

ICO Global Communications (Holdings) LTD

Form 10-Q

November 04, 2010

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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended September 30, 2010

Or

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 001-33008

**ICO GLOBAL COMMUNICATIONS (HOLDINGS) LIMITED**

(Exact name of registrant as specified in its charter)

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**Delaware** **98-0221142**  
(State or other jurisdiction of **(IRS Employer**  
**incorporation or organization)** **Identification No.)**  
**2300 Carillon Point, Kirkland, Washington 98033**  
(Address of principal executive offices including zip code)  
**(425) 278-7100**  
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No .

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No .

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer   
Non-accelerated filer  (Do not check if a smaller reporting company) Smaller reporting company   
Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No .

As of November 1, 2010, the registrant had 199,980,177 shares of Class A common stock and 53,660,000 shares of Class B common stock outstanding.

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**ICO GLOBAL COMMUNICATIONS (HOLDINGS) LIMITED**

**FORM 10-Q**

**For the three and nine months ended September 30, 2010**

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**Table of Contents****PART I FINANCIAL INFORMATION****Item 1. Financial Statements****ICO Global Communications (Holdings) Limited****(A Development Stage Enterprise)****Condensed Consolidated Balance Sheets****(In thousands, except share data, unaudited)**

|   | <b>September 30,<br/>2010</b> | <b>December 31,<br/>2009</b> |
|---|-------------------------------|------------------------------|
| <b>ASSETS</b>   |                               |                              |
| Current assets:   |                               |                              |
| Cash and cash equivalents   | \$ 23,274                     | \$ 4,983                     |
| Prepaid expenses and other current assets   | 1,246                         | 1,039                        |
| <b>Total current assets</b>   | <b>24,520</b>                 | <b>6,022</b>                 |
| Property in service net of accumulated depreciation of \$473 and \$347, respectively  | 257                           | 383                          |
| Other assets  | 199                           | 253                          |
| Investment in DBSD  | 23,650                        | 23,650                       |
| <b>Total</b>  | <b>\$ 48,626</b>              | <b>\$ 30,308</b>             |
| <b>LIABILITIES AND STOCKHOLDERS DEFICIENCY IN ASSETS</b>  |                               |                              |
| Current liabilities:  |                               |                              |
| Accounts payable  | \$ 271                        | \$ 1,174                     |
| Accrued expenses  | 20,789                        | 19,233                       |
| Payable to affiliates   | 1,264                         | 1,292                        |
| Accrued interest  | 27,066                        | 22,657                       |
| Capital lease obligations   | 18,940                        | 18,385                       |
| <b>Total current liabilities</b>  | <b>68,330</b>                 | <b>62,741</b>                |
| Income tax  | 12,315                        | 13,172                       |
| <b>Total liabilities</b>  | <b>80,645</b>                 | <b>75,913</b>                |
| Commitments and contingencies (Note 6)  |                               |                              |
| Stockholders' deficiency in assets:   |                               |                              |
| Preferred stock, \$.01 par value, 75,000,000 shares authorized, no shares issued or outstanding   |                               |                              |
| Class A common stock, \$.01 par value, 900,000,000 shares authorized, 258,189,431 and 213,014,265 shares issued, and 199,980,177 and 154,876,313 shares outstanding | 2,582                         | 2,130                        |
| Class B convertible common stock, \$.01 par value, 150,000,000 shares authorized, 84,663,382 shares issued and 53,660,000 shares outstanding                        | 847                           | 847                          |
| Additional paid-in capital  | 2,786,886                     | 2,756,406                    |
| Treasury stock, 58,209,254 and 58,137,952 shares of Class A common stock and 31,003,382 shares of Class B convertible common stock                                  | (877,700)                     | (877,648)                    |

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|  |             |             |
|--|-------------|-------------|
| Accumulated other comprehensive loss             | (9,831)     | (7,223)     |
| Deficit accumulated during the development stage | (1,934,803) | (1,920,117) |
| Total stockholders' deficiency in assets         | (32,019)    | (45,605)    |
| Total  | \$ 48,626   | \$ 30,308   |

The accompanying notes are an integral part of these condensed consolidated financial statements.

**Table of Contents****ICO Global Communications (Holdings) Limited****(A Development Stage Enterprise)****Condensed Consolidated Statements of Operations****(In thousands, except share and per share data, unaudited)**

|  | Three months ended<br>September 30, |                   | Nine months ended<br>September 30, |                   | February 9, 2000<br>(inception) to<br>September 30, 2010<br>(development<br>stage period) |
|--|-------------------------------------|-------------------|------------------------------------|-------------------|---|
|  | 2010                                | 2009              | 2010                               | 2009              |   |
| Operating expenses:  |                                     |                   |                                    |                   |   |
| General and administrative   | \$ 3,649                            | \$ 4,375          | \$ 12,235                          | \$ 34,046         | \$ 725,068  |
| Research and development   |                                     |                   |                                    | 1,639             | 83,792  |
| Contract settlements   |                                     |                   |                                    |                   | (74,955)  |
| Impairment of property under construction  |                                     |                   |                                    |                   | 1,438,304   |
| Loss on disposal of assets   |                                     |                   |                                    |                   | 11,117  |
| <b>Total operating expenses</b>  | <b>3,649</b>                        | <b>4,375</b>      | <b>12,235</b>                      | <b>35,685</b>     | <b>2,183,326</b>  |
| Operating loss   | (3,649)                             | (4,375)           | (12,235)                           | (35,685)          | (2,183,326)   |
| Interest income  | 6                                   | 1                 | 11                                 | 543               | 138,278   |
| Interest expense   | (1,130)                             | (971)             | (3,274)                            | (35,758)          | (270,879)   |
| Gain (loss) on deconsolidation of DBSD   |                                     | (474)             |                                    | 280,971           | 280,971   |
| Other expense  | (1,093)                             | (791)             | (582)                              | (7,184)           | (6,580)   |
| <b>Income (loss) before income taxes</b>   | <b>(5,866)</b>                      | <b>(6,610)</b>    | <b>(16,080)</b>                    | <b>202,887</b>    | <b>(2,041,536)</b>  |
| Income tax benefit (expense)   | (372)                               | (245)             | 1,394                              | (766)             | 116,465   |
| <b>Net income (loss) before cumulative effect of change<br/>in accounting principle</b>          | <b>(6,238)</b>                      | <b>(6,855)</b>    | <b>(14,686)</b>                    | <b>202,121</b>    | <b>(1,925,071)</b>  |
| Cumulative effect of change in accounting principle  |                                     |                   |                                    |                   | (1,944)   |
| <b>Net income (loss)</b>   | <b>\$ (6,238)</b>                   | <b>\$ (6,855)</b> | <b>\$ (14,686)</b>                 | <b>\$ 202,121</b> | <b>\$ (1,927,015)</b>   |
| Basic and diluted income (loss) per share:   |                                     |                   |                                    |                   |   |
| Income (loss) before cumulative effect of change in<br>accounting principle                      | \$ (0.02)                           | \$ (0.03)         | \$ (0.06)                          | \$ 0.97           | \$ (9.68)   |
| Cumulative effect of change in accounting principle  |                                     |                   |                                    |                   | (0.01)  |
| <b>Basic and diluted income (loss) per share</b>   | <b>\$ (0.02)</b>                    | <b>\$ (0.03)</b>  | <b>\$ (0.06)</b>                   | <b>\$ 0.97</b>    | <b>\$ (9.69)</b>  |
| Weighted average shares outstanding used to<br>compute basic and diluted income (loss) per share | 251,519,728                         | 208,069,143       | 240,737,367                        | 207,796,396       | 198,921,829   |

The accompanying notes are an integral part of these condensed consolidated financial statements.

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**ICO Global Communications (Holdings) Limited**

**(A Development Stage Enterprise)**

**Condensed Consolidated Statements of Comprehensive Income (Loss)**

**(In thousands, unaudited)**

|                                    | <b>Three months ended<br/>September 30,</b> |             | <b>Nine months ended<br/>September 30,</b> |             | <b>February 9, 2000<br/>(inception) to<br/>September 30, 2010<br/>(development<br/>stage period)</b> |
|------------------------------------|---|-------------|--|-------------|--|
|                                    | <b>2010</b>                                 | <b>2009</b> | <b>2010</b>                                | <b>2009</b> |  |
| Net income (loss)                  | \$ (6,238)                                  | \$ (6,855)  | \$ (14,686)                                | \$ 202,121  | \$ (1,927,015)   |
| Other comprehensive loss:          |   |             |  |             |  |
| Cumulative translation adjustments | (2,155)                                     | (201)       | (2,608)                                    | (13,133)    | (9,831)  |
| Comprehensive income (loss)        | \$ (8,393)                                  | \$ (7,056)  | \$ (17,294)                                | \$ 188,988  | \$ (1,936,846)   |

The accompanying notes are an integral part of these condensed consolidated financial statements.

**Table of Contents****ICO Global Communications (Holdings) Limited****(A Development Stage Enterprise)****Condensed Consolidated Statements of Cash Flows****(In thousands, except share data, unaudited)**

|  | Nine months ended<br>September 30, |            | February 9, 2000<br>(inception) to<br>September 30, 2010<br>(development<br>stage period) |
|--|------------------------------------|------------|---|
|  | 2010                               | 2009       |   |
| <b>Operating activities:</b>   |                                    |            |   |
| Net income (loss)  | \$ (14,686)                        | \$ 202,121 | \$ (1,927,015)  |
| Adjustments to reconcile net income (loss) to net cash used in operating activities: |                                    |            |   |
| Stock-based compensation   | 1,293                              | 4,145      | 47,812  |
| Depreciation   | 97                                 | 225        | 4,617   |
| Non-cash interest expense  |                                    | 7,374      | 54,638  |
| Non-cash settlement of litigation matter   |                                    |            | 2,385   |
| Gain on deconsolidation of DBSD  |                                    | (280,971)  | (280,971)   |
| Unrealized foreign exchange (gains) losses   | (334)                              | 2,905      | (5,757)   |
| Losses on disposal of assets   |                                    |            | 11,117  |
| Impairment of property under construction  |                                    |            | 1,438,304   |
| Gain on contract settlements   |                                    |            | (74,955)  |
| Gain on Nextel share-pledge derivative   |                                    |            | (9,168)   |
| Deferred income tax credit   |                                    |            | (122,031)   |
| Realized losses on sales of investment securities                                    |                                    | 5,145      | 7,779   |
| Unrealized (gains) losses on investment securities                                   |                                    | (1,608)    | 11,378  |
| Fair value adjustment for ARS Put Option   |                                    | 690        | (4,442)   |
| Amortization of capitalized Gateway Operator incentive                               |                                    |            | 2,593   |
| Cost of issuance of shares to distribution partners                                  |                                    |            | 37,440  |
| Other  | 856                                | 500        | 31,220  |
| Other changes in certain assets and liabilities:                                     |                                    |            |   |
| Prepaid expenses and other current/non-current assets                                | (175)                              | 4,350      | 46,012  |
| Accounts payable   | (902)                              | 2,459      | 1,487   |
| Accrued interest payable   | 3,300                              | 28,579     | 90,389  |
| Income taxes and other accrued expenses  | 358                                | 495        | 67,485  |
| Net cash used in operating activities  | (10,193)                           | (23,591)   | (569,683)   |
| <b>Investing activities:</b>   |                                    |            |   |
| Proceeds from launch insurance   |                                    |            | 225,000   |
| Debtor in possession advance in relation to Old ICO                                  |                                    |            | (275,000)   |
| Acquisition of net assets of Old ICO   |                                    |            | (117,590)   |
| Cash received from Old ICO at acquisition  |                                    |            | 107,436   |
| Restricted cash  |                                    |            | (5,074)   |
| Purchases of satellite system under construction                                     |                                    | (4,059)    | (414,618)   |
| Purchases of property under construction   |                                    |            | (497,890)   |
| Purchases of property in service   |                                    | (14)       | (3,548)   |
| Investments in unconsolidated subsidiaries   |                                    | (3,848)    | (6,221)   |
| Payments to affiliates   | (861)                              |            | (1,150)   |
| Purchases of other assets  |                                    |            | (14,000)  |



