset impairments were charged against Cost of sales in the Statements of operations. The table below summarizes the change in the balance sheet position of the restructuring reserves from December 31, 2007 to December 31, 2008.

|                                  | Dec. 31,<br>2007 | Provision/<br>Charge | Cash<br>payments | Non-Cash        | Translation<br>difference | December 31,<br>2008 |
|----------------------------------|------------------|----------------------|------------------|-----------------|---------------------------|----------------------|
| Restructuring - employee related | \$ 16.8          | \$ 72.7              | \$ (31.3)        | \$              | \$ (2.9)                  | \$ 55.3              |
| Fixed asset impairment           |                  | 8.0                  |                  | (8.0)           |                           |                      |
| Other                            |                  | 0.4                  |                  |                 |                           | 0.4                  |
| <b>Total</b>                     | <b>\$ 16.8</b>   | <b>\$ 81.1</b>       | <b>\$ (31.3)</b> | <b>\$ (8.0)</b> | <b>\$ (2.9)</b>           | <b>\$ 55.7</b>       |

During 2008, 1,317 employees covered by the restructuring reserves left the Company. As of December 31, 2008, 2,082 employees remained who were covered by the restructuring reserves.

The table below summarizes the activities and remaining reserves associated with the Action Program initiated in July 2008.

**Action Program**

|                                  | Dec. 31,<br>2007 | Provision/<br>Charge | Cash<br>payments | Non-Cash        | Translation<br>difference | December 31,<br>2008 |
|----------------------------------|------------------|----------------------|------------------|-----------------|---------------------------|----------------------|
| Restructuring - employee related | \$               | \$ 65.8              | \$ (16.9)        | \$              | \$ (2.5)                  | \$ 46.4              |
| Fixed asset impairment           |                  | 8.0                  |                  | (8.0)           |                           |                      |
| Other                            |                  | 0.2                  |                  |                 |                           | 0.2                  |
| <b>Total</b>                     | <b>\$</b>        | <b>\$ 74.0</b>       | <b>\$ (16.9)</b> | <b>\$ (8.0)</b> | <b>\$ (2.5)</b>           | <b>\$ 46.6</b>       |

**1.5 Product-Related Liabilities**

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The Company maintains reserves for product risks. Such reserves relate to product performance issues, including recall, product liability and warranty issues. The Company records liabilities for product-related risks when probable claims are identified and when it is possible to reasonably estimate costs. Provisions for warranty claims are estimated based on prior experience, likely changes in performance of newer products and the mix and volume of the products sold. Cash payments have been made, in the past, for recall and warranty-related issues in connection with a variety of different products and customers. For further explanation, see Note 1.11 Contingent Liabilities below.

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The table below summarizes the change in the balance sheet position of the product-related liabilities. The provisions recorded for the second quarter and the six month period ended June 30, 2009 mainly relate to recalls.

|   | Quarter        |                | First six months |                |
|---|----------------|----------------|------------------|----------------|
|   | April-June     | 2008           | January-June     | 2008           |
|   | 2009           | 2008           | 2009             | 2008           |
| <b>Reserve at beginning of the period</b> | <b>\$ 16.5</b> | <b>\$ 23.5</b> | <b>\$ 16.7</b>   | <b>\$ 18.8</b> |
| Provision                                 | 9.0            | 0.7            | 10.7             | 6.6            |
| Cash payments                             | (1.5)          | (1.8)          | (2.8)            | (4.4)          |
| Translation difference                    | 0.5            | (0.3)          | (0.1)            | 1.1            |
| <b>Reserve at end of the period</b>       | <b>\$ 24.5</b> | <b>\$ 22.1</b> | <b>\$ 24.5</b>   | <b>\$ 22.1</b> |

**1.6 Comprehensive (Loss) Income**

Comprehensive (loss) income includes net (loss) income for the period and items charged directly to equity.

|   | Quarter          |                | First six months |                 |
|---|------------------|----------------|------------------|-----------------|
|   | April-June       | 2008           | January-June     | 2008            |
|   | 2009             | 2008           | 2009             | 2008            |
| <b>Net (loss) income</b>  | <b>\$ (20.5)</b> | <b>\$ 92.6</b> | <b>\$ (84.6)</b> | <b>\$ 176.1</b> |
| Pension liability   | 0.8              | 0.0            | 1.7              | (0.5)           |
| Net change in cash flow hedges  | (0.1)            | 0.1            | (0.2)            | 0.2             |
| Translation of foreign operations   | 57.5             | (0.5)          | 6.9              | 59.1            |
| <b>Other comprehensive (Loss) Income</b>                                  | <b>58.2</b>      | <b>(0.4)</b>   | <b>8.4</b>       | <b>58.8</b>     |
| <b>Comprehensive (Loss) Income</b>  | <b>\$ 37.7</b>   | <b>\$ 92.2</b> | <b>\$ (76.2)</b> | <b>\$ 234.9</b> |
| Less Comprehensive (Loss) Income attributable to non-controlling interest | 1.5              | 2.0            | (1.2)            | 7.9             |
| <b>Comprehensive (Loss) Income attributable to controlling interest</b>   | <b>\$ 36.2</b>   | <b>\$ 90.2</b> | <b>\$ (75.0)</b> | <b>\$ 227.0</b> |

**1.7 New Accounting Pronouncements**

The following accounting pronouncements have been issued and will be effective for the Company in or after fiscal year 2009:

FASB Statement No. 157, *Fair Value Measurements* ( FAS-157 ), establishes a framework for measuring fair value in GAAP, clarifies the definition of fair value within that framework, and expands disclosures about the use of fair value measurements. FAS-157 was issued in September 2006 and is effective for fiscal years beginning after November 15, 2007. In February 2008, the FASB issued FASB Staff Position FAS-157-2, *Effective Date of FASB Statement No. 157* ( FSP FAS-157-2 ). This FSP deferred the effective date of FAS-157, for non-financial assets and liabilities that are not on a recurring basis recognized or disclosed at fair value in the financial statements, to fiscal years, and interim periods, beginning after November 15, 2008. The Company has adopted FAS-157 for non-financial assets and liabilities measured at fair value on a nonrecurring basis at January 1, 2009 and will continue to apply its provisions prospectively from January 1, 2009. The application of FAS-157 for non-financial assets and liabilities did not have a significant impact on earnings nor the financial position for the periods presented.

FASB Statement No. 141 (revised 2007), *Business Combinations* ( FAS-141(R) ), replaces FASB Statement No. 141. FAS-141(R) applies the acquisition method to all transactions and other events in which an entity obtains control over one or more other businesses, requires the acquirer to recognize the fair value of all assets and liabilities acquired, even if less than one hundred percent ownership is acquired, and establishes the acquisition date fair value as measurement date for all assets and liabilities assumed. The Statement was issued in December 2007 and is effective prospectively for any acquisitions made after fiscal years beginning after December 15, 2008.

FASB Statement No. 160, *Non-controlling Interests in Consolidated Financial Statements* ( FAS-160 ), amends ARB 51 to establish accounting and reporting standards for the non-controlling interest in a subsidiary and for the deconsolidation of a subsidiary. It clarifies that a non-controlling interest in a subsidiary is an ownership interest in the consolidated financial statements. The Statement was issued in December

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2007, and is effective for fiscal years beginning after December 15, 2008. The application of FAS-160 did not have a significant impact on earnings nor the financial position.



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FASB Statement No. 161, *Disclosures about Derivative Instruments and Hedging Activities, an amendment of FASB Statement No. 133* ( FAS-161 ), requires enhanced disclosures about an entity's derivative and hedging activities and thereby improves the transparency of financial reporting. The Statement was issued in March 2008 and is effective prospectively for fiscal years beginning after November 15, 2008. The application of FAS-161 expanded the required disclosures in regards to the Company's derivative and hedging activities.

FASB Final Staff Position No. 142-3, *Determination of the Useful Life of Intangible Assets* ( FSP FAS-142-3 ), amends the factors that should be considered in developing renewal or extension assumptions used to determine the useful life of a recognized intangible asset under FASB Statement No. 142, *Goodwill and Other Intangible Assets*. The Statement was issued in April 2008, and is effective for fiscal years beginning after December 15, 2008, and interim periods within those fiscal years. The guidance in this FSP for determining the useful life of a recognized intangible shall be applied prospectively to intangible assets acquired after the effective date. The disclosure requirements of FSP FAS-142-3, however, shall be applied prospectively to all intangible assets recognized in the Company's financial statements as of the effective date. The application of FSP FAS-142-3 is not expected to have a material impact on earnings nor the financial position.

FASB Final Staff Position No. 132 (R)-1, *Employers' Disclosures about Postretirement Benefit Plan Assets* ( FSP FAS-132(R)-1 ), amends FASB Statement No. 132 (revised 2003), *Employers' Disclosures about Pensions and Other Postretirement Benefits*, to provide guidance on an employer's disclosures about plan assets of a defined benefit pension or other postretirement plans. The Statement was issued December 30, 2008 and is effective prospectively for fiscal years ending after December 15, 2009. The application of FSP FAS-132(R)-1 will expand the Company's disclosures regarding pension plan assets.

FASB Final Staff Position No. FAS 107-1 and APB 28-1 ( FSP FAS-107-1 and APB-28-1 ), amends FASB Statement No. 107, *Disclosures about Fair Value of Financial Instruments*, to require disclosures about fair value of financial instruments for interim reporting periods as well as in annual financial statements. This FSP also amends APB Opinion No. 28, *Interim Financial Reporting*, to require those disclosures in summarized financial information at interim reporting periods. The Statement was issued in April 2009 and is effective prospectively for interim reporting periods ending after June 15, 2009. The application of FSP FAS-107-1 and APB-28-1 will expand the Company's disclosures regarding the use of fair value in interim periods.

FASB Statement No. 165, *Subsequent Events* ( FAS-165 ), modifies the subsequent event guidance in AICPA AU Section 560. The three modifications to the subsequent events guidance in AU Section 560 are: 1) To name the two types of subsequent events either as recognized or non-recognized subsequent events, 2) To modify the definition of subsequent events to refer to events or transactions that occur after the balance sheet date, but before the financial statement are issued or available to be issued and 3) To require entities to disclose the date through which an entity has evaluated subsequent events and the basis for that date, i.e. whether that date represents the date the financial statements were issued or were available to be issued. The Statement was issued in June 2009 and is effective for interim or annual financial periods ending after June 15, 2009, and should be applied prospectively.

FASB Statement No. 168, *The FASB Accounting Standards Codification and the Hierarchy of Generally Accepted Accounting Principles - a replacement of FASB Statement No. 162, The Hierarchy of Generally Accepted Accounting Principles* ( FAS-168 ). The objective of this Statement is to replace Statement 162 and to establish the FASB Accounting Standards Codification as the source of authoritative accounting principles recognized by the FASB to be applied by nongovernmental entities in the preparation of financial statements in conformity with GAAP. Rules and interpretive releases of the Securities and Exchange Commission (SEC) under authority of federal securities laws are also sources of authoritative GAAP for SEC registrants. The Statement was issued in June 2009 and is effective for financial statements issued for interim and annual periods ending after September 15, 2009.

