# UNITED STATES SECURITIES AND EXCHANGE COMMISSION 

Washington, D.C. 20549

## FORM 10-Q

(Mark one)
x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE
ACT OF 1934
For the quarterly period ended March 31, 2011

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from $\qquad$ to $\qquad$ .

# BANK OF THE OZARKS, INC. 

[^0]
## ARKANSAS

(State or other jurisdiction of
incorporation or organization)

71-0556208
(I.R.S. Employer

Identification Number)

# 17901 CHENAL PARKWAY, LITTLE ROCK, ARKANSAS <br> 72223 <br> (Address of principal executive offices) 

Registrant s telephone number, including area code: (501) 978-2265

## None

(Title of Class)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No "

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes * No *

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a smaller reporting company or a non-accelerated filer (as defined in Rule 12b-2 of the Exchange Act). Check one:

| Large accelerated filer | $\cdot$ | Accelerated filer | x |
| :--- | :--- | :--- | :--- |
| Non-accelerated filer | $\cdot$ | (Do not check if a smaller reporting company) | Smaller reporting company | Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes " No x

Indicate the number of shares outstanding of each of the registrant $s$ classes of common stock, as of the latest practical date.

## Class

Common Stock, \$0.01 par value per share

Outstanding at March 31, 2011
17,097,690

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BANK OF THE OZARKS, INC.

FORM 10-Q

March 31, 2011

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## PART I. FINANCIAL INFORMATION

## Item 1. Financial Statements

## BANK OF THE OZARKS, INC.

## CONSOLIDATED BALANCE SHEETS



LIABILITIES AND STOCKHOLDERS EQUITY

| Deposits: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Demand non-interest bearing | $\$ 32,758$ | $\$$ | 242,555 | $\$$ |
| Savings and interest bearing transaction | $1,361,076$ | $1,065,705$ | $1,299,058$ |  |
| Time | 886,209 | 944,195 | 943,110 |  |
|  |  |  |  |  |
| Total deposits | $2,580,043$ | $2,252,455$ | $2,540,753$ |  |
| Repurchase agreements with customers | 39,043 | 52,079 | 43,324 |  |
| Other borrowings | 282,689 | 342,469 | 282,139 |  |
| Subordinated debentures | 64,950 | 64,950 | 64,950 |  |
| Accrued interest payable and other liabilities | 21,887 | 19,289 | 18,723 |  |
|  |  |  |  |  |
| Total liabilities | $2,988,612$ | $2,731,242$ | $2,949,990$ |  |

Commitments and contingencies

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| Stockholders equity: |  |  |  |
| :---: | :---: | :---: | :---: |
| Common stock; $\$ 0.01$ par value; 50,000,000 shares authorized; 17,097,690, 16,925,940, and $17,053,640$ shares issued and outstanding at March 31, 2011, March 31, 2010 and |  |  |  |
| December 31, 2010, respectively | 171 | 169 | 170 |
| Additional paid-in capital | 47,114 | 42,264 | 45,278 |
| Retained earnings | 286,804 | 234,830 | 275,074 |
| Accumulated other comprehensive income (loss) | 741 | 6,250 | (167) |
| Total stockholders equity before noncontrolling interest | 334,830 | 283,513 | 320,355 |
| Noncontrolling interest | 3,436 | 3,456 | 3,415 |
| Total stockholders equity | 338,266 | 286,969 | 323,770 |
| Total liabilities and stockholders equity | \$ 3,326,878 | \$ 3,018,211 | \$ 3,273,659 |

See accompanying notes to consolidated financial statements.

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## BANK OF THE OZARKS, INC.

## CONSOLIDATED STATEMENTS OF INCOME

Unaudited



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| Total non-interest expense | 26,192 |  |  | 17,471 |
| :---: | :---: | :---: | :---: | :---: |
| Income before taxes |  | 20,631 |  | 22,887 |
| Provision for income taxes |  | 6,004 |  | 6,944 |
| Net income |  | 14,627 |  | 15,943 |
| Net loss attributable to noncontrolling interest |  | 3 |  | 11 |
| Net income available to common stockholders | \$ | 14,630 | \$ | 15,954 |
| Basic earnings per common share | \$ | 0.86 | \$ | 0.94 |
| Diluted earnings per common share | \$ | 0.85 | \$ | 0.94 |
| Dividends declared per common share | \$ | 0.17 | \$ | 0.14 |

See accompanying notes to consolidated financial statements.

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## BANK OF THE OZARKS, INC.

## CONSOLIDATED STATEMENTS OF STOCKHOLDERS EQUITY

Unaudited

|  | $\begin{gathered} \text { Common } \\ \text { Stock } \end{gathered}$ | Additional <br> Paid-In <br> Capital |  | Retained Earnings (Dolla | AccumulatedOtherComprehensiveIncome(Loss)in thousands) |  | Noncontrolling Interest |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balances January 1, 2010 | \$ 169 | \$ | 41,584 | \$ 221,243 | \$ | 6,032 | \$ | 3,442 | \$ 272,470 |
| Comprehensive income: |  |  |  |  |  |  |  |  |  |
| Net income |  |  |  | 15,943 |  |  |  |  | 15,943 |
| Net loss attributable to noncontrolling interest |  |  |  | 11 |  |  |  | (11) |  |
| Other comprehensive income (loss): |  |  |  |  |  |  |  |  |  |
| Unrealized gains/losses on investment securities AFS, net of \$806 tax effect |  |  |  |  |  | 1,249 |  |  | 1,249 |
| Reclassification of gains/losses included in net income, net of \$666 tax effect |  |  |  |  |  | $(1,031)$ |  |  | $(1,031)$ |
| Total comprehensive income |  |  |  |  |  |  |  |  | 16,161 |
| Common stock dividends |  |  |  | $(2,367)$ |  |  |  |  | $(2,367)$ |
| Issuance of 21,400 shares of common stock for exercise of stock options |  |  | 421 |  |  |  |  |  | 421 |
| Tax benefit (expense) on exercise and forfeiture of stock options |  |  | 94 |  |  |  |  |  | 94 |
| Stock-based compensation expense |  |  | 165 |  |  |  |  |  | 165 |
| Noncontrolling interest cash contribution |  |  |  |  |  |  |  | 25 | 25 |
| Balances March 31, 2010 | \$ 169 | \$ | 42,264 | \$ 234,830 | \$ | 6,250 | \$ | 3,456 | \$ 286,969 |
| Balances January 1, 2011 | \$ 170 | \$ | 45,278 | \$ 275,074 | \$ | (167) | \$ | 3,415 | \$ 323,770 |
| Comprehensive income: |  |  |  |  |  |  |  |  |  |
| Net income |  |  |  | 14,627 |  |  |  |  | 14,627 |
| Net loss attributable to noncontrolling interest |  |  |  | 3 |  |  |  | (3) |  |
| Other comprehensive income (loss): |  |  |  |  |  |  |  |  |  |
| Unrealized gains/losses on investment securities AFS, net of \$527 tax effect |  |  |  |  |  | 816 |  |  | 816 |
| Reclassification of gains/losses included in net income, net of \$60 tax effect |  |  |  |  |  | 92 |  |  | 92 |
| Total comprehensive income |  |  |  |  |  |  |  |  | 15,535 |
| Common stock dividends |  |  |  | $(2,900)$ |  |  |  |  | $(2,900)$ |
| Issuance of 44,850 shares of common stock for exercise of stock options | 1 |  | 1,388 |  |  |  |  |  | 1,389 |
| Tax benefit (expense) on exercise and forfeiture of stock options |  |  | 148 |  |  |  |  |  | 148 |
| Stock-based compensation expense |  |  | 300 |  |  |  |  |  | 300 |
| Forfeiture of 800 shares of unvested common stock under restricted stock plan |  |  |  |  |  |  |  |  |  |


| Noncontrolling interest cash contribution |  |  |  | 24 | 24 |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Balances | March 31, 2011 | $\$ 171$ | $\$ 47,114$ | $\$ 286,804$ | $\$$ | 741 | $\$$ | 3,436 | $\$ 338,266$ |

See accompanying notes to consolidated financial statements.

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## BANK OF THE OZARKS, INC.

## CONSOLIDATED STATEMENTS OF CASH FLOWS

Unaudited

$\left.\begin{array}{l|c|c} & \begin{array}{c}\text { Three Months Ended } \\ \text { March 31, }\end{array} \\ \mathbf{2 0 1 0}\end{array}\right)$

| Cash flows from investing activities: |  |  |
| :--- | :---: | :---: |
| Proceeds from sales of investment securities AFS | 12,979 | 22,776 |
| Proceeds from maturities/calls/paydowns of investment securities AFS | 3,788 | 20,141 |
| Purchases of investment securities AFS | $(6,528)$ | $(70,562)$ |
| Net paydowns of portfolio loans and leases | 36,865 | 12,524 |
| Net cash flow from covered assets | 48,453 | $(8,751)$ |
| Purchases of premises and equipment | 2,494 | $2,615)$ |
| Proceeds from disposition of premises and equipment, foreclosed and repossessed assets and other assets | 24 | 25 |
| Cash received from interest in unconsolidated investments and noncontrolling interest | 55,242 | 62,101 |
| Net cash proceeds received in FDIC-assisted acquisitions |  | 484 |
| Net cash provided by investing activities | 144,566 | 48,002 |

Cash flows from financing activities:
Net (decrease) increase in deposits

| $(155,777)$ | 2,655 |
| ---: | :---: |
| $(4,281)$ | $(24,162)$ |
| 550 | 7,810 |

$\begin{array}{ll}\text { Net increase in repurchase agreements with customers } & 550 \quad 810\end{array}$

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| Proceeds from exercise of stock options | 1,389 |
| :--- | :---: |
| Current tax benefit on exercise of stock options | 220 |
| Cash dividends paid on common stock | $(2,900)$ |
| Net cash used by financing activities | $(160,799)$ |
| Net increase in cash and cash equivalents | $(2,367)$ |
| Cash and cash equivalents beginning of period | 421 |
| Cash and cash equivalents end of period | $\$ 49,029$ |

See accompanying notes to consolidated financial statements.

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## BANK OF THE OZARKS, INC.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Unaudited

## 1. Organization and Principles of Consolidation

Bank of the Ozarks, Inc. (the Company ) is a bank holding company headquartered in Little Rock, Arkansas, which operates under the rules and regulations of the Board of Governors of the Federal Reserve System. The Company owns a wholly-owned state chartered bank subsidiary Bank of the Ozarks (the Bank ), four 100\%-owned finance subsidiary business trusts Ozark Capital Statutory Trust II ( Ozark II ), Ozark Capital Statutory Trust III ( Ozark III ) , Ozark Capital Statutory Trust IV ( Ozark IV ) and Ozark Capital Statutory Trust V ( Ozark V ) (collectively, the
Trusts ) and, indirectly through the Bank, a subsidiary engaged in the development of real estate and a subsidiary that owns and operates a private aircraft. The consolidated financial statements include the accounts of the Company, the Bank, the real estate subsidiary and the aircraft subsidiary. Significant intercompany transactions and amounts have been eliminated in consolidation.

## 2. Basis of Presentation

The accompanying consolidated financial statements have been prepared by the Company, without audit, pursuant to the rules and regulations of the Securities and Exchange Commission ( SEC ) in Article 10 of Regulation S-X and in accordance with the instructions to Form 10-Q and accounting principles generally accepted in the United States (GAAP ) for interim financial information. Certain information, accounting policies and footnote disclosures normally included in complete financial statements prepared in accordance with GAAP have been condensed or omitted in accordance with such rules and regulations. These consolidated financial statements should be read in conjunction with the audited consolidated financial statements and notes thereto included in the Company s annual report on Form 10-K for the year ended December 31, 2010.

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the amounts reported in the consolidated financial statements and accompanying notes. In the opinion of management all adjustments considered necessary, consisting of normal recurring items, have been included for a fair presentation of the accompanying consolidated financial statements. Operating results for the three months ended March 31, 2011 are not necessarily indicative of the results that may be expected for the full year or future periods.

Certain reclassifications of prior period amounts have been made to conform with the current period presentation. These reclassifications had no impact on previously reported net income.

## 3. Acquisitions

## 2011 Acquisition

On January 14, 2011 the Company, through the Bank, entered into a purchase and assumption agreement with loss share agreements with the Federal Deposit Insurance Corporation ( FDIC ) pursuant to which it acquired substantially all of the assets and assumed substantially all of the deposits and certain other liabilities of the former Oglethorpe Bank ( Oglethorpe ) with two offices in Brunswick and St. Simons Island, Georgia.

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A summary, at fair value, of the assets acquired and liabilities assumed in the Oglethorpe acquisition, as of the acquisition date, is as follows:

| Assets acquired: | Oglethorpe <br> (Dollars in thousands) |  |
| :--- | ---: | ---: |
| Cash and cash equivalents | $\$$ | 14,710 |
| Loans not covered by loss share agreements | 3,085 |  |
| Covered assets: | 80,676 |  |
| Loans | 7,144 |  |
| Other real estate owned ( covered ORE ) | 52,395 |  |
| FDIC loss share receivable | 401 |  |
| Core deposit intangible | 433 |  |
| Other assets | 158,844 |  |
| Total assets acquired | 195,067 |  |
| Liabilities assumed: | 924 |  |
| Deposits | 433 |  |
| FDIC clawback payable |  | 196,424 |
| Other liabilities |  |  |
| Total liabilities assumed | $(37,580)$ |  |
| Net assets acquired at fair value | 40,532 |  |
| Cash received from FDIC | $\$$ | 2,952 |

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The Company s results of operations for the quarter include the operating results of the acquired assets and assumed liabilities from the date of acquisition through March 31, 2011. Due to the significant fair value adjustments and the nature of the loss share agreements with the FDIC, the Company believes pro forma information that would include historical results of this acquisition is not relevant. Accordingly, no pro forma financial information is included in these consolidated financial statements.

## 2010 Acquisitions

On March 26, 2010 the Company, through the Bank, entered into a purchase and assumption agreement with loss share agreements with the FDIC pursuant to which it acquired substantially all of the assets and assumed substantially all of the deposits and certain other liabilities of the former Unity National Bank ( Unity ) with five offices in Georgia, including two in Cartersville and one each in Rome, Adairsville and Calhoun.

On July 16, 2010 the Company, through the Bank, entered into a purchase and assumption agreement with loss share agreements with the FDIC pursuant to which it acquired substantially all of the assets and assumed substantially all of the deposits and certain other liabilities of the former Woodlands Bank ( Woodlands ) with eight offices, including two in South Carolina; two in North Carolina; one in Georgia and three in Alabama. On October 26, 2010, the Company closed four of the Woodlands offices, and in December 2010 the Company relocated two offices. The Company also renegotiated the leases on the remaining two offices. As a result, the Company now operates one office each in Bluffton, South Carolina; Wilmington, North Carolina; Savannah, Georgia; and Mobile, Alabama.

On September 10, 2010 the Company, through the Bank, entered into a purchase and assumption agreement with loss share agreements with the FDIC pursuant to which it acquired substantially all of the assets and assumed substantially all of the deposits and certain other liabilities of the former Horizon Bank (Horizon ) with four offices in Florida, including two in Bradenton and one each in Palmetto and Brandon. On December 23, 2010, the Company closed the office in Brandon, Florida.

On December 17, 2010 the Company, through the Bank, entered into a purchase and assumption agreement with loss share agreements with the FDIC pursuant to which it acquired substantially all of the assets and assumed substantially all of the deposits and certain other liabilities of the former Chestatee State Bank ( Chestatee ) with four offices in Dawsonville (2), Cumming and Marble Hill, Georgia.

A summary, at fair value, of the assets acquired and liabilities assumed in the Unity, Woodlands, Horizon and Chestatee acquisitions, as of the acquisition dates, is as follows:


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| Cash received from FDIC | 16,700 |  | 24,260 |  | 29,502 |  | 38,424 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Pre-tax gains on FDIC-assisted acquisitions | $\$ 10,037$ | $\$$ | 14,358 | $\$$ | 1,765 | $\$$ | 8,859 |

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## Purchase Accounting and Purchase Accounting Adjustments

Purchased loans acquired in a business combination, including covered loans, are recorded at estimated fair value on their purchase date with no carryover of the related allowance for loan and lease losses. In determining the estimated fair value of purchased loans, management considers a number of factors including, among other things, the remaining life of the acquired loans, estimated prepayments, estimated loss ratios, estimated value of the underlying collateral, estimated holding periods, and net present value of cash flows expected to be received. Purchased loans are accounted for in accordance with guidance for certain loans or debt securities acquired in a transfer when the loans have evidence of credit deterioration since origination and it is probable at the date of acquisition that the acquirer will not collect all contractually required principal and interest payments. In determining the acquisition date fair values of purchased loans, management calculates a non-accretable difference (the credit component of the purchased loans) and an accretable difference (the yield component of the purchased loans).

The difference between contractually required payments and the cash flows expected to be collected at acquisition is referred to as the non-accretable difference. Subsequent decreases to the expected cash flows will generally result in a provision for loan and lease losses. Subsequent increases in cash flows will result in a reversal of the provision for loan and lease losses to the extent of prior charges and then an adjustment to accretable yield, which would have a positive impact on interest income.

The accretable difference on purchased loans is the difference between the expected cash flows and the net present value of expected cash flows. Such difference is accreted into earnings using the effective yield method over the term of the loans. In determining the net present value of expected cash flows, the Company used discount rates ranging from $6.0 \%$ to $9.5 \%$ depending on the risk characteristics of each individual loan or loan pool.

The acquisition date fair values of acquired assets and assumed liabilities for each of the Company s FDIC-assisted transactions may be revised for up to 12 months following the date of acquisition.

Subsequent to the reporting of the assets acquired and the liabilities assumed in the Unity acquisition, the Company made certain adjustments to these values. As a result of those adjustments, the Company has recast certain amounts reported in its consolidated financial statements as of March 31, 2010. The following summarizes the assets acquired and liabilities assumed in the Unity acquisition as originally reported and as recast.


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## Loss Share Agreements and Other Acquisition Matters

In conjunction with these acquisitions, the Bank entered into loss share agreements with the FDIC such that the Bank and the FDIC will share in the losses on assets covered under the loss share agreements. Pursuant to the terms of the loss share agreements for the Unity acquisition, on losses up to $\$ 65.0$ million, the FDIC will reimburse the Bank for $80 \%$ of losses. On losses exceeding $\$ 65.0$ million, the FDIC will reimburse the Bank for $95 \%$ of losses. Under the terms of the loss share agreements for the Woodlands acquisition, the FDIC will reimburse the Bank for $80 \%$ of losses. Pursuant to the terms of the loss share agreements for the Horizon acquisition, the FDIC will reimburse the Bank on single family residential loans

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and related foreclosed real estate for (i) $80 \%$ of losses up to $\$ 11.8$ million, (ii) $30 \%$ of losses between $\$ 11.8$ million and $\$ 17.9$ million and (iii) $80 \%$ of losses in excess of $\$ 17.9$ million. For non-single family residential loans and related foreclosed real estate, the FDIC will reimburse the Bank for (i) $80 \%$ of losses up to $\$ 32.3$ million, (ii) $0 \%$ of losses between $\$ 32.3$ million and $\$ 42.8$ million and (iii) $80 \%$ of losses in excess of $\$ 42.8$ million. Under the terms of the loss share agreements for the Chestatee acquisition and the Oglethorpe acquisition, the FDIC will reimburse the Bank for $80 \%$ of losses.

The loss share agreements applicable to single family residential mortgage loans and related foreclosed real estate provide for FDIC loss sharing and the Bank s reimbursement to the FDIC for recoveries of covered losses for ten years from the date on which each applicable loss share agreement was entered. The loss share agreements applicable to commercial loans and related foreclosed real estate provide for FDIC loss sharing for five years from the date on which each applicable loss share agreement was entered and the Bank s reimbursement to the FDIC for recoveries of covered losses for an additional three years thereafter.

To the extent that actual losses incurred by the Bank are less than (i) $\$ 65$ million on the Unity assets covered under the loss share agreements, (ii) $\$ 107$ million on the Woodlands assets covered under the loss share agreements, (iii) $\$ 60$ million on the Horizon assets covered under the loss share agreements, (iv) $\$ 66$ million on the Chestatee assets covered under the loss share agreements and (v) $\$ 66$ million on the Oglethorpe assets covered under the loss share agreements, the Bank may be required to reimburse the FDIC under the clawback provisions of the loss share agreements.

The terms of the purchase and assumption agreements for the Unity, Woodlands, Horizon, Chestatee and Oglethorpe acquisitions provide for the FDIC to indemnify the Bank against certain claims, including claims with respect to assets, liabilities or any affiliate not acquired or otherwise assumed by the Bank and with respect to claims based on any action by Unity s, Woodland s, Horizon s, Chestatee s or Oglethorpe s directors, officers or employees.

## 4. Earnings Per Common Share ( EPS )

Basic EPS is computed by dividing reported earnings available to common stockholders by the weighted-average number of common shares outstanding. Diluted EPS is computed by dividing reported earnings available to common stockholders by the weighted-average number of common shares outstanding after consideration of the dilutive effect, if any, of the Company s outstanding common stock options using the treasury stock method. Options to purchase 98,650 shares and 63,850 shares, respectively, of the Company s common stock for the three-month periods ended March 31, 2011 and 2010 were not included in the diluted EPS calculation because inclusion would have been antidilutive.

Basic and diluted EPS are computed as follows:

|  | Three Months Ended <br> March 31, |  |
| :--- | :--- | ---: | ---: |
| Common shares $\quad$ weighted-average (basic) | $\mathbf{2 0 1 1}$ |  |

## 5. Investment Securities

At March 31, 2011 and 2010 and at December 31, 2010, the Company classified all of its investment securities portfolio as available for sale ( AFS ). Accordingly, its investment securities are stated at estimated fair value in the consolidated financial statements with unrealized gains and losses, net of related income tax, reported as a separate component of stockholders equity and included in accumulated other comprehensive income (loss).

The following table presents the amortized cost and estimated fair value of investment securities at March 31, 2011 and 2010 and at December 31, 2010. The Company s holdings of other equity securities include Federal Home Loan Bank of Dallas ( FHLB Dallas ), FHLB

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Atlanta, and First National Banker s Bankshares, Inc. ( FNBB ) shares which do not have readily determinable fair values and are carried at cost.

