SANFILIPPO JOHN B \& SON INC
Form 10-Q
May 01, 2013
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# UNITED STATES SECURITIES AND EXCHANGE COMMISSION 

Washington, D.C. 20549

## FORM 10-Q

(Mark one)

## x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 28, 2013
OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

| Delaware | 36-2419677 |
| :---: | :---: |
| (State or Other Jurisdiction of | (I.R.S. Employer |
| Incorporation or Organization) | Identification No.) |

## 1703 North Randall Road

Elgin, Illinois
(Address of Principal Executive Offices)
(I.R.S. Employer

Identification No.)

> (2) (2)
(847) 289-1800
(Registrant s Telephone Number, Including Area Code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. x Yes " No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). x Yes " No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check One)

Large accelerated filer
..
Accelerated filer
x
Non-accelerated filer .. (Do not check if a smaller reporting company) Smaller reporting company Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). " Yes x No

As of April 24, 2013, 8,390,080 shares of the Registrant s Common Stock, \$0.01 par value per share and 2,597,426 shares of the Registrant s Class A Common Stock, $\$ 0.01$ par value per share, were outstanding.

JOHN B. SANFILIPPO \& SON, INC.

## FORM 10-Q

## FOR THE QUARTER ENDED MARCH 28, 2013

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## PART I FINANCIAL INFORMATION

## Item 1. Financial Statements

JOHN B. SANFILIPPO \& SON, INC.

## CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(Unaudited)
(Dollars in thousands, except earnings per share)
$\left.\begin{array}{lllll} & & & \text { For the Thirty-nine } \\ \text { Weeks } \\ \text { Ended }\end{array}\right)$

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| Net income per common share-diluted | $\$$ | 0.03 | $\$$ | 0.13 | $\$$ | 1.47 | $\$$ | 1.23 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Cash dividends declared per share | $\$$ |  | $\$$ |  | $\$$ | 1.00 | $\$$ |  |

The accompanying unaudited notes are an integral part of these consolidated financial statements.

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## JOHN B. SANFILIPPO \& SON, INC.

## CONSOLIDATED BALANCE SHEETS

(Unaudited)<br>(Dollars in thousands, except per share amounts)

|  | March 28, 2013 | June 28, 2012 | March $29, ~$ 2012 |
| :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |
| CURRENT ASSETS: |  |  |  |
| Cash | \$ 1,506 | \$ 2,459 | \$ 2,675 |
| Accounts receivable, less allowances of \$3,538, \$2,867 and \$3,571 | 51,355 | 49,867 | 41,048 |
| Inventories | 166,754 | 146,384 | 176,868 |
| Deferred income taxes | 4,913 | 4,823 | 4,882 |
| Prepaid expenses and other current assets | 5,558 | 3,284 | 4,157 |
| Assets held for sale | 6,175 |  |  |
| TOTAL CURRENT ASSETS | 236,261 | 206,817 | 229,630 |
| PROPERTY, PLANT AND EQUIPMENT: |  |  |  |
| Land | 9,285 | 9,396 | 9,396 |
| Buildings | 102,424 | 102,814 | 102,803 |
| Machinery and equipment | 166,005 | 160,956 | 159,128 |
| Furniture and leasehold improvements | 4,340 | 4,304 | 4,237 |
| Vehicles | 527 | 474 | 474 |
| Construction in progress | 933 | 1,098 | 1,538 |
|  | 283,514 | 279,042 | 277,576 |
| Less: Accumulated depreciation | 169,807 | 161,774 | 158,535 |
|  | 113,707 | 117,268 | 119,041 |
| Rental investment property, less accumulated depreciation of \$6,272, \$6,256 and \$6,032 | 22,621 | 29,443 | 29,668 |
| TOTAL PROPERTY, PLANT AND EQUIPMENT | 136,328 | 146,711 | 148,709 |
| Cash surrender value of officers life insurance and other assets | 7,945 | 7,255 | 6,853 |
| Intangible assets, net | 8,643 | 10,944 | 11,687 |
| TOTAL ASSETS | \$ 389,177 | \$ 371,727 | \$ 396,879 |

The accompanying unaudited notes are an integral part of these consolidated financial statements.

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## JOHN B. SANFILIPPO \& SON, INC.