**1.8 Income Taxes**

For the first six months of 2009 the effective tax benefit rate was 35.6%, compared with an effective tax rate of 29.0% in the first six months of 2008. The net impact of discrete tax items in the first six months of 2009 caused a 4.2 percentage point increase to the effective tax benefit rate. The effective tax rate for the first six months of 2008 included discrete tax cost of 0.8%. The tax rate for the full year 2008 was 30.7%, net of discrete tax items which created a benefit of 0.9 percentage points. The net impact of discrete tax items in the first three months of 2009 caused a 4.0 percentage point increase to the effective tax benefit rate for the first quarter 2009. The net impact of discrete tax items in the second quarter of 2009 caused a 5.1 percentage point increase to the effective tax benefit rate for the second quarter 2009.

The Company files income tax returns in the United States federal jurisdiction, and various states and foreign jurisdictions. The Company is no longer subject to income tax examination by the U.S. federal tax authorities for years prior to 2003. With few exceptions, the Company is also no longer subject to income tax examination by U.S. state or local tax authorities for tax years prior to 2003. In addition, with few exceptions, the Company is no longer subject to income tax examinations by non-U.S. tax authorities for years before 2002.

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The Internal Revenue Service ( IRS ) began an examination of the Company s 2003-2005 U.S. income tax returns in the second quarter of 2006. On March 31, 2009, the IRS field examination team that is auditing the Company issued an examination report in which the examination team proposed changes to increase U.S. taxable income by

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approximately \$294.4 million due to alleged incorrect transfer pricing in transactions between a U.S. subsidiary and other subsidiaries during the period 2003 through 2005. The Company believes, after consultation with its tax counsel, that the examination team's proposed adjustments are based on errors in fact and law. Accordingly, on April 30, 2009, the Company filed a Protest in response to the examination report. The Company expects that, after the conclusion of the applicable administrative procedures and review within the IRS, including the mutual agreement procedure of income tax treaties to which the U.S. is a party, and/or a judicial determination of the facts and applicable law, any adjustment with respect to the transfer pricing in these transactions will not produce a material increase to the Company's consolidated income tax liability. The Company is not able to estimate when these administrative procedures and review within the IRS will be completed.

In addition, the Company is undergoing tax audits in several non-U.S. jurisdictions covering multiple years. As of June 30, 2009, as a result of those tax examinations, the Company currently is not aware of any material proposed income tax adjustments other than the U.S. adjustments mentioned previously. The Company expects the completion of certain tax audits in the near term. It is reasonably possible that the amount of unrecognized benefits with respect to certain unrecognized tax positions could significantly increase or decrease in some future period or periods. However, at this time, an estimate of the range of the reasonably possible outcomes is not possible.

During the second quarter 2009, the Company recorded an increase of \$1.0 million to income tax reserves for unrecognized tax benefits based on tax positions related to the current and prior years, including accruing additional interest in 2009 related to unrecognized tax benefits of prior years. In addition, during the second quarter 2009, the Company recorded a decrease of \$0.8 million to income tax reserves for unrecognized tax benefits for prior years. During the first quarter 2009, the Company recorded an increase of \$0.6 million to income tax reserves for unrecognized tax benefits based on tax positions related to the current and prior years, including accruing additional interest in 2009 related to unrecognized tax benefits of prior years. In addition, during the first quarter 2009, the Company recorded a decrease of \$3.2 million to income tax reserves for unrecognized tax benefits for prior years. Of the total unrecognized tax benefits of \$40.7 million recorded at June 30, 2009, \$27.5 million is classified as current tax payable and \$13.2 million is classified as non-current tax payable on the balance sheet.

**1.9 Retirement Plans**

The Company has non-contributory defined benefit pension plans covering employees at most operations in the United States. Benefits are based on an average of the employee's earnings in the years preceding retirement and on credited service. Certain supplemental unfunded plan arrangements also provide retirement benefits to specified groups of participants.

The Company has frozen participation in the U.S. pension plans to include only those employees hired as of December 31, 2003. The U.K. defined benefit plan is the most significant non-U.S. pension plan and the company has frozen participation to include only those employees hired as of April 30, 2003.

The Net Periodic Benefit Costs related to Other Post-retirement Benefits were not significant to the Consolidated Financial Statements of the Company for the six month periods ended June 30, 2009 or 2008.

For further information on Pension Plans and Other Post-retirement Benefits, see Note 18 to the Consolidated Financial Statements of the Company included in the Company's Annual Report on Form 10-K for the year ended December 31, 2008.

The components of total Net Periodic Benefit Cost associated with the Company's defined benefit retirement plans are as follows:

|  | Quarter       |               | First six months |               |
|--|---------------|---------------|------------------|---------------|
|  | April-June    | April-June    | January-June     | January-June  |
|  | 2009          | 2008          | 2009             | 2008          |
| Service cost                             | \$ 3.7        | \$ 3.8        | \$ 7.3           | \$ 7.6        |
| Interest cost                            | 3.8           | 3.7           | 7.4              | 7.4           |
| Expected return on plan assets           | (2.7)         | (3.3)         | (5.2)            | (6.6)         |
| Amortization prior service cost (credit) | (0.2)         | (0.2)         | (0.4)            | (0.4)         |
| Amortization of (gain) loss              | 1.5           |               | 3.0              |               |
| <b>Net Periodic Benefit Cost</b>         | <b>\$ 6.1</b> | <b>\$ 4.0</b> | <b>\$ 12.1</b>   | <b>\$ 8.0</b> |

**1.10 Fair Value Measurement**

**Assets and liabilities measured at fair value on a recurring basis**

The Company uses derivative financial instruments, derivatives , as part of its debt management to mitigate the

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market risk that occurs from its exposure to changes in interest and foreign exchange rates. The Company does not enter into derivatives for trading or other speculative purposes. The use of such derivatives is in accordance with the strategies contained in the Company's overall financial policy. No derivatives have a maturity beyond 2019. Certain derivatives are designated either as fair value hedges or cash flow hedges in line with the hedge accounting criteria under FASB Statement No. 133, *Accounting for Derivative Instruments and Hedging Activities* ( FAS-133 ) as amended by FASB Statement No. 138, *Accounting for Certain Derivative Instruments and Certain Hedging Activities* ( FAS-138 ). However, in certain cases hedge accounting is not applied either because non hedge accounting treatment creates the same accounting result or the hedge does not meet the hedge accounting requirements, although entered into applying the same rationale concerning mitigating market risk that occurs from changes in interest and foreign exchange rates.

When a hedge is classified as a fair value hedge, the change in the fair value of the hedge is recognized in the statement of operations along with the off-setting change in the fair value of the hedged item. When a hedge is classified as a cash flow hedge, any change in the fair value of the hedge is initially recorded in equity as a component of Other Comprehensive Income, (OCI), and reclassified into the statement of operations when the hedge transaction effect net earnings. There were no material reclassifications from OCI to the statement of operations in second quarter of 2009 and, likewise, no material reclassifications are expected for the next twelve months. Any ineffectiveness has been immaterial.

The Company records derivatives at fair value. Any gains and losses on derivatives recorded at fair value are reflected in the consolidated statement of operations with the exception of cash flow hedges where an immaterial portion of the fair value is reflected in other comprehensive income in the balance sheet. The degree of judgment utilized in measuring the fair value of the instruments generally correlates to the level of pricing observability. Pricing observability is impacted by a number of factors, including the type of asset or liability, whether the asset or liability has an established market and the characteristics specific to the transaction. Derivatives with readily active quoted prices or for which fair value can be measured from actively quoted prices generally will have a higher degree of pricing observability and a lesser degree of judgment utilized in measuring fair value. Conversely, assets rarely traded or not quoted will generally have less, or no, pricing observability and a higher degree of judgment utilized in measuring fair value.

Under FAS-157, there is a hierarchal disclosure framework associated with the level of pricing observability utilized in measuring assets and liabilities at fair value. The three broad levels defined by the FAS-157 hierarchy are as follows:

Level 1 - Quoted prices are available in active markets for identical assets or liabilities as of the reported date.

Level 2 - Pricing inputs are other than quoted prices in active markets, which are either directly or indirectly observable as of the reported date. The nature of these asset and liabilities include items for which quoted prices are available but traded less frequently, and items that are fair valued using other financial instruments, the parameters of which can be directly observed.

Level 3 - Assets and liabilities that have little to no pricing observability as of the reported date. These items do not have two-way markets and are measured using management's best estimate of fair value, where the inputs into the determination of fair value require significant management judgment or estimation.

The following table summarizes the valuation of the Company's derivatives by the above FAS-157 pricing observability levels:

| Description              | Fair Value Measurements at June 30, 2009                               |  |   |   |
|--------------------------|--|--|---|---|
|                          | Total Carrying Amount in Statement of Financial Position June 30, 2009 | Quoted Prices in Active Markets for Identical Assets (Level 1) | Using Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |
| <b>Assets</b>            |  |  |   |   |
| Derivatives              | \$ 23.4  |  | \$ 23.4   |   |
| <b>Total Assets</b>      | <b>\$ 23.4</b>   |  | <b>\$ 23.4</b>                                      |   |
| <b>Liabilities</b>       |  |  |   |   |
| Derivatives              | \$ 12.6  |  | \$ 12.6   |   |
| <b>Total Liabilities</b> | <b>\$ 12.6</b>   |  | <b>\$ 12.6</b>                                      |   |

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The tables below present information about the Company's financial assets and liabilities measured at fair value on a recurring basis as of June 30, 2009.

| Description  | Fair Value Measurements<br>at June 30, 2009 |                     |                         | Balance Sheet<br>Location                              |
|--|---|---------------------|-------------------------|--|
|  | Nominal<br>Volume                           | Derivative<br>Asset | Derivative<br>Liability |  |
| <b>Derivatives designated as hedging instruments under Statement 133</b>               |   |                     |                         |  |
| Cross currency interest rate swaps, less than 1 year (cash flow hedge)                 | \$  | \$                  | \$                      | Other current assets/<br>liabilities                   |
| Cross currency interest rate swaps, less than 2 years (cash flow hedge)                | 50.9  | 3.5                 | 4.9                     | Other non current<br>assets/non current<br>liabilities |
| Interest rate swaps, less than 11 years (fair value hedge)                             | 60.0  | 7.8                 |                         | Other non current<br>asset                             |
| <b>Total derivatives designated as hedging instruments under Statement 133</b>         | <b>\$ 110.9</b>                             | <b>\$ 11.3</b>      | <b>\$ 4.9</b>           |  |
| <b>Derivatives not designated as hedging instruments under Statement 133</b>           |   |                     |                         |  |
| Cross currency interest rate swaps, less than 3 years                                  | \$ 60.6                                     | \$                  | \$ 3.6                  | Other non-current<br>liabilities                       |
| Foreign exchange swaps, less than 6 months   | 864.9                                       | 7.4                 | 4.1                     | Other current assets/<br>liabilities                   |
| Foreign exchange swaps   | 128.3                                       | 4.7                 |                         | Other non current<br>assets                            |
| <b>Total derivatives not designated as hedging instruments under<br/>Statement 133</b> | <b>\$ 1,053.8</b>                           | <b>\$ 12.1</b>      | <b>\$ 7.7</b>           |  |
| <b>Total derivatives</b>   |   | <b>\$ 23.4</b>      | <b>\$ 12.6</b>          |  |