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|  |           |          |             |
|--|-----------|----------|-------------|
| Purchases of investment securities                           |           |          | (4,404,343) |
| Maturities and sales of investment securities                | 12,505    |          | 4,332,756   |
| Purchases of restricted investments                          |           |          | (94,283)    |
| Maturities and sales of restricted investments               |           |          | 94,305      |
| Proceeds from contract amendments                            |           |          | 44,434      |
| Proceeds from sale of assets                                 |           |          | 12,106      |
| Net cash provided by (used in) investing activities          | (861)     | 4,584    | (1,017,680) |
| Financing activities:  |           |          |             |
| Proceeds from issuance of common stock                       |           |          | 625,353     |
| Proceeds from exercise of stock options                      |           |          | 139         |
| Proceeds from issuance of convertible notes                  |           |          | 650,000     |
| Convertible notes debt issuance costs                        |           |          | (29,558)    |
| Proceeds from working capital facility                       |           |          | 40,000      |
| Working capital facility debt issuance costs                 |           |          | (2,461)     |
| Proceeds from sales of subsidiary stock and stock options    |           |          | 9,920       |
| Proceeds from Rights Offering                                | 30,009    |          | 30,009      |
| Rights Offering issuance costs                               | (770)     |          | (770)       |
| Payment of withholding taxes from stock awards               | (50)      | (101)    | (987)       |
| Advances from (payments to) affiliates                       |           | (2)      | 324,395     |
| Repayment of advances from affiliates                        |           |          | (324,395)   |
| Repayment of note payable to Eagle River                     |           |          | (37,500)    |
| Repayment of operator financing                              |           |          | (5,727)     |
| Proceeds from pledge of Nextel shares                        |           |          | 351,600     |
| Proceeds from loan from Teledesic LLC                        |           |          | 20,000      |
| Acquisition of ICO shares from minority interest stockholder |           |          | (30,868)    |
| Net cash provided by (used in) financing activities          | 29,189    | (103)    | 1,619,150   |
| Effect of foreign exchange rate changes on cash              | 156       | (1,769)  | (8,513)     |
| Net increase (decrease) in cash and cash equivalents         | 18,291    | (20,879) | 23,274      |
| Cash and cash equivalents beginning of period                | 4,983     | 29,261   |             |
| Cash and cash equivalents end of period                      | \$ 23,274 | \$ 8,382 | \$ 23,274   |

(continued)

**Table of Contents****ICO Global Communications (Holdings) Limited****(A Development Stage Enterprise)****Condensed Consolidated Statements of Cash Flows (Continued)****(In thousands, except share data, unaudited)**

|   | Nine months<br>ended<br>September 30, |         | February 9, 2000<br>(inception) to<br>September 30, 2010<br>(development<br>stage period) |
|---|---------------------------------------|---------|---|
|   | 2010                                  | 2009    |   |
| <b>Supplemental disclosures:</b>  |                                       |         |   |
| Income taxes paid   | \$                                    | \$      | \$ 7,871  |
| Interest paid   |                                       | 339     | 150,948   |
| Capitalized interest  |                                       | 1,054   | 98,504  |
| <b>Supplemental disclosures of non-cash activities:</b>   |                                       |         |   |
| Issuance of Class A common shares in respect of investment in Ellipso, Inc.                               |                                       |         | 6,863   |
| Issuance of Class B common shares in respect of investment in Ellipso, Inc.                               |                                       |         | 74  |
| Issuance of Class A common shares in respect of investment in Constellation Communications Holdings, Inc. |                                       |         | 904   |
| Issuance of Class A common shares for settlement of litigation matter                                     |                                       |         | 2,385   |
| Issuance of Class A common shares for advisory services   | 375                                   | 375     | 2,403   |
| Issuance of Class A common shares for stock-based compensation  | 79                                    | 136     | 3,906   |
| Payment in form of ARS as compensation for advisory services  |                                       | 500     | 500   |
| Decrease in accrued satellite system construction payable, net of liquidated damages                      |                                       | (8,973) |   |
| Equipment acquired in capital lease agreements  |                                       |         | 42,096  |
| Issuance of warrants for the repayment of debt  |                                       |         | 4,950   |
| Interest payment on convertible debt in the form of additional notes                                      |                                       | 29,964  | 86,276  |
| Investment in DBSD upon deconsolidation   |                                       | 23,650  | 23,650  |
| Increase in payable to affiliates   | 833                                   |         | 2,415   |
| <b>The following securities of ICO arose from the acquisition of Old ICO's net assets:</b>                |                                       |         |   |
| 93,700,041 Class A common shares and options to acquire Class A common shares issued                      |                                       |         | 679,873   |
| 31,003,382 Class B common shares issued   |                                       |         | 275,000   |
| 1,600,000 Class A common shares issued to distribution partners   |                                       |         | 16,720  |
| 200,000 Class A common shares committed to distribution partners  |                                       |         | 2,090   |
| 50,000,000 warrants issued to acquire Class A common shares   |                                       |         | 180,000   |
|   |                                       |         | (concluded)   |

The accompanying notes are an integral part of these condensed consolidated financial statements.

**Table of Contents****ICO Global Communications (Holdings) Limited****(A Development Stage Enterprise)****Condensed Consolidated Statements of Changes in Stockholders Deficiency in Assets****(In thousands, except share data, unaudited)**

|  | Class A<br>shares | Common stock<br>Class B<br>shares | Amount   | Additional<br>paid-in<br>capital | Treasury<br>stock | Accumulated<br>other<br>comprehensive<br>income<br>(loss) | Deficit<br>accumulated<br>during the<br>development<br>stage | Total<br>stockholders<br>deficiency<br>in<br>assets |
|--|-------------------|-----------------------------------|----------|----------------------------------|-------------------|---|--|---|
| Balance, December 31, 2008   | 154,006,103       | 53,660,000                        | \$ 2,967 | \$ 2,790,967                     | \$ (877,545)      | \$ 6,695  | \$ (2,115,595)   | \$ (192,511)  |
| Issuance of Class A common<br>stock for advisory services                            | 865,138           |                                   | 9        | 366                              |                   |   |  | 375   |
| Class A shares withheld at<br>vesting to cover income tax<br>withholding obligations | (103,467)         |                                   |          |                                  | (80)              |   |  | (80)  |
| Stock-based compensation<br>and issuance of restricted<br>stock, net of forfeitures  | (19,378)          |                                   |          | 4,145                            |                   |   |  | 4,145   |
| Deconsolidation of DBSD  |                   |                                   |          | (40,123)                         |                   | (12,640)  |  | (52,763)  |
| Other comprehensive loss   |                   |                                   |          |                                  |                   | (493)   |  | (493)   |
| Net income   |                   |                                   |          |                                  |                   |   | 202,121  | 202,121   |
| Balance, September 30, 2009  | 154,748,396       | 53,660,000                        | \$ 2,976 | \$ 2,755,355                     | \$ (877,625)      | \$ (6,438)  | \$ (1,913,474)   | \$ (39,206)   |
| Balance, December 31, 2009   | 154,876,313       | 53,660,000                        | \$ 2,977 | \$ 2,756,406                     | \$ (877,648)      | \$ (7,223)  | \$ (1,920,117)   | \$ (45,605)   |
| Issuance of Class A common<br>stock for advisory services                            | 280,166           |                                   | 3        | 372                              |                   |   |  | 375   |
| Issuance of Class A common<br>stock for Rights Offering, net<br>of issuance costs    | 42,870,000        |                                   | 429      | 28,810                           |                   |   |  | 29,239  |
| Issuance of Class A common<br>stock from exercise of stock<br>options                | 6,879             |                                   |          | 25                               | (25)              |   |  |   |
| Class A shares withheld at<br>vesting to cover income tax<br>withholding obligations | (17,708)          |                                   |          |                                  | (27)              |   |  | (27)  |
| Stock-based compensation<br>and issuance of restricted<br>stock, net of forfeitures  | 1,964,527         |                                   | 20       | 1,273                            |                   |   |  | 1,293   |
| Other comprehensive loss   |                   |                                   |          |                                  |                   | (2,608)   |  | (2,608)   |
| Net loss   |                   |                                   |          |                                  |                   |   | (14,686)   | (14,686)  |
| Balance, September 30, 2010  | 199,980,177       | 53,660,000                        | \$ 3,429 | \$ 2,786,886                     | \$ (877,700)      | \$ (9,831)  | \$ (1,934,803)   | \$ (32,019)   |

The accompanying notes are an integral part of these condensed consolidated financial statements.



**Table of Contents****ICO Global Communications (Holdings) Limited****(A Development Stage Enterprise)****Notes to Condensed Consolidated Financial Statements****(unaudited)****1. Organization and Business**

**Overview** ICO Global Communications (Holdings) Limited ( ICO Global ) was established in 2000 as a development stage next-generation mobile satellite service ( MSS ) operator. These condensed consolidated financial statements include the accounts of ICO Global, a development stage enterprise, and its consolidated subsidiaries (collectively referred to as Company ). Prior to May 15, 2009, the Company s consolidated subsidiaries included DBSD North America, Inc. (formerly ICO North America, Inc.), and its subsidiaries (collectively referred to as DBSD ), which are developing a next-generation hybrid mobile satellite service/ancillary terrestrial component system covering the United States and Canada that combines satellite and terrestrial communications capabilities ( MSS/ATC System ). As further discussed below, DBSD and its subsidiaries filed voluntary petitions for bankruptcy and have been deconsolidated for financial accounting and reporting purposes.

In 2001, the Company successfully launched, and currently operates, one medium earth orbit ( MEO ) satellite ( F2 ). The Company also owns ten additional MEO satellites in various stages of completion. Following disagreements with the manufacturer and launch manager of the MEO satellites and the commencement of litigation in 2004 related to those disagreements (as summarized in Note 6), the Company has not advanced the development or deployment of its MEO satellite system. Prior to the cessation of its MEO development activities, the Company had invested approximately \$2.6 billion into its MEO satellite system. The Company is presently exploring ways to capitalize on its significant investment, and continues to defend its related international spectrum assignments and claims. However, because of uncertainties relating to: (a) the Company s ability to complete the MEO constellation as a result of the litigation with its satellite manufacturer, (b) the significant costs associated with completion of the satellites and the uncertainty of the Company s ability to raise sufficient funding if it were to decide to complete the MEO constellation, and (c) the evolving regulatory environment, it will be challenging for the Company to complete and launch the MEO constellation. Therefore, the Company may decide to divest its MEO related assets rather than pursue further development and deployment.

**DBSD Chapter 11 Filing** On May 15, 2009, DBSD filed for bankruptcy protection under Chapter 11 of Title 11 of the United States Bankruptcy Code ( Chapter 11 Case ) in the United States Bankruptcy Court for the Southern District of New York ( Bankruptcy Court ). In order to exit the Chapter 11 Case successfully, DBSD is required to propose, and obtain from the Bankruptcy Court, confirmation of a plan of reorganization or liquidation that satisfies the requirements of the Bankruptcy Code. On May 30, 2009, DBSD filed its proposed joint plan of reorganization (as amended and modified by subsequent filings, the Plan of Reorganization ) and its corresponding disclosure statement (as amended and modified by subsequent filings, the Disclosure Statement ). On July 27, 2009, the Bankruptcy Court approved the Disclosure Statement and manner by which DBSD could solicit from constituents support for the Plan of Reorganization. DBSD presented its case for confirmation of the Plan of Reorganization at a hearing in September 2009. On October 26, 2009, the Bankruptcy Court confirmed the Plan of Reorganization, as reflected in the Bankruptcy Court order entered on November 23, 2009. On March 24, 2010, the Federal District Court for the Southern District of New York ( District Court ) denied all appeals and affirmed the Bankruptcy Court order as previously entered.

The primary purpose of the Plan of Reorganization is to effect the restructuring and substantial de-leveraging of DBSD s balance sheet to enhance DBSD s future operating prospects and to provide DBSD with greater working capital. Under the Plan of Reorganization, ICO Global will receive from the holders of DBSD s 7.5% Senior Secured Notes ( Noteholders ) shares of common stock of reorganized DBSD representing approximately 4% of its outstanding equity. ICO Global will also receive warrants to purchase at \$0.01 per share up to an additional 10% of the equity of reorganized DBSD, which may be exercisable upon certain future valuation events.

Notwithstanding the Bankruptcy Court s confirmation of the Plan of Reorganization and the District Court s affirmation of the Bankruptcy Court s confirmation, the Plan of Reorganization has not yet been consummated. Consummation is contingent upon approval by the U.S. Federal Communications Commission ( FCC ), as described in the Plan of Reorganization. On September 29, 2010, the FCC granted its approval, subject to a seven day waiting period. On October 5, 2010, the day prior to the end of the waiting period, the U.S. Court of Appeals for the Second Circuit ( Court of Appeals ) entered an order that prevents DBSD from consummating the Plan of Reorganization until the Court of Appeals issues decisions on appeals filed by DISH Network Corporation ( DISH ) and Sprint Nextel Corporation ( Sprint ). In its appeal, DISH, as the holder of senior secured liens against DBSD, asserts that the Bankruptcy Court should not have approved the Plan of Reorganization over DISH s objection and, for this reason, the Bankruptcy Court s confirmation of the Plan of Reorganization should be reversed. In its appeal, Sprint asserts that the proposed transfer of reorganized DBSD stock from the Noteholders to ICO Global violates the Bankruptcy Code s absolute priority rule

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and, for this reason, the Bankruptcy Court's confirmation of the Plan of Reorganization should be reversed. The Company cannot predict the outcome or timing of the Court of Appeals decisions for the DISH and Sprint appeals.

Due to the Chapter 11 Case, ICO Global does not have control or significant influence over the operating decisions of DBSD, and is not expected to regain control or significant influence over DBSD. Therefore, in accordance with Accounting Standards Codification ( ASC ) 810, *Consolidation* ( ASC 810 ) (formerly Statement of Financial Accounting Standards ( SFAS ) No. 160, *Noncontrolling Interests in Consolidated Financial Statements, an amendment of ARB Statement No. 51*), the Company

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**ICO Global Communications (Holdings) Limited**

**(A Development Stage Enterprise)**

**Notes to Condensed Consolidated Financial Statements (Continued)**

**(unaudited)**

deconsolidated DBSD from its financial operating results effective May 15, 2009. ICO Global accounts for its remaining investment in DBSD as a cost method investment. See Note 4 for a discussion of the deconsolidation of DBSD and ICO Global's accounting for its cost method investment in DBSD. If DBSD does not emerge from bankruptcy, or if the Court of Appeals issues a decision that is unfavorable to the Company, then some or all of the Company's investment in DBSD may not be recovered.