## CONSOLIDATED BALANCE SHEETS

(Unaudited)
(Dollars in thousands, except per share amounts)
March 29,

LONG-TERM LIABILITIES:

| Long-term debt, less current maturities, including related party debt of $\$ 12,347, \$ 12,585$ and $\$ 12,662$ | 34,351 | 36,206 | 40,182 |
| :--- | ---: | ---: | ---: |
| Retirement plan | 13,531 | 13,335 | 10,710 |
| Deferred income taxes | 959 | 460 | 1,839 |
| Other | 923 | 1,006 | 1,035 |
|  |  |  |  |
| TOTAL LONG-TERM LIABILITIES | 49,764 | 51,007 | 53,766 |
|  | 181,168 | 170,714 | 198,817 |

## COMMITMENTS AND CONTINGENCIES

STOCKHOLDERS EQUITY:
Class A Common Stock, convertible to Common Stock on a per share basis, cumulative voting rights of ten votes per share, $\$ .01$ par value; $10,000,000$ shares authorized, $2,597,426$ shares issued and

| outstanding | 26 | 26 |  |
| :--- | ---: | ---: | ---: |
| Common Stock, non-cumulative voting rights of one vote per share, $\$ .01$ par value; $17,000,000$ | 84 | 83 |  |
| shares authorized, $8,385,580,8,282,705$ and $8,239,080$, shares issued | 105,152 | 103,876 | 103,368 |
| Capital in excess of par value | 107,847 | 102,559 | 98,673 |
| Retained earnings | $(3,896)$ | $(4,327)$ | $(2,883)$ |
| Accumulated other comprehensive loss | $(1,204)$ | $(1,204)$ | $(1,204)$ |


| TOTAL STOCKHOLDERS | EQUITY | 208,009 | 201,013 | 198,062 |
| :--- | :--- | :--- | :--- | :--- |
| TOTAL LIABILITIES \& STOCKHOLDERS | EQUITY | $\$ 389,177$ | $\$ 371,727$ | $\$ 396,879$ |

The accompanying unaudited notes are an integral part of these consolidated financial statements.

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## JOHN B. SANFILIPPO \& SON, INC.

## CONSOLIDATED STATEMENTS OF CASH FLOWS

(Unaudited)
(Dollars in thousands)

|  | For the Thirty-nine Weeks Ended <br> March 28, 2013 March 29, 2012 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| CASH FLOWS FROM OPERATING ACTIVITIES: |  |  |  |  |
| Net income | \$ | 16,177 | \$ | 13,236 |
| Depreciation and amortization |  | 12,607 |  | 12,959 |
| Gain on disposition of properties, net |  | (608) |  | (4) |
| Deferred income tax expense (benefit) |  | 409 |  | (211) |
| Stock-based compensation expense |  | 682 |  | 657 |
| Change in assets and liabilities: |  |  |  |  |
| Accounts receivable, net |  | $(1,488)$ |  | $(2,017)$ |
| Inventories |  | $(20,370)$ |  | $(47,930)$ |
| Prepaid expenses and other current assets |  | $(2,460)$ |  | $(1,078)$ |
| Accounts payable |  | 9,488 |  | 11,346 |
| Accrued expenses |  | $(1,742)$ |  | 858 |
| Income taxes payable |  | 1,378 |  | (707) |
| Other long-term liabilities |  | (83) |  | (85) |
| Other, net |  | 11 |  | 749 |
| Net cash provided by (used in) operating activities |  | 14,001 |  | $(12,227)$ |
| CASH FLOWS FROM INVESTING ACTIVITIES: |  |  |  |  |
| Purchases of property, plant and equipment |  | $(6,406)$ |  | $(6,032)$ |
| Proceeds from disposition of properties |  | 984 |  | 434 |
| Other |  | (142) |  | (99) |
| Net cash used in investing activities |  | $(5,564)$ |  | $(5,697)$ |
| CASH FLOWS FROM FINANCING ACTIVITIES: |  |  |  |  |
| Borrowings under revolving credit facility |  | 252,586 |  | 246,291 |
| Repayments of revolving credit borrowings |  | $(256,387)$ |  | $(225,420)$ |
| Principal payments on long-term debt |  | $(2,449)$ |  | $(2,872)$ |
| Increase in book overdraft |  | 7,165 |  | 3,095 |
| Dividends paid |  | $(10,889)$ |  |  |
| Credit facility amendment costs |  |  |  | (241) |
| Payment of contingent consideration |  |  |  | $(1,702)$ |
| Issuance of Common Stock under equity award plans |  | 481 |  | 127 |
| Other |  | 103 |  |  |
| Net cash (used in) provided by financing activities |  | $(9,390)$ |  | 19,278 |
| NET (DECREASE) INCREASE IN CASH |  | (953) |  | 1,354 |
| Cash, beginning of period |  | 2,459 |  | 1,321 |
| Cash, end of period | \$ | 1,506 | \$ | 2,675 |

The accompanying unaudited notes are an integral part of these consolidated financial statements.