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| Description  | Amount Gain (Loss) Recognized in<br>Statement of Operations<br>Second quarter 2009 |                                  |                     |                    | Amount of gain<br>(loss)<br>recognized<br>in<br>OCI on<br>derivative<br>effective<br>portion | Amount of<br>gain (loss)<br>reclassified<br>from<br>accumulated<br>OCI into<br>interest<br>expense |
|--|--|----------------------------------|---------------------|--------------------|--|--|
|  | Nominal<br>Volume  | Other<br>Financial<br>Items, net | Interest<br>Expense | Interest<br>Income |  |  |
| <b>Derivatives designated as hedging instruments under<br/>Statement 133</b> |  |                                  |                     |                    |  |  |
| Cross currency interest rate swaps, less than 2 years (cash flow hedge)      | \$ 50.9  | \$                               | \$                  | \$                 | \$   | \$ (0.1)   |
| Interest rate swaps, less than 11 years (fair value hedge)                   | 60.0   |                                  | (4.6)               |                    |  |  |

**Total derivatives designated as hedging instruments under  
Statement 133** **\$ 110.9**

The hedged item related to the fair value hedge consists of a \$60 million debt note which matures in 2019. The fair value change related to this note of \$4.6 million has decreased interest expense in the second quarter 2009 and thus fully off-sets the \$(4.6) million fair value change related to the hedging instrument disclosed in the table above.

| Description  | Amount Gain (Loss) Recognized in<br>Statement of Operations<br>First six months Jan-June 2009 |                                  |                     |                    | Amount of gain<br>(loss)<br>recognized<br>in<br>OCI on<br>derivative<br>effective<br>portion | Amount of<br>gain (loss)<br>reclassified<br>from<br>accumulated<br>OCI into<br>interest<br>expense |
|--|---|----------------------------------|---------------------|--------------------|--|--|
|  | Nominal<br>Volume   | Other<br>Financial<br>Items, net | Interest<br>Expense | Interest<br>Income |  |  |
| <b>Derivatives designated as hedging instruments under<br/>Statement 133</b> |   |                                  |                     |                    |  |  |
| Cross currency interest rate swaps, less than 2 years (cash flow hedge)      | \$ 50.9   | \$                               | \$                  | \$                 | \$   | \$ (0.2)   |
| Interest rate swaps, less than 11 years (fair value hedge)                   | 60.0  |                                  | (7.6)               |                    |  |  |

**Total derivatives designated as hedging instruments under  
Statement 133** **\$ 110.9**

The hedged item related to the fair value hedge consists of a \$60 million debt note which matures in 2019. The fair value change related to this note of \$7.6 million has decreased interest expense for the first six months 2009 and thus fully off-sets the \$(7.6) million fair value change related to the hedging instrument disclosed in the table above.

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| Description  | Nominal<br>Volume | Amount Gain (Loss) Recognized in<br>Statement of Operations<br>Second quarter 2009 |                     |                    |
|--|-------------------|--|---------------------|--------------------|
|  |                   | Other<br>Financial<br>Items, net   | Interest<br>Expense | Interest<br>Income |
| <b>Derivatives not designated as hedging instruments under Statement 133</b>       |                   |  |                     |                    |
| Cross currency interest rate swaps, less than 3 years                              | \$ 60.6           | \$ 0.9   | \$                  | \$ 0.0             |
| Foreign exchange swaps, less than 6 months   | 993.2             | (3.3)  | 0.2                 |                    |
| <b>Total Derivatives not designated as hedging instruments under Statement 133</b> | <b>\$ 1,053.8</b> |  |                     |                    |

| Description  | Nominal<br>Volume | Amount Gain (Loss) Recognized in<br>Statement of Operations<br>First six months Jan-June 2009 |                     |                    |
|--|-------------------|---|---------------------|--------------------|
|  |                   | Other<br>Financial<br>Items,<br>net   | Interest<br>Expense | Interest<br>Income |
| <b>Derivatives not designated as hedging instruments under Statement 133</b>       |                   |   |                     |                    |
| Cross currency interest rate swaps, less than 3 years                              | \$ 60.6           | \$ (0.7)  | \$                  | \$ 0.1             |
| Foreign exchange swaps, less than 6 months   | 993.2             | (30.0)  | 0.0                 |                    |
| <b>Total Derivatives not designated as hedging instruments under Statement 133</b> | <b>\$ 1,053.8</b> |   |                     |                    |

All amounts recognized in the statement of operations related to derivatives, not designated as hedging instruments under Statement 133, relate to economic hedges and thus have been materially off-set by an opposite statement of operations effect of the related financial liabilities or financial assets.

The carrying value of cash and cash equivalents, accounts receivable, accounts payable and short-term debt approximate their fair value because of the short term maturity of these instruments. The valuation technique for establishing fair value of long-term debt is determined from quoted market prices as provided in the secondary market which was estimated using a discounted cash flow method based on the company's current borrowing rates for similar types of financing without a quoted market price. The fair value of derivatives is estimated using a discounted cash flow method based on quoted market prices. The fair value and carrying value of debt is summarized in the table below.

**Fair Value of Debt**

|                                      | June 30, 2009<br>Carrying<br>value <sup>1)</sup> | June 30, 2009<br>Fair value | Dec. 31, 2008<br>Carrying<br>value <sup>1)</sup> | Dec. 31, 2008<br>Fair value |
|--------------------------------------|--|-----------------------------|--|-----------------------------|
| <b>Long-term debt</b>                |  |                             |  |                             |
| Commercial paper                     | \$ 33.0  | \$ 33.0                     | \$ 255.6   | \$ 255.6                    |
| Revolving credit facilities          | 327.5  | 326.6                       | 629.0  | 632.6                       |
| U.S. Private placement               | 407.8  | 338.9                       | 415.4  | 311.1                       |
| Medium-term notes                    | 162.0  | 159.4                       | 86.3   | 83.8                        |
| Senior notes <sup>2)</sup>           | 142.2  | 166.5                       |  |                             |
| Other long-term debt                 | 15.8   | 15.5                        | 14.8   | 14.6                        |
| <b>Total</b>                         | <b>\$ 1,088.3</b>                                | <b>\$ 1,039.9</b>           | <b>\$ 1,401.1</b>                                | <b>\$ 1,297.7</b>           |
| <b>Short-term debt</b>               |  |                             |  |                             |
| Overdrafts and other short-term debt | \$ 94.4  | \$ 94.4                     | \$ 125.5   | \$ 125.5                    |
| Short-term portion of long-term debt | 56.5   | 56.5                        | 144.5  | 144.5                       |
| <b>Total</b>                         | <b>\$ 150.9</b>                                  | <b>\$ 150.9</b>             | <b>\$ 270.0</b>                                  | <b>\$ 270.0</b>             |

1) Debt as reported in balance sheet.

2) Issued as part of the equity units offering (for further information, see Note 1.12).



**Table of Contents****Assets and liabilities measured at fair value on a non-recurring basis**

In connection with restructuring activities in North America, South America and Europe the Company has recorded impairment charges on certain of its long-lived assets, mainly machinery and equipment, in the second quarter 2009 (for further information, see Note 1.4 Restructuring above). The impairment charges have reduced the carrying value of the assets to their fair value, as summarized in the table below.

| Description                    | Fair Value Measurements Using               |   |   |  | Total Losses    |
|--------------------------------|---|---|---|--|-----------------|
|                                | Fair Value<br>Period Ended<br>June 30, 2009 | Quoted Prices in<br>Active<br>Markets<br>for<br>Identical<br>Assets<br>(Level<br>1) | Significant<br>Other<br>Observable<br>Inputs<br>(Level 2) | Significant<br>Unobservable<br>Inputs<br>(Level 3) |                 |
| Long-lived assets held for use | \$ 0.0                                      | \$  | \$  | \$ 0.0   | \$ (2.2)        |
| <b>Total losses</b>            | <b>\$ 0.0</b>                               | <b>\$</b>   | <b>\$</b>   | <b>\$ 0.0</b>                                      | <b>\$ (2.2)</b> |

In accordance with the provisions of Statement FAS-144, Machinery and Equipment held and used with a carrying amount of \$2.2 million were written down to their fair value of \$0.0 million, resulting in an impairment charge of \$2.2 million, which was included in the earnings for the period. There will be no future identifiable cash flows related to this group of impaired assets.

**1.11 Contingent Liabilities****Product Warranty and Recalls**

Autoliv is exposed to various claims for damages and compensation if products fail to perform as expected. Such claims can be made, and result in costs and other losses to the Company, even where the product is eventually found to have functioned properly. Where a product (actually or allegedly) fails to perform as expected we face warranty and recall claims. Where such (actual or alleged) failure results, or is alleged to result, in bodily injury and/or property damage, we may also face product-liability claims. There can be no assurance that the Company will not experience material warranty, recall or product (or other) liability claims or losses in the future, or that the Company will not incur significant costs to defend against such claims. The Company may be required to participate in a recall involving its products. Each vehicle manufacturer has its own practices regarding product recalls and other product liability actions relating to its suppliers. As suppliers become more integrally involved in the vehicle design process and assume more of the vehicle assembly functions, vehicle manufacturers are increasingly looking to their suppliers for contribution when faced with recalls and product liability claims. A warranty, recall or product-liability claim brought against the Company in excess of its insurance may have a material adverse effect on the Company's business. Vehicle manufacturers are also increasingly requiring their outside suppliers to guarantee or warrant their products and bear the costs of repair and replacement of such products under new vehicle warranties. A vehicle manufacturer may attempt to hold the Company responsible for some, or all, of the repair or replacement costs of defective products under new vehicle warranties, when the product supplied did not perform as represented. Accordingly, the future costs of warranty claims by the customers may be material. However, we believe our established reserves are adequate to cover potential warranty settlements. Autoliv's warranty reserves are based upon the Company's best estimates of amounts necessary to settle future and existing claims. The Company regularly evaluates the appropriateness of these reserves, and adjusts them when appropriate. However, the final amounts determined to be due related to these matters could differ materially from the Company's recorded estimates.