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|  | Amortized Cost |  | Gross <br> realized <br> Gains <br> (Dollars | Gross Unrealized Losses ousands) |  | Estimated Fair Value (1) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| March 31, 2011: |  |  |  |  |  |  |
| Obligations of state and political subdivisions | \$ 363,502 | \$ | 6,870 | \$ | $(5,607)$ | \$ 364,765 |
| U.S. Government agency residential mortgage-backed securities | 6,525 |  |  |  | (43) | 6,482 |
| Other equity securities | 18,894 |  |  |  |  | 18,894 |
| Total | \$ 388,921 | \$ | 6,870 | \$ | $(5,650)$ | \$ 390,141 |
| December 31, 2010: |  |  |  |  |  |  |
| Obligations of state and political subdivisions | \$ 378,822 | \$ | 6,431 | \$ | $(6,706)$ | \$ 378,547 |
| U.S. Government agency residential mortgage-backed securities | 1,269 |  |  |  |  | 1,269 |
| Other equity securities | 18,882 |  |  |  |  | 18,882 |
| Total | \$ 398,973 | \$ | 6,431 | \$ | $(6,706)$ | \$ 398,698 |
| March 31, 2010: |  |  |  |  |  |  |
| Obligations of state and political subdivisions | \$ 430,571 | \$ | 12,549 | \$ | $(1,904)$ | \$ 441,216 |
| U.S. Government agency residential mortgage-backed securities | 79,196 |  | 54 |  | (634) | 78,616 |
| Corporate obligations | 1,571 |  | 219 |  |  | 1,790 |
| Collateralized debt obligation | 100 |  |  |  |  | 100 |
| Other equity securities | 18,309 |  |  |  |  | 18,309 |
| Total | \$ 529,747 | \$ | 12,822 |  | $(2,538)$ | \$ 540,031 |

(1) The Company utilizes independent third parties as its principal pricing sources for determining fair value of investment securities which are measured on a recurring basis. For investment securities traded in an active market, the fair values are obtained from independent pricing services and based on quoted market prices if available. If quoted market prices are not available, fair values are based on market prices for comparable securities, broker quotes or comprehensive interest rate tables and pricing matrices or a combination thereof. For investment securities traded in a market that is not active, fair value is determined using unobservable inputs.
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The following table shows estimated fair value of investment securities AFS having gross unrealized losses and the amount of such unrealized losses, aggregated by investment category and length of time that individual investment securities have been in a continuous unrealized loss position, at March 31, 2011 and 2010 and at December 31, 2010.

|  | Less than 12 Months Estimated |  |  | 12 Months or More |  |  |  | Total |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Estimated Fair Value | Unrealized Losses |  |  | stimated air Value (Dollars in | Unrealized Losses housands) |  | Estimated Fair Value | Unrealized Losses |  |
| March 31, 2011: |  |  |  |  |  |  |  |  |  |  |
| Obligations of state and political subdivisions | \$ 138,379 | \$ | 4,087 |  | 16,323 | , | 1,520 | \$ 154,702 | \$ | 5,607 |
| U.S. Government agency residential mortgage-backed securities | 6,473 |  | 43 |  |  |  |  | 6,473 |  | 43 |
| Total temporarily impaired securities | \$ 144,852 | \$ | 4,130 |  | 16,323 | \$ | 1,520 | \$ 161,175 | \$ | 5,650 |
| December 31, 2010: |  |  |  |  |  |  |  |  |  |  |
| Obligations of states and political subdivisions | \$ 174,356 | \$ | 6,153 |  | 5,387 | \$ | 553 | \$ 179,743 | \$ | 6,706 |
| Total temporarily impaired securities | \$ 174,356 |  | 6,153 |  | 5,387 | \$ | 553 | \$ 179,743 | \$ | 6,706 |


| March 31, 2010: | $\$ 79,120$ | $\$$ | 1,697 | $\$ 15,074$ | $\$$ | 207 | $\$$ | 94,194 | $\$$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Obligations of state and political subdivisions | 1,904 |  |  |  |  |  |  |  |  |
| U.S. Government agency residential mortgage-backed <br> securities | 66,821 | 634 |  |  |  | 66,821 | 634 |  |  |
| Total temporarily impaired securities | $\$ 145,941$ | $\$$ | 2,331 | $\$ 15,074$ | $\$$ | 207 | $\$ 161,015$ | $\$$ | 2,538 |

In evaluating the Company s unrealized loss positions for other-than-temporary impairment for the investment securities portfolio, management considers the credit quality of the issuer, the nature and cause of the unrealized loss, the severity and duration of the impairments and other factors. At March 31, 2011 and 2010 and December 31, 2010 management determined the unrealized losses were the result of fluctuations in interest rates and did not reflect deteriorations of the credit quality of the investments. Accordingly, management considers these unrealized losses to be temporary in nature. The Company does not have the intent to sell these investment securities with unrealized losses and, more likely than not, will not be required to sell these investment securities before fair value recovers to amortized cost.

The following shows the amortized cost and estimated fair value of investment securities AFS by maturity or estimated date of repayment at March 31, 2011 and December 31, 2010.

March 31, 2011

| Maturity or | March 31, 2011 |  |  | December 31, 2010 |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Estimated Repayment | Amortized <br> Cost | Estimated <br> Fair Value <br> (Dollars in thousands) | Amortized <br> Cost | Estimated <br> Fair Value |  |
| One year or less | $\$ 2,458$ | $\$ 2,476$ | $\$ 4,773$ | $\$ r$ | 4,808 |
| After one year to five years | 15,197 | 15,439 | 17,635 | 17,893 |  |
| After five years to ten years | 20,868 | 21,344 | 21,134 | 21,592 |  |
| After ten years | 350,398 | 350,882 | 355,431 | 354,405 |  |
| Total | $\$ 388,921$ | $\$ 390,141$ | $\$ 398,973$ | $\$ 398,698$ |  |

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For purposes of this maturity distribution, all investment securities AFS are shown based on their contractual maturity date, except (i) FHLB Dallas, FHLB Atlanta and FNBB stock with no contractual maturity date are shown in the longest maturity category, (ii) U.S. Government agency residential mortgage-backed securities are allocated among various maturities based on an estimated repayment schedule utilizing Bloomberg median prepayment speeds and interest rate levels at the measurement dates and (iii) mortgage-backed securities issued by housing authorities of states and political subdivisions are allocated among various maturities based on an estimated repayment schedule projected by management at the measurement dates. Expected maturities will differ from contractual maturities because issuers may have the right to call or prepay obligations with or without call or prepayment penalties.

Sales activities in the Company s investment securities AFS were as follows:

|  | Three Months Ended March 31, 2011 2010 <br> (Dollars in thousands) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Sales proceeds |  | ,979 |  | 22,776 |
| Gross realized gains | \$ | 202 | \$ | 1,711 |
| Gross realized losses |  | (50) |  | (14) |
| Net gains on investment securities | \$ | 152 |  | 1,697 |

## 6. Allowance for Loan and Lease Losses ( ALLL )

The following table is a summary of activity within the ALLL.

|  | Three Months Ended <br> March 31, <br> 2010 |  |
| :--- | :---: | :---: |
|  | 2011 <br> (Dollars in thousands) |  |
| Balance beginning of year | $\$ 40,230$ | $\$ 39,619$ |
| Loans and leases charged off | $(3,349)$ | $(4,300)$ |
| Recoveries of loans and leases previously charged off | 94 | 255 |
|  |  |  |
| Net loans and leases charged off | $(3,255)$ | $(4,045)$ |
| Provision charged to operating expense | 2,250 | 4,200 |
| Balance end of year | $\$ 39,225$ | $\$ 39,774$ |

(The remainder of this page intentionally left blank)

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The following table is a summary of the Company s ALLL and recorded investment in loans and leases, excluding loans covered by FDIC loss share agreements, as of and for the three months ended March 31, 2011.

|  | Residential 1-4 Family |  | Non-farm/ Non-residentia |  | Real <br> Cons <br> Heve | Estate <br> struction/ <br> land <br> lopment | gri | icultural | Multifamily Residential (Dolla |  | Commercial and Industrial |  | Consumer <br> s) |  | Direct <br> Financing <br> Leases |  | Other |  | Unallocated |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Allowance for loan and lease losses: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Beginning balance |  | 2,999 | \$ | 8,313 |  | 10,565 | \$ | 2,569 | \$ | 1,320 | \$ | 4,142 | \$ | 2,051 | \$ | 1,726 | \$ | 201 | \$ 6,344 | \$ | 40,230 |
| Charge-offs |  | (225) |  | (245) |  | $(1,722)$ |  | (91) |  |  |  | (672) |  | (168) |  | (91) |  | (135) |  |  | $(3,349)$ |
| Recoveries |  | 4 |  | 2 |  | 5 |  |  |  |  |  | 38 |  | 18 |  |  |  | 27 |  |  | 94 |
| Provisions |  | (505) |  | 1,225 |  | 277 |  | 175 |  | 242 |  | 285 |  | (534) |  | (226) |  | 90 | 1,221 |  | 2,250 |
| Ending balance |  | 2,273 | \$ | 9,295 |  | 9,125 | \$ | 2,653 | \$ | 1,562 | \$ | 3,793 | \$ | 1,367 | \$ | 1,409 | \$ | 183 | \$ 7,565 | \$ | 39,225 |
| Ending balance: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| ALLL for individually evaluated impaired loans and leases | \$ | 93 | \$ | 242 | \$ | 500 | \$ | 395 | \$ |  | \$ | 887 | \$ | 13 | \$ |  | \$ | 3 | \$ | \$ | 2,133 |
| Ending balance: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| ALLL for all other loans and leases |  | 2,180 |  | 9,053 |  | 8,625 |  | 2,258 |  | 1,562 |  | 2,906 |  | 1,354 |  | 1,409 |  | 180 | 7,565 |  | 37,092 |
| Ending balance | \$ | 2,273 | \$ | 9,295 | \$ | 9,125 |  | 2,653 | \$ | 1,562 | \$ | 3,793 |  | 1,367 | \$ | 1,409 | \$ | 183 | \$7,565 | \$ | 39,225 |

Loans and
leases:
Ending
balance:
Individually
evaluated
impaired

| loans and leases |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \$ | 1,179 | \$ | 3,318 | \$ | 4,562 | \$ | 2,170 | \$ | 77 | \$ | 909 | \$ | 105 | \$ | \$ | 17 | \$ | \$ | 12,337 |

Ending
balance:
All other

| loans and <br> leases | 250,707 | 664,073 | 456,119 | 75,819 | 129,537 | 113,526 | 49,616 | 45,844 | 10,316 |  | $1,795,557$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  | $\$ 251,886$ | $\$ 667,391$ | $\$ 460,681$ | $\$ 77,989$ | $\$ 129,614$ | $\$ 114,435$ | $\$ 49,721$ | $\$ 45,844$ | $\$ 10,333$ | $\$$ | $\$ 1,807,894$ |

Ending balance
(The remainder of this page intentionally left blank)

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The following table is a summary of the Company s ALLL and recorded investment in loans and leases, excluding loans covered by FDIC loss share agreements, at December 31, 2010.

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The following table is a summary of credit quality indicators for the Company s loans and leases, excluding loans covered by FDIC loss share agreements, as of March 31, 2011.

|  | $\begin{gathered} \text { Residential } \\ \text { 1-4 } \\ \text { Family } \end{gathered}$ | Non-farm/ Non-residential | Real Estate <br> Construction/ land <br> Idevelopment | Agricultural | Multifamily Residential (Dollars in | Commercial <br> and <br> Industrial housands) | Consumer | Direct <br> Financing <br> Leases | Other | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Satisfactory | \$ | \$ 496,447 | \$ 239,888 | \$ 55,849 | \$ 116,534 | \$ 75,916 | \$ | \$ 42,131 | \$ 7,597 | \$ 1,034,362 |
| Fair |  | 118,920 | 186,995 | 9,662 | 8,513 | 32,623 |  | 3,007 | 1,821 | 361,541 |
| Watch |  | 32,359 | 20,014 | 3,691 | 3,699 | 1,559 |  | 646 | 167 | 62,135 |
| Substandard |  | 19,665 | 13,784 | 8,787 | 868 | 4,337 |  | 60 | 134 | 47,635 |
| Total risk-rated loans and leases |  | 667,391 | 460,681 | 77,989 | 129,614 | 114,435 |  | 45,844 | 9,719 | 1,505,673 |
| Loans and leases not risk rated | 251,886 |  |  |  |  |  | 49,721 |  | 614 | 302,221 |
| Total loans and leases | \$ 251,886 | \$ 667,391 | \$ 460,681 | \$ 77,989 | \$ 129,614 | \$ 114,435 | \$ 49,721 | \$ 45,844 | \$ 10,333 | \$ 1,807,894 |

The following table is a summary of credit quality indicators for the Company s loans and leases, excluding loans covered by FDIC loss share agreements, as of December 31, 2010.

|  | Residential 1-4 Family | Non-farm/ Non-residential | Real Estate <br> Construction/ land development | Agricultural | Multifamily Residential (Dollars in | Commercial <br> and <br> Industrial housands) | Consumer | Direct <br> Financing <br> Leases | Other | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Satisfactory | \$ | \$ 504,923 | \$ 258,933 | \$ 58,879 | \$ 90,700 | \$ 79,926 | \$ | \$ 38,666 | \$ 9,484 | \$ 1,041,511 |
| Fair |  | 122,883 | 201,038 | 10,489 | 8,579 | 34,274 |  | 3,328 | 1,836 | 382,427 |
| Watch |  | 32,476 | 21,135 | 3,609 | 3,699 | 1,659 |  | 676 | 157 | 63,411 |
| Substandard |  | 18,183 | 15,631 | 8,759 | 897 | 4,179 |  | 84 | 242 | 47,975 |
| Total risk-rated loans and leases |  | 678,465 | 496,737 | 81,736 | 103,875 | 120,038 |  | 42,754 | 11,719 | 1,535,324 |
| Loans and leases not risk rated | 266,014 |  |  |  |  |  | 54,401 |  | 690 | 321,105 |
| Total loans and leases | \$ 266,014 | \$ 678,465 | \$ 496,737 | \$ 81,736 | \$ 103,875 | \$ 120,038 | \$ 54,401 | \$ 42,754 | \$ 12,409 | \$ 1,856,429 |

The following categories of credit quality indicators are used by the Company.
Satisfactory Loan and leases in this category are considered to be a satisfactory credit risk and are generally considered to be collectible in full.

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Fair Loans and leases in this category are considered to be a marginally satisfactory credit risk and are generally considered to be collectible in full.

Watch Loans and leases in this category are presently protected from apparent loss, however weaknesses exist which could cause future impairment of repayment of principal or interest.

Substandard Loans and leases in this category are characterized by deterioration in quality exhibited by a number of weaknesses requiring corrective action and posing risk of some loss.

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The following table is a summary of impaired loans and leases, excluding loans covered by FDIC loss share agreements, as of and for the three months ended March 31, 2011.

|  | Recorded <br> Investment | Unpaid <br> Principal <br> Balance <br> (Dollars in thousands) | Related <br> Allowance | Average <br> Recorded <br> Investment |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Real estate: | $\$ 1,179$ | $\$ 1,451$ | $\$$ | 93 | $\$$ |
| Residential 1-4 family | 3,318 | 4,740 |  |  |  |
| Non-farm/non-residential | 4,562 | 10,132 | 242 | 4,033 |  |
| Construction/land development | 2,170 | 2,436 | 395 | 4,240 |  |
| Agricultural | 77 | 210 | 2,217 |  |  |
| Multifamily residential | 909 | 2,352 | 887 | 15 |  |
| Commercial and industrial | 105 | 190 | 13 | 1,163 |  |
| Consumer | 17 | 39 | 210 |  |  |
| Other |  |  |  | 128 |  |
|  | $\$ 12,337$ | $\$ 21,123$ | $\$$ | 2,133 | $\$$ |
| Total |  |  | 13,746 |  |  |

The following table is a summary of impaired loans and leases, excluding loans covered by FDIC loss share agreements, as of and for the year ended December 31, 2010.

|  | Recorded <br> Investment | Unpaid <br> Principal <br> Balance <br> (Dollars in thousands) | Related <br> Allowance | Average <br> Recorded <br> Investment |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Real estate: | $\$ 1945$ | $\$ 1,156$ | $\$$ | 33 | $\$$ | 1,790 |
| Residential 1-4 family | 3,096 | 4,135 | 71 | 4,788 |  |  |
| Non-farm/non-residential | 4,086 | 7,974 | 508 | 4,457 |  |  |
| Construction/land development | 2,456 | 2,728 | 403 | 2,141 |  |  |
| Agricultural |  | 133 |  |  |  |  |
| Multifamily residential | 947 | 2,254 | 928 | 1,871 |  |  |
| Commercial and industrial | 182 | 268 | 33 | 248 |  |  |
| Consumer | 115 | 410 | 44 | 157 |  |  |
| Other |  |  |  |  |  |  |
|  | $\$ 11,827$ | $\$ 19,058$ | $\$$ | 2,020 | $\$$ | 15,452 |

The following table is an aging analysis of past due loans and leases, excluding loans covered by FDIC loss share agreements, at March 31, 2011.

|  | 30-89 Days <br> Past Due <br> (1) | 90 Days <br> or More ${ }^{(2)}$ <br> (Dollars in thousands) | Total <br> Past Due | Current (3) | Total Loans <br> and Leases |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Real estate: | $\$ 3,528$ | $\$$ | 1,112 | $\$ 4,640$ | $\$$ | 247,246 | $\$$ | 251,886 |
| Residential 1-4 family | 4,539 | 3,318 | 7,857 | 659,534 | 667,391 |  |  |  |
| Non-farm/non-residential | 14,605 | 4,136 | 18,741 | 441,940 | 460,681 |  |  |  |
| Construction/land development | 1,805 | 2,265 | 4,070 | 73,919 | 77,989 |  |  |  |
| Agricultural |  | 77 | 77 | 129,537 | 129,614 |  |  |  |


| Commercial and industrial | 2,002 | 472 | 2,474 | 111,961 | 114,435 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Consumer | 773 | 359 | 1,132 | 48,589 | 49,721 |
| Direct financing leases | 203 | 322 | 525 | 45,319 | 45,844 |
| Other | 91 |  | 91 | 10,242 | 10,333 |
|  |  |  |  |  |  |
| Total | $\$ 27,546$ | $\$ 12,061$ | $\$ 39,607$ | $\$ 1,768,287$ | $\$ 1,807,894$ |

(1) Includes $\$ 1.1$ million of loans and leases, excluding loans covered by FDIC loss share agreements, on nonaccrual status at March 31, 2011.
(2) All loans and leases greater than 90 days past due, excluding loans covered by FDIC loss share agreements, were on nonaccrual status at March 31, 2011.
(3) Includes $\$ 0.8$ million of loans and leases, excluding loans covered by FDIC loss share agreements, on nonaccrual status at March 31, 2011.

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The following table is an aging analysis of past due loans and leases, excluding loans covered by FDIC loss share agreements, at December 31, 2010.

|  | $\begin{aligned} & \text { 30-89 Days } \\ & \text { Past Due }{ }^{(1)} \end{aligned}$ | Greater than 90 Days ${ }^{(2)}$ | $\underset{$ Total  <br>  (Dollars in thousands) ${ }^{\text {Current }}{ }^{(3)}}{ }$ |  | Total Loans and Leases |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Real estate: |  |  |  |  |  |
| Residential 1-4 family | \$ 3,809 | \$ 726 | \$ 4,535 | \$ 261,479 | \$ 266,014 |
| Non-farm/non residential | 6,261 | 3,337 | 9,598 | 668,867 | 678,465 |
| Construction/land development | 11,104 | 4,249 | 15,353 | 481,384 | 496,737 |
| Agricultural | 956 | 2,108 | 3,064 | 78,672 | 81,736 |
| Multifamily residential | 881 |  | 881 | 102,994 | 103,875 |
| Commercial and industrial | 1,639 | 881 | 2,520 | 117,518 | 120,038 |
| Consumer | 1,187 | 146 | 1,333 | 53,068 | 54,401 |
| Direct financing leases |  | 84 | 84 | 42,670 | 42,754 |
| Other | 201 |  | 201 | 12,208 | 12,409 |
| Total | \$ 26,038 | \$ 11,531 | \$ 37,569 | \$ 1,818,860 | \$ 1,856,429 |

(1) Includes $\$ 1.2$ million of loans and leases, excluding loans covered by FDIC loss share agreements, on nonaccrual status at December 31, 2010.
(2) All loans and leases greater than 90 days past due, excluding loans covered by FDIC loss share agreements, were on nonaccrual status at December 31, 2010.
(3) Includes $\$ 1.3$ million of loans and leases, excluding loans covered by FDIC loss share agreements, on nonaccrual status at December 31, 2010.

## 7. Foreclosed and Repossessed Assets Held For Sale

The amount and type of foreclosed and repossessed assets held for sale, excluding assets covered by loss share agreements, are as follows:

|  | March 31, <br> 211, <br> (Dollars in thousands) |  |
| :--- | ---: | ---: |
| 2eal estate: | December 31, <br> 2010 |  |
| Residential 1-4 family | 4,049 | $\$$ |
| Non-farm/non-residential | 2,968 | 4,018 |
| Construction/land development | 32,223 | 33,866 |
| Agricultural | 358 | 459 |
| Multifamily residential |  |  |
| Total real estate | 39,598 | 42,044 |
| Commercial and industrial | 217 | 87 |
| Consumer | 5 | 85 |
| Total foreclosed and repossessed assets held for sale | $\$ 39,820$ | $\$$ |

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## 8. FHLB Advances

FHLB advances, all of which are from FHLB Dallas, with original maturities exceeding one year totaled $\$ 280.8$ million at March 31, 2011. Interest rates on these advances ranged from $1.34 \%$ to $4.54 \%$ at March 31, 2011 with a weighted-average interest rate of $3.80 \%$. At March 31, 2011 aggregate annual maturities and weighted-average interest rates of FHLB advances with an original maturity of over one year were as follows:

| Maturity | $\begin{array}{c}\text { Weighted-Average } \\ \text { Interest Rate }\end{array}$ |  |
| :--- | :---: | :---: |
| Amount |  |  |
| (Dollars in thousands) |  |  |$)$

Included in the above table are $\$ 280.0$ million of FHLB advances that contain quarterly call features and are callable as follows:

|  | Amount | Weighted-Average <br> Interest Rate <br> (Dollars in thousands) | Maturity |
| :--- | ---: | :---: | ---: |
| Callable quarterly | $\$ 260,000$ | $3.90 \%$ | 2017 |
| Callable quarterly | 20,000 | 2.53 | 2018 |
|  | $\$ 280,000$ | 3.80 |  |

## 9. Subordinated Debentures

The Company had the following issues of trust preferred securities outstanding and subordinated debentures owed to the Trusts at March 31, 2011.

|  | Subordinated <br> Debentures <br> Owed to Trusts | Trust <br> Preferred <br> Securities <br> of the Trusts | Interest Rate <br> Spread to <br> 90-day LIBOR <br> (Dollars in thousands) | Interest Rate at <br> March 31, <br> 2011 | Final Maturity <br> Date |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Description | $\$ 14,434$ | $\$ 14,000$ | $2.95 \%$ | $3.25 \%$ | September 25, 2033 |
| Ozark III | 14,433 | 14,000 | 2.90 | 3.21 | September 29, 2033 |
| Ozark II | 15,464 | 15,000 | 2.22 | 2.53 | September 28, 2034 |
| Ozark IV | 20,619 | 20,000 | 1.60 | 1.91 | December 15, 2036 |
| Ozark V | $\$ 64,950$ | $\$ 63,000$ |  |  |  |

At March 31, 2011 the Company had $\$ 64.9$ million of subordinated debentures outstanding and had an asset of $\$ 1.9$ million representing its investment in the common equity issued by the Trusts. The interest rates on the subordinated debentures and related trust preferred securities are based on a spread over the 90-day London Interbank Offered Rate ( LIBOR ) and reset periodically. The sole assets of the Trusts are the adjustable rate debentures and the liabilities of the Trusts are the trust preferred securities. At March 31, 2011 the Trusts did not have any

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restricted net assets. The Company has, through various contractual arrangements, unconditionally guaranteed payment of all obligations of the Trusts with respect to the trust preferred securities. There are no restrictions on the ability of the Trusts to transfer funds to the Company in the form of cash dividends, loans or advances.