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## JOHN B. SANFILIPPO \& SON, INC.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS 

(Unaudited)
(Dollars in thousands, except where noted and per share data)

## Note 1 Basis of Presentation

As used herein, unless the context otherwise indicates, the terms Company, we , us , our or our Company collectively refer to John B. Sanfilippo \& Son, Inc. and our two wholly-owned subsidiaries, JBSS Real Estate, LLC and JBSS Ventures, LLC. During the third quarter of fiscal 2013, JBSS Properties, LLC transferred all of its real estate holdings to JBSS Real Estate, LLC (a recently formed subsidiary) and JBSS Properties, LLC changed its name to JBSS Ventures, LLC. We were incorporated under the laws of the State of Delaware in 1979 as the successor by merger to an Illinois corporation that was incorporated in 1959. Our fiscal year ends on the final Thursday of June each year, and typically consists of fifty-two weeks (four thirteen-week quarters). Additional information on the comparability of the periods presented is as follows:

References herein to fiscal 2013 and fiscal 2012 are to the fiscal year ending June 27, 2013 and the fiscal year ended June 28, 2012, respectively.

References herein to the third quarters of fiscal 2013 and fiscal 2012 are to the quarters ended March 28, 2013 and March 29, 2012, respectively.

References herein to the first three quarters or first thirty-nine weeks of fiscal 2013 and fiscal 2012 are to the thirty-nine weeks ended March 28, 2013 and March 29, 2012, respectively.
The accompanying unaudited financial statements fairly present the consolidated statements of comprehensive income, consolidated balance sheets and consolidated statements of cash flows, and reflect all adjustments, consisting only of normal recurring adjustments which are necessary for the fair presentation of the results of the interim periods.

The interim results of operations are not necessarily indicative of the results to be expected for a full year. The balance sheet data as of June 28, 2012 was derived from audited financial statements, but does not include all disclosures required by accounting principles generally accepted in the United States of America. Accordingly, these unaudited financial statements and related notes should be read in conjunction with the audited consolidated financial statements and notes thereto included in our 2012 Annual Report on Form 10-K for the fiscal year ended June 28, 2012.

## Note 2 Inventories

Inventories are stated at the lower of cost (first in, first out) or market which approximates actual cost. Raw materials and supplies include costs of nut and nut related products. Work-in-process and finished goods include labor and manufacturing overhead costs. Inventories consist of the following:

|  | March 28, <br> 2013 | June 28, <br> $\mathbf{2 0 1 2}$ | March 29, <br> $\mathbf{2 0 1 2}$ |
| :--- | :---: | :---: | ---: |
| Raw material and supplies | $\$ 100,988$ | $\$ 72,862$ | $\$ 104,687$ |
| Work-in-process and finished goods | 65,766 | 73,522 | 72,181 |
| Total | $\$ 166,754$ | $\$ 146,384$ | $\$ 176,868$ |

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## Note 3 Intangible Assets

Intangible assets subject to amortization consist of the following:

|  | March 28, <br> $\mathbf{2 0 1 3}$ | June 28, <br> $\mathbf{2 0 1 2}$ | March 29, <br> $\mathbf{2 0 1 2}$ |
| :--- | :---: | :---: | :---: |
| Customer relationships | $\$ 10,600$ | $\$ 10,600$ | $\$ 10,600$ |
| Non-compete agreement | 5,400 | 5,400 | 5,400 |
| Brand names | 8,090 | 8,090 | 8,090 |
|  |  |  |  |
| Total intangible assets, gross | 24,090 | 24,090 | 24,090 |
|  |  |  |  |
| Less accumulated amortization: | $(4,310)$ | $(3,174)$ | $(2,796)$ |
| Customer relationships | $(3,120)$ | $(1,981)$ | $(1,624)$ |
| Non-compete agreement | $(8,017)$ | $(7,991)$ | $(7,983)$ |
| Brand names | $(15,447)$ | $(13,146)$ | $(12,403)$ |
|  |  |  |  |
| Total accumulated amortization | $\$ 8,643$ | $\$ 10,944$ | $\$ 11,687$ |

Customer relationships and the non-compete agreement relate wholly to the Orchard Valley Harvest ( OVH ) acquisition completed in 2010. Customer relationships are being amortized on a straight line basis over seven years. The non-compete agreement is being amortized based upon the expected pattern of cash flow annual benefit over a five year period. The brand names consist primarily of the Fisher brand name, which we acquired in a 1995 acquisition. The Fisher brand name became fully amortized in fiscal 2011. The remaining brand name relates to the OVH acquisition and is being amortized on a straight line basis over five years.