**BAS Relocation Costs** The FCC has allocated a portion of the 2 GHz spectrum band in the United States to MSS operators, including DBSD Satellite Services G. P. (DSS), a subsidiary of DBSD. The FCC also allocated a portion of the 2 GHz band to Sprint, and in connection with this allocation, Sprint agreed to take responsibility for clearing the incumbent broadcast auxiliary service (BAS) providers from the band, provided that the users of the 2 GHz band, including MSS operators, reimburse Sprint for a portion of the expense incurred in connection with its clearing activities when such operators enter the band. Prior to DBSD and its subsidiaries bankruptcy filing, Sprint filed suit against DSS, asserting that DSS has entered the 2 GHz band because of the launch of its GEO satellite, and as a result owed Sprint approximately \$120 million in reimbursement (Spectrum Clearing Costs). However, under the confirmed Plan of Reorganization, DSS is relieved of any obligation that arose prior to the DBSD bankruptcy filing to reimburse Sprint for Spectrum Clearing Costs. Consequently, Sprint lobbied the FCC to hold ICO Global jointly and severally liable for approximately \$120 million of alleged Spectrum Clearing Costs.

On September 29, 2010, the FCC issued an order and declaratory ruling (BAS Relocation Ruling) that describes circumstances under which affiliated entities may be liable for Spectrum Clearing Costs, but the FCC expressly declined to impose liability on ICO Global. Nonetheless, the Company filed an appeal to the BAS Relocation Ruling on October 12, 2010.

**2. Development Stage Enterprise**

The Company is a development stage enterprise as defined in ASC 915, *Development Stage Entities* (ASC 915) (formerly SFAS No. 7, *Accounting and Reporting by Development Stage Enterprises*), and will continue to be so unless and until it commences commercial operations. The development stage is from February 9, 2000 (inception) through September 30, 2010. The Company continues to explore the development of a business plan outside of the United States and Canada, as well as other strategies to capitalize on the value of its MEO system assets. The Company is not currently generating revenue from operations and it may not obtain funding necessary to fund its future working capital requirements or achieve positive cash flow from operations. Successful completion of the Company's MEO satellite development program and, ultimately, the attainment of profitable operations using its MEO satellite assets, should the Company choose to pursue completion of its MEO satellite system, are dependent upon future events, including obtaining adequate financing to complete development activities, obtaining regulatory approval, and achieving a level of sales adequate to support the Company's cost structure. As of September 30, 2010, the Company had a working capital deficit (current liabilities exceeded current assets) of approximately \$43.8 million. This deficit is primarily due to MEO gateway obligations of \$63.9 million (see Note 5), which are classified as current liabilities due to their contractual commitments. The Company does not anticipate these gateway obligations to require significant cash payments during the next twelve months; however, the holders of those obligations could pursue collection actions against one or more of the Company's consolidated subsidiaries.

On March 9, 2010, the Company completed a rights offering (Rights Offering), under which a total of approximately 42.9 million subscription rights were subscribed for by stockholders. The Company received gross proceeds of approximately \$30 million from the Rights Offering, which are currently expected to be utilized to fund its working capital needs for at least the next twelve months. The Company may also use a portion of the proceeds to acquire or invest in other businesses, products or technologies, which may or may not be related to its historical business activities, as well as for capital expenditures. Refer to Note 7 for additional details pertaining to the Rights Offering.

**3. Summary of Significant Accounting Policies**

**Interim Financial Statements** The financial information included in the accompanying condensed consolidated financial statements is unaudited and includes all adjustments, consisting of normal recurring adjustments and accruals, considered necessary for a fair presentation in accordance with accounting principles generally accepted in the United States of America (GAAP). Certain information and footnote disclosures

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have been condensed or omitted. The financial information as of December 31, 2009 is derived from the Company's audited consolidated financial statements and notes included in Item 8 in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2009 (2009 Form 10-K), filed with the U.S. Securities and Exchange Commission (SEC) on March 16, 2010. The financial information included in this quarterly report should be read in conjunction with management's discussion and analysis of financial condition and results of operations and the consolidated financial statements and notes included in the 2009 Form 10-K. Operating results and cash flows for the interim periods presented are not necessarily indicative of the results that may be expected for the fiscal year ending December 31, 2010 or any other interim period.

***Use of Estimates*** The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. As of September 30, 2010 and December 31, 2009, significant estimates were used when accounting for the Company's investment in DBSD, income taxes, contingencies, stock-based compensation awards and foreign currency transactions. Actual results could differ from those estimates. Estimates are evaluated on an ongoing basis.



**Table of Contents****ICO Global Communications (Holdings) Limited****(A Development Stage Enterprise)****Notes to Condensed Consolidated Financial Statements (Continued)****(unaudited)**

**Cash Flow Statement Restatement** Subsequent to the issuance of its unaudited condensed consolidated financial statements for the three and nine months ended September 30, 2009, the Company discovered errors in its condensed consolidated statements of cash flows. The errors resulted in an overstatement of other changes in certain assets and liabilities income taxes and other accrued expenses and net cash used in operating activities of \$1.5 million, and an understatement of payments to affiliates and net cash used in financing activities of \$4.7 million for the nine months ended September 30, 2009. In addition, \$3.2 million was incorrectly included in the effect of foreign exchange rate changes on cash for the nine months ended September 30, 2009. Management does not consider the errors to be material to the Company's previously issued condensed consolidated financial statements. However, the errors have been corrected in the accompanying condensed consolidated statements of cash flows for the nine months ended September 30, 2009. These corrections to the unaudited condensed consolidated statements of cash flows do not affect the unaudited condensed consolidated statements of comprehensive income (loss), unaudited condensed consolidated statements of operations, or earnings per share.

**Cash and Cash Equivalents** Cash and cash equivalents are defined as short-term, highly liquid investments with original maturities from the date of purchase of 90 days or less. Cash and cash equivalents are comprised of the following (in thousands):

|                    | September 30,<br>2010 | December 31,<br>2009 |
|--------------------|-----------------------|----------------------|
| Cash               | \$ 18,433             | \$ 902               |
| Money market funds | 4,841                 | 4,081                |
|                    | \$ 23,274             | \$ 4,983             |

As of September 30, 2010, cash and cash equivalents included in cash and money market funds above reflect the investment of the remaining proceeds from the Rights Offering.

**Investments (Available-for-Sale and Trading Securities)** The Company's accounting policies for recording available-for-sale and trading securities is disclosed in its 2009 Form 10-K. For the nine months ended September 30, 2009, the Company recognized realized and unrealized losses of \$4.2 million associated with auction rate securities (ARS) held by the Company prior to the deconsolidation of DBSD. Realized and unrealized gains and losses are reflected as other income (expense) on the Company's condensed consolidated statements of operations.

**Prepaid Expenses and Other Current Assets** As of September 30, 2010, prepaid expenses and other current assets consist primarily of prepayments related to director and officer's insurance, prepaid rent and security deposits associated with certain of the Company's leased facilities, prepaid satellite operating costs and prepaid legal fees associated with certain legal matters. As of December 31, 2009, prepaid expenses and other current assets consist primarily of prepayments related to director and officer's insurance as well as prepaid rent and security deposits associated with certain of the Company's leased facilities.

**Property in Service** Property in service consists primarily of computer equipment, software, furniture and fixtures and leasehold improvements. Property in service is recorded at cost, net of accumulated depreciation, and is depreciated using the straight-line method. Computer equipment and furniture and fixtures are depreciated over their estimated useful lives ranging from three to five years. Software is depreciated over the shorter of its contractual license period or three years. Leasehold improvements are amortized over the shorter of their estimated useful lives or the term of the respective lease. Significant additions and improvements to property in service are capitalized. Repair and maintenance costs are expensed as incurred.

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**Other Assets** As of September 30, 2010 and December 31, 2009, other assets consist primarily of long-term security deposits associated with the Company's leased facilities.

**Impairment of Long-Lived Assets** Pursuant to ASC 360, *Property, Plant and Equipment* (formerly SFAS No. 144, *Accounting for the Impairment or Disposal of Long-Lived Assets*), the carrying values of long-lived assets are reviewed whenever events or changes in circumstances indicate that their carrying value may not be recoverable. Management considers whether specific events have occurred in determining whether long-lived assets are impaired at each balance sheet date or whenever events or changes in circumstances indicate that the carrying value of an asset may not be recoverable. The determination of whether impairment exists is based on any excess of the carrying value over the expected future cash flows. Any resulting impairment charge is measured based on the difference between the carrying value of the asset and its fair value, as estimated using undiscounted future cash flows expected to be generated by the assets. No impairment of long-lived assets was determined as a result of the Company's analyses during the three and nine months ended September 30, 2010.

**Debt Issuance Costs** Amortization of DBSD-related debt issuance costs for the three and nine months ended September 30, 2009 was \$0 and \$4.0 million, respectively, and was included in interest expense on the Company's condensed consolidated statements of operations.

**Investment in DBSD** Under ASC 810, consolidation of a majority-owned subsidiary is precluded when control, either directly or indirectly does not rest with the majority voting interest of an entity. Bankruptcy represents a condition which can preclude

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**Table of Contents****ICO Global Communications (Holdings) Limited****(A Development Stage Enterprise)****Notes to Condensed Consolidated Financial Statements (Continued)****(unaudited)**

consolidation or equity method accounting as control rests with the Bankruptcy Court, rather than the majority owner. As described in Note 1, DBSD filed for bankruptcy protection on May 15, 2009. Accordingly, the Company deconsolidated DBSD as of that date, which excludes the results of DBSD's operations from the Company's operations beginning May 15, 2009. As the Company is not expected to maintain its majority ownership interest in DBSD under the Plan of Reorganization, nor will the Company regain significant influence or control of DBSD under the Plan of Reorganization, the Company is accounting for its remaining investment in DBSD as a cost method investment. The Company determines the fair value of its investment in DBSD based on the guidance in ASC 820, *Fair Value of Measurements and Disclosures* (ASC 820) (formerly SFAS No. 157, *Fair Value Measurements*). On a quarterly basis, the Company evaluates its cost method investment in DBSD for impairment. See Note 4 for further discussion regarding the deconsolidation of DBSD, including calculation of the resulting gain upon deconsolidation.

**Fair Value of Financial Instruments** As of September 30, 2010 and December 31, 2009, the Company's financial instruments include its cash and cash equivalents, investment in DBSD, accounts payable and certain other assets and liabilities. The Company determines the fair value of its financial instruments based on the hierarchy established by ASC 820. Refer to Note 4 for a discussion regarding the fair value of the Company's investment in DBSD. The carrying amounts of the Company's other financial instruments are reasonable estimates of their fair values because they are equivalent to cash or due to their short-term nature.

**Accumulated Other Comprehensive Loss** As of September 30, 2010 and December 31, 2009, the Company's accumulated other comprehensive loss consisted of cumulative translation adjustments of \$9.8 million and \$7.2 million, respectively.

**Research and Development Costs** Research and development costs, consisting of third-party engineering, consulting and development costs incurred associated with technology being considered for use in the DBSD MSS/ATC System through May 15, 2009, as well as costs associated with an evaluation of the usability of the Company's MEO satellite system, are expensed as incurred. The Company reviews each of its research and development projects to determine if technological feasibility has been achieved, at which point, future development costs associated with that project are capitalized.

**Contract Settlements** With respect to disputed contracts, the Company continues to record expenses according to its contractual obligation until such contract is terminated. Upon termination, and prior to settlement, the Company continues to accrue estimated late payment fees and interest expense, as applicable. Upon reaching settlement, whereby the other party's claims are legally released, the Company extinguishes its recorded liability, resulting in the recognition of a gain or loss on contract settlement.

**Stock-Based Compensation** The Company records stock-based compensation in accordance with ASC 718, *Compensation Stock Compensation* (ASC 718) (formerly SFAS No. 123 (revised 2004), *Share-Based Payment*). ASC 718 requires measurement of all share-based payment awards based on the estimated fair value on the date of grant and the recognition of compensation cost over the requisite service period for awards expected to vest.

The Company records stock-based compensation on stock options and restricted stock awards issued to employees, directors and consultants. The fair value of stock options is estimated on the date of grant using the Black-Scholes option pricing model (Black-Scholes Model) based on the single option award approach. The fair value of restricted stock awards is determined based on the number of shares granted and the quoted market price of the Company's Class A common stock on the date of grant. The fair value of stock options is amortized to expense on a straight-line basis over the requisite service periods of the awards, which is generally the vesting period. The fair value of restricted stock awards with performance conditions deemed probable of being achieved and cliff vesting is amortized to expense over the requisite service period using the straight-line method of expense recognition. The fair value of restricted stock awards with performance conditions deemed probable of being achieved and graded vesting is amortized to expense over the requisite service period using the accelerated method of expense recognition. The fair value of share-based payment awards as determined by the Black-Scholes Model is affected by the Company's stock price as well as other assumptions. These assumptions include, but are not limited to, the expected stock price volatility over the term of the awards and actual and projected employee stock option exercise behaviors. ASC 718 requires forfeitures to be estimated at the date of grant and revised, if necessary,

in subsequent periods if actual forfeitures differ from those estimates.