The Company believes that it is currently reasonably insured against significant warranty, recall and product liability risks, at levels sufficient to cover potential claims that are reasonably likely to arise in our businesses. Autoliv cannot be assured that the level of coverage will be sufficient to cover every possible claim that can arise in our businesses, now or in the future, or that such coverage always will be available on our current market should we, now or in the future, wish to extend or increase insurance.

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In its products, the Company utilizes technologies which may be subject to intellectual property rights of third parties. While the Company does seek to identify the intellectual property rights of relevance to its products, and to procure the necessary rights to utilize such intellectual property rights, we may fail to do so. Where we so fail, we may be exposed to material claims from the owners of such rights. Where the Company has sold products which infringe upon such rights, our customers may be entitled to be indemnified by us for the claims they suffer as a result thereof. Also such claims could be material.

The table in Note 1.5 Product-Related Liabilities above summarizes the change in the balance sheet position of the product related liabilities for the three and six month periods ended June 30, 2009 and June 30, 2008.

### **Legal Proceedings**

Various claims, lawsuits and proceedings are pending or threatened against the Company or its subsidiaries, covering a range of matters that arise in the ordinary course of its business activities with respect to commercial, product liability and other matters.

Litigation is subject to many uncertainties, and the outcome of any litigation cannot be assured. After discussions with counsel, it is the opinion of management that the various lawsuits to which the Company currently is a party will not have a material adverse impact on the consolidated financial position of Autoliv, but the Company cannot provide assurance that Autoliv will not experience material litigation, product liability or other losses in the future.

#### **Litigation in France (Autoliv Holding Limited)**

In 1997, Autoliv AB (a wholly-owned subsidiary of Autoliv, Inc.) acquired Marling Industries plc ( Marling ). At that time, Marling was involved in a lawsuit relating to the sale in 1992 of a French subsidiary. In May 2006, a French court ruled that Marling (now named Autoliv Holding Limited) and another entity, then part of the Marling group, had failed to disclose certain facts in connection with the 1992 sale, and appointed an expert to assess the losses suffered by the plaintiff. The acquirer of the French subsidiary has made claims for damages of approximately 40 million (approximately \$56 million) but has not yet provided the court appointed expert with the materials needed to evaluate the claims. Autoliv has appealed against the May 2006 court decision and believes it has meritorious grounds for such appeal. In the opinion of the Company's management, it is not possible to give any meaningful estimate of any financial impact that may arise from the claim. While management does not believe it is probable, the final outcome of this litigation may result in a loss that will have to be recorded by Autoliv, Inc. No reserves have been accrued for this dispute.

### **IRS Audit Proceedings**

At any given time, the Company is undergoing tax audits in several tax jurisdictions and covering multiple years. Ultimate outcomes are uncertain but could, in future periods, have a significant impact on the Company's cash flows. On March 31, 2009, the IRS field examination team that is auditing the Company issued an examination report in which the examination team proposed changes to increase U.S. taxable income by approximately \$294.4 million due to alleged incorrect transfer pricing in transactions between a U.S. subsidiary and other subsidiaries during the period 2003 through 2005. The Company believes, after consultation with its tax counsel, that the examination team's proposed adjustments are based on errors in fact and law. Accordingly, on April 30, 2009, the Company filed a Protest in response to the examination report. The Company expects that, after the conclusion of the applicable administrative procedures and review within the IRS, including the mutual agreement procedure of income tax treaties to which the U.S. is a party, and/or a judicial determination of the facts and applicable law, any adjustment with respect to the transfer pricing in these transactions will not produce a material increase to the Company's consolidated income tax liability.

### **1.12 Equity and Equity Units Offering**

On March 30, 2009, the Company sold, in an underwritten registered public offering, approximately 14.7 million common shares from treasury stock and 6.6 million equity units (the Equity Units ) for an aggregate stated amount and public offering price of \$235 million and \$165 million, respectively.

Each Equity Unit has a stated amount of \$25 and initially consists of (i) a forward purchase contract obligating the holder to purchase from the Company for a price in cash of \$25, on the purchase contract settlement date of April 30, 2012, subject to early settlement in accordance with the terms of the Purchase Contract and Pledge Agreement, a certain number (at the Settlement Rate ) of shares of Common Stock; and (ii) 40, or 2.5%, undivided beneficial ownership interest in a \$1,000 principal amount of the Company's 8% senior notes due 2014 (the Senior Notes ). The Settlement Rate will be calculated as follows:

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If the applicable market value (as defined below) of the Common Stock is equal to or greater than \$19.20 (the threshold appreciation price ), then the Settlement Rate will be 1.3021 shares of Common Stock;

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If the applicable market value of the Common Stock is less than the threshold appreciation price but greater than \$16.00 (the reference price), then the Settlement Rate will be a number of shares of Common Stock equal to \$25 divided by the applicable market value; and

If the applicable market value of the Common Stock is less than or equal to the reference price, then the Settlement Rate will be 1.5625 shares of Common Stock.

The Company has allocated proceeds received upon issuance of the equity units in accordance with APB Opinion No. 14, *Accounting for Convertible Debt and Debt Issued with Stock Purchase Warrants* ( APB 14 ) based on relative fair values at the time of issuance. The fair value of the equity forward at issuance was \$3.75 and the fair value of the note was \$21.25. The discount on the notes will be amortized using the interest method. Accordingly, the difference between the stated rate (i.e. cash payments of interest) and the effective interest rate will be credited to the value of the notes. Thus, at the end of the three years, the notes will be stated on the balance sheet at their face amount. The Company has allocated 1% of the 6% of underwriting commissions paid to the debt as deferred charges based on commissions paid for similar debt issuances, but including factors for current market conditions and the Company's current credit rating. The deferred charges will be amortized over the life of the note (until remarketing day) using the interest method. The remaining underwriting commissions (5%) were allocated to the equity forward and recorded as a reduction to paid-in capital (see equity statement). In computing earnings per share ( EPS ), the treasury stock method is used. Basic EPS will not be affected until the equity forwards are satisfied and the holders thereof become common stock holders. Diluted EPS will not be affected unless Autoliv's common stock price is over \$19.20 per share. At June 30, 2009 2.2 million and 1.1 million shares could have potentially diluted EPS for the quarter and year to date, respectively, due to the equity units.

**1.13 Subsequent Events**

The subsequent events have been evaluated through July 22, 2009, which was the date the Financial Statements were issued.

**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

*The following discussion should be read in conjunction with our Consolidated Financial Statements and accompanying Notes thereto included elsewhere herein and with our 2008 Annual Report on Form 10-K filed with the SEC on February 24, 2009. Unless otherwise noted, all dollar amounts are in millions.*

Autoliv is the world's largest automotive safety system supplier with sales to all the leading vehicle manufacturers in the world. Autoliv develops, markets and manufactures airbags, seatbelts, safety electronics, steering wheels, anti-whiplash systems, child safety as well as night vision systems and other active safety systems. Autoliv accounts for more than one third of its market. Autoliv has manufacturing facilities in 29 vehicle-producing countries.

Autoliv is a Delaware holding corporation with principal executive offices in Stockholm, Sweden, which owns two principal subsidiaries, Autoliv AB ( AAB ) and Autoliv ASP, Inc. ( ASP ). AAB, a Swedish corporation, is a leading developer, manufacturer and supplier to the automotive industry of car occupant restraint systems. Starting with seat belts in 1956, AAB expanded its product lines to include seat belt pretensioners (1989), frontal airbags (1991), side-impact airbags (1994), steering wheels (1995) and seat sub-systems (1996). ASP, an Indiana corporation, pioneered airbag technology in 1968 and has since grown into one of the world's leading producers of airbag modules and inflators. ASP designs, develops and manufactures airbag inflators, modules and airbag cushions, seat belts and steering wheels. It sells inflators and modules for use in driver, passenger, side-impact and knee bolster airbag systems for worldwide automotive markets.

Shares of Autoliv common stock are traded on the New York Stock Exchange under the symbol ALV and Swedish Depositary Receipts representing shares of Autoliv common stock trade on the NASDAQ OMX Nordic Exchange in Stockholm under the symbol ALIV. Options in Autoliv shares are traded in Philadelphia and AMSE under the symbol ALV. Corporate Units from the Company's Equity Unit offering in 2009 are traded on the New York Stock Exchange under the symbol ALV.PrZ.

**Non-GAAP financial measures**

Some of the following discussions refer to non-GAAP financial measures: see Organic sales, Operating working capital, Net debt, Leverage ratio and Interest coverage ratio. Management believes that these non-GAAP financial measures assist investors in analyzing trends in the Company's business. Investors should consider these non-GAAP financial measures in addition to, rather than as a substitute for, financial reporting measures prepared in accordance with GAAP. These non-GAAP financial measures have been identified as applicable in each section of this report with a tabular presentation reconciling them to GAAP. It should be noted that these measures, as defined, may not be comparable to similarly titled measures used by other companies.

**Table of Contents****RESULTS OF OPERATIONS****Overview**

The following table shows some of the key ratios. Management uses these measures internally as a means of analyzing the Company's current and future financial performance and our core operations as well as identifying trends in our financial conditions and results of operations. We have provided this information to investors to assist in meaningful comparisons of past and present operating results and to assist in highlighting the results of ongoing core operations. These ratios are more fully explained in our MD&A discussion below and should be read in conjunction with our consolidated financial statements and the unaudited financial statements in this quarterly report.

**KEY RATIOS****(Dollars in millions)**

|   | Quarter                        |          | First six months                 |          |
|---|--------------------------------|----------|----------------------------------|----------|
|   | April-June<br>or as of June 30 |          | January-June<br>or as of June 30 |          |
|   | 2009                           | 2008     | 2009                             | 2008     |
| Operating working capital <sup>1)</sup>         | \$ 447                         | \$ 670   | \$ 447                           | \$ 670   |
| Capital employed <sup>7) 12)</sup>              | \$ 3,240                       | \$ 3,667 | \$ 3,240                         | \$ 3,667 |
| Net debt <sup>1)</sup>                          | \$ 917                         | \$ 1,195 | \$ 917                           | \$ 1,195 |
| Net debt to capitalization, % <sup>1) 2)</sup>  | 28                             | 33       | 28                               | 33       |
| Gross margin, % <sup>3)</sup>                   | 15.6                           | 19.5     | 12.6                             | 19.3     |
| Operating margin, % <sup>4)</sup>               | (1.0)                          | 7.8      | (4.8)                            | 7.4      |
| Return on total equity, % <sup>8) 12)</sup>     | (3.6)                          | 15.0     | (7.5)                            | 14.5     |
| Return on capital employed, % <sup>9) 12)</sup> | (1.4)                          | 16.3     | (6.0)                            | 15.3     |
| No. of employees at period-end <sup>10)</sup>   | 29,868                         | 36,361   | 29,868                           | 36,361   |
| Headcount at period-end <sup>11)</sup>          | 33,369                         | 43,042   | 33,369                           | 43,042   |
| Days receivables outstanding <sup>5)</sup>      | 71                             | 68       | 78                               | 68       |
| Days inventory outstanding <sup>6)</sup>        | 39                             | 34       | 43                               | 35       |

1) See tabular presentation reconciling this non-GAAP measure to GAAP below under the heading *Liquidity and Sources of Capital*.