The trust preferred securities and the subordinated debentures mature at or near the $30^{\text {th }}$ anniversary date of their issuance. However, these securities and debentures may be prepaid at par, subject to regulatory approval, prior to maturity at any time on or after September 25 and 29, 2008, respectively, for the Ozark III and Ozark II securities and debentures; on or after September 28, 2009 for the Ozark IV securities and debentures; and on or after December 15, 2011 for the Ozark V securities or debentures, or at an earlier date upon certain changes in tax laws, investment company laws or regulatory capital requirements.

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## 10. Supplemental Data for Cash Flows

Supplemental cash flow information is as follows:

|  | Three Months Ended March 31, <br> 2011 <br> 2010 <br> (Dollars in thousands) |  |
| :---: | :---: | :---: |
|  |  |  |
| Cash paid during the period for: |  |  |
| Interest | \$ 8,511 | \$ 8,954 |
| Taxes | 1,728 | 87 |
| Supplemental schedule of non-cash investing and financing activities: |  |  |
| Net change in unrealized gains and losses on investment securities AFS | 1,495 | 358 |
| Unsettled AFS investment security trades: |  |  |
| Purchases |  | 7,683 |
| Sales/calls |  | 1,586 |
| Loans transferred to foreclosed and repossessed assets held for sale | 2,797 | 4,829 |
| Loans advanced for sales of foreclosed and repossessed assets held for sale | 110 | 155 |

## 11. Guarantees and Commitments

Outstanding standby letters of credit are contingent commitments issued by the Company generally to guarantee the performance of a customer in third party arrangements. The maximum amount of future payments the Company could be required to make under these guarantees at March 31, 2011 was $\$ 8.2$ million. The Company holds collateral to support guarantees when deemed necessary. Collateralized commitments at March 31, 2011 totaled $\$ 7.7$ million.

At March 31, 2011 the Company had outstanding commitments to extend credit, excluding commitments to extend credit on loans covered by FDIC loss share agreements, totaling $\$ 179$ million. These commitments extend over varying periods of time with the majority to be disbursed or to expire within a one-year period.

## 12. Stock-Based Compensation

The Company has a nonqualified stock option plan for certain employees of the Company. This plan provides for the granting of nonqualified options to purchase shares of common stock in the Company. No option may be granted under this plan for less than the fair market value of the common stock, defined by the plan as the average of the highest reported asked price and the lowest reported bid price, on the date of the grant. The benefits or amounts that may be received by or allocated to any particular officer or employee of the Company under this plan will be determined in the sole discretion of the Company s board of directors or its personnel and compensation committee. While the vesting period and the termination date for the employee plan options are determined when options are granted, all such employee options outstanding at March 31, 2011 were issued with a vesting date of three years after issuance and an expiration date seven years after issuance.

The Company also has a nonqualified stock option plan for non-employee directors. This plan permits each director who is not otherwise an employee of the Company, or any subsidiary, to receive options to purchase 1,000 shares of the Company s common stock on the day following his or her election as a director of the Company at each annual meeting of stockholders and up to 1,000 shares upon election or appointment for the first time as a director of the Company. These options are exercisable immediately and expire ten years after issuance.

All shares issued in connection with options exercised under both the employee and non-employee director stock option plans are in the form of newly issued shares.

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The following table summarizes stock option activity for the three months ended March 31, 2011.

|  |  | Weighted- <br> Average <br> Exercise <br> Price/Share | Weighted- <br> Average <br> Remaining <br> Contractual <br> Life (in years) | Aggregate <br> Intrinsic <br> Value |
| :--- | :--- | :--- | :--- | :--- | :--- |
| (in thousands) |  |  |  |  |

(1) Based on closing price of $\$ 43.71$ per share on March 31, 2011.
(2) At March 31, 2011 the Company estimates that outstanding options to purchase 31,922 shares of its common stock will not vest and will be forfeited prior to their vesting date.
Intrinsic value for stock options is defined as the amount by which the current market price of the underlying stock exceeds the exercise price. For those stock options where the exercise price exceeds the current market price of the underlying stock, the intrinsic value is zero. The total intrinsic value of options exercised during the three months ended March 31, 2011 and 2010 was $\$ 0.6$ million and $\$ 0.4$ million, respectively.

Options to purchase 900 shares of the Company s common stock were issued during the three months ended March 31, 2011. Stock-based compensation expense for stock options included in non-interest expense was $\$ 0.2$ million and $\$ 0.1$ million for the quarters ended March 31, 2011 and 2010, respectively. Total unrecognized compensation cost related to nonvested stock-based compensation was $\$ 1.1$ million at March 31, 2011 and is expected to be recognized over a weighted-average period of 2.3 years.

The Company has a restricted stock plan that permits issuance of up to 200,000 shares of restricted stock or restricted stock units. All officers and employees of the Company are eligible to receive awards under the restricted stock plan. The benefits or amounts that may be received by or allocated to any particular officer or employee of the Company under the restricted stock plan will be determined in the sole discretion of the Company s board of directors or its personnel and compensation committee. Shares of common stock issued under the restricted stock plan may be shares of original issuance, shares held in treasury or shares that have been reacquired by the Company. All restricted stock awards outstanding at March 31, 2011 were issued with a vesting date of three years after issuance.

The following table summarizes non-vested restricted stock activity for the period indicated.
$\left.\begin{array}{llc} & \begin{array}{c}\text { Three Months } \\ \text { Ended } \\ \text { March }\end{array} \\ \text { Outstanding } & \text { January 1, } 2011 & \mathbf{3 1 , 2 0 1 1}\end{array}\right)$

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| Outstanding March 31, 2011 | 53,100 |  |
| :--- | ---: | :---: |
| Weighted-average grant date fair value | $\$$ | 33.43 |

The fair value of the restricted stock awards is amortized to compensation expense over the vesting period (generally three years) and is based on the market price of the Company s common stock at the date of grant multiplied by the number of shares granted that are expected to vest. Stock-based compensation expense for restricted stock included in non-interest expense was $\$ 0.1$ million for the three months ended March 31, 2011. Unrecognized compensation expense for nonvested restricted stock awards was $\$ 1.4$ million at March 31, 2011 and is expected to be recognized over 2.4 years.

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## 13. Comprehensive Income

Total comprehensive income consists of net income, net income or loss attributable to noncontrolling interest, unrealized gains and losses on investment securities AFS, net of income taxes, and reclassification adjustments for unrealized gains and losses on investment securities AFS sold, net of income taxes. Total comprehensive income was $\$ 15.5$ million and $\$ 16.2$ million, respectively, for the three months ended March 31, 2011 and 2010.

## 14. Fair Value Measurements

The Company measures certain of its assets and liabilities on a fair value basis using various valuation techniques and assumptions, depending on the nature of the asset or liability. Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Additionally, fair value is used either annually or on a non-recurring basis to evaluate certain assets and liabilities for impairment or for disclosure purposes.

The Company applied the following fair value hierarchy.

Level 1 Quoted prices for identical instruments in active markets.
Level 2 Quoted prices for similar instruments in active markets; quoted prices for identical or similar instruments in markets that are not active; and model-derived valuations whose inputs are observable.

Level 3 Instruments whose inputs are unobservable.
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The following table sets forth the Company $s$ assets and liabilities for the dates indicated that are accounted for at fair value.
$\left.\begin{array}{l|rrrr} & \text { Level 1 } & \begin{array}{c}\text { Level 2 } \\ \text { (Dollars in thousands) }\end{array} \\ \text { March 31, 2011: } & & & \\ \hline \text { Level 3 }\end{array}\right)$

## December 31, 2010:

| Assets: |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Investment securities AFS ${ }^{(1)}$ : |  |  |  |  |
| Obligations of state and political subdivisions | \$ | \$ 358,511 | \$ 20,036 | \$ 378,547 |
| U.S. Government agency residential mortgage-backed securities |  | 1,269 |  | 1,269 |
| Total investment securities AFS |  | 359,780 | 20,036 | 379,816 |
| Impaired loans and leases |  |  | 10,101 | 10,101 |
| Foreclosed and repossessed assets held for sale, net |  |  | 42,216 | 42,216 |
| Derivative assets IRLC and FSC |  |  | 55 | 55 |
| Total assets at fair value | \$ | \$ 359,780 | \$ 72,408 | \$ 432,188 |
| Liabilities: |  |  |  |  |
| Derivative liabilities IRLC and FSC | \$ | \$ | \$ 55 | \$ 55 |
| Total liabilities at fair value | \$ | \$ | \$ 55 | \$ 55 |
| March 31, 2010: |  |  |  |  |
| Assets: |  |  |  |  |
| Investment securities $\mathrm{AFS}^{(1)}$ : |  |  |  |  |
| Obligations of state and political subdivisions | \$ | \$ 423,498 | \$ 17,718 | \$ 441,216 |
| U.S. Government agency residential mortgage-backed securities |  | 78,616 |  | 78,616 |
| Corporate obligations |  | 1,790 |  | 1,790 |
| Collateralized debt obligation |  |  | 100 | 100 |
| Total investment securities AFS |  | 503,904 | 17,818 | 521,722 |
| Impaired loans and leases |  |  | 14,781 | 14,781 |
| Foreclosed and repossessed assets held for sale, net |  |  | 61,556 | 61,556 |
| Derivative assets IRLC and FSC |  |  | 149 | 149 |

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| Total assets at fair value | $\$$ | $\$ 503,904$ | $\$ 94,304$ | $\$ 598,208$ |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Liabilities: | $\$$ | $\$$ | $\$$ | 149 | $\$$ | 149 |
| Derivative liabilities | IRLC and FSC | $\$$ | $\$$ | $\$$ | 149 | $\$$ |
| Total liabilities at fair value | 149 |  |  |  |  |  |

(1) Does not include $\$ 18.9$ million at March 31, 2011, $\$ 18.9$ million at December 31, 2010 and $\$ 18.3$ million at March 31, 2010 of FHLB Dallas, FHLB Atlanta and FNBB stock that do not have readily determinable fair values and are carried at cost.

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The following methods and assumptions are used to estimate the fair value of the Company sfinancial assets and liabilities that were accounted for at fair value.

Investment securities The Company utilizes independent third parties as its principal pricing sources for determining fair value of investment securities which are measured on a recurring basis. For investment securities traded in an active market, fair values are based on quoted market prices if available. If quoted market prices are not available, fair values are based on quoted market prices of comparable securities, broker quotes or comprehensive interest rate tables and pricing matrices or a combination thereof. For investment securities traded in a market that is not active, fair value is determined using unobservable inputs.

The Company has determined that certain of its investment securities had a limited to non-existent trading market at March 31, 2011. As a result, the Company considers these investments as Level 3 in the fair value hierarchy. Specifically, the fair values of certain obligations of state and political subdivisions consisting of certain unrated private placement bonds (the private placement bonds ) in the amount of $\$ 19.3$ million at March 31, 2011 were calculated using Level 3 hierarchy inputs and assumptions as the trading market for such securities was determined to be not active . This determination was based on the limited number of trades or, in certain cases, the existence of no reported trades for the private placement bonds. The private placement bonds are generally prepayable at par value at the option of the issuer. As a result, management believes the private placement bonds should be individually valued at the lower of (i) the matrix pricing provided by the Company s third party pricing services for comparable unrated municipal securities or (ii) par value. At March 31, 2011, the third parties pricing matrices valued the Company s portfolio of private placement bonds at $\$ 21.3$ million which exceeded the aggregate of the lower of the matrix pricing or par value of the private placement bonds by $\$ 2.0$ million. Accordingly, at March 31, 2011 the Company reported the private placement bonds at the lower of the matrix pricing or par value of $\$ 19.3$ million.

Impaired loans and leases Fair values are measured on a nonrecurring basis and are based on the underlying collateral value of the impaired loan or lease, net of selling costs, or the estimated discounted cash flows for such loan or lease. At March 31, 2011 the Company has reduced the carrying value of its impaired loans and leases (all of which are included in nonaccrual loans and leases) by $\$ 10.3$ million to the estimated fair value of $\$ 10.4$ million for such loans and leases. The $\$ 10.3$ million adjustment to reduce the carrying value of impaired loans and leases to estimated fair value consisted of $\$ 8.4$ million of partial charge-offs and $\$ 1.9$ million of specific loan and lease loss allocations.

Foreclosed and repossessed assets held for sale, net Repossessed personal properties and real estate acquired through or in lieu of foreclosure are measured on a non-recurring basis and are initially recorded at the lesser of current principal investment or fair value less estimated cost to sell at the date of repossession or foreclosure. Valuations of these assets are periodically reviewed by management with the carrying value of such assets adjusted through non-interest expense to the then estimated fair value net of estimated selling costs, if lower, until disposition. Fair values of foreclosed and repossessed assets held for sale are generally based on third party appraisals, broker price opinions or other valuations of the property, resulting in a Level 3 classification.

Derivative assets and liabilities The fair values of IRLC and FSC derivative assets and liabilities are measured on a recurring basis and are based primarily on the fluctuation of interest rates between the date on which the IRLC and FSC were entered and the measurement date.
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The following table presents additional information for the periods indicated about assets and liabilities measured at fair value on a recurring basis and for which the Company has utilized Level 3 inputs or value drivers to determine fair value.
$\left.\begin{array}{lccccc} & & \begin{array}{c}\text { Derivative } \\ \text { Assets } \\ \text { IRLC } \\ \text { and } \\ \text { FSC }\end{array} & \begin{array}{c}\text { Investment } \\ \text { Securities } \\ \text { AFS }\end{array} & \begin{array}{c}\text { Derivative } \\ \text { Liabilities } \\ \text { IRLC } \\ \text { and FSC }\end{array} \\ \text { (Dollars in thousands) }\end{array}\right)$

## 15. Fair Value of Financial Instruments

The following methods and assumptions were used to estimate the fair value of financial instruments.
Cash and due from banks For these short-term instruments, the carrying amount is a reasonable estimate of fair value.
Investment securities The Company utilizes independent third parties as its principal pricing sources for determining fair value of investment securities which are measured on a recurring basis. For investment securities traded in an active market, fair values are based on quoted market prices if available. If quoted market prices are not available, fair values are based on quoted market prices of comparable securities, broker quotes or comprehensive interest rate tables, pricing matrices or a combination thereof. For investment securities traded in a market that is not active, fair value is determined using unobservable inputs. The Company s investments in the common stock of the FHLB Dallas, FHLB Atlanta and FNBB totaling $\$ 18.9$ million at March 31, 2011, $\$ 18.9$ million at December 31, 2010 and $\$ 18.3$ million at March 31, 2010 do not have readily determinable fair values and are carried at cost.
$\underline{\text { Loans and leases } \quad \text { The fair value of loans and leases, excluding those covered by FDIC loss share agreements, net of allowance for loan and lease }}$ losses is estimated by discounting the future cash flows using the current rate at which similar loans or leases would be made to borrowers or lessees with similar credit ratings and for the same remaining maturities.

Covered loans The fair value of covered loans is based on the net present value of future cash proceeds expected to be received using discount rates that are derived from current market rates and reflect the level of interest risk in the covered loans.

FDIC loss share receivable The fair value of the FDIC loss share receivable is based on the net present value of future cash proceeds expected to be received from the FDIC under the provisions of the loss share agreements using a discount rate that is based on current market rates.

Deposit liabilities The fair value of demand deposits, savings accounts, money market deposits and other transaction accounts is the amount payable on demand at the reporting date. The fair value of fixed maturity time deposits is estimated using the rate currently available for deposits of similar remaining maturities.

Repurchase agreements For these short-term instruments, the carrying amount is a reasonable estimate of fair value.

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Other borrowed funds For these short-term instruments, the carrying amount is a reasonable estimate of fair value. The fair value of long-term instruments is estimated based on the current rates available to the Company for borrowings with similar terms and remaining maturities.

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Subordinated debentures The fair values of these instruments are based primarily upon discounted cash flows using rates for securities with similar terms and remaining maturities.

Derivative assets and liabilities The fair values of IRLC and FSC derivative assets and liabilities are based primarily on the fluctuation of interest rates between the date on which the IRLC and FSC were entered and the measurement date.

Off-balance sheet instruments The fair values of commercial loan commitments and letters of credit were not material at March 31, 2011 and 2010 or at December 31, 2010 and are based on fees currently charged to enter into similar agreements, taking into account the remaining terms of the agreements.

The fair values of certain of these instruments were calculated by discounting expected cash flows, which contain numerous uncertainties and involve significant judgments by management. Fair value is the estimated amount at which financial assets or liabilities could be exchanged in a current transaction between willing parties other than in a forced or liquidation sale. Because no market exists for certain of these financial instruments and because management does not intend to sell these financial instruments, the Company does not know whether the fair values represent values at which the respective financial instruments could be sold individually or in the aggregate.

The following table presents the estimated fair values, for the dates indicated, of the Company s financial instruments.

|  | March 31, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2011 |  | 2010 |  | December 31, 2010 |  |
|  | Estimated |  | Estimated |  | Estimated |  |
|  | Carrying Amount | Fair Value | Carrying Amount (Dollars i |  | Carrying Amount | Fair Value |
| Financial assets: |  |  |  |  |  |  |
| Cash and cash equivalents | \$ 49,543 | \$ 49,543 | \$ 129,800 | \$ 129,800 | \$ 49,029 | \$ 49,029 |
| Investment securities AFS | 390,141 | 390,141 | 540,031 | 540,031 | 398,698 | 398,698 |
| Loans and leases, net of ALLL | 1,768,669 | 1,744,834 | 1,841,172 | 1,822,043 | 1,816,199 | 1,798,544 |
| Covered loans | 544,067 | 543,696 | 134,635 | 134,635 | 497,545 | 497,545 |
| FDIC loss share receivable | 197,214 | 198,303 | 44,147 | 44,147 | 153,111 | 153,383 |
| Derivative assets IRLC and FSC | 62 | 62 | 149 | 149 | 55 | 55 |
| Financial liabilities: |  |  |  |  |  |  |
| Demand, NOW, savings and money market deposits | \$ 1,693,834 | \$ 1,693,834 | \$ 1,308,260 | \$ 1,308,260 | \$ 1,597,643 | \$ 1,597,643 |
| Time deposits | 886,209 | 893,618 | 944,195 | 949,488 | 943,110 | 947,447 |
| Repurchase agreements with customers | 39,043 | 39,043 | 52,079 | 52,079 | 43,324 | 43,324 |
| Other borrowings | 282,689 | 346,885 | 342,469 | 419,060 | 282,139 | 349,964 |
| Subordinated debentures | 64,950 | 29,548 | 64,950 | 28,040 | 64,950 | 29,377 |
| Derivative liabilities IRLC and FSC | 62 | 62 | 149 | 149 | 55 | 55 |
| 16. Recent Accounting Pronouncement |  |  |  |  |  |  |

In April 2011, the Financial Accounting Standards Board ( FASB ) issued Accounting Standards Update ( ASU ) No. 2011-02, A Creditor $s$ Determination of Whether a Restructuring is a Troubled Debt Restructuring. The provisions of ASU No. 2011-02 amend and clarify GAAP related to the accounting for debt restructurings. Specifically, ASU No. 2011-02 requires that, when evaluating whether a restructuring constitutes a troubled debt restructuring, a creditor must separately conclude that both (i) the restructuring constitutes a concession and (ii) the debtor is experiencing financial difficulties. In evaluating whether a concession has been granted, a creditor must evaluate whether (i) a debtor has access to funds at a market rate for debt with similar risk characteristics as the restructured debt in order to determine if the restructuring would be considered to be at a below-market rate, indicating that the creditor has granted a concession, (ii) a temporary or permanent increase in the contractual interest rate as a result of a restructuring may be considered a concession because the new contractual interest rate on the restructured debt is still below the market interest rate for new debt with similar risk characteristics, and (iii) a restructuring that results in a delay in payment is either significant and is a concession or is insignificant and is not a concession. In evaluating whether a debtor is experiencing financial difficulties, a creditor may conclude that a debtor is experiencing financial difficulties, even though the debtor is not currently in payment default.

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A creditor should evaluate whether it is probable that the debtor would be in payment default on any of its debt in the foreseeable future without a modification of the debt. The provisions of ASU No. 2011-02 are effective for the first interim or annual period beginning on or after June 15, 2011 and should be applied retroactively to the beginning of the annual period of adoption.

## 17. Subsequent Events

On April 29, 2011, the Company, through the Bank, entered into a purchase and assumption agreement with loss share agreements with the FDIC, pursuant to which the Bank acquired substantially all of the assets and assumed substantially all of the deposits and certain other liabilities of the former First Choice Community Bank ( First Choice ), headquartered in Dallas, Georgia. First Choice had seven offices in Georgia, including two in Newman and one each in Dallas, Carrollton, Senoia, Sharpsburg and Douglasville.

Under the terms of the purchase and assumption agreement, the Bank acquired approximately $\$ 295$ million of First Choice assets, including approximately $\$ 248$ million of loans, approximately $\$ 43$ million of cash and investment securities and approximately $\$ 3$ million of other real estate. The assets were purchased from the FDIC at a discount of $\$ 42.9$ million with no stated deposit premium. The Bank also assumed approximately $\$ 293$ million of deposits and approximately $\$ 5$ million of other liabilities. In connection with the acquisition, the FDIC paid the bank $\$ 45.7$ million.