***Foreign Currency Translation and Foreign Currency Transactions*** The reporting currency for the Company's operations is U.S. dollars. The Company translates the activities of its subsidiaries with functional currencies other than the U.S. dollar at the average exchange rate prevailing during the period. Assets and liabilities denominated in foreign currencies are translated at the exchange rates prevailing at the balance sheet date. Translation adjustments resulting from these processes are recognized as a component of accumulated other comprehensive income (loss). The Company recognizes applicable cumulative translation adjustments as a component of operating income (loss) in the period in which a subsidiary is substantially liquidated. For the three and nine months ended September 30, 2010 and 2009, there were no gains or losses resulting from the liquidation of subsidiaries.

Gains and losses on foreign currency transactions are recognized as a component of other income (expense) in the condensed consolidated statements of operations in the period in which they occur. For the three and nine months ended September 30, 2010 and 2009, gains (losses) on intercompany foreign currency transactions of \$5.7 million and \$291,000 and \$3.3 million and \$8.1 million, respectively, have been excluded from net income (loss) and reported as a component of accumulated other comprehensive loss due to their long-term investment nature.

**Table of Contents****ICO Global Communications (Holdings) Limited****(A Development Stage Enterprise)****Notes to Condensed Consolidated Financial Statements (Continued)****(unaudited)**

**Income (Loss) Per Share** Basic income (loss) per share is calculated based on the weighted average number of common shares outstanding during the period. Diluted income (loss) per share is calculated by dividing loss allocable to common shareholders by the weighted average common shares outstanding plus dilutive potential common stock. Dilutive potential common stock includes unvested restricted stock awards, stock options and warrants, the dilutive effect of which is calculated using the treasury stock method. Prior to the satisfaction of vesting conditions, unvested restricted stock awards are considered contingently issuable consistent with ASC 260, *Earnings per Share* (formerly SFAS No. 128, *Earnings per Share*), and are excluded from weighted average common shares outstanding.

The following table sets forth the computation of basic and diluted income (loss) per share (in thousands, except share and per share data):

|   | Three months ended<br>September 30, |             | Nine months ended<br>September 30, |             |
|---|-------------------------------------|-------------|------------------------------------|-------------|
|   | 2010                                | 2009        | 2010                               | 2009        |
| Net income (loss)   | \$ (6,238)                          | \$ (6,855)  | \$ (14,686)                        | \$ 202,121  |
| Weighted average common shares outstanding                                  | 253,583,243                         | 208,290,275 | 242,494,387                        | 208,057,614 |
| Less: weighted average unvested restricted stock                            | (2,063,515)                         | (221,132)   | (1,757,020)                        | (261,218)   |
| Shares used for computation of basic and diluted income (loss) per share(1) | 251,519,728                         | 208,069,143 | 240,737,367                        | 207,796,396 |
| Basic and diluted income (loss) per share                                   | \$ (0.02)                           | \$ (0.03)   | \$ (0.06)                          | \$ 0.97     |

(1) The effect of certain stock options and warrants was anti-dilutive, and they were not included in the calculation of diluted income (loss) per share. As of September 30, 2010 and 2009, anti-dilutive stock options and warrants totaled 17,446,183 and 17,307,308, respectively.

**4. Deconsolidation of DBSD**

On May 15, 2009, DBSD filed its Chapter 11 Case. As described in Note 1, due to the Company's loss of control of DBSD as a result of the Chapter 11 Case, the Company deconsolidated DBSD as of May 15, 2009, which excludes the results of DBSD's operations from the Company's operations beginning May 15, 2009.

In accordance with ASC 810, the Company recognized a gain of \$281.4 million upon the deconsolidation of DBSD. This gain was determined based upon the fair value of the Company's anticipated retained investment in DBSD as of May 15, 2009 (\$23.7 million) as described below, less the carrying value of DBSD's net assets as of May 15, 2009 (net deficit of \$257.7 million). During the period from May 15, 2009 to December 31, 2009, the Company reduced its gain on deconsolidation of DBSD by \$474,000 as a result of reimbursements due from ICO Global to DBSD for its respective share of expense arising from stock awards that ultimately failed to vest.

The Company determined the estimated fair value of DBSD using several valuation methods, including a market comparable analysis, a spectrum transaction analysis and a discounted cash flow model. The valuation methodologies utilized were based on both observable and

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unobservable inputs within the hierarchy established in ASC 820, and included certain publicly available financial and other information regarding DBSD and similar companies in the MSS industry as well as DBSD's projected future cash flows. The market comparable analysis and spectrum analysis were based largely on Level 2 observable inputs, whereas the discounted cash flow analysis relied primarily on Level 3 unobservable inputs. The market comparable analysis was based on enterprise values of publicly traded companies that have assets, operating, and financial characteristics similar to DBSD. This analysis evaluated publicly traded companies in the MSS industry and compared them to DBSD based upon industry benchmarks. The spectrum transaction analysis was based upon the value of relevant spectrum auctions and transactions and evaluated the range of transaction prices/MHz POP paid in recent spectrum auctions and transactions. The discounted cash flow analysis approach discounts the expected future cash flows by a discount rate determined by calculating the average cost of debt and equity for publicly traded companies that are similar to DBSD. For purposes of the discounted cash flow analysis, the Company utilized DBSD's expected future cash flows for its ICO Mobile Interactive Media (ICO mim) business plan. The Company also utilized certain assumptions that market participants would use in pricing this asset, including assumptions about risk. The Company then evaluated each of these approaches, selected the results of the market comparable approach and applied a lack of marketability discount to reflect the illiquidity of the equity position relative to the public market comparables from which the value was estimated. Reliance on the market comparable approach was largely based on significant similarities between DBSD and comparable companies that offer or intend to offer MSS/ATC Systems. Each of the companies are in the development stage, operate under similar business plans and face capital market challenges due to ongoing funding requirements in an extremely capital intensive business.

As the Company does not currently have control or significant influence over the operating decisions of DBSD, and is not expected to regain control or significant influence of DBSD under the Plan of Reorganization, the Company accounts for its investment in DBSD as a cost method investment. As the Company's determination of the fair value of its investment in DBSD was based primarily on observable inputs as noted above, this investment is classified as Level 2 under ASC 820.

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As of September 30, 2010 and December 31, 2009, the fair value of the Company's cost method investment in DBSD was approximately \$28.0 million and \$33.0 million, respectively. The fair value of the Company's investment in DBSD at September 30, 2010 and December 31, 2009 was determined using assumptions consistent with the analysis used to determine the fair value as of May 15, 2009, except that the Company's assumed ownership interest in DBSD was reduced from approximately 5% on May 15, 2009 to approximately 4% as of March 31, 2010, due to the dilutive effect of shares issuable to general unsecured creditors and exit financing lenders pursuant to the Plan of Reorganization. As discussed in Note 1, if the Court of Appeals issues a decision in favor of Sprint, the Company could lose its ownership interest in the reorganized DBSD, and the value of the Company's ownership interest in the reorganized DBSD may be reduced to zero.

The Company evaluated its investment in DBSD for any impairment indicators that would have a significant adverse effect on the fair value of its ownership interest in DBSD, including the appeals pending before the Court of Appeals, and the court order deferring the consummation of the Plan of Reorganization. Based on its analysis, management concluded that there was no impairment of the Company's investment in DBSD as of September 30, 2010. The Company will continue to evaluate its cost method investment in DBSD for impairment on a quarterly basis.

**5. Gateway Agreements and Contract Settlements**

As part of the ground infrastructure for its MEO satellite system, the Company established gateway sites in eleven countries throughout the world. Prior to 2000, the Company entered into noncancellable agreements with certain vendors ( Gateway Operators ) that own and operate ten of the Company's eleven gateway sites (one gateway site is owned by the Company). All of the agreements provide for varying levels of support required to operate the gateway sites ( Gateway Operating Agreements ). Additionally, certain of the agreements require the repayment of certain up-front infrastructure costs incurred on the Company's behalf ( Gateway Infrastructure Agreements ) that represent capital leases payable with initial interest rates ranging from 8.5% to 20%.

Over the past several years, the Company has suspended further construction on its MEO satellite system which has increased the likelihood that many of these gateway sites will not be utilized. As a result, nine of the ten Gateway Operators have terminated their Gateway Operating Agreements with the Company and discontinued providing the requisite level of services as of September 30, 2010. Certain of the terminated agreements were settled in exchange for a nominal level of consideration, including cash and the transfer of certain gateway assets. Certain of the terminated agreements have not been settled.

Subsequent to the date of termination of the Gateway Operating Agreements, the Company has continued to accrue estimated late payment fees, if applicable, and the interest expense on the capital leases in effect pursuant to the Gateway Infrastructure Agreements. Upon reaching settlement with any Gateway Operator that includes the legal release of the Gateway Operator's claims, the Company writes off the liability, resulting in the recognition of a gain on contract settlement.

The following table sets forth a summary of the transactions with the Company's various Gateway Operators (in thousands):

|   | Three months ended |           | Nine months ended |           |
|---|--------------------|-----------|-------------------|-----------|
|   | September 30,      |           | September 30,     |           |
|   | 2010               | 2009      | 2010              | 2009      |
| Total gateway liability, beginning of period                  | \$ 60,085          | \$ 54,412 | \$ 58,465         | \$ 49,966 |
| Expense recognized under Gateway Operating Agreements         | 230                | 370       | 914               | 1,446     |
| Interest expense related to Gateway Infrastructure Agreements | 1,117              | 959       | 3,236             | 2,675     |

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|  |           |           |           |           |
|--|-----------|-----------|-----------|-----------|
| Payments made to Gateway Operators                   | (50)      | (406)     | (431)     | (899)     |
| Effect of changes in foreign currency exchange rates | 2,526     | 1,314     | 1,724     | 3,461     |
| Total gateway liability, end of period               | \$ 63,908 | \$ 56,649 | \$ 63,908 | \$ 56,649 |



**Table of Contents****ICO Global Communications (Holdings) Limited****(A Development Stage Enterprise)****Notes to Condensed Consolidated Financial Statements (Continued)****(unaudited)**

The following table summarizes the Company's total gateway liability with its Gateway Operators and is included in the following line items on the condensed consolidated balance sheets (in thousands):

|                             | September 30,<br>2010 | December 31,<br>2009 |
|-----------------------------|-----------------------|----------------------|
| Accrued expenses            | \$ 17,902             | \$ 17,423            |
| Accrued interest            | 27,066                | 22,657               |
| Capital lease obligations   | 18,940                | 18,385               |
| <br>Total gateway liability | <br>\$ 63,908         | <br>\$ 58,465        |

**6. Commitments and Contingencies**

**Satellite System Operating Commitments** The Company has an agreement with Intelsat, Ltd. ( Intelsat ) to provide satellite operational services to support the telemetry, tracking and control ( TT&C ) system of F2. Under this agreement, the Company is obligated to pay Intelsat a recurring, monthly fee associated with TT&C and other satellite support services. In addition to this agreement, the Company has commitments for operational services related to its MEO satellite system. As of September 30, 2010, the Company had satellite system operating commitments of approximately \$1.8 million related to its MEO satellite system, of which \$1.4 million is payable in 2010 and \$360,000 is payable in 2011.

**Lease and Operating Commitments** Under the Gateway Infrastructure Agreements, the Company is required to repay certain up-front capital asset costs incurred by the Gateway Operators in establishing the initial infrastructure for the gateways. The Company continues to have lease commitments under certain of these Gateway Infrastructure Agreements (see Note 5), but the Company is not fulfilling these commitments.

The Company leases office space, a storage facility for its incomplete and unlaunched MEO satellites and certain support equipment under noncancellable rental agreements accounted for as operating leases. In addition, DBSD has lease commitments for terrestrial network sites, which were included in the Company's operating results up until deconsolidation of DBSD on May 15, 2009. Total rental expense under operating leases for the three and nine months ended September 30, 2010 and 2009, was approximately \$155,000 and \$507,000 and \$363,000 and \$1.1 million, respectively, and is included in general and administrative expenses on the Company's condensed consolidated statements of operations. Rental expense under operating leases for the three and nine months ended September 30, 2010 is reflected net of related party expenses allocated between the Company and DBSD under a shared services arrangement.

**Litigation** In the summer of 2004, the Company offered to arbitrate claims against Boeing Satellite Systems International, Inc. ( BSSI ) that arose from BSSI's agreement to develop, construct and launch the Company's MEO satellites and related launch vehicles. In response, BSSI filed a lawsuit against the Company in the Superior Court of the State of California in and for the County of Los Angeles where the parties' claims were consolidated and litigated ( BSSI Litigation ). Following discovery in the BSSI Litigation, the Company added claims against BSSI's parent company, The Boeing Company ( Boeing ). In October 2008, the jury rejected all of BSSI's claims against the Company and determined that BSSI and Boeing were liable to the Company for breach of contract, fraud, negligent misrepresentation and tortious interference with the MEO contract. In February 2009, the court entered judgment in favor of the Company for approximately \$603.2 million, consisting of \$370.6 million of compensatory damages against BSSI and Boeing for breach of contract, fraud, negligent misrepresentation and tortious interference with contract; \$29.6 million against BSSI for punitive damages; \$177.0 million against Boeing for punitive damages; and \$26.0 million in pre-judgment interest. Beginning January 2, 2009, post-judgment interest began to accrue on the \$603.2 million judgment amount at the rate of

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10% per annum (simple interest).