## Note 4 Primary Financing Facilities

On February 7, 2008, we entered into a Credit Agreement with a bank group (the Bank Lenders ) providing a $\$ 117,500$ revolving loan commitment and letter of credit subfacility and subsequently amended the Credit Agreement in March 2010, July 2011, October 2011 and January 2013 (as amended, the Credit Facility ). The Consent and Fourth Amendment to Credit Agreement that was executed in January 2013 permitted us to sell certain intellectual property assets and invest in the capital stock of a company. See Note 12. At March 28, 2013, we had $\$ 67,896$ of available credit under the Credit Facility which reflects borrowings of $\$ 42,047$ and reduced availability as a result of $\$ 7,557$ in outstanding letters of credit. As of March 28, 2013, we were in compliance with all covenants under the Credit Facility. We would still be in compliance with all restrictive covenants under the Credit Facility if the entire available amount were borrowed.

Also on February 7, 2008, we entered into a Loan Agreement with an insurance company (the Mortgage Lender ) providing us with two term loans, one in the amount of $\$ 36,000$ ( Tranche A ) and the other in the amount of $\$ 9,000$ ( Tranche B ), for an aggregate amount of $\$ 45,000$ (the Mortgage Facility ). As of March 28, 2013, we were in compliance with all covenants under the Mortgage Facility. We have classified $\$ 22,000$ under Tranche A as long-term debt as of March 28, 2013 which represents scheduled principal payments due beyond twelve months. All amounts outstanding under Tranche B are classified as short-term debt as of March 28, 2013, since the Mortgage Lender has the option to use proceeds of any sale of the site that was originally purchased by the Company in Elgin, Illinois to reduce the amount outstanding under Tranche B. As described in Note 11, we currently have an agreed upon sales contract for the site in Elgin, Illinois that was originally purchased for our facility consolidation project.

## Note 5 Income Taxes

We recorded approximately $\$ 776$ of discrete income tax items during the third quarter of fiscal 2013. Consequently, we recognized income tax expense of $\$ 1,447$ for the third quarter of fiscal 2013 which resulted in an effective tax rate of $80.9 \%$. The effective tax rate for the thirty-nine weeks ended March 28, 2013 was $39.9 \%$. The discrete tax items recorded in the third quarter of fiscal 2013 primarily relate to the impact of a full valuation allowance recorded against deferred tax assets that were created as a result of our equity investment in, and sale of intellectual property rights to an unconsolidated variable interest entity. See Note 12.

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At the beginning of fiscal year 2013, we had gross state tax net operating losses of approximately $\$ 11,600$ that will expire between 2017 and 2030 if not utilized.

As of March 28, 2013, unrecognized tax benefits and accrued interest and penalties were not material. There were no material changes to the amount of unrecognized tax benefits during the first thirty-nine weeks of fiscal 2013. We do not anticipate that total unrecognized tax benefits will significantly change in the next twelve months.

We file income tax returns with federal and state tax authorities within the United States of America. Our federal return for fiscal 2010 is currently under audit. Our federal and Illinois returns are open for audit for fiscal 2008 and later. Our California tax returns are open for audit for fiscal 2007 and later. No other tax jurisdictions are material to us.