2) Net debt in relation to net debt and total equity (including non-controlling interest)

3) Gross profit relative to sales

4) Operating (loss) income relative to sales

5) Outstanding receivables relative to average daily sales

6) Outstanding inventory relative to average daily sales

7) Total equity and net debt

8) Net (loss) income relative to average total equity

9) Operating income and equity in earnings of affiliates, relative to average capital employed

10) Employees with a continuous employment agreement, recalculated to full time equivalent heads

11) Employees plus temporary, hourly workers

12) 2008 key ratios adjusted in accordance with FASB Statement No. 160, adopted on January 1, 2009

**THREE MONTHS ENDED JUNE 30, 2009 COMPARED WITH THREE MONTHS ENDED JUNE 30, 2008**

**Market overview**

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During the three-month period April - June 2009, global light vehicle production (LVP) is estimated by CSM and J.D. Power to have declined by 24% compared to the same quarter 2008. LVP in the Triad (i.e. North America, Europe and Japan), where Autoliv generates approximately 85% of its sales is estimated to have dropped by 35%.

In **Europe** (including Eastern Europe), where Autoliv derives more than half of its revenues, LVP is estimated to have declined by 25%. In Western Europe, the decline was less than expected (23% vs. 31%) thanks to the effects of governmental scrapping incentives for older cars which boosted sales for small cars. LVP in Eastern Europe declined by 28%, marginally more than the expected 26%.

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In *North America*, which accounts for almost one quarter of consolidated revenues, LVP dropped by 49%, which was 10 percentage points (pp) more than expected. Ford cut their production by 35%, GM by 53% and Chrysler by 85%. Asian and European vehicle manufacturers combined reduced their production in the region by 39%. The cuts in North American LVP especially affected the production of light trucks which fell by 52%, 13 pp more than expected.

In *Japan*, which accounts for about one tenth of Autoliv's consolidated sales, LVP was reduced by 39%. This reduction affected particularly the manufacturing levels for vehicles with higher safety content such as vehicles for export to markets in North America and Western Europe.

In the *Rest of the World (RoW)*, which accounts for approximately 15% of sales, LVP declined by 1%. This was much less than the expected 13%, primarily due to Chinese and Indian LVP growing by 29% and 6%, respectively. However, the important Korean market where the average safety content per vehicle is higher than in India and China, LVP dropped by 22%.

Autoliv's market is driven not only by LVP but also by vehicles being equipped with more safety systems in response to new crash-test programs and regulations. For instance, this year a more stringent crash-test rating program started to be phased-in by the Euro NCAP. In the U.S., a similar revision of NHTSA's crash-test rating program has been finalized and will be implemented by the fall of 2010. In Brazil, a new law has been adopted that will mandate frontal airbags commencing in 2014.

**Consolidated Sales**

The Company has substantial operations outside the United States and currently more than 80% of its sales are denominated in currencies other than the U.S. dollar. This makes the Company and its performance in regions outside the United States sensitive to changes in U.S. dollar exchange rates. The measure "Organic sales" presents the increase or decrease in the Company's overall U.S. dollar net sales on a comparative basis, allowing separate discussion of the impacts of acquisitions/divestments and exchange rate fluctuations. The tabular reconciliation below presents the change in "Organic sales" reconciled to the change in the total net sales as can be derived from our unaudited financial statements.

**Reconciliation of the change in "Organic sales" to GAAP financial measure****Components of net sales increase (decrease)****Quarter April-June, 2009****(Dollars in millions)**

|                                    | Europe        |                | North America |                | Japan         |               | RoW           |               | Total         |                |
|------------------------------------|---------------|----------------|---------------|----------------|---------------|---------------|---------------|---------------|---------------|----------------|
|                                    | %             | \$             | %             | \$             | %             | \$            | %             | \$            | %             | \$             |
| Organic sales change               | (27.0)        | (293.0)        | (30.7)        | (121.7)        | (56.3)        | (105.8)       | (4.1)         | (9.8)         | (27.8)        | (530.3)        |
| Effect of exchange rates           | (14.5)        | (157.0)        | (5.1)         | (20.5)         | 7.5           | 14.0          | (11.3)        | (26.9)        | (9.9)         | (190.4)        |
| Impact of acquisitions/divestments | 0.5           | 5.2            | 0.3           | 1.2            |               |               |               |               | 0.3           | 6.4            |
| <b>Reported net sales change</b>   | <b>(41.0)</b> | <b>(444.8)</b> | <b>(35.5)</b> | <b>(141.0)</b> | <b>(48.8)</b> | <b>(91.8)</b> | <b>(15.4)</b> | <b>(36.7)</b> | <b>(37.4)</b> | <b>(714.3)</b> |

Consolidated net sales declined by slightly more than 37% to \$1,193 million compared to the same quarter 2008. Currency effects reduced sales by 10%. The effect of acquisitions was 0.3%. Consequently, organic sales (i.e. sales excluding currency effects, and acquisitions/divestitures; non-U.S. GAAP measure, see table above) declined by almost 28%. This was better than expected due to Autoliv's relatively strong performance in North America and the scrapping incentives in Western Europe. It was also due to revitalized light vehicle production in China and India.

Autoliv's organic sales were better than the 35% decline in the Triad's LVP due to market share gains and a favorable sales mix in North America, as well as new business and the launch of a number of new vehicle models for which Autoliv is a supplier (see Sales by Region below).

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### Sales by Product

Sales of *airbag products* (including steering wheels and electronics) decreased by 38% to \$755 million. Excluding negative currency effects of 9% and a small positive effect from an acquisition last year (see Significant Events below), organic sales declined by 29% compared to the 35% decline in LVP in the Triad, i.e. the dominant markets for airbags. Autoliv's performance was due to new business with Ford, Volkswagen, Chevrolet, Opel, Suzuki, Nissan, Toyota and Great Wall, which offset the negative mix effect in LVP from vehicles with lower safety content.

Sales of *seatbelt products* (including seat sub-systems) dropped by 37% to \$438 million. Excluding negative currency effects of 12%, organic sales declined by 25%, virtually the same as global light vehicle production.

### Sales by Region

Sales from Autoliv's *European* companies declined by 41% to \$639 million. Excluding negative currency effects of 14% and the effect from the acquisition, organic sales declined by 27% compared to the 25% decline in European light vehicle production. The difference is due to the negative LVP mix effect resulting from the governmental scrapping incentives for old vehicles, although Autoliv also benefited to some extent from strong demand for small cars such as Citroën's C1 and C3 Picasso; Peugeot's 107 and Fiat's Grande Punto. The negative LVP effect was also partially offset by new business for Opel's Insignia, and Volkswagen's Scirocco and Passat CC.

Sales from Autoliv's *North American* companies dropped by 36% to \$255 million. Excluding negative currency effects of 5% from a weaker Mexican peso and the acquisition, organic sales declined by 31% compared to the 49% drop in North American LVP. Autoliv's better-than-market performance was primarily due to new business for Ford's new F-Series; Chrysler's Minivan and Dodge Ram; Chevrolet's Traverse, Impala and Equinox; and Toyota's Rav4 and Venza.

Sales from Autoliv's companies in *Japan* declined by 49% to \$96 million. Excluding favorable currency effects of 7%, organic sales declined by 56%. This decline was primarily due to the 39% decrease in Japanese LVP. Autoliv's sales were also affected by the fact that production declined the most for premium cars, SUVs and other vehicles with high safety content for export to North America and Western Europe. This was evidenced by the fact that organic sales of curtain airbags declined by 54% despite new curtain business for Honda's Odyssey, Mitsubishi's Montero Sport and Toyota's Prius.

Sales from Autoliv's companies in the *Rest of the World (RoW)* declined by 15% to \$203 million. Excluding negative currency effects of 11%, organic sales declined by 4% compared to the 1% decline in the region's LVP. This was primarily due to the significant drop in LVP in Korea, where vehicles generally have higher safety content than cars in the emerging markets in China and India. Autoliv also benefited from the strong LVP in China and India, partially due to new business for Great Wall's Cool Bear; Chevrolet's Cruze; Daewoo's Lacetti; and in India due to new business for Suzuki's A-Star.

### Earnings for the Three-Month Period Ended June 30, 2009

Despite the severe decline in sales of 37% mainly due to the drop in LVP, Autoliv managed to reach a gross profit of \$186 million and a gross margin of 15.6%. This was due to a reduction in production overhead costs of \$73 million or 25% including favorable currency effects. As a result, the Company managed to offset a significant portion of the negative effects from the dramatic drops in LVP.

Operating income declined by \$160 million to a loss of \$12 million and operating margin decreased to (1.0%) from 7.8% in the second quarter 2008. Operating loss and margins were affected by a \$186 million lower gross profit as well as by severance and restructuring costs of \$32 million that were \$25 million higher than in the same quarter 2008. Selling, general and administrative expense, net declined by 28%, of which 18% or \$18 million was due to cost savings and 10% due to currency effects that affected sales at the same rate. Research, development and engineering expense, net declined by 24%, of which 9% was due to currency effects and 15% or \$16 million was due to the Company's cost savings initiatives. The decrease in operating income was \$26 million less than the decline in gross profit. This was thanks to the Company's action program and other cost savings initiatives that resulted in the above-mentioned reductions in SG&A and RD&E expenses.

Income before taxes declined by \$163 million to a loss of \$28 million, primarily due to the operating loss. Interest expense, net increased by \$3 million to \$17 million, primarily due to new long-term financing received in the first quarter.

Net income declined by \$111 million to a loss of \$21 million. Income taxes were a benefit of \$7 million including \$1 million from discrete items. The favorable tax effect was also due to the fact that the Company expects to be able to utilize current-year losses arising at historically profitable companies by receiving either refunds of prior-year taxes or deductions against future profits.



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Earnings per share declined to a loss of \$0.24 from a profit of \$1.24 for the same quarter 2008. Severance and restructuring costs accounted for 19 cents of the decline in earnings per share. The average number of shares outstanding increased from the same quarter 2008 by 17% to 85.1 million without dilution.

**SIX MONTHS ENDED JUNE 30, 2009 COMPARED WITH SIX MONTHS ENDED JUNE 30, 2008****Market overview**

During the six-month period January - June 2009, global light vehicle production (LVP) dropped by 29% and LVP in the Triad by 40%.

In *Europe*, light vehicle production decreased by 32%. In Western Europe LVP declined by 32% and in Eastern Europe by 35%.

In *North America*, light vehicle production dropped by 50%, primarily due to GM, Ford and Chrysler cutting back their LVP by 55%. Asian and European vehicle manufacturers reduced their LVP in North America by 43%.

In *Japan*, light vehicle production decreased by 44% in the six-month period.