On April 29, 2011, the Company, through the Bank, entered into a purchase and assumption agreement with loss share agreements with the FDIC, pursuant to which the Bank acquired substantially all of the assets and assumed substantially all of the deposits and certain other liabilities of the former The Park Avenue Bank ( Park Avenue ), headquartered in Valdosta, Georgia. Park Avenue had 11 offices in Georgia, including three in Valdosta, two in Bainbridge, and one each in Lake Park, McDonough, Stockbridge, Oakwood, Cairo and Athens, and one office in Ocala, Florida.

Under the terms of the purchase and assumption agreement, the Bank acquired approximately $\$ 720$ million of Park Avenue assets, including approximately $\$ 422$ million of loans, approximately $\$ 199$ million of cash and investment securities and approximately $\$ 91$ million of other real estate. The assets were purchased from the FDIC at a discount of $\$ 174.9$ million with no stated deposit premium. The Bank also assumed approximately $\$ 627$ million of deposits and approximately $\$ 88$ million of other liabilities. In connection with the acquisition, the FDIC paid the bank $\$ 176.0$ million.

During the second quarter of 2011, the Company expects to complete its analysis and valuation of the acquired loans and other assets and assumed liabilities in these acquisitions. The estimated fair values of acquired assets and assumed liabilities are expected to differ materially from the amounts presented above.

Pursuant to the terms of the loss share agreements for the First Choice acquisition, the FDIC will reimburse the Bank for $80 \%$ of the losses on the disposition of loans and foreclosed other real estate. Pursuant to the terms of the loss share agreements for the Park Avenue acquisition, the FDIC will reimburse the Bank for (i) $80 \%$ of losses up to $\$ 218.2$ million, (ii) $0 \%$ of losses between $\$ 218.2$ million and $\$ 267.5$ million, and (iii) $80 \%$ of losses in excess of $\$ 267.5$ million.

The Bank will reimburse the FDIC for $80 \%$ of recoveries with respect to losses for which the FDIC paid the Bank $80 \%$ reimbursement under the loss sharing agreements. The loss share agreements applicable to single family residential mortgage loans and related foreclosed real estate provides for FDIC loss sharing and the Bank s reimbursement to the FDIC for related recoveries for ten years. The loss sharing agreements applicable to commercial loans and related foreclosed real estate provides for FDIC loss sharing for five years and the Bank reimbursement to the FDIC for related recoveries for eight years.

The terms of the purchase and assumption agreements provide for the FDIC to indemnify the Bank against certain claims, including claims with respect to liabilities and assets of First Choice and of Park Avenue or any of their affiliates not assumed or otherwise purchased by the Bank and with respect to claims based on any action by the directors, officers and other employees of First Choice or of Park Avenue.
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## Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations

## GENERAL

Net income available to common stockholders for Bank of the Ozarks, Inc. (the Company ) was $\$ 14.6$ million for the first quarter of 2011, an $8.3 \%$ decrease from $\$ 16.0$ million for the first quarter of 2010 . Diluted earnings per common share were $\$ 0.85$ for the quarter ended March 31, 2011, a $9.6 \%$ decrease from $\$ 0.94$ for the quarter ended March 31, 2010.

The Company s annualized return on average assets was $1.77 \%$ for the first quarter of 2011 compared to $2.32 \%$ for the first quarter of 2010. Its annualized return on average common stockholders equity was $18.16 \%$ for the first quarter of 2011 compared to $23.70 \%$ for the first quarter of 2010.

Total assets were $\$ 3.33$ billion at March 31, 2011 compared to $\$ 3.27$ billion at December 31, 2010. Loans and leases, excluding those covered by Federal Deposit Insurance Corporation ( FDIC ) loss share agreements, were $\$ 1.81$ billion at March 31, 2011 compared to $\$ 1.86$ billion at December 31, 2010. Loans covered by FDIC loss share agreements ( covered loans ) were $\$ 544$ million at March 31, 2011 compared to $\$ 498$ million at December 31, 2010. Deposits were $\$ 2.58$ billion at March 31, 2011 compared to $\$ 2.54$ billion at December 31, 2010.

Common stockholders equity was $\$ 335$ million at March 31, 2011 compared to $\$ 320$ million at December 31, 2010. Book value per common share was $\$ 19.58$ at March 31, 2011 compared to $\$ 18.79$ at December 31, 2010. Changes in common stockholders equity and book value per common share reflect earnings, dividends paid, stock option and stock grant transactions and changes in unrealized gains and losses on investment securities available for sale ( AFS ).

Annualized results for this interim period may not be indicative of results for the full year or future periods.

## ANALYSIS OF RESULTS OF OPERATIONS

The Company is a bank holding company whose primary business is commercial banking conducted through its wholly-owned state chartered bank subsidiary Bank of the Ozarks (the Bank ). The Company s results of operations depend primarily on net interest income, which is the difference between the interest income from earning assets, such as loans, leases, covered loans and investments, and the interest expense incurred on interest bearing liabilities, such as deposits, borrowings and subordinated debentures. The Company also generates non-interest income, including service charges on deposit accounts, mortgage lending income, trust income, bank owned life insurance ( BOLI ) income, gains and losses on investment securities and from sales of other assets, gains on FDIC-assisted acquisitions, accretion of FDIC loss share receivable, net of amortization of FDIC clawback payable, and other loss share income.

The Company s non-interest expense consists of employee compensation and benefits, net occupancy and equipment and other operating expenses. The Company s results of operations are significantly impacted by its provision for loan and lease losses and its provision for income taxes. The following discussion provides a comparative summary of the Company s operations for the three months ended March 31, 2011 and 2010 and should be read in conjunction with the consolidated financial statements and related notes presented elsewhere in this report.

## Net Interest Income

Net interest income is analyzed in this discussion and the following tables on a fully taxable equivalent ( FTE ) basis. The adjustment to convert certain income to a FTE basis consists of dividing federal tax-exempt income by one minus the Company s statutory federal income tax rate of $35 \%$. The FTE adjustments to net interest income were $\$ 2.3$ million and $\$ 2.6$ million for the quarters ended March 31, 2011 and 2010, respectively. No adjustments have been made in this analysis for income exempt from state income taxes or for interest expense deductions disallowed under the provisions of the Internal Revenue Code as a result of investment in certain tax-exempt securities.

Net interest income for the first quarter of 2011 increased $28.7 \%$ to $\$ 38.4$ million compared to $\$ 29.8$ million for the first quarter of 2010. Net interest margin was $5.61 \%$ for the first quarter of 2011 compared to $4.99 \%$ for the first quarter of 2010 . The growth in net interest income was a result of the improvement in net interest margin, which increased 62 basis points ( bps ) for the first quarter of 2011 compared to the first quarter of 2010, and growth in average earning assets which increased $14.4 \%$ from the first quarter of 2010 to the first quarter of 2011.

The Company s 62 bps improvement in net interest margin for the first quarter of 2011 compared to the first quarter of 2010 resulted from a combination of factors including, among others, (i) increased aggregate yield on the Company s investment securities portfolio as a result of the shift in the composition of this portfolio to include a larger percentage of tax-exempt securities that generally have higher FTE yields than the Company s taxable securities, (ii) an increase in the volume of the Company s covered loan portfolio, which is higher yielding than the Company s non-covered loan and lease portfolio, and (iii) reductions in rates paid on most categories of interest bearing liabilities.

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Yields on earning assets increased 27 bps for the first quarter of 2011 from the first quarter of 2010. This increase was primarily the result of a five bps increase in the aggregate yield on the Company s investment securities portfolio, a 54 bps increase in the yield on covered loans, and an increase in covered loans from $0.3 \%$ of earning assets during the first quarter of 2010 to $19.9 \%$ of earning assets during the first quarter of 2011. These increases were partially offset by a 12 bps decline in yields on non-covered loans and leases.

The 27 bps increase in yields on earning assets combined with the 42 bps decrease in rates on interest bearing liabilities resulted in the 62 bps improvement in net interest margin. The decline in rates on average interest bearing liabilities was partially due to the 26 bps decrease in rates on interest bearing deposits, the largest component of the Company s interest bearing liabilities. This decrease in the average rate on interest bearing deposits was principally due to (i) growth in the volume of savings and interest bearing transaction accounts resulting in a increase in these deposits from $52.3 \%$ of total interest bearing deposits for the first quarter of 2010 to $58.6 \%$ in the first quarter of 2011 and (ii) effectively managing the repricing of time deposits which resulted in lower rates paid on these deposits as they were renewed or repriced.

The Company s other borrowing sources include (i) repurchase agreements with customers ( repos ), (ii) other borrowings comprised primarily of Federal Home Loan Bank of Dallas ( FHLB ) advances, and, to a lesser extent, Federal Reserve Bank ( FRB ) borrowings and federal funds purchased, and (iii) subordinated debentures. The rates paid on repos decreased 33 bps for the first quarter of 2011 compared to the first quarter of 2010 primarily as a result of the Company s efforts to effectively manage the rates on its interest bearing liabilities, including repos. The rates paid on the Company s other borrowings decreased 51 bps in the first quarter of 2011 compared to the first quarter of 2010. Other borrowings consist primarily of fixed rate, callable FHLB advances. The decrease in rates for other borrowings for the first quarter of 2011 compared to the first quarter of 2010 was due primarily to the repayment of $\$ 60.0$ million of fixed rate, callable FHLB advances with a weighted-average interest rate of $6.25 \%$ that were repaid on their maturity dates in May 2010. The rates paid on the Company s subordinated debentures, which are tied to a spread over the 90 -day London Interbank Offered Rate ( LIBOR ) and reset periodically, increased 3 bps in the first quarter of 2011 compared to the first quarter of 2010 .

The increase in average earning assets was due primarily to the increase in the Company s covered loan portfolio from $\$ 8$ million in the first quarter of 2010 to $\$ 552$ million in the first quarter of 2011 as a result of the Company s five FDIC-assisted acquisitions completed during 2010 and the first quarter of 2011, partially offset by declines in the Company s average investment securities portfolio of $\$ 126$ million and its non-covered loan and lease portfolio of $\$ 69$ million.
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## Average Consolidated Balance Sheets and Net Interest Analysis - FTE

|  | Three Months Ended March 31, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2011 |  |  | 2010 |  |  |
|  | Average Balance | Income/ Expense | Yield/ Rate Dollars in | Average Balance ousands) | Income/ Expense | Yield/ <br> Rate |
| ASSETS |  |  |  |  |  |  |
| Earning assets: |  |  |  |  |  |  |
| Interest earning deposits and federal funds sold | 1,884 | \$ 3 | 0.54\% | 865 | \$ 3 | 1.41\% |
| Investment securities: |  |  |  |  |  |  |
| Taxable | 42,263 | 427 | 4.09 | 129,961 | 1,649 | 5.15 |
| Tax-exempt FTE | 351,570 | 6,604 | 7.62 | 389,579 | 7,560 | 7.87 |
| Loans and leases FTE | 1,827,543 | 27,882 | 6.19 | 1,896,339 | 29,495 | 6.31 |
| Covered loans* | 551,629 | 11,424 | 8.40 | 7,973 | 155 | 7.86 |
| Total earning assets FTE | 2,774,889 | 46,340 | 6.77 | 2,424,717 | 38,862 | 6.50 |
| Non-interest earning assets | 578,644 |  |  | 360,107 |  |  |
| Total assets | \$ 3,353,533 |  |  | \$ 2,784,824 |  |  |

## LIABILITIES AND STOCKHOLDERS EQUITY



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## Non-Interest Income

The Company s non-interest income consists primarily of service charges on deposit accounts, mortgage lending income, trust income, BOLI income, gains and losses on investment securities and on sales of other assets, gains on FDIC-assisted acquisitions, accretion of FDIC loss share receivable, net of amortization of FDIC clawback payable, and other loss share income.

Non-interest income for the first quarter of 2011 decreased $25.2 \%$ to $\$ 13.0$ million compared to $\$ 17.4$ million for the first quarter of 2010. These results include pre-tax bargain purchase gains on FDIC-assisted acquisitions of $\$ 3.0$ million in the first quarter of 2011 compared to $\$ 10.0$ million in the first quarter of 2010.

Service charges on deposit accounts, traditionally the Company s largest source of non-interest income, increased $19.9 \%$ for the first quarter of 2011 to $\$ 3.8$ million compared to $\$ 3.2$ million for the first quarter of 2010 . The increase in service charges on deposit accounts is due primarily to a number of factors including growth in the number of transaction accounts, increased utilization of fee-based services by customers, and the addition of deposit customers from the Company s five FDIC-assisted acquisitions.

Mortgage lending income increased $29.2 \%$ for the first quarter of 2011 to $\$ 0.68$ million compared to $\$ 0.53$ million for the first quarter of 2010. The volume of originations of mortgage loans available for sale increased $6.8 \%$ for the first quarter of 2011 compared to the same period in 2010. During the first quarter of 2011, approximately $48 \%$ of the Company s originations of mortgage loans available for sale were related to mortgage refinancings and approximately $52 \%$ were related to new home purchases, compared to approximately $47 \%$ for refinancings and approximately $53 \%$ for new home purchases in the first quarter of 2010.

Trust income was $\$ 0.78$ million in the first quarter ended March 31, 2011, a decrease of $15.2 \%$ from $\$ 0.92$ million for the first quarter of 2010. The decrease in trust income was primarily due to a decline in corporate trust income earned for services provided in connection with new municipal bond issues.

Net gains on investment securities and from sales of other assets were $\$ 0.56$ million for the first quarter of 2011 compared to net gains in such categories of $\$ 1.62$ million for the first quarter of 2010.

On January 14, 2011 the Company, through the Bank, entered into a purchase and assumption agreement with loss share agreements with the FDIC pursuant to which it acquired substantially all of the assets and assumed substantially all of the deposits and certain other liabilities of the former Oglethorpe Bank ( Oglethorpe ). This FDIC-assisted acquisition resulted in the Company recognizing a pre-tax bargain purchase gain of $\$ 3.0$ million in the first quarter of 2011.

On March 26, 2010 the Company, through the Bank, entered into a purchase and assumption agreement with loss share agreements with the FDIC pursuant to which it acquired substantially all of the assets and assumed substantially all of the deposits and certain other liabilities of the former Unity National Bank ( Unity ). This FDIC-assisted acquisition resulted in the Company recognizing a pre-tax bargain purchase gain of $\$ 10.0$ million in the first quarter of 2010.

Additionally, during 2010, the Company completed three other FDIC-assisted acquisitions. On July 16, 2010 the Company, through the Bank, entered into a purchase and assumption agreement with loss share agreements with the FDIC pursuant to which it acquired substantially all of the assets and assumed substantially all of the deposits and certain other liabilities of the former Woodlands Bank ( Woodlands ). On September 10, 2010 the Company, through the Bank, entered into a purchase and assumption agreement with loss share agreements with the FDIC pursuant to which it acquired substantially all of the assets and assumed substantially all of the deposits and certain other liabilities of the former Horizon Bank ( Horizon ). On December 17, 2010 the Company, through the Bank, entered into a purchase and assumption agreement with loss share agreements with the FDIC pursuant to which it acquired substantially all of the assets and assumed substantially all of the deposits and certain other liabilities of the former Chestatee State Bank (Chestatee ).
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During the first quarter of 2011, the Company recognized $\$ 2.0$ million of income from the accretion of the FDIC loss share receivable, net of amortization of the FDIC clawback payable, compared to no such income in the first quarter of 2010. The FDIC loss share receivable reflects the indemnification provided by the FDIC in FDIC-assisted acquisitions, and the FDIC clawback payable represents the obligation of the Company to reimburse the FDIC should actual losses be less than certain thresholds established in each loss share agreement.

Other loss share income, net, consisting primarily of income recognized on covered loan prepayments and payoffs that are not considered yield adjustments, was $\$ 1.0$ million in the first quarter of 2011 compared to no such income in the first quarter of 2010.

The following table presents non-interest income for the three months ended March 31, 2011 and 2010.

## Non-Interest Income

|  | $\begin{array}{c}\text { Three Months Ended } \\ \text { March 31, }\end{array}$ |  |
| :--- | ---: | ---: |
| 2010 |  |  |$)$

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## Non-Interest Expense

Non-interest expense increased $49.9 \%$ to $\$ 26.2$ million for the first quarter of 2011 compared to $\$ 17.5$ million for the first quarter of 2010. This increase in non-interest expense was due to a number of factors. Write downs of the carrying value of items in other real estate owned were $\$ 2.6$ million for the first quarter of 2011 , compared to $\$ 1.6$ million for the first quarter of 2010 . The Company incurred acquisition and conversion cost of $\$ 1.4$ million in the first quarter of 2011 compared to $\$ 0.3$ million in the first quarter of 2010. The Company incurred $\$ 1.5$ million of loan collection and repossession expense in the first quarter of 2011 compared to $\$ 0.9$ million in the first quarter of 2010. This increase was primarily due to the Company s $20 \%$ portion under the loss share agreements of expenses incurred on covered loans and covered other real estate owned ( covered ORE ).

At March 31, 2011 the Company had 94 offices compared to 78 offices at March 31, 2010. The Company had 911 full time equivalent employees at March 31, 2011 compared to 763 full time equivalent employees at March 31, 2010. This increase in the number of offices and full time equivalent employees is primarily due to the Company s five FDIC-assisted acquisitions during 2010 and the first quarter of 2011.

The Company s efficiency ratio (non-interest expense divided by the sum of net interest income FTE and non-interest income) was $51.0 \%$ for the quarter ended March 31, 2011 compared to $37.0 \%$ for the quarter ended March 31, 2010.

The following table presents non-interest expense for the three months ended March 31, 2011 and 2010.

## Non-Interest Expense

|  | Three Months Ended March 31, |  |
| :---: | :---: | :---: |
|  | 2011 | (Dollars in thousands) |
| Salaries and employee benefits | \$ 11,647 | \$ 8,275 |
| Net occupancy and equipment | 3,106 | 2,421 |
| Other operating expenses: |  |  |
| Postage and supplies | 687 | 376 |
| Advertising and public relations | 609 | 190 |
| Telephone and data lines | 723 | 413 |
| Professional and outside services | 1,190 | 418 |
| ATM expense | 157 | 135 |
| Software expense | 871 | 448 |
| FDIC insurance | 630 | 814 |
| FDIC and state assessments | 118 | 249 |
| Loan collection and repossession expense | 1,453 | 855 |
| Write down of other real estate owned | 2,622 | 1,580 |
| Amortization of intangibles | 228 | 27 |
| Other | 2,151 | 1,270 |
| Total non-interest expense | \$ 26,192 | \$ 17,471 |

## Income Taxes

The provision for income taxes was $\$ 6.0$ million for the first quarter of 2011 compared to $\$ 6.9$ million for the first quarter of 2010. The effective income tax rate was $29.1 \%$ for the first quarter of 2011 compared to $30.3 \%$ for the first quarter of 2010 . The primary factor in the decrease in the effective tax rate in the first quarter of 2011 compared to the same period in 2010 was the decrease in taxable income as a percentage of total pre-tax income.
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## ANALYSIS OF FINANCIAL CONDITION

## Loan and Lease Portfolio

At March 31, 2011 the Company s loan and lease portfolio, excluding loans covered by FDIC loss share agreements, was $\$ 1.81$ billion, compared to $\$ 1.86$ billion at December 31, 2010 and $\$ 1.88$ billion at March 31, 2010. Real estate loans, the Company s largest category of loans, consist of all loans secured by real estate as evidenced by mortgages or other liens, including all loans made to finance the development of real property construction projects, provided such loans are secured by real estate. Total real estate loans were $\$ 1.59$ billion at March 31, 2011, compared to $\$ 1.63$ billion at December 31, 2010 and $\$ 1.63$ billion at March 31, 2010. The amount and type of loans and leases outstanding, excluding loans covered by FDIC loss share agreements, at March 31, 2011 and 2010 and at December 31, 2010 and their respective percentage of the total loan and lease portfolio are reflected in the following table.

## Loan and Lease Portfolio

\left.|  | March 31, |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | :---: | :---: |
| 2010 |  |  |  |  |  |  |  |  |
| (Dollars in thousands) |  |  |  |  |  |  |  |  |$\right)$

The amount and type of non-farm/non-residential loans, excluding loans covered by FDIC loss share agreements, at March 31, 2011 and 2010 and at December 31, 2010, and their respective percentage of the total non-farm/non-residential loan portfolio are reflected in the following table.

## Non-Farm/Non-Residential Loans

|  | 2011 Mar |  | 31, 2010 |  | $\begin{gathered} \text { December 31, } \\ 2010 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |
|  |  |  | (Dollars in thousands) |  |  |  |
| Retail, including shopping centers and strip centers | \$ 221,235 | 33.2\% | \$ 185,295 | 30.9\% | \$ 225,701 | 33.3\% |
| Churches and schools | 55,318 | 8.3 | 58,262 | 9.7 | 56,670 | 8.3 |
| Office, including medical offices | 93,614 | 14.0 | 55,981 | 9.3 | 90,924 | 13.4 |
| Office warehouse, warehouse and mini-storage | 60,817 | 9.1 | 48,227 | 8.1 | 64,137 | 9.5 |
| Gasoline stations and convenience stores | 14,078 | 2.1 | 16,526 | 2.8 | 14,452 | 2.1 |
| Hotels and motels | 44,162 | 6.6 | 39,308 | 6.6 | 45,078 | 6.6 |
| Restaurants and bars | 37,936 | 5.7 | 45,013 | 7.5 | 39,069 | 5.8 |
| Manufacturing and industrial facilities | 9,513 | 1.4 | 34,760 | 5.8 | 10,215 | 1.5 |
| Nursing homes and assisted living centers | 29,372 | 4.4 | 29,929 | 5.0 | 29,711 | 4.4 |
| Hospitals, surgery centers and other medical | 62,391 | 9.4 | 47,364 | 7.9 | 63,157 | 9.3 |

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| Golf courses, entertainment and recreational facilities | 13,340 | 2.0 | 13,305 | 2.2 | 13,457 | 2.0 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Other non-farm/non residential | 25,615 | 3.8 | 25,355 | 4.2 | 25,894 | 3.8 |
|  |  |  |  |  |  |  |
| Total | $\$ 667,391$ | $100.0 \%$ | $\$ 599,325$ | $100.0 \%$ | $\$ 678,465$ | $100.0 \%$ |

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The amount and type of construction/land development loans, excluding loans covered by FDIC loss share agreements, at March 31, 2011 and 2010 and at December 31, 2010, and their respective percentage of the total construction/land development loan portfolio are reflected in the following table.