On March 6, 2009, BSSI and Boeing appealed the trial court judgment to the California Court of Appeals. In order to stay enforcement of the judgment, Boeing posted a bond in the approximate amount of \$904.0 million. In response, the Company cross-appealed the trial court's decision to overturn the jury's award of additional compensatory and punitive damages on the Company's satellite pricing fraud claim against BSSI. Boeing filed its opening brief in the appellate proceedings on October 27, 2009. The Company filed its response brief and opening cross-appeal brief on March 22, 2010. BSSI and Boeing filed their reply to the Company's brief and their response to the Company's cross-appeal on August 10, 2010. The Company then filed its reply brief on the cross-appeal on October 29, 2010. Oral argument is anticipated to be scheduled in the second quarter of 2011, with a decision expected to be issued by the appellate court within 90 days thereafter.

Through September 30, 2010, the Company has incurred costs of approximately \$20.5 million to prosecute and defend the BSSI Litigation, and will incur additional consulting and legal fees to complete the appeal process. If and when the trial court judgment is affirmed and non-appealable, the Company will be obligated to pay its trial lawyers an additional fee equal to 3% of any recovery up to \$250.0 million, and 5% of any recovery in excess of \$250.0 million, less certain costs and fees advanced to them by the Company during the course of the BSSI Litigation.

**Table of Contents****ICO Global Communications (Holdings) Limited****(A Development Stage Enterprise)****Notes to Condensed Consolidated Financial Statements (Continued)****(unaudited)**

In the opinion of management, except for those matters described above and elsewhere in this quarterly report, to the extent so described, litigation, contingent liabilities and claims against the Company in the normal course of business are not expected to involve any judgments or settlements that would be materially adverse to the Company's financial condition, results of operations or cash flows.

**7. Stockholders Deficiency in Assets**

**Stock-Based Compensation** The Company records stock-based compensation on stock options and restricted stock awards issued to employees, directors and consultants in accordance with ASC 718, which requires measurement of all share-based payment awards based on the estimated fair value on the date of grant, and recognition of compensation cost over the requisite service period for awards expected to vest. The Company estimates its forfeiture rate for stock options and restricted stock awards based on the Company's historical rate of forfeitures due to terminations and expectations for forfeitures in the future. As a direct result of employee turnover activity in 2009, the Company increased its estimated forfeiture rate to 25% and 40% in the second quarter of 2009 and fourth quarter of 2009, respectively.

As discussed in Note 1, DBSD filed for bankruptcy protection on May 15, 2009 and accordingly, the Company deconsolidated DBSD as of that date. The deconsolidation of DBSD resulted in a change in grantee status from employee to nonemployee, for purposes of ASC 718, for a significant number of the Company's previously granted stock options and restricted stock awards issued to individuals who serve as employees, directors and consultants for DBSD. As a result, the fair value of unvested stock options and restricted stock awards granted to these individuals was remeasured upon the deconsolidation. Individuals who serve as employees and consultants for DBSD continue to provide substantially the same level of service for the Company as prior to deconsolidation, many of which are primarily engaged in DBSD activities. As the Company accounts for its remaining investment in DBSD as a cost method investment, such activities cannot be considered to substantially benefit the Company, and thus the Company immediately expensed \$1.4 million in the second quarter of 2009, the remeasured fair value of unvested stock options and restricted stock awards granted to individuals who serve as employees, directors and consultants for DBSD. Further, these awards will be remeasured and incrementally expensed, as necessary, on a quarterly basis until the awards' requisite service periods are completed.

For the three and nine months ended September 30, 2010 and 2009, the Company recognized non-cash stock-based compensation expense of \$196,000 and \$1.3 million and \$459,000 and \$4.1 million, respectively. Stock-based compensation expense is included in general and administrative expenses on the Company's condensed consolidated statements of operations.

**Stock Options** The Company has granted stock options to employees, directors and consultants in connection with their service to the Company and DBSD. For the three and nine months ended September 30, 2010 and 2009, the Company recognized non-cash stock-based compensation expense of \$90,000 and \$1.0 million and \$435,000 and \$3.9 million, respectively, related to its stock options.

The weighted average fair value of stock options granted during the nine months ended September 30, 2010 and 2009 was estimated using the Black-Scholes Model with the following assumptions:

|  | Nine months ended<br>September 30, |      |
|--|------------------------------------|------|
|  | 2010                               | 2009 |
| Weighted average expected volatility     | 121%                               | 122% |
| Weighted average risk-free interest rate | 3.1%                               | 3.3% |
| Expected dividend yield                  | 0%                                 | 0%   |

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|  |         |         |
|--|---------|---------|
| Weighted average expected term in years                  | 6.3     | 9.3     |
| Weighted average estimated fair value per option granted | \$ 1.05 | \$ 0.82 |

The expected volatility is based upon the Company's historical stock price volatility, which the Company believes is a reasonable indicator of expected volatility. The risk-free interest rate is based upon U.S. Treasury bond interest rates appropriate for the term of the Company's employee stock options. The expected dividend yield is based on the Company's history and expectation of dividend payments. The expected term has been estimated using the simplified method as described in ASC 718 which permit entities, under certain circumstances, to continue to use the simplified method in developing estimates of the expected term of plain-vanilla share options beyond December 31, 2007. The Company has not had sufficient stock option exercises to provide a reasonable basis upon which to estimate the expected term of its stock options.

In February 2010, the Company granted Benjamin G. Wolff, its Chairman, Chief Executive Officer and President, options to purchase 2,000,000 shares of its Class A common stock in connection with Mr. Wolff's appointment as the Company's Chief Executive Officer.

**Table of Contents****ICO Global Communications (Holdings) Limited****(A Development Stage Enterprise)****Notes to Condensed Consolidated Financial Statements (Continued)****(unaudited)**

The Company's stock option activity for the nine months ended September 30, 2010 is summarized as follows:

|  | <b>Number of<br/>options</b> | <b>Weighted<br/>average<br/>exercise price</b> |
|--|------------------------------|--|
| Outstanding December 31, 2009                  | 13,977,448                   | \$ 4.18  |
| Granted  | 2,130,000                    | \$ 1.19  |
| Exercised                                      | (25,000)                     | \$ 1.08  |
| Forfeited                                      | (1,808,375)                  | \$ 4.02  |
| <br>   |                              |  |
| Outstanding September 30, 2010                 | 14,274,073                   | \$ 3.76  |
| <br>   |                              |  |
| Exercisable September 30, 2010                 | 9,902,635                    | \$ 4.56  |
| <br>   |                              |  |
| Vested and expected to vest September 30, 2010 | 13,406,743                   | \$ 4.27  |

**Restricted Stock Awards** The Company has granted restricted stock awards to employees and consultants in connection with their service to the Company and DBSD. For the three and nine months ended September 30, 2010 and 2009, the Company recognized non-cash stock-based compensation expense of \$106,000 and \$278,000 and \$24,000 and \$259,000, respectively, related to its restricted stock awards.

In October 2007, the Company granted 580,000 shares of restricted Class A common stock to certain employees and consultants. The restricted stock awards contain performance and service conditions to encourage the attainment of key performance targets and retention of employees and consultants. Individual employees and consultants have different amounts of restricted stock awards allocated to the various performance conditions dependent on their responsibilities. The portion of restricted stock awards allocated to a particular performance condition vest 50% when that condition is achieved. After the performance condition is achieved, 25% of shares allocated to that condition vest one year after the performance condition is achieved and the remaining 25% of shares allocated to that condition vest two years after the performance condition is achieved. The total compensation cost associated with these restricted stock awards is being charged to expense over the requisite service periods. As of September 30, 2010, restricted stock awards equal to 459,146 shares have vested upon satisfaction of the respective performance and service conditions.

In December 2008, the Company granted 100,000 shares of its restricted Class A common stock to certain employees. These restricted stock awards had a grant date fair value of \$108,000 and were charged to expense over the requisite service period ending January 31, 2009. The Company did not grant any restricted stock awards to its employees or consultants in 2009.

In February 2010, the Company granted 2,000,000 shares of its restricted Class A common stock to Mr. Wolff, of which 50% of the restricted shares vest based upon achievement of certain performance objectives established by the Company's Compensation Committee (25% in connection with resolution of the BSSI Litigation and 25% in connection with securing financing or consummating a transaction that enables the Company to use some or all of its net operating loss carry forwards), subject to an affirmative determination by the Board of Directors that the objectives have been met. These performance-based restricted stock awards had a fair value on the date of grant of \$1.2 million. Compensation expense associated with these stock awards is charged to expense over the longest requisite service period upon determination of the probability of the conditions being met. The remaining 50% of the restricted shares are service-based awards and lapse in four equal annual installments.

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These service-based restricted stock awards had a fair value on the date of grant of \$1.2 million and the compensation expense associated with these stock awards is being charged to expense over the requisite service period ending January 1, 2014.

The Company's restricted stock award activity for the nine months ended September 30, 2010 is summarized as follows:

|                             | <b>Number of<br/>restricted<br/>stock awards</b> | <b>Weighted<br/>average<br/>fair value</b> |
|-----------------------------|--|--|
| Unvested December 31, 2009  | 147,753  | \$ 4.46                                    |
| Granted                     | 2,000,000  | \$ 1.16                                    |
| Vested                      | (54,596)   | \$ 4.46                                    |
| Forfeited                   | (35,473)   | \$ 4.46                                    |
| Unvested September 30, 2010 | 2,057,684  | \$ 1.25                                    |

**Table of Contents****ICO Global Communications (Holdings) Limited****(A Development Stage Enterprise)****Notes to Condensed Consolidated Financial Statements (Continued)****(unaudited)**

**Rights Offering** On February 17, 2010, the Company launched its Rights Offering, pursuant to which the Company offered to its stockholders shares of its Class A common stock at a purchase price of \$0.70 per share ( Subscription Right ). Pursuant to the Rights Offering, the Company distributed one non-transferrable Subscription Right, at no charge, to each holder of its Class A common stock and one non-transferrable Subscription Right, at no charge, to each holder of its Class B common stock, for each share held as of 5:00 p.m., New York City time, February 8, 2010, the record date for the Rights Offering. Each non-transferrable Subscription Right represents the right to purchase 0.2056 of a share of the Company's Class A common stock at a price of \$0.70 per share. Subscription Rights were exercisable at any time prior to 5:00 p.m., New York City time, on March 9, 2010, the scheduled expiration of the Rights Offering. In total, Subscription Rights were distributed for the purchase of up to approximately 42,870,000 shares of the Company's Class A common stock. The per share closing trading price of the Company's Class A common stock on February 8, 2010 and March 9, 2010 was \$1.12 and \$1.18, respectively.

The Rights Offering closed on March 9, 2010 and the Company received gross proceeds of approximately \$30 million. The proceeds from the Rights Offering are currently expected to be utilized to fund the Company's working capital needs for at least the next twelve months. The Company may also use a portion of the proceeds to acquire or invest in other businesses, products or technologies, which may or may not be related to the Company's historical business activities, as well as for capital expenditures. Pending these uses, the Company expects to hold the amounts in cash or invest the proceeds in short-term, investment-grade securities.

**Tax Benefits Preservation Plan** In connection with the adoption of the Tax Benefits Preservation Plan ( Tax Benefits Plan ) as discussed in Note 8, the Board of Directors authorized and declared a dividend of one Class A Right for each outstanding share of its Class A common stock and one Class B Right for each outstanding share of its Class B common stock outstanding at the close of business on February 8, 2010, the record date (collectively referred to herein as Rights ). Upon the occurrence of certain events, each Class A Right entitles the registered holder to purchase from the Company one one-thousandth of a share ( Unit ) of its Series A Junior Participating Preferred Stock, par value \$0.01 per share ( Series A Preferred ) and each Class B Right entitles the registered holder to purchase from the Company one Unit of its Series B Junior Participating Preferred Stock, par value \$0.01 per share ( Series B Preferred ) in each case at a purchase price of \$12.40 per Unit, subject to adjustment. The Rights will not be exercisable until the earlier of (i) ten business days after a public announcement that a person or group (an Acquiring Person ) has acquired beneficial ownership of 4.9% or more of the Company's then-outstanding securities without the approval of the Board of Directors (or such earlier date as the Board of Directors determines that a person or group has become an Acquiring Person) and (ii) ten business days after the commencement of a tender or exchange offer by a person or group for 4.9% of the Company's securities (or such later date as determined by the Board of Directors). The Rights will expire on the earliest of: (i) January 29, 2020, (ii) the time at which the Rights are redeemed or exchanged pursuant to the Tax Benefits Plan, or (iii) the repeal of Section 382 or any successor statute if the Board of Directors determines that the Tax Benefits Plan is no longer necessary for the preservation of certain tax benefits, including net operating loss carry forwards ( NOLs ). After any person becomes an Acquiring Person, subject to terms and conditions of the Tax Benefits Plan, each holder of a Right, other than Rights beneficially owned by the Acquiring Person, will have the right to receive upon exercise of a Right and payment of the purchase price, that number of Units of Series A Preferred or shares of Class A common stock or Units of Series B Preferred or shares of Class B common stock, or cash, property, or other securities of the Company, subject to discretion by the Board of Directors, having a market value of two times the purchase price.