## Note 6 Earnings Per Common Share

Basic earnings per common share are calculated using the weighted average number of shares of Common Stock and Class A Common Stock outstanding during the period. Diluted earnings per share reflects the potential dilution that could occur if securities or other contracts to issue Common Stock (i) were exercised or converted into Common Stock or (ii) resulted in the issuance of Common Stock. The following table presents the reconciliation of the weighted average shares outstanding used in computing basic and diluted earnings per share:

|  |  | For the Quarter Ended |  | For the Thirty-nine Weeks Ended |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | March 28, $2013$ | March 29, $2012$ | March 28, 2013 | March 29, $2012$ |
| Weighted average number of shares outstanding | basic | 10,898,304 | 10,742,881 | 10,844,341 | 10,712,319 |
| Effect of dilutive securities: |  |  |  |  |  |
| Stock options and restricted stock units |  | 126,434 | 114,525 | 129,688 | 90,334 |
| Weighted average number of shares outstanding | diluted | 11,024,738 | 10,857,406 | 10,974,029 | 10,802,653 |

The following table presents a summary of anti-dilutive stock options excluded from the computation of diluted earnings per share:

|  | For the Quarter Ended |  | For the Thirty-nine |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | Weeks Ended |  |
|  |  |  |  |  |
|  | $\begin{gathered} \text { March } 28, \\ 2013 \end{gathered}$ | $\begin{gathered} \text { March } 29, \\ 2012 \end{gathered}$ | March 28, 2013 | $\begin{gathered} \text { March } 29, \\ 2012 \end{gathered}$ |
| Weighted average number of anti-dilutive shares: | 2,250 | 109,625 | 53,917 | 139,083 |
| Weighted average exercise price: | \$ 32.30 | \$ 17.43 | \$ 18.29 | \$ 15.89 |

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## Note 7 Stock-Based Compensation Plans

The following is a summary of stock option activity for the first three quarters of fiscal 2013:

| Options | Shares | Weighted <br> Average <br> Exercise Price |  | Weighted <br> Average Remaining Contractual Term | Aggregate Intrinsic Value |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Outstanding at June 28, 2012 | 205,500 | \$ | 13.38 |  |  |  |
| Activity: |  |  |  |  |  |  |
| Granted | 3,000 |  | 12.34 |  |  |  |
| Exercised | $(43,375)$ |  | 11.07 |  |  |  |
| Forfeited | (875) |  | 6.98 |  |  |  |
| Outstanding at March 28, 2013 | 164,250 | \$ | 14.01 | 2.62 | \$ | 1,008 |
| Exercisable at March 28, 2013 | 161,375 | \$ | 13.99 | 2.51 | \$ | 994 |

The change in non-vested stock option activity was insignificant during the first three quarters of fiscal 2013.

The following is a summary of restricted stock unit activity for the first three quarters of fiscal 2013:

|  |  | Weighted <br> Average Grant <br> Date Fair <br> Value |
| :--- | :---: | :---: |
| Restricted Stock Units | Shares | $\$ 10.71$ |
| Outstanding at June 28, 2012 | 220,500 | $\$ 0$ |
| Activity: | 66,294 | 16.40 |
| Granted | $(59,500)$ | 12.21 |
| Exercised | $(7,500)$ | 12.22 |
| Forfeited | 219,794 | $\$$ |
| Outstanding at March 28, 2013 |  | 11.96 |

Restricted stock units granted to employees and non-employee directors vest over a three and one year period, respectively. Of the restricted stock units outstanding as of March 28, 2013, 42,000 are vested and the non-vested restricted stock units will vest over a weighted average period of 1.4 years.

Compensation expense attributable to stock-based compensation during each of the first thirty-nine weeks of fiscal 2013 and fiscal 2012 was $\$ 682$ and $\$ 657$, respectively. As of March 28, 2013, there was $\$ 1,230$ of total unrecognized compensation cost related to non-vested, share-based compensation arrangements granted under our stock-based compensation plans. We expect to recognize that cost over a weighted average period of 1.4 years.

## Note 8 Special Cash Dividend

On December 10, 2012, our Board of Directors, after considering the financial position of our Company, declared a special cash dividend of $\$ 1.00$ per share on all issued and outstanding shares of Common Stock and Class A Common Stock of the Company (the Special Dividend ). The Special Dividend was paid December 28, 2012, to stockholders of record at the close of business on December 20, 2012. The ex-dividend date was the close of business on December 18, 2012. The Company obtained the appropriate consent from the Bank Lenders in order to declare and pay this Special Dividend. The total amount of cash paid to stockholders under the Special Dividend December 28, 2012 was $\$ 10,889$.