## Construction/Land Development Loans

|  | 2011 |  | March 31, |  |  | December 31, |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 2010(Dollars in thousands) |  |  | 2010 |  |  |
|  |  |  |  |  |  |  |  |  |
| Unimproved land | \$ | 99,284 | 21.6\% | \$ 98,490 | 16.2\% | \$ | 99,084 | 20.0\% |
| Land development and lots: |  |  |  |  |  |  |  |  |
| 1-4 family residential and multifamily |  | 156,325 | 33.9 | 188,821 | 31.0 |  | 168,080 | 33.8 |
| Non-residential |  | 71,705 | 15.6 | 75,584 | 12.4 |  | 74,745 | 15.1 |
| Construction: |  |  |  |  |  |  |  |  |
| 1-4 family residential: |  |  |  |  |  |  |  |  |
| Owner occupied |  | 11,540 | 2.5 | 13,301 | 2.2 |  | 13,505 | 2.7 |
| Non-owner occupied: |  |  |  |  |  |  |  |  |
| Pre-sold |  | 3,722 | 0.8 | 6,879 | 1.1 |  | 4,153 | 0.8 |
| Speculative |  | 42,466 | 9.2 | 54,534 | 8.9 |  | 43,899 | 8.8 |
| Multifamily |  | 33,164 | 7.2 | 89,301 | 14.6 |  | 60,536 | 12.2 |
| Industrial, commercial and other |  | 42,475 | 9.2 | 82,727 | 13.6 |  | 32,735 | 6.6 |
| Total |  | 460,681 | 100.0\% | \$ 609,637 | 100.0\% |  | 496,737 | 100.0\% |

The establishment of interest reserves for construction and development loans is an established banking practice, and many of the Company s construction and development loans provide for the use of interest reserves. When the Company underwrites construction and development loans, it considers the expected total project costs, including hard costs such as land, site work and construction costs and soft costs such as architectural and engineering fees, closing costs, leasing commissions and construction period interest. Based on the total project costs and other factors, the Company determines the required borrower cash equity contribution and the maximum amount the Company is willing to loan. In the vast majority of cases, the Company requires that all of the borrower $s$ cash equity contribution be contributed prior to any material loan advances. This ensures that the borrower s cash equity required to complete the project will in fact be available for such purposes. As a result of this practice, the borrower s cash equity typically goes toward the purchase of the land and early stage hard costs and soft costs. This results in the Company funding the loan later as the project progresses, and accordingly the Company typically funds the majority of the construction period interest through loan advances. However, when the Company initially determines the borrower s cash equity requirement, the Company typically requires borrower s cash equity in an amount to cover a majority, or all, of the soft costs, including an amount equal to construction period interest, and an appropriate portion of the hard costs. In the first quarter of 2011, the Company advanced construction period interest totaling approximately $\$ 0.9$ million on construction and development loans. While the Company advanced these sums as part of the funding process, the Company believes that the borrowers in effect had in most cases already provided for these sums as part of their initial equity contribution. Specifically, the maximum committed balance of all construction and development loans which provide for the use of interest reserves at March 31, 2011 was approximately $\$ 383.4$ million, of which $\$ 290.6$ million was outstanding at March 31, 2011 and $\$ 92.8$ million remained to be advanced. The weighted average loan to cost on such loans, assuming such loans are ultimately fully advanced, will be approximately $63 \%$, which means that the weighted average cash equity contributed on such loans, assuming such loans are ultimately fully advanced, will be approximately $37 \%$. The weighted average final loan to value ratio on such loans, based on the most recent appraisals and assuming such loans are ultimately fully advanced, is expected to be approximately $56 \%$.
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The amount and type of the Company s real estate loans, excluding loans covered by FDIC loss share agreements, at March 31, 2011 based on the metropolitan statistical area ( MSA ) and other geographic areas in which the principal collateral is located are reflected in the following table. Data for individual states is separately presented when aggregate real estate loans, excluding loans covered by FDIC loss share agreements, in that state exceed $\$ 10.0$ million.

## Geographic Distribution of Real Estate Loans

|  | Residential <br> $\mathbf{1 - 4}$ <br> Family | Non- <br> Farm/Non- <br> Residential | Construction/ <br> Land <br> Development <br> (Dollars in thousands) | Agricultural | Multifamily <br> Residential | Total |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |


| Texas: |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Dallas Fort Worth | Arlington, TX MSA | 4,437 | 158,124 | 147,424 | 49,841 |
| Houston Sugar Land | Baytown, TX MSA |  | 11,389 | 30,881 | 359,826 |
| San Antonio, TX MSA |  | 9,479 | 11,099 | 55,268 |  |
| Austin Round Rock, TX MSA |  |  | 1,783 | 20,578 |  |
| Texarkana, TX Texarkana, AR MSA | 10,520 | 10,753 | 5,221 | 321 | 17,720 |
| All other Texas ${ }^{(3)}$ | 1,074 | 15,437 | 1,266 | 19,142 | 27,957 |
| Total Texas |  |  |  | 17,295 | 35,072 |


| North Carolina/South Carolina: |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Charlotte Gastonia Concord, NC/SC MSA | 729 | 27,939 | 39,358 | 5,395 | 73,421 |
| All other North Carolina ${ }^{(3)}$ | 165 | 28,074 | 26,176 | 54,415 |  |
| All other South Carolina ${ }^{(3)}$ | 5,197 | 7,089 | 5,308 | 6,530 | 24,124 |
| Total North Carolina/ South Carolina | 6,091 | 63,102 | 70,842 | 11,925 | 151,960 |



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(1) This geographic area includes the following counties in Western Arkansas: Johnson, Logan, Pope and Yell counties.
(2) This geographic area includes the following counties in Northern Arkansas: Baxter, Boone, Marion, Newton, Searcy and Van Buren counties.
(3) These geographic areas include all MSA and non-MSA areas that are not separately reported.
(4) This geographic area includes all loans in Oklahoma except loans in Le Flore and Sequoyah counties which are included in the Fort Smith, AR/OK MSA above.
(5) Includes all states not separately presented above.

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The amount and percentage of the Company s loan and lease portfolio, excluding loans covered by FDIC loss share agreements, by office of origination are reflected in the following table.

## Loan and Lease Portfolio by State of Originating Office

|  |  | March 31, |  | December 31, <br> 2010 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Loans and Leases Attributable to Offices In | $\mathbf{2 0 1 1}$ |  |  | (Dollars in thousands) |

The following table reflects loans and leases, excluding loans covered by FDIC loss share agreements, as of March 31, 2011 grouped by expected amortizations, expected paydowns or the earliest repricing opportunity for floating rate loans. This cash flow or repricing schedule approximates the Company s ability to reprice the outstanding principal of loans and leases either by adjusting rates on existing loans and leases or reinvesting principal cash flow in new loans and leases.

## Loan and Lease Cash Flows or Repricing

|  | Over 1 <br> 1 Year or <br> Less | Over 2 <br> Through <br> 2 Years | Through <br> 3 Years <br> (Dollars in thousands) | Over <br> 3 Years | Total |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |

## Covered Assets

On March 26, 2010, the Company, through the Bank, acquired substantially all of the assets and assumed substantially all of the deposits and certain other liabilities of Unity in a FDIC-assisted acquisition. Loans comprise the majority of the assets acquired and are subject to loss share agreements with the FDIC whereby the Bank is indemnified against a portion of the losses on covered loans and covered ORE. The loans acquired from Unity, as well as the covered ORE and the related loss share receivable from the FDIC, are presented as covered assets in the accompanying consolidated financial statements.

On July 16, 2010, the Company, through the Bank, acquired substantially all of the assets and assumed substantially all of the deposits and certain other liabilities of Woodlands in a FDIC-assisted acquisition. Loans comprise the majority of the assets acquired and all but $\$ 1.1$ million of consumer loans are subject to loss share agreements with the FDIC whereby the Bank is indemnified against a portion of the losses on covered loans and covered ORE. The loans acquired from Woodlands that are covered by loss share agreements, as well as the covered ORE and the related loss share receivable from the FDIC, are presented as covered assets in the accompanying consolidated financial statements.

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On September 10, 2010, the Company, through the Bank, acquired substantially all of the assets and assumed substantially all of the deposits and certain other liabilities of Horizon in a FDIC-assisted acquisition. Loans comprise the majority of the assets acquired and all but $\$ 0.9$ million of consumer loans are subject to loss share agreements with the FDIC whereby the Bank is indemnified against a portion of the losses on covered loans and covered ORE. The loans acquired from Horizon that are covered by loss share agreements, as well as the covered ORE and the related loss share receivable from the FDIC, are presented as covered assets in the accompanying consolidated financial statements.

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On December 17, 2010, the Company, through the Bank, acquired substantially all of the assets and assumed substantially all of the deposits and certain other liabilities of Chestatee in a FDIC-assisted acquisition. Loans comprise the majority of the assets acquired and all but $\$ 3.6$ million of consumer loans are subject to loss share agreements with the FDIC whereby the Bank is indemnified against a portion of the losses on covered loans and covered ORE. The loans acquired from Chestatee that are covered by loss share agreements, as well as the covered ORE and the related loss share receivable from the FDIC, are presented as covered assets in the accompanying consolidated financial statements.

On January 14, 2011, the Company through the Bank, acquired substantially all of the assets and assumed substantially all of the deposits and certain other liabilities of Oglethorpe in a FDIC-assisted acquisition. Loans comprise the majority of the assets acquired and all but $\$ 3.1$ million of consumer loans are subject to loss share agreements with the FDIC whereby the Bank is indemnified against a portion of the losses on covered loans and covered ORE. The loans acquired from Oglethorpe that are covered by loss share agreements, as well as the covered ORE and the related loss share receivable from the FDIC, are presented as covered assets in the accompanying consolidated financial statements.

In conjunction with each of these acquisitions, the Bank entered into loss share agreements with the FDIC such that the Bank and the FDIC will share in the losses on assets covered under the loss share agreements. Pursuant to the terms of the loss share agreements for the Unity acquisition, on losses up to $\$ 65$ million, the FDIC will reimburse the Bank for $80 \%$ of losses. On losses exceeding $\$ 65$ million, the FDIC will reimburse the Bank for $95 \%$ of losses. Pursuant to the terms of the loss share agreements for the Woodlands, Chestatee and Oglethorpe acquisitions, the FDIC will reimburse the Bank for $80 \%$ of losses. Pursuant to the terms of the loss share agreements for the Horizon acquisition, the FDIC will reimburse the Bank on single family residential loans and related foreclosed real estate for (i) $80 \%$ of losses up to $\$ 11.8$ million, (ii) $30 \%$ of losses between $\$ 11.8$ million and $\$ 17.9$ million and (iii) $80 \%$ of losses in excess of $\$ 17.9$ million. For non-single family residential loans and related foreclosed real estate, the FDIC will reimburse the Bank for (i) $80 \%$ of losses up to $\$ 32.3$ million, (ii) $0 \%$ of losses between $\$ 32.3$ million and $\$ 42.8$ million and (iii) $80 \%$ of losses in excess of $\$ 42.8$ million.

The loss share agreements applicable to single family residential mortgage loans and related foreclosed real estate provide for FDIC loss sharing and the Bank s reimbursement to the FDIC for recoveries of covered losses for ten years from the date on which each applicable loss share agreement was entered. The loss share agreements applicable to commercial loans and related foreclosed real estate provide for FDIC loss sharing for five years from the date on which each applicable loss share agreement was entered and the Bank s reimbursement to the FDIC for recoveries of covered losses for an additional three years thereafter.

To the extent that actual losses incurred by the Bank are less than (i) $\$ 65$ million on the Unity assets covered under the loss share agreements, (ii) $\$ 107$ million on the Woodlands assets covered under the loss share agreements, (iii) $\$ 60$ million on the Horizon assets covered under the loss share agreements, (iv) $\$ 66$ million on the Chestatee assets covered under the loss share agreements, and (v) $\$ 66$ million on the Oglethorpe assets covered under the loss share agreements, the Bank may be required to reimburse the FDIC under the clawback provisions of the loss share agreements. The covered loans and covered ORE and the related FDIC loss share receivable (collectively, the covered assets ) and the FDIC clawback payable are reported at the net present value of expected future amounts to be paid or received.

A summary of the covered assets and the FDIC clawback payable is as follows:

## Covered Assets and FDIC Clawback Payable

|  | March 31, |  | December$\begin{gathered} \text { 31, } \\ 2010 \end{gathered}$ |
| :---: | :---: | :---: | :---: |
|  | 2011 | 2010 |  |
|  | (Dollars in thousands) |  |  |
| Covered loans | \$ 544,067 | \$ 134,635 | \$ 497,545 |
| Covered ORE | 46,191 | 8,859 | 31,145 |
| FDIC loss share receivable | 197,214 | 44,147 | 153,111 |
| Total covered assets | \$ 787,472 | \$ 187,641 | \$ 681,801 |
| FDIC clawback payable | \$ 8,314 | \$ 1,566 | \$ 7,286 |

Purchased loans acquired in a business combination, including covered loans, are recorded at estimated fair value on their purchase date with no carryover of the related allowance for loan and lease losses. In determining the estimated fair value of purchased loans, management considers a

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number of factors including, among other things, the remaining life of the acquired loans, estimated prepayments, estimated loss ratios, estimated value of the underlying collateral, estimated holding periods, and net present value of cash flows expected to be received. Purchased loans are accounted for in accordance with guidance for certain loans or debt securities acquired in a transfer when the loans have evidence of credit deterioration since origination and it is probable at the date of acquisition that the acquirer will not collect all contractually required principal and interest payments. In determining the acquisition date fair values of purchased loans, management calculates a non-accretable difference (the credit component of the purchased loans) and an accretable difference (the yield component of the purchased loans).

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The difference between contractually required payments and the cash flows expected to be collected at acquisition is referred to as the non-accretable difference. Subsequent decreases to the expected cash flows will generally result in a provision for loan and lease losses. Subsequent increases in cash flows will result in a reversal of the provision for loan and lease losses to the extent of prior charges and then an adjustment to accretable yield, which would have a positive impact on interest income.

The accretable difference on purchased loans is the difference between the expected cash flows and the net present value of expected cash flows. Such difference is accreted into earnings using the effective yield method over the term of the loans. In determining the net present value of expected cash flows, the Company used discount rates ranging from $6.0 \%$ to $9.5 \%$ depending on the risk characteristics of each individual loan or loan pool.

The following table presents a summary, by acquisition, of covered loans acquired as of the dates of acquisition and activity within covered loans during the periods indicated.

## Covered Loans

|  | Unity |  | Woodlands |  | Horizon (Dollars i | Chestatee thousands) | Oglethorpe |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| At acquisition date: |  |  |  |  |  |  |  |  |  |  |
| Contractually required principal and interest | \$ 208,410 | \$ | 315,103 |  | 179,441 | \$ 181,523 | \$ | 174,110 |  | 1,058,587 |
| Nonaccretable difference | $(49,650)$ |  | $(82,375)$ |  | $(52,388)$ | $(42,665)$ |  | $(69,453)$ |  | $(296,531)$ |
| Cash flows expected to be collected | 158,760 |  | 232,728 |  | 127,053 | 138,858 |  | 104,657 |  | 762,056 |
| Accretable difference | $(24,308)$ |  | $(44,795)$ |  | $(34,050)$ | $(22,050)$ |  | $(23,982)$ |  | $(149,185)$ |
| Fair value at acquisition date | \$ 134,452 |  | 187,933 |  | 93,003 | \$ 116,808 | \$ | 80,675 | \$ | 612,871 |
| Carrying value at January 1, 2010 | \$ | \$ |  | \$ |  | \$ | \$ |  | \$ |  |
| Covered loans acquired | 134,452 |  |  |  |  |  |  |  |  | 134,452 |
| Accretion | 155 |  |  |  |  |  |  |  |  | 155 |
| Transfers to covered ORE |  |  |  |  |  |  |  |  |  |  |
| Payments received |  |  |  |  |  |  |  |  |  |  |
| Other activity, net | 28 |  |  |  |  |  |  |  |  | 28 |
| Carrying value at March 31, 2010 | \$ 134,635 | \$ |  | \$ |  | \$ | \$ |  | \$ | 134,635 |
| Carrying value at January 1, 2011 | \$ 114,983 | \$ | 177,175 |  | 88,909 | \$ 116,478 | \$ |  | \$ | 497,545 |
| Covered loans acquired |  |  |  |  |  |  |  | 80,675 |  | 80,675 |
| Accretion | 2,071 |  | 3,528 |  | 1,789 | 2,520 |  | 1,516 |  | 11,424 |
| Transfers to covered ORE | $(1,046)$ |  | $(4,934)$ |  | $(1,197)$ | $(2,282)$ |  |  |  | $(9,459)$ |
| Payments received | $(6,998)$ |  | $(11,327)$ |  | $(2,870)$ | $(9,201)$ |  | $(6,030)$ |  | $(36,426)$ |
| Other activity, net | 62 |  | (127) |  | 70 | 358 |  | (55) |  | 308 |
| Carrying value at March 31, 2011 | \$ 109,072 |  | 164,315 |  | 86,701 | \$ 107,873 | \$ | 76,106 |  | 544,067 |

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The following table presents a summary of the carrying value and type of covered loans at March 31, 2011 and 2010 and at December 31, 2010.

## Covered Loan Portfolio

|  | March 31, |  | December <br> $\mathbf{3 1 ,}$ |
| :--- | ---: | ---: | ---: | ---: |
|  | $\mathbf{2 0 1 1}$ | $\mathbf{2 0 1 0}$ <br> (Dollars in thousands) |  |
| 2010 |  |  |  |

The following table presents a summary, by acquisition, of changes in the accretable difference on covered loans during the periods indicated.

## Accretable Difference on Covered Loans

|  | Unity | Woodlands |  | Horizon Chestatee (Dollars in thousands) |  | Oglethorpe | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Accretable difference at January 1, 2010 | \$ | \$ |  | \$ | \$ | \$ | \$ |
| Accretable difference acquired | 24,308 |  |  |  |  |  | 24,308 |
| Accretion | (155) |  |  |  |  |  | (155) |
| Other activity, net |  |  |  |  |  |  |  |
| Accretable difference at March 31, 2010 | \$ 24,153 | \$ |  | \$ | \$ | \$ | \$ 24,153 |
| Accretable difference at January 1, 2011 | \$ 15,279 | \$ | 37,285 | \$ 30,970 | \$ 21,711 | \$ | \$ 105,245 |
| Accretable difference acquired |  |  |  |  |  | 23,982 | 23,982 |
| Accretion | $(2,071)$ |  | $(3,528)$ | $(1,789)$ | $(2,520)$ | $(1,516)$ | $(11,424)$ |
| Other activity, net | 740 |  | 97 | 260 | $(1,790)$ | (686) | $(1,379)$ |
| Accretable difference at March 31, 2011 | \$ 13,948 | \$ | 33,854 | \$ 29,441 | \$ 17,401 | \$ 21,780 | \$ 116,424 |

The covered ORE is recorded at estimated fair value on the date of acquisition. In estimating the fair value of covered ORE, management considers a number of factors including, among others, appraised value, estimated holding periods, net present value of cash flows expected to be received and estimated selling costs. Discount rates ranging from $8.0 \%$ to $9.5 \%$ were used to determine the net present value of covered ORE.
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The following table presents a summary, by acquisition, of covered ORE as of the dates of acquisition and activity within covered ORE during the periods indicated.

## Covered ORE Activity

|  |  | Unity | Woodlands |  | Horizon Chestatee (Dollars in thousands) |  |  |  | Oglethorpe |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| At acquisition date: |  |  |  |  |  |  |  |  |  |  |  |  |
| Balance on acquired bank s books |  | 20,258 | \$ | 12,258 | \$ | 8,391 |  | 31,647 | \$ | 16,150 |  | 88,704 |
| Total expected losses |  | $(9,265)$ |  | $(5,897)$ |  | $(3,678)$ |  | $(15,960)$ |  | $(7,444)$ |  | $(42,244)$ |
| Discount for net present value of expected cash flows |  | $(2,134)$ |  | $(1,332)$ |  | $(1,030)$ |  | $(2,281)$ |  | $(1,562)$ |  | $(8,339)$ |
| Fair value at acquisition date | \$ | 8,859 | \$ | 5,029 | \$ | 3,683 |  | 13,406 | \$ | 7,144 |  | 38,121 |
| Carrying value at January 1,2010 | \$ |  | \$ |  | \$ |  | \$ |  | \$ |  | \$ |  |
| Covered ORE acquired |  | 8,859 |  |  |  |  |  |  |  |  |  | 8,859 |
| Loans transferred to covered ORE |  |  |  |  |  |  |  |  |  |  |  |  |
| Sales of covered ORE |  |  |  |  |  |  |  |  |  |  |  |  |
| Carrying value at March 31, 2010 | \$ | 8,859 | \$ |  | \$ |  | \$ |  | \$ |  |  | 8,859 |
| Carrying value at January 1,2011 | \$ | 8,060 | \$ | 5,996 | \$ | 3,683 |  | 13,406 | \$ |  |  | 31,145 |
| Covered ORE acquired |  |  |  |  |  |  |  |  |  | 7,144 |  | 7,144 |
| Loans transferred to covered ORE |  | 1,046 |  | 4,934 |  | 1,197 |  | 2,282 |  |  |  | 9,459 |
| Sales of covered ORE |  | (600) |  | (484) |  | (19) |  | (314) |  | (140) |  | $(1,557)$ |
| Carrying value at March 31, 2011 | \$ | 8,506 | \$ | 10,446 |  | 4,861 |  | 15,374 | \$ | 7,004 |  | 46,191 |

The following table presents a summary of the carrying value and type of covered ORE at March 31, 2011 and 2010 and December 31, 2010.

## Covered ORE

|  | March 31, |  | December 31, $2010$ <br> s) |
| :---: | :---: | :---: | :---: |
|  | 2011 | $\begin{gathered} 2010 \\ \text { lars in thot } \end{gathered}$ |  |
| Real estate: |  |  |  |
| Residential 1-4 family | \$ 11,573 | \$ 2,919 | \$ 10,624 |
| Non-farm/non-residential | 10,550 | 2,706 | 3,755 |
| Construction/land development | 22,391 | 3,234 | 16,366 |
| Agricultural | 1,216 |  |  |
| Multifamily residential | 150 |  |  |
| Total real estate | 45,880 | 8,859 | 30,745 |
| Commercial, industrial and consumer | 311 |  | 400 |
| Total covered ORE | \$ 46,191 | \$ 8,859 | \$ 31,145 |

In connection with the Company s FDIC-assisted acquisitions, the Company has recorded an FDIC loss share receivable to reflect the indemnification provided by the FDIC. Since the indemnified items are covered loans and covered ORE, which are measured at fair value at the

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date of acquisition, the FDIC loss share receivable is also measured at fair value at the date of acquisition, and is calculated by discounting the cash flows expected to be received from the FDIC. A discount rate of $5.0 \%$ was used to determine the net present value of the FDIC loss share receivable. These cash flows are estimated by multiplying estimated losses by the reimbursement rates as set forth in the loss share agreements. The balance of the FDIC loss share receivable is adjusted periodically to reflect changes in expectations of discounted cash flows, expense reimbursements under the loss share agreements and other factors.