In the *Rest of the World (RoW)* light vehicle production declined by 6%.

**Consolidated Sales**

The Company has substantial operations outside the United States and currently more than 80% of its sales are denominated in currencies other than the U.S. dollar. This makes the Company and its performance in regions outside the United States sensitive to changes in U.S. dollar exchange rates. The measure *Organic sales* presents the increase or decrease in the Company's overall U.S. dollar net sales on a comparative basis, allowing separate discussion of the impacts of acquisitions/divestments and exchange rate fluctuations. The tabular reconciliation below presents the change in *Organic sales* reconciled to the change in the total net sales as can be derived from our unaudited financial statements.

**Reconciliation of the change in *Organic sales* to GAAP financial measure****Components of net sales increase (decrease)****First six months January-June, 2009****(Dollars in millions)**

|                                    | <b>Europe</b> |                | <b>North America</b> |                | <b>Japan</b>  |                | <b>RoW</b>    |                | <b>Total</b>  |                  |
|------------------------------------|---------------|----------------|----------------------|----------------|---------------|----------------|---------------|----------------|---------------|------------------|
|                                    | <b>%</b>      | <b>\$</b>      | <b>%</b>             | <b>\$</b>      | <b>%</b>      | <b>\$</b>      | <b>%</b>      | <b>\$</b>      | <b>%</b>      | <b>\$</b>        |
| Organic sales change               | (32.1)        | (677.5)        | (37.3)               | (296.7)        | (63.0)        | (241.7)        | (10.4)        | (46.4)         | (33.8)        | (1,262.3)        |
| Effect of exchange rates           | (14.5)        | (306.7)        | (5.1)                | (40.2)         | 10.2          | 39.0           | (12.8)        | (56.8)         | (9.7)         | (364.7)          |
| Impact of acquisitions/divestments | 0.4           | 9.2            | 0.3                  | 2.5            |               |                |               |                | 0.3           | 11.7             |
| <b>Reported net sales change</b>   | <b>(46.2)</b> | <b>(975.0)</b> | <b>(42.1)</b>        | <b>(334.4)</b> | <b>(52.8)</b> | <b>(202.7)</b> | <b>(23.2)</b> | <b>(103.2)</b> | <b>(43.2)</b> | <b>(1,615.3)</b> |

For the year's first six months, consolidated sales decreased by 43% to \$2,120 million. Excluding negative currency effects of 10% and the effect of a small acquisition, organic sales decreased by 34% which was 6 percentage points better than the decline in LVP in the Triad. This was mainly due to Autoliv's better than expected performance in North America and new business (see Sales by Region below).

**Sales by Product**

Sales of *airbag products* decreased by 43% to \$1,342 million. Excluding currency effects of 9% and acquisitions, organic sales declined by 35% mainly due to the weak North American and Japanese markets.

Sales of *seatbelt products* decreased by 43% to \$778 million including 12% from negative currency effects. The decline in organic sales of 31% was less than the decline in organic sales of airbags, which is a reflection of the recovery in light vehicle production in China and India, and new

business for such vehicles as the Suzuki A-Star and the Great Wall Cool Bear.

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### Sales by Region

Sales from Autoliv's **European** companies decreased by 46% to \$1,138 million. Excluding negative currency effects of 15% and a small acquisition, organic sales declined by 32%, the same as European light vehicle production.

Sales from Autoliv's **North American** companies decreased by 42% to \$460 million. Excluding negative currency effects of 5% and a small acquisition, organic sales declined by 37%, which was significantly less than the decline in North American light vehicle production. This was due to new business for Ford's F-Series; Chrysler's Minivan and Dodge Ram; Chevrolet's Traverse; and Toyota's Rav4 and Venza.

Sales from Autoliv's companies in **Japan** dropped by 53% to \$181 million despite favorable currency effects of 10%. The decline of 63% in organic sales was due to the general decline in Japanese LVP of 44%, which was exacerbated by an even sharper drop for vehicles with high safety content for export markets in North America and Western Europe.

Sales from Autoliv's companies in the **RoW** declined by 23% to \$341 million including negative currency effects of 13%. The organic sales decline of 10% was slightly worse than the 6% decline in LVP in the region due to a 27% drop in LVP in Korea, the region's largest automotive safety market.

### Earnings for the Six-Month Period Ended June 30, 2009

Gross profit decreased by \$455 million to \$267 million and gross margin to 12.6% from 19.3% due to the substantial cuts in global light vehicle production.

Operating income declined by \$377 million to a loss of \$101 million and operating margin decreased to (4.8%) from 7.4%, despite aggressive cost cutting. Severance and restructuring costs amounted to \$48 million in 2009 compared to \$7 million in the same period 2008. The decrease in operating income was \$78 million less than the decline in gross profit thanks to the Company's action program and other cost savings initiatives.

Income before taxes decreased by \$379 million to a loss of \$131 million. Interest expense, net rose by \$3 million due to new long-term financing and higher average market interest rates compared to the same period 2008.

Net income decreased by \$256 million to a loss of \$84 million due to the \$379 million drop in pre-tax profit. Income taxes were a benefit of \$47 million including \$6 million from discrete items compared to a tax expense of \$72 million and an effective tax rate of 29% in 2008.

Earnings per share declined by \$3.43 to a loss of \$1.08. Severance and restructuring costs accounted for 35 cents of the decline. The average number of shares outstanding increased by 6% to 77.8 million due to sale of treasury shares.

### LIQUIDITY AND SOURCES OF CAPITAL

The Company resumed its 12-year track record and returned to a positive operating cash flow in the second quarter 2009 as compared to negative operating cash flow during the first quarter 2009. During the second quarter, operations generated \$127 million in cash, despite \$21 million in cash outlays for severance and restructuring. The strong cash flow was due to inventory reductions of \$39 million, reductions in other operating assets in addition to better underlying EBITDA-result (for definition, see below).

Cash flow before financing amounted to \$96 million in the second quarter which was even \$9 million more than cash flow during the same quarter 2008. Capital expenditures, net of \$32 million in the second quarter were \$47 million less than depreciation and amortization, and \$40 million less than capital expenditures, net during the same quarter 2008.

Operations generated \$119 million in cash and \$51 million before financing compared to \$324 million and \$187 million during the first six months 2008. Capital expenditures, net amounted to \$66 million and depreciation and amortization to \$150 million for the first six months compared to \$131 million and \$170 million, respectively, last year.

Despite a positive sales recovery in June, receivables decreased in relation to days sales outstanding to 71 from 75 days at the end of the first quarter but increased from 68 days a year ago. Days inventory on-hand decreased sharply to 39 from 53 days at the end of the first quarter but increased from 34 days a year ago despite 34% lower inventories.

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The Company uses the non-GAAP measure Operating working capital as defined in the table below in its communication with investors and for management review of the development of the working capital cash generation from operations. The reconciling items used to derive this measure are by contrast managed as part of the Company's overall debt management.

**Reconciliation of Operating working capital to GAAP financial measure**

(Dollars in millions)

|   | June 30,<br>2009 | March 31,<br>2009 | December 31,<br>2008 | June 30,<br>2008 |
|---|------------------|-------------------|----------------------|------------------|
| Total current assets                      | \$ 1,831.6       | \$ 2,371.1        | \$ 2,086.3           | \$ 2,350.6       |
| Total current liabilities                 | (1,224.5)        | (1,144.8)         | (1,380.7)            | (2,165.9)        |
| <b>Working capital</b>                    | <b>607.1</b>     | <b>1,226.3</b>    | <b>705.6</b>         | <b>184.7</b>     |
| Cash and cash equivalents                 | (311.1)          | (935.4)           | (488.6)              | (127.1)          |
| Short-term debt                           | 150.9            | 207.8             | 270.0                | 583.6            |
| Derivative (asset) and liability, current | (3.2)            | 2.6               | 15.9                 | (4.2)            |
| Dividends payable                         | 2.9              | 0.0               | 14.8                 | 32.8             |

**Operating working capital** \$ 446.6 \$ 501.3 \$ 517.7 \$ 669.8

Operating working capital in relation to 12-month sales increased during the second quarter to 9.2% from 9.0%, but improved from 9.5% a year ago and was still below the cap of 10% in the Company's policy.

The Company uses the non-GAAP measure Net debt as defined in the table below in its communication with investors regarding its capital structure and as the relevant metric monitoring its overall debt management. The reconciling items used to derive this measure are managed as part of overall debt management. This non-GAAP measure is a supplemental measure to the GAAP measure of total debt.

**Reconciliation of Net debt to GAAP financial measure**

(Dollars in millions)

|                           | June 30,<br>2009 | March 31,<br>2009 | December 31,<br>2008 | June 30,<br>2008 |
|---------------------------|------------------|-------------------|----------------------|------------------|
| Short-term debt           | \$ 150.9         | \$ 207.8          | \$ 270.0             | \$ 583.6         |
| Long-term debt            | 1,088.3          | 1,748.1           | 1,401.1              | 752.4            |
| <b>Total debt</b>         | <b>1,239.2</b>   | <b>1,955.9</b>    | <b>1,671.1</b>       | <b>1,336.0</b>   |
| Cash and cash equivalents | (311.1)          | (935.4)           | (488.6)              | (127.1)          |
| Debt-related derivatives  | (10.9)           | (10.1)            | 12.8                 | (14.1)           |

**Net debt** \$ 917.2 \$ 1,010.4 \$ 1,195.3 \$ 1,194.8

Due to the strong cash flow, the Company's net debt was reduced during the second quarter by \$93 million to \$917 million. Gross interest-bearing debt was reduced by \$717 million to \$1,239 million at the end of the quarter, primarily due to the repayment of \$600 million which was temporarily drawn from the revolving credit facility during the credit crisis. At the end of the second quarter, cash and unutilized long-term credit facilities were \$1.2 billion, the same as at the beginning of the quarter despite repayment of \$151 million of capital market debt. Upcoming market-debt maturities during the remainder of the year amount to only \$33 million. During the second quarter, Autoliv issued a new 5-year SEK600 million debt note (equivalent to U.S. \$77 million) without any financial-performance covenants consistent with all other substantial financing for the Company. Net debt decreased by \$278 million during the first six months due to the cash generated in the second quarter and sale in the first quarter of treasury shares and mandatory share purchase contracts. Gross interest-bearing debt decreased by \$432 million. Net debt to capitalization was 28% compared to 36% at the beginning of the year.

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The non-GAAP measure net debt is also used in the non-GAAP measure Leverage ratio which together with the Interest coverage ratio constitute the Company's debt limitation policy. This policy provides guidance to credit and equity investors regarding the extent to which the Company would be prepared to leverage its operations. These measures corresponded, until December 2004, to the financial covenants in the Company's Revolving Credit Facility. Although these covenants no longer exist, the Company believes investors remain interested in these measures. For details on leverage ratio and interest coverage ratio, refer to the tables below that reconcile these two non-GAAP measures to GAAP measures.