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## Note 9 Retirement Plan

On August 2, 2007, our Compensation, Nominating and Corporate Governance Committee approved a restated Supplemental Retirement Plan (the SERP ) for certain of our executive officers and key employees, effective as of August 25, 2005. The purpose of the SERP is to provide an unfunded, non-qualified deferred compensation benefit upon retirement, disability or death to certain executive officers and key employees. The monthly benefit is based upon each individual s earnings and his or her number of years of service. Administrative expenses include the following net periodic benefit costs:

|  | For the Quarter Ended |  |  | For the Thirty-nine Weeks Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | March 28, 2013 | $\begin{gathered} \text { March } 29, \\ 2012 \end{gathered}$ |  |  | $\begin{aligned} & \text { rch } 28, \\ & 013 \end{aligned}$ | $\begin{gathered} \text { March } 29, \\ 2012 \end{gathered}$ |  |
| Service cost | \$ 86 | \$ | 61 | \$ | 257 | \$ | 182 |
| Interest cost | 142 |  | 150 |  | 427 |  | 450 |
| Amortization of prior service cost | 239 |  | 239 |  | 718 |  | 718 |
| Amortization of gain |  |  | (46) |  |  |  | (139) |
| Net periodic benefit cost | \$ 467 | \$ | 404 |  | 1,402 | \$ | 1,211 |

## Note 10 Sale of Real Property

In September 2012, we completed the sale of land and a building where we owned and operated a retail store in Barrington, Illinois. Proceeds from the sale were $\$ 870$, net of expenses of $\$ 45$, and resulted in a pre-tax gain of $\$ 660$ which is recorded in administrative expenses for the thirty-nine weeks ended March 28, 2013.

## Note 11 Assets Held for Sale

Since March 2006 we have owned property in Elgin, Illinois (the Old Elgin Site ) originally purchased for our facility consolidation project. During the third quarter of fiscal 2013 we reached an agreed upon sales contract, however the State of Illinois, the original owner of the Old Elgin Site, has the option to repurchase this property. We have begun the process of having the State of Illinois waive its repurchase option. The planned sale of this property meets the criteria of an asset Held for Sale in accordance with ASC 360, Property, Plant and Equipment. Assets held for sale are required to be measured at the lower of their carrying value or fair value less cost to sell. No adjustment to fair value less costs to sell was required. A current asset of $\$ 6,175$ is presented in the consolidated balance sheets at March 28, 2013.

## Note 12 Investment in ARMA Energy, Inc.

Over the past few years we have been developing, marketing, and securing proprietary and intellectual property rights to the ARMA brand in select markets. The ARMA brand products consisted of energy-infused snack products, including kettle cooked potato chips, trail mixes, fruit and nut blends, granola mixes and other products. Sales of ARMA brand products have historically been immaterial to our financial condition, results of operations or cash flows.

On February 1, 2013 we entered into a Stock Purchase Agreement with ARMA Energy, Inc. ( AEI or the Purchaser ) whereby we received approximately $71 \%$ of the preferred stock of the Purchaser in exchange for sales, marketing, services and other expenses already incurred. In addition, on February 1, 2013, we sold all of our proprietary and intellectual property rights to the ARMA brand to the Purchaser in exchange for a secured promissory note in the principal amount of $\$ 500$ payable over five years. Annual payments of $\$ 100$ begin December 2013. The fair value of the note received and non-controlling interest retained at the time of sale were not deemed material.

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The criteria outlined in ASC 810, Consolidation, provides a framework for identifying variable interest entities ( VIEs ) and determining whether an investment in another entity should be subject to consolidation. Upon consideration of this guidance, we determined that the Purchaser is a VIE. Further, we have concluded that power is shared and we are not the primary beneficiary. Shared control of the VIE s board of directors was the most significant factor in concluding that power was shared. The operating results of the Purchaser are not currently material to our financial position, operating results and cash flows, and we do not provide financial support to the Purchaser.

Based on ASC 323, Investments Equity Method and Joint Ventures, we determined we have significant influence over the Purchaser and will account for this investment under the equity method. After recording our proportional share of losses, our investment in this entity is $\$ 0$ at March 28, 2013.