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The following table presents a summary, by acquisition, of the FDIC loss share receivable as of the dates of acquisition and the activity within the FDIC loss share receivable during the periods indicated.

## FDIC Loss Share Receivable

|  | Unity | Woodlands |  | Horizon (Dollars in | Chestatee housands) | Oglethorpe |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| At acquisition date: |  |  |  |  |  |  |  |  |
| Expected principal loss on covered assets: |  |  |  |  |  |  |  |  |
| Covered loans | \$ 51,590 | \$ | 71,765 | \$ 40,537 | \$ 41,996 | \$ | 65,043 | \$ 270,931 |
| Covered ORE | 9,265 |  | 5,897 | 3,678 | 15,960 |  | 7,848 | 42,648 |
| Total expected principal losses | 60,855 |  | 77,662 | 44,215 | 57,956 |  | 72,891 | 313,579 |
| Estimated loss sharing percentage | 80\% |  | 80\% | 80\% | 80\% |  | 80\% | 80\% |
| Estimated recovery from FDIC loss share agreements | 48,684 |  | 62,130 | 35,372 | 46,365 |  | 58,313 | 250,864 |
| Discount for net present value on FDIC loss share receivable | $(4,537)$ |  | $(7,303)$ | $(6,283)$ | $(4,293)$ |  | $(5,918)$ | $(28,334)$ |
| Net present value of FDIC loss share receivable at acquisition date | \$ 44,147 | \$ | 54,827 | \$ 29,089 | \$ 42,072 | \$ | 52,395 | \$ 222,530 |
| Carrying value at January 1, 2010 | \$ | \$ |  | \$ | \$ | \$ |  | \$ |
| FDIC loss share receivable recorded in acquisition | 44,147 |  |  |  |  |  |  | 44,147 |
| Accretion income |  |  |  |  |  |  |  |  |
| Cash received from FDIC |  |  |  |  |  |  |  |  |
| Other activity, net |  |  |  |  |  |  |  |  |
| Carrying value at March 31, 2010 | \$ 44,147 | \$ |  | \$ | \$ | \$ |  | \$ 44,147 |
| Carrying value at January 1, 2011 | \$ 31,120 | \$ | 50,737 | \$ 29,182 | \$ 42,072 | \$ |  | \$ 153,111 |
| FDIC loss share receivable recorded in acquisition |  |  |  |  |  |  | 52,395 | 52,395 |
| Accretion income | 328 |  | 548 | 328 | 438 |  | 454 | 2,096 |
| Cash received from FDIC | $(2,700)$ |  | $(5,731)$ | (973) |  |  |  | $(9,404)$ |
| Other activity, net | 267 |  | (44) | (507) | 8 |  | (708) | (984) |
| Carrying value at March 31, 2011 | \$ 29,015 |  | 45,510 | \$ 28,030 | \$ 42,518 |  | 52,141 | \$ 197,214 |

Pursuant to the clawback provisions of the loss share agreements for the FDIC-assisted acquisitions, the Company may be required to reimburse the FDIC should actual losses be less than certain thresholds established in each loss share agreement. The amount of the clawback provision for each acquisition is measured at fair value at the date of acquisition and is calculated as the difference between management s estimated losses on covered loans and covered ORE and the loss threshold contained in each loss share agreement, multiplied by the applicable clawback provisions contained in each loss share agreement. This clawback amount which is payable to the FDIC upon termination of the applicable loss share agreement is discounted back to net present value using a discount rate of $5.0 \%$. To the extent that actual losses on covered loans and covered ORE are less than estimated losses, the applicable clawback payable to the FDIC upon termination of the loss share agreements will increase. To the extent that actual losses on covered loans and covered ORE are more than estimated losses, the applicable clawback payable to the FDIC upon termination of the loss share agreements will decrease.

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The following table presents a summary, by acquisition, of the FDIC clawback payable as of the dates of acquisition and activity within the FDIC clawback payable during the periods indicated.

## FDIC Clawback Payable

|  | Unity | Woodlands |  | Horizon Chestatee (Dollars in thousands) |  |  | Oglethorpe |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| At acquisition date: |  |  |  |  |  |  |  |  |  |  |
| Estimated FDIC clawback payable | \$ 2,612 | \$ | 4,935 | \$ 2,380 | \$ | 1,778 | \$ | 1,506 |  | 13,211 |
| Discount for net present value on FDIC clawback payable | $(1,046)$ |  | $(1,905)$ | (919) |  | (687) |  | (582) |  | $(5,139)$ |
| Net present value of FDIC clawback payable at acquisition date | \$ 1,566 | \$ | 3,030 | \$ 1,461 | \$ | 1,091 | \$ | 924 |  | 8,072 |
| Carrying value at January 1, 2010 | \$ | \$ |  | \$ | \$ |  | \$ |  | \$ |  |
| FDIC clawback payable recorded in acquisition | 1,566 |  |  |  |  |  |  |  |  | 1,566 |
| Amortization expense |  |  |  |  |  |  |  |  |  |  |
| Other activity, net |  |  |  |  |  |  |  |  |  |  |
| Carrying value at March 31, 2010 | \$ 1,566 | \$ |  | \$ | \$ |  | \$ |  |  | 1,566 |
| Carrying value at January 1, 2011 | \$ 1,629 | \$ | 3,093 | \$ 1,473 | \$ | 1,091 | \$ |  |  | 7,286 |
| FDIC clawback payable recorded in acquisition |  |  |  |  |  |  |  | 924 |  | 924 |
| Amortization expense | 20 |  | 38 | 18 |  | 14 |  | 8 |  | 98 |
| Other activity, net |  |  |  | 6 |  |  |  |  |  | 6 |
| Carrying value at March 31, 2011 | \$ 1,649 | \$ | 3,131 | \$ 1,497 | \$ | 1,105 | \$ | 932 |  | 8,314 |

## Nonperforming Assets

Nonperforming assets, excluding all assets covered by FDIC loss share agreements, consist of (1) nonaccrual loans and leases, (2) accruing loans and leases 90 days or more past due, (3) certain restructured loans and leases providing for a reduction or deferral of interest or principal because of a deterioration in the financial position of the borrower or lessee and (4) real estate or other assets that have been acquired in partial or full satisfaction of loan or lease obligations or upon foreclosure.

The Company generally places a loan or lease on nonaccrual status when payments are contractually past due 90 days, or earlier when significant doubt exists as to the ultimate collection of payments. The Company may continue to accrue interest on certain loans and leases contractually past due 90 days or more if such loans or leases are both well secured and in the process of collection. At the time a loan or lease is placed on nonaccrual status, interest previously accrued but uncollected is generally reversed and charged against interest income. Nonaccrual loans and leases are generally returned to accrual status when payments are less than 90 days past due and the Company reasonably expects to collect all payments. If a loan or lease is determined to be uncollectible, the portion of the principal determined to be uncollectible will be charged against the allowance for loan and lease losses. Income on nonaccrual loans or leases is recognized on a cash basis when and if actually collected.
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The following table presents information concerning nonperforming assets, including nonaccrual and certain restructured loans and leases, foreclosed assets held for sale and repossessions, excluding assets covered by FDIC loss share agreements, at March 31, 2011 and 2010 and at December 31, 2010.

## Nonperforming Assets

|  | March 31, |  | $\begin{gathered} \text { December } \\ \text { 31, } \\ 2010 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2011 | $2010$ <br> lars in thousa |  |  |
| Nonaccrual loans and leases | \$ 13,973 | \$ 19,228 | \$ | 13,944 |
| Accruing loans and leases 90 days or more past due |  |  |  |  |
| Troubled and restructured loans and leases ${ }^{(1)}$ |  |  |  |  |
| Total nonperforming loans and leases | 13,973 | 19,228 |  | 13,944 |
| Foreclosed assets held for sale and repossessions ${ }^{(2)}$ | 39,820 | 61,556 |  | 42,216 |
| Total nonperforming assets | \$ 53,793 | \$ 80,784 | \$ | 56,160 |
| Nonperforming loans and leases to total loans and leases ${ }^{(3)}$ | 0.77\% | 1.02\% |  | 0.75\% |
| Nonperforming assets to total assets ${ }^{(3)}$ | 1.62 | 2.68 |  | 1.72 |

(1) All troubled and restructured loans and leases as of the dates shown were on nonaccrual status and are included as nonaccrual loans and leases in this table.
(2) Foreclosed assets held for sale and repossessions are generally written down to estimated market value net of estimated selling costs at the time of transfer from the loan and lease portfolio. The values of such assets is reviewed from time to time throughout the holding period with the value adjusted through non-interest expense to the then estimated market value net of estimated selling costs, if lower, until disposition.
(3) Excludes assets covered by FDIC loss share agreements, except for their inclusion in total assets.

While most of the Company s markets appear to have been less significantly impacted during recent years by weaker economic conditions nationally, the Company has not been immune to the effects of the slower economic conditions and the slowdown in housing and other real estate activity.

At March 31, 2011, the Company has reduced the carrying value of its impaired loans and leases (all of which were included in nonaccrual loans and leases) by $\$ 10.3$ million to the estimated fair value of $\$ 10.4$ million for such loans and leases. The $\$ 10.3$ million adjustment to reduce the carrying value of impaired loans and leases to estimated fair value consisted of $\$ 8.4$ million of partial charge-offs and $\$ 1.9$ million of specific loan and lease loss allocations.

The following table presents information concerning the geographic location of nonperforming assets, excluding assets covered by FDIC loss share agreements, at March 31, 2011. Nonaccrual loans and leases are reported at the physical location of the principal collateral. Foreclosed real estate assets are reported at the physical location of the asset. Repossessions are reported at the physical location where the borrower resided or had its principal place of business at the time of repossession.

## Geographic Distribution of Nonperforming Assets

|  | Other |  |
| :---: | :---: | :---: |
| Nonaccrual | Real Estate | Total |
| Loans | Owned and | Nonperforming |
| and | Repossessions | Assets |

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|  | (Dollars in thousands) |  |  |  |
| :--- | ---: | :---: | :---: | ---: |
| Arkansas | $\$ 7,499$ | $\$ 21,349$ | $\$$ | 28,848 |
| Texas | 576 |  | 17,787 | 18,363 |
| North Carolina | 1,723 |  |  | 1,723 |
| South Carolina | 2,783 |  | 27 | 2,783 |
| Georgia | 429 |  | 456 |  |
| Florida | 82 |  |  | 82 |
| Alabama | 86 |  | 86 |  |
| All other | 795 |  | 657 |  |
|  |  |  |  | 1,452 |
| Total | $\$ 13,973$ | $\$$ | 39,820 | $\$$ |

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The following table is a summary of activity within foreclosed and repossessed assets held for sale, excluding assets covered by FDIC loss share agreements, for the periods indicated.

## Foreclosed and Repossessed Assets Activity

|  | Three Months Ended March 31, |  |
| :---: | :---: | :---: |
| Balance January 1 | \$ 42,216 | \$ 61,148 |
| Loans transferred into foreclosed and repossessed assets held for sale | 2,797 | 4,829 |
| Sales of foreclosed and repossessed assets | $(2,584)$ | $(2,841)$ |
| Write downs of foreclosed and repossessed assets held for sale | $(2,622)$ | $(1,580)$ |
| Foreclosed and repossessed assets acquired in acquisitions not covered by loss share agreements | 13 |  |
| Balance March 31 | \$ 39,820 | \$ 61,556 |

## Allowance and Provision for Loan and Lease Losses

Allowance for Loan and Lease Losses: The following table shows an analysis of the allowance for loan and lease losses for the three-month periods ended March 31, 2011 and 2010.

## Allowance for Loan and Lease Losses

$\left.\begin{array}{l|cc|} & \begin{array}{c}\text { Three Months Ended } \\ \text { March 31, }\end{array} \\ \hline \text { (Dallars in thousands) }\end{array}\right)$

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| Net charge-offs to average loans and leases outstanding during the periods indicated ${ }^{(1)}$ | $0.72 \%^{(2)}$ | $0.86 \%^{(2)}$ |
| :--- | :--- | :--- | :--- |
| Allowance for loan and lease losses to total loans and leases ${ }^{(1)}$ | $2.17 \%$ | $2.11 \%$ |
| Allowance for loan and lease losses to nonperforming loans and leases ${ }^{(1)}$ | $281 \%$ | $207 \%$ |

(1) Excludes assets covered by FDIC loss share agreements.
(2) Annualized.
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Provisions to and the adequacy of the allowance for loan and lease losses are based on the Company s judgment and evaluation of the loan and lease portfolio utilizing objective and subjective criteria. The objective criteria utilized by the Company to assess the adequacy of its allowance for loan and lease losses and required additions to such allowance consists primarily of an internal grading system and specific allowances. The Company also utilizes a peer group analysis and an historical analysis in an effort to validate the overall adequacy of its allowance for loan and lease losses. In addition to these objective criteria, the Company subjectively assesses the adequacy of the allowance for loan and lease losses and the need for additions thereto, with consideration given to the nature and volume of the portfolio, overall portfolio quality, review of specific problem loans and leases, national, regional and local business and economic conditions that may affect the borrowers or lessees ability to pay, the value of collateral securing the loans and leases, and other relevant factors.

The Company s allowance for loan and lease losses was $\$ 39.2$ million, or $2.17 \%$ of total loans and leases (excluding loans covered by FDIC loss share agreements), at March 31, 2011 compared with $\$ 40.2$ million, or $2.17 \%$ of total loans and leases (excluding loans covered by FDIC loss share agreements), at December 31, 2010 and $\$ 39.8$ million, or $2.11 \%$ of total loans and leases (excluding loans covered by FDIC loss share agreements), at March 31, 2010. The Company s allowance for loan and lease losses was equal to $281 \%$ of its total nonperforming loans and leases (excluding loans covered by FDIC loss share agreements), at March 31, 2011 compared to 288\% at December 31, 2010 and 207\% at March 31, 2010. While management believes the current allowance is appropriate, changing economic and other conditions may require future adjustments to the allowance for loan and lease losses. In addition, bank regulatory agencies, as part of their examination process, may require adjustments to the allowance for loan and lease losses based on their judgments and estimates.

Net Charge-offs: Net charge-offs were $\$ 3.3$ million for the first quarter of 2011 compared to $\$ 4.0$ million for the first quarter of 2010. The Company s annualized net charge-off ratio was $0.72 \%$ for the quarter ended March 31, 2011 compared to $0.86 \%$ for the quarter ended March 31, 2010.

Provision for Loan and Lease Losses: The loan and lease loss provision is based on management s judgment and evaluation of the loan and lease portfolio utilizing the criteria discussed above. The provision for loan and lease losses was $\$ 2.3$ million for the quarter ended March 31, 2011 compared to $\$ 4.2$ million for the quarter ended March 31, 2010.

## Investment Securities

The Company s investment securities portfolio provides a significant source of revenue to the Company. At March 31, 2011 and 2010 and at December 31, 2010, the Company classified all of its investment securities portfolio as available for sale. Accordingly, its investment securities are stated at estimated fair value in the consolidated financial statements with the unrealized gains and losses, net of related income tax, reported as a separate component of stockholders equity and included in accumulated other comprehensive income (loss).

The following table presents the amortized cost and estimated fair value of investment securities AFS at March 31, 2011 and 2010 and at December 31, 2010. The Company s holdings of other equity securities include Federal Home Loan Bank of Dallas ( FHLB Dallas ), Federal Home Loan Bank of Atlanta ( FHLB Atlanta ) and First National Banker s Bankshares, Inc. ( FNBB ) shares which do not have readily determinable fair values and are carried at cost.

## Investment Securities

|  | March 31, |  |  |  | $\begin{gathered} \text { December 31, } \\ 2010 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2011 |  | 2010 |  |  |  |
|  | Amortized Cost | Fair Value | Amortized Cost (Dollars in | Fair <br> Value housands) | Amortized Cost | Fair Value |
| Obligations of state and political subdivisions | \$ 363,502 | \$ 364,765 | \$ 430,571 | \$ 441,216 | \$ 378,822 | \$ 378,547 |
| U.S. Government agency residential mortgage-backed securities | 6,525 | 6,482 | 79,196 | 78,616 | 1,269 | 1,269 |
| Corporate obligations |  |  | 1,571 | 1,790 |  |  |
| Collateralized debt obligation |  |  | 100 | 100 |  |  |
| Other equity securities | 18,894 | 18,894 | 18,309 | 18,309 | 18,882 | 18,882 |
| Total | \$ 388,921 | \$ 390,141 | \$ 529,747 | \$ 540,031 | \$ 398,973 | \$ 398,698 |

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The Company utilizes independent third parties as its principal pricing sources for determining fair value of investment securities which are measured on a recurring basis. For investment securities traded in an active market, the fair values are based on quoted market prices if available. If quoted market prices are not available, fair values are based on market prices for comparable securities, broker quotes or comprehensive interest rate tables, pricing matrices or a combination thereof. For investment securities traded in a market that is not active, fair value is determined using unobservable inputs.

The Company s investment securities portfolio is reported at estimated fair value, which included gross unrealized gains of $\$ 6.9$ million and gross unrealized losses of $\$ 5.7$ million at March 31, 2011; gross unrealized gains of $\$ 6.4$ million and gross unrealized losses of $\$ 6.7$ million at December 31, 2010; and gross unrealized gains of $\$ 12.8$ million and gross unrealized losses of $\$ 2.5$ million at March 31, 2010. Management believes that all of its unrealized losses on individual investment securities at March 31, 2011 and 2010 and at December 31, 2010, are the result of fluctuations in interest rates and do not reflect deterioration in the credit quality of its investments. Accordingly management considers these unrealized losses to be temporary in nature. The Company does not have the intent to sell these investment securities with unrealized losses and, more likely than not, will not be required to sell these investment securities before fair value recovers to amortized cost.

The following table presents unaccreted discounts and unamortized premiums of the Company sinvestment securities for the dates indicated.

## Unaccreted Discounts and Unamortized Premiums

|  | Amortized Cost | Unaccreted Discount (Dollar |  | Unamortized Premium ousands) |  | Par <br> Value |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| March 31, 2011: |  |  |  |  |  |  |
| Obligations of states and political subdivisions | \$ 363,502 | \$ | 5,102 | \$ | (178) | \$ 368,426 |
| U.S. Government agency residential mortgage-backed securities | 6,525 |  |  |  | (218) | 6,307 |
| Other equity securities | 18,894 |  |  |  |  | 18,894 |
| Total | \$ 388,921 | \$ | 5,102 | \$ | (396) | \$ 393,627 |
| December 31, 2010: |  |  |  |  |  |  |
| Obligations of states and political subdivisions | \$ 378,822 | \$ | 5,307 | \$ | (193) | \$ 383,936 |
| U.S. Government agency residential mortgage-backed securities | 1,269 |  |  |  | (22) | 1,247 |
| Other equity securities | 18,882 |  |  |  |  | 18,882 |
| Total | \$ 398,973 | \$ | 5,307 | \$ | (215) | \$ 404,065 |
| March 31, 2010: |  |  |  |  |  |  |
| Obligations of states and political subdivisions | \$ 430,571 | \$ | 7,502 | \$ | (201) | \$ 437,872 |
| U.S. Government agency residential mortgage-backed securities | 79,196 |  | 301 |  | (20) | 79,477 |
| Corporate obligations | 1,571 |  | 266 |  |  | 1,837 |
| Collateralized debt obligation | 100 |  | 900 |  |  | 1,000 |
| Other equity securities | 18,309 |  |  |  |  | 18,309 |
| Total | \$ 529,747 | , | 8,969 | \$ | (221) | \$ 538,495 |

During the quarter ended March 31, 2011, the Company recognized discount accretion, net of premium amortization, which is considered an adjustment to yield of its investment securities, of $\$ 35,000$ compared to $\$ 0.3$ million during the first quarter of 2010.

The Company had net gains of $\$ 0.2$ million from the sale of $\$ 12.8$ million of investment securities in the first quarter of 2011 compared with net gains of $\$ 1.7$ million from the sale of $\$ 21.1$ million of investment securities in the first quarter of 2010. During the quarters ended March 31, 2011 and 2010, respectively, investment securities totaling $\$ 3.8$ million and $\$ 20.1$ million matured, were called or were paid down by the issuer.

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The Company purchased $\$ 6.5$ million and $\$ 70.6$ million of investment securities during the first quarter of 2011 and 2010, respectively.

Throughout 2010 and the first quarter of 2011, the Company has been a net seller of investment securities. Such reduction of its investment securities portfolio was undertaken primarily as a result of the Company s ongoing evaluations of interest rate risk and to free up capital for FDIC-assisted acquisitions.

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The Company invests in securities it believes offer good relative value at the time of purchase, and it will, from time to time reposition its investment securities portfolio. In making its decisions to sell or purchase securities, the Company considers credit ratings, call features, maturity dates, relative yields, current market factors, interest rate risk and other relevant factors.

The following table presents the types and estimated fair values of the Company s investment securities AFS at March 31, 2011 based on credit ratings by one or more nationally-recognized credit rating agencies.

## Credit Ratings of Investment Securities


(1) Includes securities rated Aaa by Moody s, AAA by Standard \& Poor s (S\&P ) or a comparable rating by other nationally-recognized credit rating agencies.
(2) Includes securities rated Aa 1 to Aa 3 by Moody $\mathrm{s}, \mathrm{AA}+$ to $\mathrm{AA}-$ by $\mathrm{S} \& \mathrm{P}$ or a comparable rating by other nationally-recognized credit rating agencies.
(3) Includes securities rated A1 to A3 by Moody s , $\mathrm{A}+$ to $\mathrm{A}-$ by $\mathrm{S} \& \mathrm{P}$ or a comparable rating by other nationally-recognized credit rating agencies.
(4) Includes securities rated Baa1 to Baa3 by Moody s, BBB+ to BBB- by S\&P or a comparable rating by other nationally-recognized credit rating agencies.
(5) Includes all securities that are not rated or securities that are not rated but that have a rated credit enhancement where the Company has ignored such credit enhancement. For these securities, the Company has performed its own evaluation of the security and/or the underlying issuer and believes that such security or its issuer has credit characteristics equivalent to those which would warrant a credit rating of investment grade (i.e., Baa3 or better by Moody s or BBB- or better by S\&P or a comparable rating by another nationally-recognized credit rating agency).
Deposits
The Company s lending and investment activities are funded primarily by deposits. The amount and type of deposits outstanding at March 31, 2011 and 2010 and at December 31, 2010 and their respective percentage of the total deposits are reflected in the following table.