The exercise of the Rights was deemed not probable and no liability was provided for at the filing date of these financial statements.

**8. Income Taxes**

As discussed in Note 1 and Note 4, on May 15, 2009, the Company ceased to have control of DBSD and accordingly, the Company deconsolidated DBSD as of that date. Under ASC 810, when control of a subsidiary is lost, the parent derecognizes all of the assets and liabilities of the subsidiary, including deferred tax assets and liabilities.

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The Company has considered all available evidence, both positive and negative, and ongoing prudent and feasible tax planning strategies to determine that, based on the weight of that evidence, a valuation allowance is needed to reduce the value of deferred tax assets to an amount that is more likely than not to be realized.

Income tax expense for the three months ended September 30, 2010 is primarily comprised of interest and penalties related to uncertain tax positions. Income tax benefit for the nine months ended September 30, 2010 is primarily due to expiration of the statute of limitations associated with previously recorded uncertain tax positions, including interest and penalties.

For U.S. federal tax purposes, the Company and DBSD will continue to be treated as an affiliated group of companies subject to consolidation until the Plan of Reorganization has been consummated. Under the proposed Plan of Reorganization, the Company would recognize taxable income upon the cancellation of debt. However, there are exceptions in bankruptcy to exclude the cancellation of debt from income. This will result in a reduction of DBSD's tax attributes, but no change in the net deferred tax balances due to the valuation allowance.



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**ICO Global Communications (Holdings) Limited**

**(A Development Stage Enterprise)**

**Notes to Condensed Consolidated Financial Statements (Continued)**

**(unaudited)**

**Tax Benefits Preservation Plan** Effective January 29, 2010, the Board of Directors adopted the Tax Benefits Plan. The Tax Benefits Plan is designed to avoid an ownership change, and to thereby preserve for the Company and its stockholders the value of the NOLs. In connection with the Tax Benefits Plan, a dividend of Class A Rights and Class B Rights, described more fully below, was payable to the Company's stockholders of record at the close of business on February 8, 2010.

The Board of Directors adopted the Tax Benefits Plan in an effort to help the Company preserve its ability to utilize fully its NOLs, to preserve potential future NOLs, and to thereby reduce potential future federal income tax obligations. As of December 31, 2009, the Company has substantial existing NOLs of approximately \$353 million. The Company may generate substantially larger NOLs if the Company sells or otherwise disposes of its MEO satellite assets. Under the Internal Revenue Code and related Treasury Regulations, the Company may carry forward these NOLs in certain circumstances to offset current and future income and thus reduce its federal income tax liability, subject to certain restrictions. To the extent that the NOLs do not otherwise become limited, the Company believes that it will be able to carry forward a significant amount of NOLs, and therefore the NOLs could be a substantial asset for the Company. However, if the Company experiences an ownership change, as defined in Section 382, the timing of usage and its ability to use the NOLs could be significantly limited.

The Tax Benefits Plan is intended to act as a deterrent to any person or group acquiring, without the approval of the Company's Board of Directors, beneficial ownership of 4.9% or more of the Company's securities, defined to include: (i) shares of its Class A common stock and Class B common stock, (ii) shares of its preferred stock, (iii) warrants, rights, or options to purchase its securities, and (iv) any interest that would be treated as stock of the Company for purposes of Section 382 or pursuant to Treasury Regulation § 1.382-2T(f)(18).

Holders of 4.9% or more of the Company's securities outstanding as of the close of business on January 29, 2010 will not trigger the Tax Benefits Plan so long as they do not (i) acquire additional securities constituting one-half of one percent (0.5%) or more of the Company's securities outstanding as of the date of the Tax Benefits Plan (as adjusted), or (ii) fall under 4.9% ownership of the Company's securities and then re-acquire 4.9% or more of the Company's securities (as adjusted).

**9. Related Parties**

The Company considers its related parties to be DBSD as well as its principal shareholders and their affiliates.

**DBSD** As of September 30, 2010 and December 31, 2009, the Company had net payables to affiliates of \$1.3 million related to transactions arising with DBSD, including allocated employment-related costs and occupancy-related costs, and reimbursement of payments made to the Company by DBSD for their respective share of stock awards that ultimately failed to vest.

**Eagle River Satellite Holdings, LLC (ERSH), Eagle River Investments, Eagle River, Inc. and Eagle River Partners, LLC (ERP)** ERSH, Eagle River Investments, Eagle River, Inc. and ERP (collectively, Eagle River) is the Company's controlling stockholder with an economic interest of approximately 33.6% and a voting interest of approximately 65.8% as of September 30, 2010.

The Company has an agreement with Eagle River, Inc. to provide advisory services to the Company. This agreement provides for the payment to Eagle River, Inc. of an annual fee of \$500,000 and to reimburse Eagle River, Inc. for reasonable out-of-pocket expenses. The annual fee is payable in quarterly installments in stock or cash, at the Company's option. During the three and nine months ended September 30, 2010, the Company issued 86,206 shares and 280,166 shares, respectively, to Eagle River, Inc. as compensation for advisory services. As of September 30, 2010, the Company has elected to make all payments in Class A common stock and has issued 1,747,014 shares as consideration. As of September 30, 2010 and December 31, 2009, the Company owed Eagle River, Inc. approximately \$62,000 and \$42,000, respectively, pursuant to the advisory services agreement, which was included in accrued expenses on the Company's condensed consolidated balance sheets.

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The Company entered into a loan agreement with Eagle River Investments in 2002, which was subsequently transferred to ERSH. In connection with this loan agreement, the Company issued warrants to ERSH to purchase an aggregate of three million shares of its Class A common stock at a weighted average exercise price of \$0.01 per share. These warrants remain outstanding at September 30, 2010 and are exercisable through December 12, 2012.

In March 2010, Eagle River purchased an additional 18,336,985 shares of the Company's Class A common stock under the Rights Offering discussed in Note 7.

Benjamin G. Wolff, the Company's Chairman, Chief Executive Officer and President, is the President of ERSH, Eagle River Investments, Eagle River, Inc. and ERP, and is compensated by both the Company and Eagle River.

**Clearwire Corporation** Eagle River Holdings, LLC (which, like ERSH, is ultimately beneficially owned by Craig McCaw) is a significant stockholder of Clearwire Corporation (Clearwire). The Company had a month-to-month agreement with Clearwire to provide office space for certain of its regulatory personnel in Washington, DC which was terminated effective March 31, 2010. Total payments made to Clearwire under this agreement for the three and nine months ended September 30, 2010 and 2009 were \$0 and \$10,000 and \$20,000 and \$45,000, respectively. DBSD also reimburses Clearwire for utility usage at certain of Clearwire's terrestrial

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**ICO Global Communications (Holdings) Limited**

**(A Development Stage Enterprise)**

**Notes to Condensed Consolidated Financial Statements (Continued)**

**(unaudited)**

towers and office space that supports its demonstration trials. Payments pursuant to these leases have been included in the Company's operating results up until deconsolidation of DBSD on May 15, 2009. Total payments made to Clearwire under this agreement for the three and nine months ended September 30, 2009 were \$0 and \$9,000, respectively. Mr. Wolff is the co-founder and served as co-chairman of Clearwire until February 2010. Mr. Wolff also previously served as the Chief Executive Officer of Clearwire until March 2009.

***Davis Wright Tremaine*** Mr. Wolff is the spouse of a partner at the law firm Davis Wright Tremaine LLP ( DWT ), which provides the Company with ongoing legal services. Total payments made to DWT for the three and nine months ended September 30, 2010 and 2009 were \$8,000 and \$10,000 and \$1,000 and \$359,000, respectively.

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**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

The following discussion and analysis should be read in conjunction with our condensed consolidated financial statements and accompanying notes included elsewhere in this quarterly report and the audited consolidated financial statements and notes included in our 2009 Form 10-K.

***Special Note Regarding Forward-Looking Statements***

With the exception of historical facts, the statements contained in this management's discussion and analysis are forward-looking statements. All of these forward-looking statements are subject to risks and uncertainties that could cause our actual results to differ materially from those contemplated by the relevant forward-looking statements. Factors that might cause or contribute to such a difference include, but are not limited to, those discussed under **Risks and Uncertainties** below and elsewhere in this quarterly report. The forward-looking statements included in this document are made only as of the date of this report, and we undertake no obligation to publicly update these forward-looking statements to reflect subsequent events or circumstances.

***Overview***

We were formed in 2000 as a development stage next-generation MSS operator. We have one MEO satellite in orbit ( F2 ) and have ten additional MEO satellites in various stages of completion. Prior to the commencement of the BSSI Litigation in 2004, we had invested approximately \$2.6 billion into our MEO satellite system. By the end of 2004, with the BSSI Litigation underway, we suspended any further development or construction of our MEO satellites and adjusted to zero the value of our MEO system assets.

Notwithstanding the suspension of development and construction activities, we continue to explore ways to capitalize on the significant investment we have already made in our MEO satellite system. Specifically, we have taken steps to explore business opportunities for F2 and for our partially constructed constellation of MEO satellites. We have conducted research and analysis on services that can be provided by F2, including low-bit rate store and send capabilities for remote operations and real time voice and data services using our satellites in storage.

We believe that our existing cash and cash equivalents are insufficient for us to complete and launch our MEO satellite constellation, and we may be unable or choose not to obtain the additional funding required to do so. Furthermore, we believe that Boeing is the sole manufacturer capable of completing our partially completed MEO satellites. In the absence of reaching an agreement with Boeing to complete the MEO satellites, we will likely sell or otherwise dispose of our MEO satellite assets. We are also exploring ways to optimize shareholder value through the proceeds, if any, from the BSSI Litigation, by leveraging our actual and our potential tax losses, and through our ongoing interest in and relationship with DBSD. Our exploration could result in the acquisition or investment in assets or businesses that are unrelated to our historical assets or business.

Meanwhile, F2 continues to orbit the earth and perform routine functions, but it has experienced certain anomalies over its life, including occasional short-circuiting of a forward digital signal processor (which has been corrected each time through operational procedures), and accelerated degradation of the battery. These anomalies have increased in recent years, in part because of our decisions to reduce telemetry and command sites to minimize operational costs.

Through the U.K. Office of Communications ( Ofcom ) as our administrative body to the International Telecommunication Union ( ITU ), we have ITU coordination priority on 25-60 MHz of 2 GHz spectrum on which to operate a MEO satellite system globally ( ICO-P ) outside of the United States and Canada (with the exception of one Middle Eastern country) in compliance with regulations promulgated by the U.K. and the ITU. However, Ofcom has stated its intent to write to the ITU to instruct that the ICO-P assignments currently recorded in the ITU Master Register be cancelled. We filed for a judicial review against Ofcom in the U.K. to preclude Ofcom from sending such a letter to the ITU, but the court denied our request, as well as our subsequent request for reconsideration. We have one additional avenue for appeal which we currently plan to pursue. If we are unsuccessful in our final appeal, then Ofcom will be free to send its instruction letter to the ITU. If the letter is sent, we believe that the ITU will not be compelled to comply with Ofcom's request, but the letter may increase the likelihood that the ITU will initiate proceedings to cancel the ICO-P assignments.

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Separately, on June 30, 2008, the European Parliament passed Decision No. 626/2008/EC under which the European Commission ( EC ) made a call for applications for operators for pan-European systems to provide MSS ( EC Call ). We unsuccessfully sought annulment of the EC Call. We also caused our subsidiary, ICO Satellite Limited, to file an application in response to the EC Call. The application was rejected on May 14, 2009, which prompted us to file in the European General Court a proceeding to challenge the outcome of the EC Call process and Decision No. 626/2008/EC. We recently submitted a brief in this matter, and expect a full hearing in front of the European General Court in early 2011.

We have been engaged in litigation with Boeing and BSSI since 2004. In October 2008, after a three-month trial, the jury returned a verdict for us, finding that BSSI had breached its contract with our subsidiary, ICO Global Communications (Operations) Limited, and engaged in fraud, and that BSSI's parent, Boeing, had tortiously interfered with the BSSI contract. The jury further found that BSSI and Boeing acted with malice, oppression or fraud. In February 2009, the court rejected substantially all of BSSI's post-trial motions and entered judgment in our favor for approximately \$603.2 million, consisting of \$370.6 million of compensatory damages against BSSI and Boeing for breach of contract, fraud, negligent misrepresentation and tortious interference with contract; \$29.6 million against BSSI for punitive damages; \$177.0 million against Boeing for punitive damages; and \$26.0 million in pre-judgment interest. Beginning January 2, 2009, post-judgment interest began to accrue on the full judgment amount at the rate of 10% per annum (simple interest). Boeing appealed the judgment to the California Court of Appeals and posted the required \$904.0 million appeal bond to stay enforcement of the judgment pending appeal. We cannot predict the outcome of the appeal process.