## Note 13 Distribution Channel and Product Type Sales Mix

We operate in a single reportable segment through which we sell various nut and nut related products through multiple distribution channels.
The following summarizes net sales by distribution channel:

|  | For the Q | ter Ended | For the $T$ | nine Weeks d |
| :---: | :---: | :---: | :---: | :---: |
| Distribution Channel | March 28, $2013$ | $\begin{gathered} \text { March } 29, \\ 2012 \end{gathered}$ | $\begin{gathered} \text { March } 28, \\ 2013 \end{gathered}$ | $\begin{gathered} \text { March } 29, \\ 2012 \end{gathered}$ |
| Consumer | \$ 89,052 | \$ 85,434 | \$ 336,946 | \$ 325,206 |
| Commercial Ingredients | 43,594 | 41,887 | 130,113 | 130,099 |
| Contract Packaging | 21,233 | 16,367 | 62,738 | 50,984 |
| Export | 9,936 | 10,072 | 27,144 | 27,580 |
| Total | \$ 163,815 | \$ 153,760 | \$ 556,941 | \$ 533,869 |

The following summarizes sales by product type as a percentage of total gross sales. The information is based upon gross sales, rather than net sales, because certain adjustments, such as promotional discounts, are not allocable to product type.


For all periods presented, the largest component of the Other product type is trail and snack mixes which include nut products.

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## Note 14 Commitments and Contingent Liabilities

We are currently a party to various legal proceedings in the ordinary course of business. While management presently believes that the ultimate outcomes of these proceedings, individually and in the aggregate, will not materially affect our Company s financial position, results of operations or cash flows, legal proceedings are subject to inherent uncertainties, and unfavorable outcomes could occur. Unfavorable outcomes could include substantial money damages in excess of any appropriate accruals which management has established. Were such unfavorable final outcomes to occur, there exists the possibility of a material adverse effect on our financial position, results of operations and cash flows.

## Note 15 Fair Value of Financial Instruments

Authoritative guidance issued by the Financial Accounting Standards Board defines fair value as the price that would be received for an asset or paid to transfer a liability in an orderly transaction between market participants on the measurement date. The guidance establishes a fair value hierarchy that prioritizes observable and unobservable inputs used to measure fair value into three broad levels:

Level 1 Quoted prices in active markets that are accessible at the measurement date for identical assets and liabilities.
Level 2 Observable inputs other than quoted prices in active markets. For example, quoted prices for similar assets or liabilities in active markets or quoted prices for identical assets or liabilities in inactive markets.
Level 3 Unobservable inputs for which there is little or no market data available.
The carrying values of cash, trade accounts receivable and accounts payable approximate their fair values at each balance sheet date because of the short-term maturities and nature of these balances.

The carrying value of our revolving credit facility borrowings approximates fair value at each balance sheet date because of the short-term maturity and nature of this balance. In addition, there has been no significant change in our inherent credit risk.

The estimated fair value of our long-term debt, including current maturities at March 28, 2013, June 28, 2012 and March 29, 2012, was \$51,469, $\$ 53,327$ and $\$ 54,131$, respectively, and the related carrying value was $\$ 46,481, \$ 48,930$ and $\$ 50,367$, respectively. The estimated fair value of our long-term debt was determined using a market approach based upon Level 2 observable inputs, which estimates fair value based on interest rates currently offered on loans with similar terms to borrowers of similar credit quality or broker quotes. In addition, there have been no significant changes in the underlying assets securing our long-term debt.

## Note 16 Recent Accounting Pronouncements

In February 2013, the FASB issued ASU No. 2013-02, Comprehensive Income (Topic 220) - Reporting of Amounts Reclassified Out of Accumulated Other Comprehensive Income. The new guidance requires presentation by the respective line items of net income, either on the face of the statement where net income is presented or in the notes, information about significant amounts required under U.S. GAAP to be reclassified out of accumulated other

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comprehensive income in their entirety. For amounts not required to be reclassified in their entirety to net income, an entity is required to cross-reference to other disclosures that provide additional details about those amounts. This guidance is effective for fiscal years beginning on or after December 15, 2012, and interim periods within those annual periods. The Company will adopt this guidance during fiscal 2014 and does not expect the adoption to have a material effect on our financial position, results of operations or cash flows.

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## Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations

## OVERVIEW

The following discussion and analysis should be read in conjunction with the unaudited Consolidated Financial Statements and the Notes to Consolidated Financial Statements.

Our fiscal year ends on the final Thursday of June each year, and typically consists of fifty-two weeks (four thirteen week quarters). Additional information on the comparability of the periods presented is as follows:

References herein to fiscal 2013 and fiscal 2012 are to the fiscal year ending June 27, 2013 and the fiscal year ended June 28, 2012, respectively.

References herein to the third quarters of fiscal 2013 and fiscal 2012 are to the quarters ended March 28, 2013 and March 29, 2012, respectively.