**Table of Contents****Reconciliation of Leverage ratio to GAAP financial measure****(Dollars in millions)**

|  | <b>June 30, 2009</b> | <b>June 30, 2008</b> |
|--|----------------------|----------------------|
| Net debt <sup>2)</sup>   | \$ 917.2             | \$ 1,194.8           |
| Senior notes <sup>3)</sup>   | (142.2)              |                      |
| Pension liabilities  | 109.0                | 60.8                 |
| <b>Net debt per the policy</b>   | <b>\$ 884.0</b>      | <b>\$ 1,255.6</b>    |
| (Loss) income before income taxes <sup>4)</sup>  | \$ (130.8)           | \$ 492.3             |
| Plus: Interest expense, net <sup>1) 4)</sup>   | 63.5                 | 56.6                 |
| Depreciation and amortization of intangibles (incl. impairment write-offs) <sup>4)</sup> | 326.3                | 332.3                |
| <b>EBITDA per the Policy <sup>4)</sup></b>   | <b>\$ 259.0</b>      | <b>\$ 881.2</b>      |
| <b>Net debt to EBITDA ratio</b>  | <b>3.4</b>           | <b>1.4</b>           |

1) Interest expense, net, is interest expense less interest income.

2) Net debt is short- and long-term debt and debt-related derivatives less cash and cash equivalents.

3) Debt portion of the equity units offering (for further information see Note 1.10 and Note 1.12).

4) Latest 12-months.

**Reconciliation of Interest coverage ratio to GAAP financial measure****(Dollars in millions)**

|   | <b>June 30, 2009</b> | <b>June 30, 2008</b> |
|---|----------------------|----------------------|
| Operating (loss) income <sup>2)</sup>                                   | \$ (70.0)            | \$ 549.6             |
| Amortization of intangibles (incl. impairment write-offs) <sup>2)</sup> | 23.3                 | 22.6                 |
| <b>Operating profit per the Policy<sup>2)</sup></b>                     | <b>\$ (46.7)</b>     | <b>\$ 572.2</b>      |
| <b>Interest expense, net <sup>1) 2)</sup></b>                           | <b>63.5</b>          | <b>56.6</b>          |
| <b>Interest coverage ratio</b>  | <b>(0.7)</b>         | <b>10.1</b>          |

1) Interest expense, net, is interest expense less interest income.

2) Latest 12-months.

Autoliv's policy is to maintain a leverage ratio significantly below 3.0 times and an interest-coverage ratio significantly above 2.75 times. On June 30, Autoliv's leverage ratio was 3.4 times and interest coverage ratio (0.7) times. Leverage ratio is measured as adjusted net debt in relation to EBITDA (Earnings Before Interest, Taxes, Depreciation and Amortization) and interest coverage as operating income (excluding amortization of intangibles) in relation to interest expense, net. Adjusted net debt includes pension liabilities but excludes the debt from the equity units since these funds are regarded as equity by the credit rating agencies due to the fact that the purchase contracts of the equity units are binding and not revocable. Net debt to capitalization ratio was reduced to 28% from 31% at the end of the previous quarter and from 36% at year end 2008.

During the second quarter total equity increased by \$37 million to \$2,323 million or \$26.79 per share due to currency effects of \$58 million, by \$2 million from common stock incentives and by \$1 million related to pension liabilities. Equity was negatively impacted by \$21 million from the net loss and by \$3 million from dividend to non-controlling interest. During the first six months total equity increased by \$149 million due to the sale in the first quarter of treasury shares and mandatory share purchase contracts for \$236 million, net. Equity also increased by \$7 million due to currency effects, by \$3 million due to common stock incentives and by \$2 million to pension liabilities.

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Equity was negatively impacted by \$85 million for the net loss, by \$3 million from dividend to non-controlling interest and \$11 million from acquiring the minority interest in NHA.

Return on total equity was negative 8% and return on capital employed negative 6% compared to 15% and 15% for the same six-month period 2008.

### **OFF-BALANCE SHEET ARRANGEMENTS**

The Company does not have any off-balance sheet arrangements that have, or are reasonably likely to have, a material current or future effect on its financial position, results of operations or cash flows.

### **Headcount**

Total headcount (permanent and temporary employees) was reduced by more than 200 during the quarter and by 4,000 during the first six months to less than 33,400, despite the acquisition of EMT that added 245 at the beginning of the year. Since July 2008 when the Company's action program was initiated, the gross headcount reduction has been more than 10,000 or 23% of total headcount.

Due to the strong demand in China and India, the number of temporary workers in manufacturing increased by almost 900 during the quarter. However, in high-cost countries, headcount decreased by nearly 400, while the number of indirects in production overhead, SG&A and RD&E decreased by almost 600 and the number of permanent employees decreased by close to 1,000.

### **Outlook**

The latest forecasts from J.D. Power and CSM indicate a decline during the third quarter 2009 of 14% in global LVP from the same period 2008. For North America and Western Europe combined they forecast a decline of 16%. For the full year, the market institutes predict declines in LVP of 19% globally and of 27% in North America and Western Europe combined.

Based on these assumptions and our customer call-offs, organic sales during the third quarter are expected to decline in the range of 15-20%, while currency effects will have a negative impact of 5% provided the exchange rates at the middle of July prevail. Consequently, consolidated sales are expected to decline in the range of 20-25% for the third quarter.

As in the previous quarters, Autoliv expects to continue to offset a significant portion of the impact of this expected sales decline. As a result, a positive operating margin in the range of 1-3% is expected for the quarter, excluding restructuring costs.

For the rest of the year, Autoliv expects to outperform LVP in its major markets and, as a consequence, achieve an organic sales development for the full year 2009 that is 3-5% better than LVP in North America and Western Europe. In addition, the current indications for the full year 2009 are that the Company will be able to report a small operating profit before restructuring charges resulting in an expected positive operating margin of at least 1% before restructuring charges and a positive cash flow before financing despite an exceptionally challenging year.

The projected effective tax rate for the remainder of the year is estimated to be a benefit in the region of 30%, excluding discrete tax items.

### **OTHER RECENT EVENTS**

#### **Launches in the 2nd quarter 2009**

*Chevrolet's new Equinox:* Frontal airbags, steering wheel, seatbelts with pretensioners and safety electronics

*Ford's new Fiesta:* Safety electronics

*Great Wall's new Cool Bear:* Frontal airbags, steering wheel, seatbelts with pretensioners and safety electronics

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*KIA's new Sorento:* Frontal airbags, inflatable curtains, side airbags, seatbelts with pretensioners and safety electronics

*Nissan's new Cube:* Seatbelts with pretensioners

*Volkswagen's new Polo:* Side airbags and seatbelts



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### **Other Significant Events**

Effective September 2008, Autoliv acquired the automotive radar sensor business of Tyco Electronics which has had a marginal effect on consolidated sales. In January 2009, Autoliv acquired most of the assets in the steel stamping supplier EMT. This acquisition did not have any material impact on Autoliv's sales. At the beginning of 2009, Autoliv acquired the remaining shares in the Chinese seatbelt company NHA, an already consolidated entity.

Autoliv has recently received several customer awards. From Daimler, a Supplier Award for development expertise and highly constructive cooperation; from Ford, two Excellence Gold Awards for achieving superior quality, delivery and cost performance; and from Maruti-Suzuki an Overall Excellence Gold Award for the launch of the first local airbag project in India – the Suzuki A-star.

At the conference Enhanced Safety of Vehicles (ESV), Autoliv showed a high-performance, reversible seatbelt system that uses compressed air to reset itself. It will be especially efficient in multiple-impact crashes.

Mats Wallin, Corporate Controller, has been appointed new CFO to replace Marika Fredriksson, who has accepted employment with another company.

### **Annual General Meeting of Shareholders**

At the 2009 Shareholders Meeting held in Chicago on May 6, George A. Lorch, James M. Ringler, Kazuhiko Sakamoto and Dr. Wolfgang Ziebart were re-elected to the Board; the appointment of Ernst & Young AB as independent auditors for the fiscal year 2009 was ratified; and the amendments to the Employee Stock Incentive Plan were approved.

### **Next Report**

Autoliv intends to publish the quarterly report for the third quarter 2009 on October 20.

### **CONTRACTUAL OBLIGATIONS AND COMMITMENTS**

As of June 30, 2009, the Company's future contractual obligations, have not changed materially from the amounts reported in the 2008 Annual Report on Form 10-K filed with SEC on February 24, 2009.

### **ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

As of June 30, 2009, there have been no material changes to the information related to quantitative and qualitative disclosures about market risk that was provided in the Company's 2008 Annual Report on Form 10-K filed with the SEC on February 24, 2009.

### **ITEM 4. CONTROLS AND PROCEDURES**

#### **(a) Evaluation of Disclosure Controls and Procedures**

An evaluation has been carried out, under the supervision and with the participation of the Company's management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the Exchange Act)) as of the end of the period covered by this report. Based on such evaluation, the Company's Chief Executive Officer and Chief Financial Officer have concluded that, as of the end of such period, the Company's disclosure controls and procedures are effective in recording, processing, summarizing and reporting, on a timely basis, information required to be disclosed by the Company in reports that it files or submits under the Exchange Act.

(b) Changes in Internal Control over Financial Reporting

There have not been any changes in the Company's internal control over financial reporting (as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during the fiscal quarter to which this report relates that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

**ITEM 4T. CONTROLS AND PROCEDURES**

Not applicable.

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**PART II - OTHER INFORMATION**

**ITEM 1. LEGAL PROCEEDINGS**

Various claims, lawsuits and proceedings are pending or threatened against the Company or its subsidiaries, covering a range of matters that arise in the ordinary course of its business activities with respect to commercial, product liability and other matters.

Litigation is subject to many uncertainties, and the outcome of any litigation cannot be assured. After discussions with counsel, it is the opinion of management that the litigation to which the Company is currently a party will not have a material adverse impact on the consolidated financial position of Autoliv. The Company may, however, experience material product liability or other losses in the future.

The Company believes that it is currently adequately insured against product and other liability risks at levels sufficient to cover potential claims. The level of coverage may, however, be insufficient in the future or unavailable on the market.

For further discussion of legal proceedings, see Note 1.11 Contingent Liabilities to the Unaudited Consolidated Financial Statements Legal Proceedings included in this quarterly report on Form 10-Q.

**ITEM 1A. RISK FACTORS**

The risk factors set forth below are in addition to the risk factors previously disclosed in Part I, Item 1A. Risk Factors in our annual report on Form 10-K for the year ended December 31, 2008, which includes a detailed discussion of risk factors that could materially affect our business, financial condition or results of operations, and is herein incorporated by reference.

**Fluctuations in interest rates may give rise to arbitrage opportunities, which would affect the trading prices of the Corporate Units, Treasury Units, notes and our common stock.**

Fluctuations in interest rates may give rise to arbitrage opportunities based upon changes in the relative value of the common stock underlying the purchase contracts and of the other components of the Equity Units. Any such arbitrage could, in turn, affect the trading prices of the Corporate Units, Treasury Units, notes and our common stock.