## Deposits

|  | March 31, |  |  |  |  |  | $\begin{gathered} \text { December 31, } \\ 2010 \end{gathered}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2011 |  |  | 2010 |  |  |  |  |  |
|  |  |  |  | (Dollars in thousands) |  |  |  |  |  |
| Non-interest bearing | \$ | 332,758 | 12.9\% | \$ | 242,555 | 10.8\% | \$ | 298,585 | 11.8\% |
| Interest bearing: |  |  |  |  |  |  |  |  |  |
| Transaction (NOW) |  | 642,262 | 24.9 |  | 553,043 | 24.5 |  | 625,524 | 24.6 |
| Savings and money market |  | 718,814 | 27.9 |  | 512,662 | 22.8 |  | 673,534 | 26.5 |
| Time deposits less than \$100,000 |  | 471,435 | 18.3 |  | 398,951 | 17.7 |  | 459,027 | 18.1 |
| Time deposits of \$100,000 or more |  | 414,774 | 16.0 |  | 545,244 | 24.2 |  | 484,083 | 19.0 |
| Total deposits |  | 2,580,043 | 100.0\% |  | 2,252,455 | 100.0\% |  | ,540,753 | 100.0\% |

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The Company s total deposits increased $\$ 0.33$ billion to $\$ 2.58$ billion at March 31, 2011 compared to $\$ 2.25$ billion at March 31, 2010. Over the past year, the Company has benefited from further favorable changes in its deposit mix. The Company s non-CD deposits have grown and comprised $65.7 \%$ of total deposits at March 31, 2011, compared to $62.9 \%$ at December 31, 2010 and $58.1 \%$ at March 31, 2010. Non-CD deposits totaled $\$ 1.69$ billion at March 31, 2011, compared to $\$ 1.60$ billion at December 31, 2010 and $\$ 1.31$ billion at March 31, 2010.

The amount and percentage of the Company s deposits, by state of originating office, are reflected in the following table.

## Deposits by State of Originating Office

| Deposits Attributable to Offices In | March 31, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2011 | 2010 |  |  |  |  |
|  |  |  | (Dollars in th | sands) | $2010$ |  |
| Arkansas | \$ 1,600,346 | 62.0\% | \$ 1,710,924 | 76.0\% | \$ 1,607,962 | 63.3\% |
| Texas | 447,138 | 17.3 | 329,176 | 14.6 | 455,089 | 17.9 |
| Georgia | 392,919 | 15.2 | 212,355 | 9.4 | 328,037 | 12.9 |
| Florida | 95,062 | 3.7 |  |  | 99,842 | 4.0 |
| South Carolina | 14,783 | 0.6 |  |  | 17,958 | 0.7 |
| North Carolina | 15,278 | 0.6 |  |  | 15,816 | 0.6 |
| Alabama | 14,517 | 0.6 |  |  | 16,049 | 0.6 |
| Total | \$ 2,580,043 | 100.0\% | \$ 2,252,455 | 100.0\% | \$ 2,540,753 | 100.0\% |

## Other Interest Bearing Liabilities

The Company relies on other interest bearing liabilities to supplement the funding of its lending and investing activities. Such liabilities consist of repurchase agreements with customers, other borrowings (primarily FHLB advances and, to a lesser extent, FRB borrowings and federal funds purchased) and subordinated debentures.

The following table reflects the average balance and average rate paid for each category of other interest bearing liabilities for the quarters ended March 31, 2011.

## Average Balances and Rates of Other Interest Bearing Liabilities

|  | Three Months Ended March 31, 2011 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
|  | Average Balance | Average <br> Rate <br> Paid <br> (Dollars in | Average <br> Balance ousands) | Average Rate Paid |
| Repurchase agreements with customers | \$ 42,595 | 0.58\% | \$ 48,540 | 0.91\% |
| Other borrowings ${ }^{(1)}$ | 297,351 | 3.64 | 349,505 | 4.15 |
| Subordinated debentures | 64,950 | 2.66 | 64,950 | 2.63 |
| Total other interest bearing liabilities | \$ 404,896 | 3.16\% | \$ 462,995 | 3.60\% |

(1) Included in other borrowings at March 31, 2011 are FHLB advances that contain quarterly call features and mature as follows: 2017, $\$ 260$ million at $3.90 \%$ weighted-average interest rate ( WAR ) and 2018, $\$ 20$ million at $2.53 \%$ WAR.
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## CAPITAL RESOURCES AND LIQUIDITY

## Capital Resources

Subordinated Debentures. At March 31, 2011 and 2010 and at December 31, 2010, the Company had an aggregate of $\$ 64.9$ million of subordinated debentures and related trust preferred securities outstanding consisting of $\$ 20.6$ million of subordinated debentures and securities issued in 2006 that bear interest, adjustable quarterly, at LIBOR plus $1.60 \% ; \$ 15.4$ million of subordinated debentures and securities issued in 2004 that bear interest, adjustable quarterly, at LIBOR plus $2.22 \%$; and $\$ 28.9$ million of subordinated debentures and securities issued in 2003 that bear interest, adjustable quarterly, at a weighted-average rate of LIBOR plus $2.925 \%$. These subordinated debentures and securities generally mature 30 years after issuance and may be prepaid at par, subject to regulatory approval, on or after approximately five years from the date of issuance, or at an earlier date upon certain changes in tax laws, investment company laws or regulatory capital requirements. These subordinated debentures and the related trust preferred securities provide the Company additional regulatory capital to support its expected future growth and expansion.

Tangible Common Equity. The Company uses its tangible common equity ratio as the principal measure of the strength of its capital. The tangible common equity ratio is calculated by dividing total common equity less intangible assets by total assets less intangible assets. The Company s tangible common equity ratio was $9.84 \%$ at March 31, 2011 compared to $9.57 \%$ at December 31, 2010 and $9.18 \%$ at March 31, 2010.

Common Stock Dividend Policy. During the quarter ended March 31, 2011, the Company paid a dividend of $\$ 0.17$ per common share compared to $\$ 0.14$ per common share in the quarter ended March 31, 2010. On April 1, 2011, the Company s board of directors approved a dividend of $\$ 0.18$ per common share that was paid on April 22, 2011. The determination of future dividends on the Company s common stock will depend on conditions existing at that time.

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## Capital Compliance

Bank regulatory authorities in the United States impose certain capital standards on all bank holding companies and banks. These capital standards require compliance with certain minimum risk-based capital ratios and a minimum leverage ratio. The risk-based capital ratios consist of (1) Tier 1 capital (i.e. common stockholders equity excluding goodwill, certain intangibles and net unrealized gains and losses on AFS investment securities, and including, subject to limitations, trust preferred securities (TPS ), certain types of preferred stock and other qualifying items) to risk-weighted assets and (2) total capital (Tier 1 capital plus Tier 2 capital, including the qualifying portion of the allowance for loan and lease losses and the portion of TPS not counted as Tier 1 capital) to risk-weighted assets. The leverage ratio is measured as Tier 1 capital to adjusted quarterly average assets.

The Company s and the Bank s risk-based capital and leverage ratios exceeded these minimum requirements, as well as the minimum requirements to be considered well capitalized , at both March 31, 2011 and December 31, 2010, and are presented in the following tables.

## Consolidated Capital Ratios

|  |  | $\begin{aligned} & \text { March 31, } \\ & 2011 \\ & \text { (Dollars } \end{aligned}$ | D | $\begin{aligned} & \text { cember 31, } \\ & 2010 \\ & \text { ands) } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
| Tier 1 capital: |  |  |  |  |
| Common stockholders equity |  | 334,830 | \$ | 320,355 |
| Allowed amount of trust preferred securities |  | 63,000 |  | 63,000 |
| Net unrealized (gains) losses on investment securities AFS |  | (741) |  | 167 |
| Less goodwill and certain intangible assets |  | $(8,098)$ |  | $(7,925)$ |
| Total tier 1 capital |  | 388,991 |  | 375,597 |
| Tier 2 capital: |  |  |  |  |
| Qualifying allowance for loan and lease losses |  | 28,859 |  | 29,241 |
| Total risk-based capital | \$ | 417,850 | \$ | 404,838 |
| Risk-weighted assets |  | 2,298,355 | \$ | 2,328,251 |
| Adjusted quarterly average assets |  | 3,345,435 | \$ | 3,160,452 |


| Ratios at end of period: |  |  |
| :---: | :---: | :---: |
| Tier 1 leverage | 11.63\% | 11.88\% |
| Tier 1 risk-based capital | 16.92 | 16.13 |
| Total risk-based capital | 18.18 | 17.39 |
| Minimum ratio guidelines: |  |  |
| Tier 1 leverage ${ }^{(1)}$ | 3.00\% | 3.00\% |
| Tier 1 risk-based capital | 4.00 | 4.00 |
| Total risk-based capital | 8.00 | 8.00 |
| Minimum ratio guidelines to be well capitalized : |  |  |
| Tier 1 leverage | 5.00\% | 5.00\% |
| Tier 1 risk-based capital | 6.00 | 6.00 |
| Total risk-based capital | 10.00 | 10.00 |

(1) Regulatory authorities require institutions to operate at varying levels (ranging from 100-200 bps) above a minimum Tier 1 leverage ratio of $3 \%$ depending upon capitalization classification.

## Capital Ratios of the Bank

|  | March 31, <br> $\mathbf{2 0 1 1}$ <br> (Dollars in thousands) <br> $\mathbf{2 0 1 0}$ |  |  |
| :--- | :---: | :---: | :---: |
| Stockholders equity | December 31, |  |  |
| Tier 1 leverage ratio | $\$ 370,501$ | $\$$ | 358,852 |
| Tier 1 risk-based capital ratio | $11.13 \%$ | $11.40 \%$ |  |
| Total risk-based capital ratio | 16.20 | 15.49 |  |

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## Liquidity

Bank Liquidity. Liquidity represents an institution s ability to provide funds to satisfy demands from depositors, borrowers and other creditors by either converting assets into cash or accessing new or existing sources of incremental funds. Generally the Company relies on deposits, loan and lease and covered loan repayments, and repayments of its investment securities as its primary sources of funds. The principal deposit sources utilized by the Company include consumer, commercial and public funds customers in the Company s markets. The Company has used these funds, together with brokered deposits, FHLB advances, federal funds purchased and other sources of short-term borrowings, to make loans and leases, acquire investment securities and other assets and to fund continuing operations.

Deposit levels may be affected by a number of factors, including rates paid by competitors, general interest rate levels, returns available to customers on alternative investments, general economic and market conditions and other factors. Loan and lease repayments are a relatively stable source of funds but are subject to the borrowers and lessees ability to repay the loans and leases, which can be adversely affected by a number of factors including changes in general economic conditions, adverse trends or events affecting business industry groups or specific businesses, declines in real estate values or markets, business closings or lay-offs, inclement weather, natural disasters and other factors. Furthermore, loans and leases generally are not readily convertible to cash. Accordingly, the Company may be required to rely from time to time on other sources of liquidity to meet loan, lease and deposit withdrawal demands or otherwise fund operations. Such secondary sources include FHLB advances, secured and unsecured federal funds lines of credit from correspondent banks and FRB borrowings.

At March 31, 2011 the Company had unused borrowing availability that was primarily comprised of the following four sources: (1) $\$ 659$ million of available blanket borrowing capacity with the FHLB Dallas, (2) $\$ 53$ million of investment securities available to pledge for federal funds or other borrowings, (3) $\$ 92$ million of available unsecured federal funds borrowing lines and (4) $\$ 82$ million from borrowing programs of the FRB.

The Company anticipates it will continue to rely on deposits, loan and lease and covered loan repayments and repayments of its investment securities to provide liquidity, as well as other funding sources as appropriate. Additionally, when necessary, the sources of borrowed funds described above will be used to augment the Company s primary funding sources.

Emergency Economic Stabilization Act of 2008 ( EESA ). On October 3, 2008, Congress passed, and the President signed into law, the EESA. The EESA, among other things, included a provision for an increase in the amount of deposits insured by the FDIC from $\$ 100,000$ to $\$ 250,000$ through December 31, 2013.

Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010 ( Dodd-Frank Act ). On July 21, 2010, the Dodd-Frank Act was signed into law. Among other things, the Dodd-Frank Act provides full deposit insurance with no maximum coverage amount for noninterest bearing transaction accounts for two years beginning December 31, 2010. Participation in this deposit insurance coverage of the Dodd-Frank Act is mandatory for all financial institutions and requires no separate fee assessment to the Bank. Additionally, the Dodd-Frank Act permanently increases the maximum deposit insurance coverage for all other deposit categories to $\$ 250,000$ retroactive to January $1,2008$.

Sources and Uses of Funds. Net cash provided by operating activities totaled $\$ 16.7$ million and $\$ 19.1$ million for the three months ended March 31, 2011 and 2010, respectively. Net cash provided by operating activities is comprised primarily of net income, adjusted for certain non-cash items and for changes in operating assets and liabilities.

Investing activities provided $\$ 144.6$ million in the quarter ended March 31, 2011 and $\$ 48.0$ million in the quarter ended March 31,2010 . The Company s primary sources and uses of cash for investing activities include net loan and lease paydowns, which provided $\$ 36.9$ million and $\$ 12.5$ million in the quarters ended March 31, 2011 and 2010, respectively, purchases of premises and equipment, which used $\$ 8.8$ million and $\$ 1.6$ million in the quarters ended March 31, 2011 and 2010, respectively, and net activity in its investment securities portfolio, which provided $\$ 10.2$ million and used $\$ 27.6$ million in the quarters ended March 31, 2011 and 2010, respectively.

The Company had proceeds from dispositions of premises and equipment, foreclosed and repossessed assets and other assets of $\$ 2.5$ million and $\$ 2.6$ million for the quarters ended March 31, 2011 and 2010, respectively. The Company received $\$ 55.2$ million and $\$ 62.1$ million for the quarters ended March 31, 2011 and 2010, respectively, in connection with FDIC-assisted acquisitions and received net cash of $\$ 48.4$ million from liquidation of covered assets in the first quarter of 2011.

Financing activities used $\$ 160.8$ million in the quarter ended March 31, 2011 and $\$ 15.9$ million in the quarter ended March 31, 2010. The Company s primary financing activities include net changes in deposit accounts, which used $\$ 155.8$ million and provided $\$ 2.7$ million in the quarters ended March 31, 2011 and 2010, respectively, and net repayments of other borrowings and repurchase agreements with customers, which used $\$ 3.7$ million and $\$ 16.4$ million in the quarters ended March 31, 2011 and 2010, respectively. In addition the Company paid common

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stock cash dividends of $\$ 2.9$ million and $\$ 2.4$ million in the quarters ended March 31, 2011 and 2010, respectively. Proceeds and current tax benefits from exercise of stock options provided $\$ 1.6$ million and $\$ 0.5$ million during the quarters ended March 31, 2011 and 2010, respectively.

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## Growth and Expansion

On January 14, 2011 the Company, through the Bank, entered into a purchase and assumption agreement with loss share agreements with the FDIC pursuant to which it acquired substantially all of the assets and assumed substantially all of the deposits and certain other liabilities of Oglethorpe with two offices in Brunswick and St. Simons Island, Georgia.

On December 17, 2010 the Company, through the Bank, entered into a purchase and assumption agreement with loss share agreements with the FDIC pursuant to which it acquired substantially all of the assets and assumed substantially all of the deposits and certain other liabilities of Chestatee with four offices in Dawsonville (2), Cumming and Marble Hill, Georgia.

On September 10, 2010 the Company, through the Bank, entered into a purchase and assumption agreement with loss share agreements with the FDIC pursuant to which it acquired substantially all assets and assumed substantially all of the deposits and other liabilities of Horizon, with four offices in Bradenton (2), Palmetto and Brandon, Florida. The Company closed the Brandon office on December 23, 2010.

On July 16, 2010 the Company, through the Bank, entered into a purchase and assumption agreement with loss share agreements with the FDIC pursuant to which it acquired substantially all of the assets and assumed substantially all of the deposits and other liabilities of Woodlands, with offices in South Carolina (2), North Carolina (2), Georgia (1) and Alabama (3). On October 26, 2010 the Company closed four Woodlands offices including one each in South Carolina and North Carolina, and two in Alabama, and in December 2010 the Company relocated two offices. The Company also renegotiated the leases on the two remaining offices. As a result the Company now operates one office each in Bluffton, South Carolina; Wilmington, North Carolina; Savannah, Georgia; and Mobile, Alabama.

On March 26, 2010 the Company, through the Bank, entered into a purchase and assumption agreement with loss share agreements with the FDIC pursuant to which it acquired substantially all of the assets and assumed substantially all of the deposits and certain other liabilities of Unity with five offices in Cartersville (2), Rome, Adairsville and Calhoun, Georgia.

The Company expects to continue its growth and de novo branching strategy, although it has slowed the pace of new office openings in recent years and currently has a significant focus on additional FDIC-assisted acquisitions. In the first quarter of 2011, the Company opened de novo offices in the metro-Dallas area in Carrollton, Texas and in Plano, Texas. On May 2, 2011, the Company opened its tenth Texas office and eighth metro-Dallas area office in Keller, Texas.

Opening new offices is subject to availability of qualified personnel and suitable sites, designing, constructing, equipping and staffing such offices, obtaining regulatory and other approvals and many other conditions and contingencies that the Company cannot predict with certainty. The Company may increase or decrease its expected number of new offices as a result of a variety of factors including the Company sfinancial results, changes in economic or competitive conditions, strategic opportunities or other factors.

During the first three months of 2011, the Company incurred $\$ 8.8$ million on capital expenditures for premises and equipment, including premises and equipment acquired in FDIC-assisted acquisitions. The Company s capital expenditures for the full year of 2011 are expected to be in the range of $\$ 25$ million to $\$ 40$ million and include progress payments on construction projects expected to be completed in 2011 or 2012, furniture and equipment costs, premises and equipment acquired in FDIC-assisted acquisitions and acquisition of sites for future development. Actual expenditures may vary significantly from those expected, depending on the number and cost of additional sites acquired for future development, progress or delays encountered on ongoing and new construction projects, delays in or inability to obtain required approvals and other factors.

## Critical Accounting Policies

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates, assumptions and judgments that affect the amounts reported in the consolidated financial statements. The Company s determination of (i) the provisions to and the adequacy of the allowance for loan and lease losses, (ii) the fair value of its investment securities portfolio, (iii) the fair value of foreclosed and repossessed assets held for sale and (iv) the fair value of the assets acquired and liabilities assumed pursuant to business combination transactions, including the Company s FDIC-assisted acquisitions, all involve a higher degree of judgment and complexity than its other significant accounting policies. Accordingly, the Company considers the determination of (i) the adequacy of the allowance for loan and lease losses, (ii) the fair value of its investment securities portfolio, (iii) the fair value of foreclosed and repossessed assets held for sale and (iv) the fair value of the assets acquired and liabilities assumed pursuant to business combination transactions to be critical accounting policies.

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Provisions to and adequacy of the allowance for loan and lease losses. Provisions to and the adequacy of the allowance for loan and lease losses are based on the Company s evaluation of the loan and lease portfolio utilizing objective and subjective criteria as described in this report. See the Analysis of Financial Condition section of this Management s Discussion and Analysis for a detailed discussion of the Company s allowance for loan and lease losses. Changes in the criteria used in this evaluation or the availability of new information could cause the allowance to be increased or decreased in future periods. In addition bank regulatory agencies, as part of their examination process, may require adjustments to the allowance for loan and lease losses based on their judgments and estimates.

Fair value of the investment securities portfolio. The Company has classified all of its investment securities as AFS. Accordingly, its investment securities are stated at estimated fair value in the consolidated financial statements with unrealized gains and losses, net of related income taxes, reported as a separate component of stockholders equity and any related changes are included in accumulated other comprehensive income (loss).

The Company utilizes independent third parties as its principal sources for determining fair value of its investment securities that are measured on a recurring basis. For investment securities traded in an active market, the fair values are based on quoted market prices if available. If quoted market prices are not available, fair values are based on market prices for comparable securities, broker quotes or comprehensive interest rate tables, pricing matrices or a combination thereof. For investment securities traded in a market that is not active, fair value is determined using unobservable inputs.

The fair values of the Company s investment securities traded in both active and inactive markets can be volatile and may be influenced by a number of factors including market interest rates, prepayment speeds, discount rates, credit quality of the issuer, general market conditions including market liquidity conditions and other factors. Factors and conditions are constantly changing and fair values could be subject to material variations that may significantly impact the Company s financial condition, results of operations and liquidity.

Fair value of foreclosed and repossessed assets held for sale. Repossessed personal properties and real estate acquired through or in lieu of foreclosure are measured on a non-recurring basis and are initially recorded at the lesser of current principal investment or fair value less estimated cost to sell at the date of repossession or foreclosure. Valuations of these assets are periodically reviewed by management with the carrying value of such assets adjusted through non-interest expense to the then estimated fair value net of estimated selling costs, if lower, until disposition. Fair values of foreclosed and repossessed assets held for sale are generally based on third party appraisals, broker price opinions or other valuations of the property.

Fair value of assets acquired and liabilities assumed pursuant to business combination transactions. Assets acquired and liabilities assumed in business combinations are recorded at estimated fair value on their purchase date. Purchased loans acquired in a business combination, including covered loans, are recorded at estimated fair value with no carryover of the related allowance for loan and lease losses. In determining the estimated fair value of purchased loans, management considers a number of factors including, among other things, the remaining life of the acquired loans, estimated prepayments, estimated loss ratios, estimated value of the underlying collateral, estimated holding periods, and net present value of cash flows expected to be received. Purchased loans are accounted for in accordance with guidance for certain loans or debt securities acquired in a transfer when the loans have evidence of credit deterioration since origination and it is probable at the date of acquisition that the acquirer will not collect all contractually required principal and interest payments. In determining the acquisition date fair values of purchased loans, management calculates a non-accretable difference (the credit component of the purchased loans) and an accretable difference (the yield component of the purchased loans).

The difference between contractually required payments and the cash flows expected to be collected at acquisition is referred to as the non-accretable difference. Subsequent decreases to the expected cash flows will generally result in a provision for loan and lease losses. Subsequent increases in cash flows will result in a reversal of the provision for loan and lease losses to the extent of prior charges and then an adjustment to accretable yield, which would have a positive impact on interest income.