We are a development stage enterprise as defined in ASC 915, and will continue to be so unless and until we commence commercial operations. We are not currently generating revenue from operations and we may not obtain funding necessary to fund our future working capital requirements or achieve positive cash flow from operations. Successful completion of our MEO satellite development program and, ultimately, the attainment of profitable operations using our MEO satellite assets, are dependent upon future events, including obtaining adequate financing to fulfill our development activities, obtaining regulatory approval, and achieving a level of sales adequate to support our cost structure.

On March 9, 2010, we completed a Rights Offering under which a total of approximately 42.9 million shares were subscribed for by stockholders. We received gross proceeds of approximately \$30 million from the Rights Offering, which are currently expected to be utilized to fund our working capital needs for at least the next twelve months. We may also use a portion of the proceeds to acquire or invest in other businesses, products or technologies, which may or may not be related to our historical business activities, as well as for capital expenditures.

On May 15, 2009, our subsidiary DBSD filed its Chapter 11 Case. As a result, DBSD has been deconsolidated from our financial operating results as of May 15, 2009. Under DBSD's current Plan of Reorganization, we will receive shares of common stock of DBSD representing approximately 4% of its outstanding equity. We will also receive warrants to purchase at \$0.01 per share up to an additional 10% of the equity of DBSD, which may be exercisable upon certain future valuation events. The Bankruptcy Court has confirmed the Plan of Reorganization, and the FCC has approved the resulting license transfer to the reorganized DBSD, but the Plan of Reorganization has not yet been consummated because on October 5, 2010, the U.S. Court of Appeals for the Second Circuit entered an order that prevents DBSD from emerging from the Chapter 11 Case until the Court issues its decisions on appeals filed by DISH and Sprint. In its appeal, DISH, as the holder of senior secured liens against DBSD, asserts that the Bankruptcy Court should not have approved the Plan of Reorganization over DISH's objection. In its appeal, Sprint asserts that the proposed transfer of DBSD stock from the Noteholders to ICO Global violates the Bankruptcy Code's absolute priority rule. We cannot predict the outcome or timing of the Court of Appeals decisions for the DISH and Sprint appeals.

In a separate action, Sprint lobbied the FCC to impose upon ICO Global the obligation to reimburse Sprint for approximately \$120 million of alleged Spectrum Clearing Costs. On September 29, 2010, the FCC issued its BAS Relocation Ruling which described circumstances under which affiliated entities may be liable for Spectrum Clearing Costs, but the FCC expressly declined to impose liability on ICO Global. Nonetheless, we filed an appeal to the BAS Relocation Ruling on October 12, 2010.

***Critical Accounting Policies***

Critical accounting policies require difficult, subjective or complex judgments, often as a result of the need to make estimates about the effect of matters that are inherently uncertain. The judgments and uncertainties affecting the application of these policies include significant estimates and assumptions made by us using information available at the time the estimates are made. Actual results could differ materially from those estimates. Our critical accounting policies involve judgments associated with our accounting for the fair value of financial instruments (including our investment in DBSD), asset impairment, contract settlements, stock-based compensation, income taxes and contingencies. There have been no significant changes to our critical accounting policies disclosed in our 2009 Form 10-K.



**Table of Contents****Results of Operations**

The following table is provided to facilitate the discussion of our results of operations for the three and nine months ended September 30, 2010 and 2009 (in thousands):

|  | Three months ended<br>September 30, |          | Nine months ended<br>September 30, |           |
|--|-------------------------------------|----------|------------------------------------|-----------|
|  | 2010                                | 2009     | 2010(1)                            | 2009(1)   |
| General and administrative expenses    | \$ 3,649                            | \$ 4,375 | \$ 12,235                          | \$ 34,046 |
| Research and development expenses      |                                     |          |                                    | 1,639     |
| Interest income                        | (6)                                 | (1)      | (11)                               | (543)     |
| Interest expense                       | 1,130                               | 971      | 3,274                              | 35,758    |
| (Gain) loss on deconsolidation of DBSD |                                     | 474      |                                    | (280,971) |
| Other expense                          | 1,093                               | 791      | 582                                | 7,184     |
| Income tax (benefit) expense           | 372                                 | 245      | (1,394)                            | 766       |

- (1) DBSD was deconsolidated from our financial operating results effective May 15, 2009. Accordingly, our operating results for the nine months ended September 30, 2010 do not include any DBSD operating activity and our results of operations for the nine months ended September 30, 2009 include only 4.5 months of DBSD operating activity.

*General and Administrative Expenses.* General and administrative expenses are primarily comprised of personnel costs, stock-based compensation, third-party legal and professional fees, satellite storage, satellite system operating expenses and general office related costs.

General and administrative expenses decreased \$726,000 for the three months ended September 30, 2010 compared to the three months ended September 30, 2009. This decrease is primarily due to a \$401,000 reduction in legal and other professional fees as well as a \$263,000 reduction in non-cash stock-based compensation expense due to a smaller fluctuation in the market value of stock awards.

General and administrative expenses decreased \$21.8 million for the nine months ended September 30, 2010 compared to the nine months ended September 30, 2009. Approximately \$20.9 million of this decrease was a result of the deconsolidation of DBSD effective May 15, 2009. The remaining net decrease of \$0.9 million is primarily due to a \$1.3 million reduction in non-cash stock-based compensation expense, reflecting the revaluation of the majority of our stock awards as a result of the deconsolidation of DBSD, and a \$522,000 reduction in gateway operating expenses. The decrease is partially offset by an increase in legal and other professional fees and higher employment-related expenses.

*Research and Development Expenses.* Research and development expenses primarily consist of third-party engineering, consulting and development costs associated with technology being considered for use in the DBSD MSS/ATC System and ICO mim service and were incurred by DBSD prior to deconsolidation on May 15, 2009.

Research and development expenses decreased \$1.6 million for the nine months ended September 30, 2010 compared to the nine months ended September 30, 2009. This decrease is primarily due to a reduction in design and development activities related to the DBSD MSS/ATC System and ICO mim service as a result of the deconsolidation of DBSD effective May 15, 2009.

*Interest Income.* Interest income for the three and nine months ended September 30, 2010 was nominal and reflects interest income earned on investment of proceeds from the Rights Offering. Interest income for the nine months ended September 30, 2009 is primarily attributable to interest earned on the remaining investment of proceeds from the \$650 million aggregate principal amount of convertible notes due in August 2009 ( DBSD 2009 Notes ), the DBSD \$40 million working capital facility due in May 2009 ( DBSD 2009 Credit Facility ) and the series of securities purchase agreements entered into during June 2008.

Interest income decreased \$532,000 for the nine months ended September 30, 2010 compared to the nine months ended September 30, 2009. This decrease is primarily due to a reduction in our cash, cash equivalents, and investment balances subsequent to the deconsolidation of DBSD. DBSD has been excluded from our operating results effective May 15, 2009.

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*Interest Expense.* Interest expense for the three and nine months ended September 30, 2010 and the three months ended September 30, 2009 consists primarily of interest costs resulting from capital lease obligations associated with certain of our MEO gateway sites. Interest expense for the nine months ended September 30, 2009 is primarily comprised of interest incurred and the amortization of debt issuance costs related to the DBSD 2009 Notes and DBSD 2009 Credit Facility, amortization of the debt discount associated with the DBSD 2009 Notes and interest costs resulting from capital lease obligations associated with certain of our MEO gateway sites.



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Interest expense increased \$159,000 for the three months ended September 30, 2010 compared to the three months ended September 30, 2009. This increase is primarily due to higher interest costs arising from capital lease obligations associated with certain of our MEO gateway sites.

Interest expense decreased \$32.5 million for the nine months ended September 30, 2010 compared to the nine months ended September 30, 2009. This decrease is primarily the result of the deconsolidation of DBSD. DBSD has been excluded from our operating results effective May 15, 2009.

*(Gain) Loss on Deconsolidation of DBSD.* We recognized a gain of \$281.4 million on May 15, 2009 upon the deconsolidation of DBSD as a result of its bankruptcy filing. During the three months ended September 30, 2009, we reduced our gain on deconsolidation of DBSD by \$474,000 as a result of reimbursements due to DBSD for their respective share of stock awards that ultimately failed to vest.

*Other Expense.* Other expense for the three months ended September 30, 2010 is comprised primarily of \$640,000 of losses resulting from foreign currency transactions and \$453,000 of costs associated with reimbursements due to DBSD for their respective share of stock awards that ultimately failed to vest. Other expense for the nine months ended September 30, 2010 is comprised primarily of \$971,000 of costs associated with reimbursements due to DBSD for their respective share of stock awards that ultimately failed to vest, partially offset by \$330,000 of gains resulting from foreign currency transactions. Other expense for the three months ended September 30, 2009 is comprised primarily of \$777,000 of losses resulting from foreign currency transactions. Other expense for the nine months ended September 30, 2009 is comprised primarily of net realized and unrealized losses of \$4.2 million associated with ARS investments held by DBSD as well as losses on foreign currency transactions of \$2.9 million.

*Income Tax (Benefit) Expense.* Income tax expense for the three months ended September 30, 2010 and the three and nine months ended September 30, 2009 is primarily comprised of interest and penalties related to uncertain tax positions. Income tax benefit for the nine months ended September 30, 2010 is primarily due to expiration of the statute of limitations associated with previously recorded uncertain tax positions, including interest and penalties.

We are still in the development stage and continue to incur losses. The tax benefit for these losses will not be recognized until realization is more likely than not.

## ***Liquidity and Capital Resources***

*Overview.* Our primary expected cash needs for the next twelve months are for the ongoing operating costs associated with our MEO satellite system, professional fees associated with various legal and regulatory proceedings, and other general corporate purposes.

On March 9, 2010, we completed our Rights Offering, under which rights for a total of approximately 42.9 million shares were subscribed for by rights holders. We received gross proceeds of approximately \$30 million from the Rights Offering, which are currently expected to be utilized to fund our working capital needs for at least the next twelve months. We may also use a portion of the proceeds to acquire or invest in other businesses, products or technologies, which may or may not be related to our historical business activities, as well as for capital expenditures.

As of September 30, 2010, we had a working capital deficit (current liabilities exceeded current assets) of approximately \$43.8 million. This deficit is primarily due to our MEO gateway obligations of \$63.9 million, which are classified as current liabilities due to their contractual commitments. We do not anticipate these gateway obligations to require significant cash payments during the next twelve months; however, the holders of these obligations could pursue collection actions against one or more of our consolidated subsidiaries.

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*Cash Flows.* The following table is provided to facilitate the discussion of our liquidity and capital resources for the nine months ended September 30, 2010 and 2009 (in thousands):

|  | Nine months ended<br>September 30, |             |
|--|------------------------------------|-------------|
|  | 2010                               | 2009(1)     |
| Net cash provided by (used in):                      |                                    |             |
| Operating activities                                 | \$ (10,193)                        | \$ (23,591) |
| Investing activities                                 | (861)                              | 4,584       |
| Financing activities                                 | 29,189                             | (103)       |
| Effect of foreign exchange rate changes on cash      | 156                                | (1,769)     |
| Net increase (decrease) in cash and cash equivalents | 18,291                             | (20,879)    |
| Cash and cash equivalents beginning of period        | 4,983                              | 29,261      |
| Cash and cash equivalents end of period              | \$ 23,274                          | \$ 8,382    |

(1) Cash flow amounts for the nine months ended September 30, 2009 includes the effects of the restatement discussed in Note 3 to our condensed consolidated financial statements, *Cash Flow Statement Restatement*.

Cash and cash equivalents were \$23.3 million at September 30, 2010 compared to \$5.0 million at December 31, 2009. This increase primarily reflects the remaining proceeds from our Rights Offering, partially offset by the incurrence of ongoing operating costs associated with our MEO satellite system, legal fees and other general corporate expenditures in 2010.

For the nine months ended September 30, 2010, cash used in operating activities consisted primarily of our net loss of \$14.7 million adjusted for various non-cash items including: (i) a \$3.3 million net increase in accrued interest payable resulting from various Gateway obligations; (ii) stock-based compensation expense of \$1.3 million; (iii) \$1.0 million in net expenses associated with reimbursements due to DBSD for their respective share of stock awards that ultimately failed to vest; and (iv) a \$900,000 net reduction in accounts payable reflecting payment of amounts previously accrued at December 31, 2009. For the nine months ended September 30, 2009, cash used in operating activities consisted primarily of our net income of \$202.1 million adjusted for various non-cash items including: (i) a \$281.0 million gain recognized upon deconsolidation of DBSD; (ii) \$30.0 million of interest expense on the DBSD 2009 Notes paid in the form of additional notes; (iii) \$7.4 million of amortization of debt issuance costs related to the DBSD 2009 Notes and DBSD 2009 Credit Facility and amortization of debt discount associated with the DBSD 2009 Notes; (iv) \$4.2 million of realized and unrealized losses related to ARS held by DBSD; and (v) stock-based compensation expense of \$4.1 million.

For the nine months ended September 30, 2010, cash used in investing activities consisted of \$861,000 of payments made on behalf of affiliates. For the nine months ended September 30, 2009, the primary source of cash provided by investing activities was net proceeds from sales of investment securities held by DBSD of \$12.5 million, partially offset by capital expenditures of \$4.1 million associated with the DBSD MSS/ATC System and ICO mim service and a \$3.9 million reduction in cash as a result of the deconsolidation of DBSD.