**You should not anticipate or expect the payment of cash dividends on our common stock.**

Our dividend policy is subject to the discretion of our Board of Directors and depends upon a number of factors, including our earnings, financial condition, cash and capital needs and general economic or business conditions. Although we have previously used dividends as a way to return value to our stockholders, our Board of Directors determined that a suspension of our quarterly dividend for the second quarter of 2009 was necessary in light of the decline in global light vehicle production, the uncertainty surrounding the current recession and the inherent risk of customer defaults. In the future, there can be no assurance that the Board of Directors will declare a dividend.

**Our level of indebtedness may harm our financial condition and results of operations.**

We have incurred indebtedness under our credit facility. As of June 30, 2009, we have utilized approximately \$200 million of our credit facility. Additionally, we have incurred indebtedness of \$400 million through a private placement in 2007 and \$165 million as in our recent Equity Units offering. Although our revolving credit facility does not have financial covenants, our level of indebtedness will have several important effects on our future operations, including, without limitation:

a portion of our cash flows from operations will be dedicated to the payment of any interest or could be used for amortization required with respect to outstanding indebtedness;

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increases in our outstanding indebtedness and leverage will increase our vulnerability to adverse changes in general economic and industry conditions, as well as to competitive pressure;

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depending on the levels of our outstanding debt, our ability to obtain additional financing for working capital, acquisitions, capital expenditures, general corporate and other purposes may be limited; and

recent credit market events and the subsequent tightening of the availability of capital both from financial institutions and the debt markets may have an adverse affect on our ability to access additional capital.

**ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS****Stock repurchase program**

During the second quarter of 2009, Autoliv made no stock repurchases. Since the repurchasing program was adopted in 2000, Autoliv has bought back 34.3 million shares at an average cost of \$42.93 per share. Under the existing authorizations, another 3 million shares may be repurchased. We have suspended our share repurchases since we believe it is prudent to preserve cash in order to maintain a strong cash position in the current uncertain business environment.

**ITEM 3. DEFAULTS UPON SENIOR SECURITIES**

Not applicable.

**ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS**

Our Annual Meeting of Stockholders was held on May 6, 2009. At the annual meeting, the following matters were voted on with the following results:

**Election of Directors:** George A. Lorch, James M. Ringler, Kazuhiko Sakamoto and Dr. Wolfgang Ziebart were elected to serve as directors for a term of 3 years. Votes cast were as follows:

| Name of Director     | Votes For  | Votes Withheld |
|----------------------|------------|----------------|
| George A. Lorch      | 63,814,975 | 2,036,430      |
| James M. Ringler     | 62,663,455 | 3,187,950      |
| Kazuhiko Sakamoto    | 64,082,735 | 1,768,670      |
| Dr. Wolfgang Ziebart | 64,082,800 | 1,768,605      |

**Ratification of Auditors:** Stockholders of the Company ratified the appointment of Ernst & Young AB as the Company's independent registered public accounting firm for fiscal 2009. Votes cast were as follows:

| Votes For  | Votes Against | Abstentions |
|------------|---------------|-------------|
| 64,774,697 | 821,006       | 255,702     |

**Approval of our Amended and Restated 1997 Stock Incentive Plan.** Stockholders of the Company, the stockholders of the Company approved the amendment and restatement of the Company's 1997 Stock Incentive Plan. Votes cast were as follows:

| Votes For  | Votes Against | Abstentions | Broker Non-Votes |
|------------|---------------|-------------|------------------|
| 53,853,534 | 5,672,986     | 2,703,428   | 3,621,457        |

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Consistent with our previous disclosure in the Company's 2009 proxy statement filed with the SEC on March 23, 2009, broker non-votes were not counted with regard to the approval of our Amended and Restated 1997 Stock Incentive Plan.

### **ITEM 5. OTHER INFORMATION**

Not applicable.

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| <b>Exhibit No.</b> | <b>Description</b>  |
|--------------------|---|
| 3.1                | Autoliv's Restated Certificate of Incorporation incorporated herein by reference to Exhibit 3.1 to the Quarterly Report on Form 10-Q, filed on May 14, 1997.  |
| 3.2                | Autoliv's Restated By-Laws incorporated herein by reference to Exhibit 3.2 to the Quarterly Report on form 10-Q, filed on May 14, 1997.   |
| 4.1                | Senior Indenture, dated March 30, 2009, between Autoliv and U.S. Bank National Association, as trustee, incorporated herein by reference to Exhibit 4.1 to Autoliv's Registration Statement on Form 8-A (File No. 001-12933, filing date March 30, 2009).   |
| 4.2                | First Supplemental Indenture, dated March 30, 2009, between Autoliv and U.S. Bank National Association, as trustee, incorporated herein by reference to Exhibit 4.2 to Autoliv's Registration Statement on Form 8-A (File No. 001-12933).   |
| 4.3                | Purchase Contract and Pledge Agreement, dated March 30, 2009, among Autoliv and U.S. Bank National Association, as Stock Purchase Contract Agent, and U.S. Bank National Association, as Collateral Agent, Custodial Agent and Securities Intermediary, incorporated herein by reference to Exhibit 4.3 to Autoliv's Registration Statement on Form 8-A (File No. 001-12933).       |
| 10.1               | Facilities Agreement, dated November 13, 2000, among Autoliv, Inc. and the lenders named therein, as amended by amendment dated November 5, 2001, as further amended by amendment dated December 12, 2001, and as further amended by amendment dated June 6, 2002, is incorporated herein by reference to Exhibit 10.1 on Form 10-K/A (File No. 1-12933, filing date July 2, 2002). |
| 10.2               | Autoliv, Inc. 1997 Stock Incentive Plan, incorporated herein by reference to Autoliv's Registration Statement on Form S-8 (File No. 333-26299, filing date May 1, 1997).  |
| 10.3               | Amendment No. 1 to Autoliv, Inc. Stock Incentive Plan, is incorporated herein by reference to Exhibit 10.3 on Form 10-K/A (File No. 1-12933, filing date July 2, 2002).   |
| 10.4               | Form of Employment Agreement between Autoliv, Inc. and its executive officers, is incorporated herein by reference to Exhibit 10.4 on Form 10-K/A (File No. 1-12933, filing date July 2, 2002).   |
| 10.5               | Form of Supplementary Agreement to the Employment Agreement between Autoliv and certain of its executive officers, is incorporated herein by reference to Exhibit 10.5 on Form 10-K/A (File No. 1-12933, filing date July 2, 2002).   |
| 10.6               | Employment Agreement, dated November 11, 1998, between Autoliv, Inc. and Lars Westerberg, is incorporated herein by reference to Exhibit 10.6 on Form 10-K/A (File No. 1-12933, filing date July 2, 2002).  |
| 10.7               | Form of Severance Agreement between Autoliv and its executive officers, is incorporated herein by reference to Exhibit 10.7 on Form 10-K/A (File No. 1-12933, filing date July 2, 2002).  |
| 10.8               | Pension Agreement, dated November 26, 1999, between Autoliv AB and Lars Westerberg, is incorporated herein by reference to Exhibit 10.8 on Form 10-K/A (File No. 1-12933, filing date July 2, 2002).  |
| 10.9               | Form of Amendment to Employment Agreement - notice, is incorporated herein by reference to Exhibit 10.9 on Form 10-K (File No. 1-12933, filing date March 14, 2003).  |
| 10.10              | Form of Amendment to Employment Agreement - pension, is incorporated herein by reference to Exhibit 10.10 on Form 10-K (File No. 1-12933, filing date March 14, 2003).  |
| 10.11              | Form of Agreement - additional pension, is incorporated herein by reference to Exhibit 10.11 on Form 10-K (File No. 1-12933, filing date March 14, 2003).   |
| 10.12              | Amendment No.2 to the Autoliv, Inc. 1997 Stock Incentive Plan, is incorporated herein by reference to Exhibit 10.12 on Form 10-K (File No. 1-12933, filing date March 11, 2004).  |

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- 10.13 Employment Agreement, dated March 31, 2007, between Autoliv, Inc. and Jan Carlson, is incorporated herein by reference to Exhibit 10.13 on Form 10-Q (File No. 1-12933, filing date October 25, 2007).
- 10.14 Retirement Benefits Agreement, dated August 14, 2007, between Autoliv AB and Jan Carlson, is incorporated herein by reference to Exhibit 10.14 on Form 10-Q (File No. 1-12933, filing date October 25, 2007).
- 10.15 Settlement Agreement, dated August 26, 2008, between Autoliv France, SNC and Autoliv, Inc. and Mr. Benoît Marsaud, is incorporated herein by reference to Exhibit 10.15 on form 10-Q (File No. 1-12933, filing date October 22, 2008).
- 10.16 Terms and conditions for Autoliv, Inc. s issue of SEK 150 million Floating Rate Bonds due 2010, dated October 17, 2008, is incorporated herein by reference to Exhibit 10.16 on form 10-Q (File No. 1-12933, filing date October 22, 2008).
- 10.17 Terms and conditions for Autoliv, Inc. s issue of SEK 300 million Floating Rate Bonds due 2011, dated October 17, 2008, is incorporated herein by reference to Exhibit 10.17 on form 10-Q (File No. 1-12933, filing date October 22, 2008).
- 10.18 Facility Agreement, dated October 16, 2008, between Autoliv, Inc. and Skandinaviska Enskilda Banken for SEK 1 billion facility, is incorporated herein by reference to Exhibit 10.18 on form 10-Q (File No. 1-12933, filing date October 22, 2008).
- 10.19 Amended and Restated Autoliv, Inc. 1997 Stock Incentive Plan, filed as Appendix A of the Definitive Proxy Statement of the Company on Schedule 14A filed on March 23, 2009 and is incorporated herein by reference.
- 11 Information concerning the calculation of Autoliv s earnings per share is included in Note 1 of the Consolidated Notes to Financial Statements contained in the Company s Annual Report on Form 10-K (File No. 1-12933, filing date February 24, 2009) and is incorporated herein by reference.
- 31.1\* Certification of the Chief Executive Officer of Autoliv, Inc. pursuant to Rules 13a-14(a) and 15d-14(a) of the Securities Exchange Act of 1934, as amended.
- 31.2\* Certification of the Chief Financial Officer of Autoliv, Inc. pursuant to Rules 13a-14(a) and 15d-14(a) of the Securities Exchange Act of 1934, as amended.
- 32.1\* Certification of the Chief Executive Officer of Autoliv, Inc. pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2\* Certification of the Chief Financial Officer of Autoliv, Inc. pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

\* Filed herewith.

**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: July 22, 2009

AUTOLIV, INC.

(Registrant)

By: /s/ Mats Wallin  
Mats Wallin  
Chief Financial Officer  
(Duly Authorized Officer and Principal Financial Officer)