The accretable difference on purchased loans is the difference between the expected cash flows and the net present value of expected cash flows. Such difference is accreted into earnings using the effective yield method over the term of the loans. In determining the net present value of expected cash flows, the Company uses discount rates ranging from $6.0 \%$ to $9.5 \%$ depending on the risk characteristics of each loan or loan pool.

The estimated fair value of covered ORE and the FDIC loss share receivable are based on the net present value of expected future cash proceeds. The discount rates used are derived from current market rates and reflect the level of inherent risk in the assets. The expected cash flows are determined based on contractual terms, expected performance, default timing assumptions, property appraisals and other factors.

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The fair values of investment securities acquired in business combinations are generally based on quoted market prices, broker quotes, comprehensive interest rate tables or pricing matrices or a combination thereof. The fair value of assumed liabilities in business combinations on their date of purchase is generally the amount payable by the Company necessary to completely satisfy the assumed obligation.

## Recently Issued Accounting Standards

See Note 16 to the Consolidated Financial Statements for a discussion of certain recently issued and recently adopted accounting pronouncements.

## Forward-Looking Information

This Management s Discussion and Analysis of Financial Condition and Results of Operations, other filings made by the Company with the Securities and Exchange Commission and other oral and written statements or reports by the Company and its management include certain forward-looking statements including, without limitation, statements about economic, real estate market, competitive, employment, credit market and interest rate conditions; plans, goals, beliefs, expectations, thoughts, estimates and outlook for the future; revenue growth; net income and earnings per common share; net interest margin; net interest income; non-interest income, including service charges on deposit accounts, mortgage lending and trust income, gains (losses) on investment securities and sales of other assets; gains on FDIC-assisted acquisitions; income from accretion of the FDIC loss share receivable, net of amortization of the FDIC clawback payable; other loss share income; non-interest expense; efficiency ratio; anticipated future operating results and financial performance; asset quality, including the effects of current economic and real estate market conditions; nonperforming loans and leases; nonperforming assets; net charge-offs; net charge-off ratio; provision for loan and lease losses; past due loans and leases; litigation; interest rate sensitivity, including the effects of possible interest rate changes; future growth and expansion opportunities including plans for making additional FDIC-assisted acquisitions and plans for opening new offices or closing offices; opportunities and goals for future market share growth; expected capital expenditures; loan, lease and deposit growth; changes in covered assets; changes in the volume, yield and value of the Company s investment securities portfolio; availability of unused borrowings and other similar forecasts and statements of expectation. Words such as anticipate, believe, estimate, expect, intend, $p$ look, seek, may, will, could, trend, target, goal, and similar expressions, as they relate to the Company or its management, identify forward-looking statements. Forward-looking statements made by the Company and its management are based on estimates, projections, beliefs, plans and assumptions of management at the time of such statements and are not guarantees of future performance. The Company disclaims any obligation to update or revise any forward-looking statement based on the occurrence of future events, the receipt of new information or otherwise.

Actual future performance, outcomes and results may differ materially from those expressed in forward-looking statements made by the Company and its management due to certain risks, uncertainties and assumptions. Certain factors that may affect operating results of the Company include, but are not limited to, potential delays or other problems in implementing the Company s growth and expansion strategy including delays in identifying satisfactory sites, hiring qualified personnel, obtaining regulatory or other approvals, obtaining permits and designing, constructing and opening new offices; the ability to enter into additional FDIC-assisted transactions; the ability to attract new deposits, loans and leases; the ability to generate future revenue growth or to control future growth in non-interest expense; interest rate fluctuations, including changes in the yield curve between short-term and long-term interest rates; competitive factors and pricing pressures, including their effect on the Company s net interest margin; general economic, unemployment, credit market and real estate market conditions, including their effect on the creditworthiness of borrowers and lessees, collateral values, the value of investment securities and asset recovery values, including the value of the FDIC loss share receivable and related covered assets; changes in legal and regulatory requirements; changes in regular or special assessments by the FDIC for deposit insurance; recently enacted and potential legislation and regulatory actions, including legislation intended to stabilize economic conditions and credit markets, increase regulation of the financial services industry and protect homeowners or consumers; changes in U.S. government monetary and fiscal policy; adoption of new accounting standards or changes in existing standards; and adverse results in future litigation as well as other factors described in this and other Company reports and statements. Should one or more of the foregoing risks materialize, or should underlying assumptions prove incorrect, actual results or outcomes may vary materially from those described in the forward-looking statements.
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## SELECTED AND SUPPLEMENTAL FINANCIAL DATA

The following tables set forth selected consolidated financial data of the Company for the three months ended March 31, 2011 and 2010 and supplemental quarterly financial data of the Company for each of the most recent eight quarters beginning with the second quarter of 2009 through the first quarter of 2011. These tables are qualified in their entirety by the consolidated financial statements and related notes presented elsewhere in this report.

## Selected Consolidated Financial Data



| Allowance for loan and lease losses as a percentage of: |  |  |
| :--- | :--- | :--- |
| Total loans and leases ${ }^{(1)}$ | $2.17 \%$ | $2.11 \%$ |
| Nonperforming loans and leases ${ }^{(1)}$ | $281 \%$ | $207 \%$ |
| Capital ratios at period end: | $11.63 \%$ | $11.99 \%$ |
| Tier 1 leverage | 16.92 | 14.32 |
| Tier 1 risk-based capital | 18.18 | 15.57 |
| Total risk-based capital |  |  |

* Ratios annualized based on actual days.
(1) Excludes loans and/or other real estate covered by FDIC loss share agreements, except for their inclusion in total assets.

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## Supplemental Quarterly Financial Data

(Dollars in Thousands, Except Per Share Amounts)

|  | 6/30/09 | 9/30/09 | 12/31/09 | 3/31/10 | 6/30/10 | 9/30/10 | 12/31/10 | 3/31/11 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Earnings Summary: |  |  |  |  |  |  |  |  |
| Net interest income | \$ 30,262 | \$ 29,232 | \$ 28,495 | \$ 27,193 | \$ 29,729 | \$ 32,768 | \$ 33,945 | \$ 36,083 |
| Federal tax (FTE) adjustment | 3,060 | 2,557 | 2,229 | 2,649 | 2,554 | 2,447 | 2,341 | 2,318 |
| Net interest income (FTE) | 33,322 | 31,789 | 30,724 | 29,842 | 32,283 | 35,215 | 36,286 | 38,401 |
| Provision for loan and lease losses | $(21,100)$ | $(7,500)$ | $(5,600)$ | $(4,200)$ | $(3,400)$ | $(4,300)$ | $(4,100)$ | $(2,250)$ |
| Non-interest income | 22,610 | 5,810 | 13,257 | 17,365 | 9,127 | 25,183 | 18,646 | 12,990 |
| Non-interest expense | $(17,945)$ | $(15,499)$ | $(19,001)$ | $(17,471)$ | $(21,110)$ | $(23,565)$ | $(25,274)$ | $(26,192)$ |
| Pretax income (FTE) | 16,887 | 14,600 | 19,380 | 25,536 | 16,900 | 32,533 | 25,558 | 22,949 |
| FTE adjustment | $(3,060)$ | $(2,557)$ | $(2,229)$ | $(2,649)$ | $(2,554)$ | $(2,447)$ | $(2,341)$ | $(2,318)$ |
| Provision for income taxes | $(3,250)$ | $(2,599)$ | $(4,472)$ | $(6,944)$ | $(3,488)$ | $(9,878)$ | $(6,303)$ | $(6,004)$ |
| Noncontrolling interest |  | 25 | 17 | 11 | 32 | 17 | 17 | 3 |
| Preferred stock dividend | $(1,076)$ | $(1,078)$ | $(3,048)$ |  |  |  |  |  |

Net income available to

| common stockholders | $\$$ | 9,501 | $\$$ | 8,391 | $\$$ | 9,648 | $\$$ | 15,954 | $\$ 10,890$ | $\$ 20,225$ | $\$ 16,931$ | $\$ 14,630$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

Earnings per common share

| diluted | $\$$ | 0.56 | $\$$ | 0.50 | $\$$ | 0.57 | $\$$ | 0.94 | $\$$ | 0.64 | $\$$ | 1.19 | $\$$ | 0.99 | $\$$ | 0.85 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

## Non-interest Income:

Service charges on deposit

| accounts | \$ | 3,047 | \$ | 3,234 | \$ | 3,338 | \$ | 3,202 | \$ | 3,933 | \$ | 4,002 | \$ | 4,019 | \$ | 3,838 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mortgage lending income |  | 1,096 |  | 672 |  | 682 |  | 527 |  | 815 |  | 1,024 |  | 1,495 |  | 681 |
| Trust income |  | 751 |  | 801 |  | 880 |  | 922 |  | 794 |  | 802 |  | 888 |  | 782 |
| Bank owned life insurance income |  | 484 |  | 495 |  | 1,729 |  | 464 |  | 534 |  | 580 |  | 574 |  | 568 |
| Gains (losses) on investment securities |  | 16,519 |  | 142 |  | 6,322 |  | 1,697 |  | 2,052 |  | 570 |  | 226 |  | 152 |
| Gains (losses) on sales of other assets |  | (32) |  | (51) |  | (142) |  | (73) |  | 38 |  | 267 |  | 571 |  | 407 |



| Salaries and employee benefits | \$ | 7,978 | \$ | 7,823 | \$ | 8,131 | \$ | 8,275 | \$ | 8,996 | \$ | 10,539 | \$ | 12,351 | \$ | 11,647 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net occupancy expense |  | 2,449 |  | 2,558 |  | 2,156 |  | 2,421 |  | 2,416 |  | 2,782 |  | 2,999 |  | 3,106 |
| Other operating expenses |  | 7,490 |  | 5,091 |  | 8,686 |  | 6,748 |  | 9,587 |  | 10,111 |  | 9,764 |  | 11,211 |
| Amortization of intangibles |  | 28 |  | 27 |  | 28 |  | 27 |  | 111 |  | 133 |  | 160 |  | 228 |
| Total non-interest expense | \$ | 17,945 | \$ | 15,499 | \$ | 19,001 | \$ | 17,471 | \$ | 21,110 |  | 23,565 | \$ | 25,274 |  | 26,192 |


| Allowance for Loan and |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balance at beginning of period | \$ 36,949 | \$ 43,635 | \$ | 39,280 | \$ | 39,619 | \$ | 39,774 | \$ | 40,176 | \$ | 40,250 | \$ | 40,230 |
| Net charge-offs | $(14,414)$ | $(11,855)$ |  | $(5,261)$ |  | $(4,045)$ |  | $(2,998)$ |  | $(4,226)$ |  | $(4,120)$ |  | $(3,255)$ |
| Provision for loan and lease losses | 21,100 | 7,500 |  | 5,600 |  | 4,200 |  | 3,400 |  | 4,300 |  | 4,100 |  | 2,250 |
| Balance at end of period | \$ 43,635 | \$ 39,280 | \$ | 39,619 | \$ | 39,774 | \$ | 40,176 | \$ | 40,250 | \$ | 40,230 | \$ | 39,225 |


| Net interest margin - FTE* | 4.80\% | 4.80\% | 4.89\% | 4.99\% | 5.10\% | 5.31\% | 5.35\% | 5.61\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Efficiency ratio | 32.08 | 41.22 | 43.20 | 37.01 | 50.98 | 39.02 | 46.01 | 50.97 |
| Net charge-offs to average loans and leases*(1) | 2.89 | 2.38 | 1.08 | 0.86 | 0.64 | 0.88 | 0.87 | 0.72 |
| Nonperforming loans and leases/total loans and leases(1) | 0.90 | 1.00 | 1.24 | 1.02 | 0.87 | 0.90 | 0.75 | 0.77 |
| Nonperforming assets/total assets(1) | 1.37 | 2.88 | 3.06 | 2.68 | 2.12 | 1.85 | 1.72 | 1.62 |
| Allowance for loan and lease losses to total loans and leases(1) | 2.19 | 2.03 | 2.08 | 2.11 | 2.11 | 2.13 | 2.17 | 2.17 |
| Loans and leases past due 30 days or more, including past due non-accrual loans and leases, to total loans and leases(1) | 2.34 | 1.77 | 1.99 | 1.70 | 1.80 | 1.90 | 2.02 | 2.19 |

* Annualized based on actual days.
(1) Excludes loans and/or ORE covered by FDIC loss share agreements, except for their inclusion in total assets.


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Item 3. Quantitative and Qualitative Disclosures about Market Risk
Interest rate risk results from timing differences in the repricing of assets and liabilities or from changes in relationships between interest rate indexes. The Company s interest rate risk management is the responsibility of the ALCO and Investments Committee ( ALCO ), which reports to the board of directors. The ALCO oversees the asset/liability (interest rate risk) position, liquidity and funds management and investment portfolio functions of the Company.

The Company regularly reviews its exposure to changes in interest rates. Among the factors considered are changes in the mix of interest earning assets and interest bearing liabilities, interest rate spreads and repricing periods. Typically, the ALCO reviews on at least a quarterly basis the Company s relative ratio of rate sensitive assets (RSA ) to rate sensitive liabilities ( RSL ) and the related cumulative gap for different time periods. However, the primary tool used by ALCO to analyze the Company s interest rate risk and interest rate sensitivity is an earnings simulation model.

This earnings simulation modeling process projects a baseline net interest income (assuming no changes in interest rate levels) and estimates changes to that baseline net interest income resulting from changes in interest rate levels. The Company relies primarily on the results of this model in evaluating its interest rate risk. This model incorporates a number of additional factors including: (1) the expected exercise of call features on various assets and liabilities, (2) the expected rates at which various RSA and RSL will reprice, (3) the expected growth in various interest earning assets and interest bearing liabilities and the expected interest rates on new assets and liabilities, (4) the expected relative movements in different interest rate indexes which are used as the basis for pricing or repricing various assets and liabilities, (5) existing and expected contractual cap and floor rates on various assets and liabilities, (6) expected changes in administered rates on interest bearing transaction, savings, money market and time deposit accounts and the expected impact of competition on the pricing or repricing of such accounts and (7) other relevant factors. Inclusion of these factors in the model is intended to more accurately project the Company s expected changes in net interest income resulting from interest rate changes. The Company typically models its change in net interest income assuming interest rates go up 100 bps , up 200 bps , down 100 bps and down 200 bps . Based on current conditions, the Company is now modeling its change in net interest income assuming interest rates go up 100 bps , up 200 bps , up 300 bps and up 400 bps . For purposes of this model, the Company has assumed that the change in interest rates phases in over a 12-month period. While the Company believes this model provides a reasonably accurate projection of its interest rate risk, the model includes a number of assumptions and predictions which may or may not be correct and may impact the model results. These assumptions and predictions include inputs to compute baseline net interest income, growth rates, expected changes in administered rates on interest bearing deposit accounts, competition and a variety of other factors that are difficult to accurately predict. Accordingly, there can be no assurance the earnings simulation model will accurately reflect future results.

The following table presents the earnings simulation model s projected impact of a change in interest rates on the projected baseline net interest income for the 12 -month period commencing April 1, 2011. This change in interest rates assumes parallel shifts in the yield curve and does not take into account changes in the slope of the yield curve.

| Shift in <br> Interest Rates <br> $($ in bps $)$ | \% Change in <br> Projected Baseline <br> Net Interest Income |
| :---: | :---: |
| +400 | $(2.0) \%$ |
| +300 | $(1.9)$ |
| +200 | $(1.7)$ |
| +100 | $(0.9)$ |
| -100 | Not meaningful |
| -200 | Not meaningful |

In the event of a shift in interest rates, management may take certain actions intended to mitigate the negative impact to net interest income or to maximize the positive impact to net interest income. These actions may include, but are not limited to, restructuring of interest earning assets and interest bearing liabilities, seeking alternative funding sources or investment opportunities and modifying the pricing or terms of loans, leases and deposits.
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## Item 4. Controls and Procedures

(a) Evaluation of Disclosure Controls and Procedures.

An evaluation as of the end of the period covered by this quarterly report was carried out under the supervision and with the participation of the Company s management, including the Company s Chairman and Chief Executive Officer and the Company s Chief Financial Officer and Chief Accounting Officer, of the effectiveness of the design and operation of the Company s disclosure controls and procedures, which are defined under SEC rules as controls and other procedures of a company that are designed to ensure that information required to be disclosed by a company in the reports that it files under the Exchange Act is recorded, processed, summarized and reported within required time periods. Based upon that evaluation, the Company s Chairman and Chief Executive Officer and its Chief Financial Officer and Chief Accounting Officer concluded that the Company s disclosure controls and procedures were effective.
(b) Changes in Internal Control over Financial Reporting.

The Company s management, including the Company s Chairman and Chief Executive Officer and the Company s Chief Financial Officer and Chief Accounting Officer, has evaluated any changes in the Company s internal control over financial reporting that occurred during the quarterly period covered by this report and has concluded that there was no change during the quarterly period covered by this report that has materially affected, or is reasonably likely to materially affect, the Company s internal control over financial reporting.
(The remainder of this page intentionally left blank)

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## PART II. OTHER INFORMATION

## Item 1. Legal Proceedings

On April 8, 2011, the Company was served with a petition filed on March 31, 2011 by the Seib Family, GP, LLC, a Texas limited liability company, as General Partner of Seib Family, LP in the District Court of Dallas County, Texas, Cause Number 11-04057, against the Company, a former borrower of the Bank, and an affiliate of the former borrower, alleging, among other things, that the defendants fraudulently induced the plaintiff to purchase a tract of real estate consisting of approximately 60 acres located at 318 Cadiz Street in Dallas, Texas, owned by the former borrower and financed by the Bank. The petition alleges that the defendants knew that a levee protecting the property from the Trinity River flood plain did not meet federal standards, that the defendants omitted to disclose that information to plaintiff prior to the sale of the property, and that due to the problems or potential problems with the levee, the value of the property was significantly impaired, as supported by a report by the U.S. Corps of Engineers concerning the condition of the levee, released at approximately the same time as the plaintiff purchased the property from the former borrower and affiliates with the aid and assistance of the Company. The petition further alleges that the plaintiff did not become aware of the U.S. Corps of Engineers report until a month or two after it purchased the property.

The petition also alleges that the defendants conduct violated the Texas Securities Act and the Texas Deceptive Trade Practices Act, and seeks compensatory damages, trebled under the Texas Deceptive Trade Practices Act, plus exemplary damages, attorneys fees, costs, interest, and other relief the court deems just. No specific amount of dollar damages has been claimed. The Company believes the allegations of the petition are wholly without merit and intends to vigorously defend against these claims.

The Company is party to various other legal proceedings arising in the ordinary course of business. While the ultimate resolution of these various other proceedings cannot be determined at this time, management of the Company believes that such other proceedings, individually or in the aggregate, will not have a material adverse effect on the future results of operations, financial condition or liquidity of the Company.

## Item 1A. Risk Factors

There have been no material changes to the risk factors disclosed in Item 1A. Risk Factors in the Company s 2010 annual report on Form 10-K filed with the Securities and Exchange Commission on March 10, 2011.

## Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

The Company had no unregistered sales of equity securities and did not purchase any shares of its common stock during the period covered by this report.

## Item 3. Defaults Upon Senior Securities

Not Applicable.

## Item 4. Reserved

## Item 5. Other Information

Not Applicable

## Item 6. Exhibits

Reference is made to the Exhibit Index set forth immediately following the signature page of this report.
(The remainder of this page intentionally left blank)

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## SIGNATURE

Pursuant to the requirements of the Securities and Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

DATE: May 5, 2011
Bank of the Ozarks, Inc.
/s/ Greg McKinney
Greg McKinney
Chief Financial Officer and
Chief Accounting Officer

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## Bank of the Ozarks, Inc.

## Exhibit Index

Exhibit
Number

| 2 (i) | Purchase and Assumption Agreement, dated as of January 14, 2011, among Federal Insurance Deposit Corporation, Receiver of Oglethorpe Bank, Brunswick, Georgia, Federal Deposit Insurance Corporation and Bank of the Ozarks (previously filed as Exhibit 2.1 to the Company s Current Report on Form 8-K, as amended, filed with the Commission on January 20, 2011, and incorporated herein by this reference). |
| :---: | :---: |
| 2(i) (a) | Purchase and Assumption Agreement, dated as of April 29, 2011, among Federal Insurance Deposit Corporation, Receiver of First Choice Community Bank, Dallas, Georgia, Federal Deposit Insurance Corporation and Bank of the Ozarks (previously filed as Exhibit 2.1(a) to the Company s Current Report on Form 8-K, as amended, filed with the Commission on May 4, 2011, and incorporated herein by this reference). |
| 2(i) (b) | Purchase and Assumption Agreement, dated as of April 29, 2011, among Federal Insurance Deposit Corporation, Receiver of The Park Avenue Bank, Valdosta, Georgia, Federal Deposit Insurance Corporation and Bank of the Ozarks (previously filed as Exhibit 2.1(b) to the Company s Current Report on Form 8-K, as amended, filed with the Commission on May 4, 2011, and incorporated herein by this reference). |
| 3 (i) (a) | Amended and Restated Articles of Incorporation of the Registrant, dated May 22, 1997 (previously filed as Exhibit 3.1 to the Company s Registration Statement on Form S-1 filed with the Commission on May 22, 1997, as amended, Commission File No. 333-27641, and incorporated herein by this reference). |
| 3 (i) (b) | Articles of Amendment to the Amended and Restated Articles of Incorporation of the Registrant dated December 9, 2003 (previously filed as Exhibit 3.2 to the Company s Annual Report on Form 10-K filed with the Commission on March 12, 2004 for the year ended December 31, 2003, and incorporated herein by this reference). |
| 3 (i) (c) | Articles of Amendment to the Amended and Restated Articles of Incorporation of the Registrant dated December 10, 2008 (previously filed as Exhibit 3.1 to the Company s Current Report on Form 8-K filed with the Commission on December 10, 2008, and incorporated herein by this reference). |
| 3 (ii) | Amended and Restated Bylaws of the Registrant, dated December 11, 2007 (previously filed as Exhibit 3(ii) to the Company s Current Report on Form 8-K filed with the Commission on December 11, 2007, and incorporated herein by this reference). |
| 10.1 | Form of Indemnification Agreement between the Registrant and its directors and its executive officers (previously filed as Exhibit 10.1 to the Company s Current Report on Form 8-K filed with the Commission on April 21, 2011 and incorporated herein by this reference). |
| 31.1 | Certification of Chairman and Chief Executive Officer. |
| 31.2 | Certification of Chief Financial Officer and Chief Accounting Officer. |
| 32.1 | Certification of Chairman and Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |
| 32.2 | Certification of Chief Financial Officer and Chief Accounting Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |


[^0]:    (Exact name of registrant as specified in its charter)