For the nine months ended September 30, 2010, cash provided by financing activities consisted primarily of \$29.2 million of proceeds from the Rights Offering, net of related costs. For the nine months ended September 30, 2009, cash used in financing activities consisted primarily of \$101,000 in payments of withholding taxes upon vesting of restricted stock awards.

*Contractual Obligations.* Our primary contractual obligations include payments and other obligations associated with our MEO satellite system. In the table below, we set forth our contractual obligations as of September 30, 2010 (in millions):

| Total | Years ending December 31, |
|-------|---------------------------|
|-------|---------------------------|

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|  |         | Remainder<br>of 2010 | 2011-<br>2012 | 2013-<br>2014 | 2015 and<br>thereafter |
|--|---------|----------------------|---------------|---------------|------------------------|
| Satellite system operating obligations(1)        | \$ 1.8  | \$ 1.4               | \$ 0.4        | \$            | \$                     |
| Capital lease obligations, including interest(2) | 27.8    | 27.8                 |               |               |                        |
| Operating lease obligations                      | 2.2     | 0.3                  | 1.8           | 0.1           |                        |
| Total  | \$ 31.8 | \$ 29.5              | \$ 2.2        | \$ 0.1        | \$                     |

- (1) We have an agreement with Intelsat to provide satellite operational services to support F2. Under this agreement, we are obligated to pay Intelsat a recurring, monthly fee associated with TT&C and other satellite support services. In addition to this agreement, we have commitments for other operational services related to our MEO satellite and certain MEO gateway sites. As of September 30, 2010, our satellite system operating commitments were approximately \$1.8 million.

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- (2) Our capital lease obligations represent future minimum payments due under capital lease commitments arising from agreements associated with certain of our MEO gateway sites. The amount of our contractual obligations as of September 30, 2010 represents principal and interest payable in accordance with the terms of the contractual agreements.

We have also entered into other noncancellable agreements with our Gateway Operators which provide for varying levels of support required to operate the gateway sites. The majority of the Gateway Operators have terminated their agreements with us and discontinued providing the requisite level of services. Certain of the terminated agreements have not been settled and remain outstanding. Subsequent to the date of termination, we have continued to accrue estimated late payment fees associated with these agreements, if applicable. Settlement of these liabilities, including timing of future payment, if any, is currently uncertain and therefore this amount was not included in our table of contractual obligations above.

As of September 30, 2010, we have recorded a liability related to uncertain tax positions for income taxes, interest and penalties of \$12.3 million. Settlement of this liability, including timing of future payment, if any, is currently uncertain. As a result, this amount was not included in our table of contractual obligations above.

### ***Risks and Uncertainties***

Certain risks and uncertainties that could materially affect our future results of operations or liquidity are discussed under Part II Other Information, Item 1A. Risk Factors in this quarterly report and in our 2009 Form 10-K. In particular, these risks and uncertainties include, but are not limited to, the following matters:

On May 15, 2009, DBSD filed its voluntary Chapter 11 Case. ICO Global did not file a petition for relief and is not a Debtor in the Chapter 11 Case. Under DBSD's current Plan of Reorganization, ICO Global will receive approximately 4% of reorganized DBSD after accounting for the dilutive effect of shares to be issued to DBSD's general unsecured creditors and reorganized DBSD's exit financing lenders. ICO Global will also receive warrants to purchase at \$0.01 per share up to an additional 10% of the common stock of reorganized DBSD, which may be exercisable upon certain future valuation events. Sprint and DISH have challenged the Plan of Reorganization by filing appeals with the Second Circuit Court of Appeals. The Court of Appeals must now affirm the Bankruptcy Court's approval of the Plan of Reorganization in order for the Plan of Reorganization to be consummated. If the Plan of Reorganization is not consummated, ICO Global may own less equity of reorganized DBSD than contemplated by the Plan of Reorganization, or no equity at all, which would reduce the fair value of ICO Global's investment in DBSD. If ICO Global owns less equity than is contemplated by the Plan of Reorganization, or holds no equity in reorganized DBSD at all, it could negatively affect the value of ICO Global.

Sprint has aggressively lobbied the FCC to impose upon ICO Global direct liability for alleged Spectrum Clearing Costs that Sprint is precluded from collecting from DBSD as a result of the Chapter 11 Case. The FCC, in its BAS Relocation Ruling that was issued on September 29, 2010, specifically declined to rule on our liability for Spectrum Clearing Costs, but in so doing described circumstances under which affiliated entities might be liable for Spectrum Clearing Costs. If Sprint pursues a claim against ICO Global to recover Spectrum Clearing Costs, we intend to vigorously defend. If Sprint prevails, the resulting economic damages could have a material adverse impact on ICO Global.

We are engaged in litigation with BSSI and Boeing arising out of agreements for the development and launch of our MEO satellites. In February 2009, the Los Angeles Superior Court issued a judgment in our favor and against BSSI and Boeing for \$603.2 million. The judgment consists of at least four subparts, including compensatory awards, a punitive damage award against BSSI, a punitive damage award against Boeing, and pre-judgment interest. BSSI and Boeing have appealed the judgment and all of its subparts, thereby rendering the entire award subject to the risks of appeal. We cannot predict the outcome of the appeal process. Boeing has posted the full bond required to stay enforcement of the judgment, but the existence of the bond does not entirely eliminate the risk of collection. We have previously incurred substantial costs and fees to obtain the judgment, and expect we will continue to incur substantial additional costs and fees through the ultimate resolution of the case, including a contingent obligation to pay our trial lawyers a fee equal to 3% of any recovery up to \$250 million, and 5% of any recovery in excess of \$250 million less certain costs and fees paid previously. If we are unable to continue to fund the litigation, or if we do not substantially prevail on appeal, this could materially negatively impact our liquidity, cash position and value. Moreover, our use of the proceeds from the litigation, if any, is uncertain at this time.

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Following the deconsolidation of DBSD, our primary business operations rely on our MEO satellite assets. The fact that we have been unable to fully deploy our MEO satellite system also continues to create regulatory uncertainty. Ofcom has stated its intent to write to the ITU to instruct that the ICO-P assignments currently recorded in the ITU Master Register be cancelled. We have thus far been unsuccessful in our attempt to enjoin Ofcom from sending its instruction to the ITU. We have one additional avenue for appeal which we currently plan to pursue; however, we believe that our prospects for success on appeal are remote. If our final appeal is denied, Ofcom will be free to send its instruction letter to the ITU. If the ITU heeds Ofcom's instruction, we could lose our ability to operate a MEO system based on our current ITU filing priority and MEO authorization, which in turn could have a material adverse effect on our ability to develop and operate the MEO satellite system. Even if Ofcom's instruction to the ITU is ignored, we will need to continue to progress the build and launch of our MEO satellites in order to maintain our ICO-P authorization to operate our MEO satellite system. In addition, we must diligently participate in international coordination meetings arranged by Ofcom and coordinate with other national

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administrations in good faith. On June 30, 2008, the European Parliament passed Decision No. 626/2008/EC under which, on August 7, 2008, the EC made the EC Call for pan-European S-Band systems to provide MSS. On September 26, 2008, we initiated proceedings in the European General Court seeking the annulment of Decision No. 626/2008/EC of the European Parliament, contending that the decision is illegal and should be annulled. We were unsuccessful in this proceeding. In addition, ICO Satellite Limited filed an application with the EC as called for in the above mentioned EC Call, without prejudice. The EC admitted our application into the EC Call and, on May 14, 2009, the EC announced that it had not selected the application of ICO Satellite Limited. In response, on September 4, 2009, we filed an additional proceeding to challenge in the European General Court the outcome of the EU Call and the Decision No. 626/2008/EC. The European Court has not yet ruled on our filing. For all of these reasons, there remains significant uncertainty about our ability to continue development of our physical and regulatory MEO assets. The outcome of further development of a MEO business plan and the associated costs, the evolution of the regulatory environment for S-band systems globally, and the success of discussions with potential partners who could provide funding for the development of the MEO satellite system all remain uncertain at this time.

We are subject to additional risks and uncertainties discussed under Part II Other Information, Item 1A. Risk Factors in this quarterly report and in our 2009 Form 10-K, that could adversely affect our costs, competitive position, financial condition and ability to realize earnings.

### ***Inflation***

The impact of inflation on our condensed consolidated financial condition and results of operations was not significant during any of the periods presented.

### ***Off-Balance Sheet Arrangements***

We do not have any off-balance sheet arrangements.

### **Item 3. Quantitative and Qualitative Disclosures About Market Risk**

We have assessed our vulnerability to certain market risks, including interest rate risk associated with our accounts payable, capital lease obligations, and cash and cash equivalents and foreign currency risk associated with our capital lease obligations and cash held in foreign currencies.

As of September 30, 2010, our cash and investment portfolio consisted of both cash and money market funds, with a fair value of approximately \$23.3 million. The primary objective of our investments in money market funds is to preserve principal, while maximizing returns and minimizing risk, and our policies require, at the time of purchase, that we make these investments in short-term, high rated securities.

Our primary foreign currency exposure relates to cash balances in foreign currencies. Due to the small balances we hold, we have determined that the risk associated with foreign currency fluctuations is not material to us. We do not enter into any hedging or derivative transactions to manage our exposure to foreign currency risk.

### **Item 4. Controls and Procedures**

#### ***Evaluation of Disclosure Controls and Procedures***

Our chief executive officer and interim chief financial officer have evaluated our disclosure controls and procedures as of September 30, 2010 and have concluded that these disclosure controls and procedures are effective to ensure that the information required to be disclosed by us in the reports that we file or submit under the Exchange Act (as defined in Rules 13a-15(e) and 15d-15(e)) is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms and is accumulated and communicated to our management, including our chief executive officer and interim chief financial officer, as appropriate to allow timely decisions regarding required disclosure.

#### ***Changes in Internal Control Over Financial Reporting***

There have been no changes in our internal control over financial reporting during the third quarter of 2010 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.



**Table of Contents****PART II OTHER INFORMATION****Item 1. Legal Proceedings**

See Note 6 to our condensed consolidated financial statements, *Commitments and Contingencies* included in Part I, Item 1 of this quarterly report, for a discussion of the material legal proceedings to which we are a party.

**Item 1A. Risk Factors**

Except as set forth in our prior quarterly filings, there have been no material changes to our risk factor disclosures included under Part I, Item 1A. of our 2009 Form 10-K.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds*****Unregistered Sales of Equity Securities***

Management believes that the securities issuances described in the table below were exempt from the registration requirements of the Securities Act of 1933, as amended, pursuant to Section 4(2) as a transaction not involving any public offering. The number of investors was limited, the investors were either accredited or otherwise qualified and had access to material information about the registrant, and restrictions were placed on the resale of the securities sold.

| <b>Date</b>       | <b>Title</b>         | <b>Number of shares</b> |
|-------------------|----------------------|-------------------------|
| September 1, 2010 | Class A common stock | 86,206(1)               |

(1) Issued as compensation to Eagle River, Inc., for advisory services performed from June 1, 2010 through August 31, 2010.

***Use of Proceeds***

On July 11, 2008, our universal shelf registration statement on Form S-3 (Registration No. 333-152100) was declared effective by the SEC. On March 9, 2010, the Company completed a Rights Offering to existing stockholders in which it issued 42,870,000 shares of Class A common shares at a price of \$0.70 per share, which shares were registered under the shelf registration statement. The proceeds from the Rights Offering to the Company were approximately \$29.2 million, after deducting fees. No offering expenses were paid directly or indirectly to our directors, officers or their associates, or to persons owning 10% or more of any of our equity securities.

As of September 30, 2010, the remaining proceeds from the Rights Offering, after deducting fees, are reflected in cash and cash equivalents on the Company's condensed consolidated balance sheet. Through September 30, 2010, the Company has used approximately \$7 million of the net proceeds from the Rights Offering to fund ongoing operational expenses. We may also use a portion of the proceeds to acquire or invest in other businesses, products or technologies, which may or may not be related to our historical business activities, as well as for capital expenditures. Pending these uses, we expect to hold the amounts in cash or invest the remaining net proceeds in short-term, investment-grade securities.

**Item 3. Defaults Upon Senior Securities**

None.



**Item 4. Removed and Reserved**

**Item 5. Other Information**

None.

**Item 6. Exhibits**

Ex. 31.1\* Certification of the principal executive officer required by Rule 13a-14(a) or Rule 15d-14(a).

Ex. 31.2\* Certification of the principal accounting and financial officer required by Rule 13a-14(a) or Rule 15d-14(a).

Ex. 32.1\* Certifications required by Rule 13a-14(b) or Rule 15d-14(b) and Section 1350 of Chapter 63 of Title 18 of the United States Code (18 U.S.C. § 1350).

\* Filed Herewith.

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**SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

**ICO GLOBAL COMMUNICATIONS (HOLDINGS) LIMITED**

(Registrant)

Date: November 4, 2010

By: **/s/ BENJAMIN G. WOLFF**  
**Benjamin G. Wolff**  
**Chairman of the Board of Directors,**

**Chief Executive Officer and President (Principal Executive Officer)**