References herein to the first three quarters or first thirty-nine weeks of fiscal 2013 and fiscal 2012 are to the thirty-nine weeks ended March 28, 2013 and March 29, 2012, respectively.
As used herein, unless the context otherwise indicates, the terms Company, we , us, our or our Company collectively refer to John B. Sanfilippo \& Son, Inc. and our two wholly-owned subsidiaries, JBSS Real Estate, LLC and JBSS Ventures, LLC. During the third quarter of fiscal 2013, JBSS Properties, LLC transferred all of its real estate holdings to JBSS Real Estate, LLC (a recently formed subsidiary) and JBSS Properties, LLC changed its name to JBSS Ventures, LLC. Our Company s Credit Facility and Mortgage Facility, as defined below, are sometimes collectively referred to as our financing arrangements.

We are one of the leading processors and distributors of peanuts, pecans, cashews, walnuts, almonds and other nuts in the United States. These nuts are sold under a variety of private brands (also known as and previously referred to as private label ) and under the Fisher, Orchard Valley Harvest, and Sunshine Country brand names. We also market and distribute, and in most cases manufacture or process, a diverse product line of food and snack products, including peanut butter, almond butter, candy and confections, natural snacks and trail mixes, sunflower seeds, dried fruit, corn snacks, sesame sticks and other sesame snack products under private brands and brand names. We distribute our products in the consumer, commercial ingredients, contract packaging and export distribution channels.

We developed a five-year strategic plan (the Strategic Plan ) during fiscal 2009 to help us achieve long-term profitable growth. Our long-term goals include:
(i) Attaining recognition by global retailers, food service providers and consumers as a world class nut partner,
(ii) Attaining recognition as a high quality, well-run food business that utilizes our vast industry knowledge and innovation to achieve high growth and profitability,
(iii) Meeting the demands of nut consumers throughout the world,
(iv) Profitably increasing our market share in private brands by using innovation valued by our customers,

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(v) Substantially increasing our presence in the commercial ingredients distribution channel,
(vi) Providing the best total solution to retailers by increasing our presence beyond the traditional nut aisles of stores,
(vii) Utilizing our Fisher brand name recognition as a foundation for targeted sustained growth via value-added snack and baking products, and
(viii) Utilizing acquisitions, joint ventures and/or strategic alliances as they present themselves to grow our business and expand into new target markets.
We have executed portions of our Strategic Plan during the first three quarters of fiscal 2013. We were recently recognized as the supplier of the year by two significant customers, one of which is our largest. In addition, we continue to develop our Fisher brand business in China with recent changes in our distributor network and progress in establishing a legal structure to support our business there for the long-term. Domestic sales volume of our

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Fisher recipe nut (also known as and previously referred to as baking nut ) and snack nut products increased significantly during the first three quarters of fiscal 2013 compared to the first three quarters of fiscal 2012. This growth was achieved through a combination of new marketing and advertising programs, increased sales to existing customers and distribution to new recipe nut customers. We also reviewed our strategy during the third fiscal quarter of 2013 and as a result of that process reaffirm that growth of our Fisher and OVH brands and expansion of Fisher internationally remain our primary areas of focus. We will also continue our efforts to meet the private brand needs of large food retail and commercial ingredient customers, both domestically and internationally.

We face a number of challenges in the future. Specific challenges, among others, include: high tree nut commodity costs (including as a result of significant demand for pecans and walnuts in China), intensified competition for market share from both private brand and brand name nut products and executing our Strategic Plan. We will continue to focus on seeking profitable business opportunities to further the utilization of our production capacity at our primary manufacturing, processing and distribution facility located in Elgin, Illinois (which is also our corporate headquarters) (the Elgin Site ). We expect to continue to be able to devote more funds in the remainder of fiscal 2013 and beyond to promote and advertise our Fisher brand and to develop new products for our branded and private brand product lines. We expect to focus on growing our Orchard Valley Harvest brand domestically and anticipate increased sales and volume in our next fiscal quarter. We are encouraged by the consistent growth in sales volume for our Fisher branded snack and recipe nut products, and we expect to continue to emphasize the brand name portion of our business. We believe that our efforts to grow our Fisher brand will be aided by lower market prices for peanuts, pecans and cashews in the remainder of fiscal 2013. In general, while tree nut market prices are expected to remain higher than historical averages, we have seen a meaningful overall price decrease for nut commodities in our second and third quarters of fiscal 2013. We will continue to face the ongoing challenges specific to our business such as food safety and regulatory issues and the maintenance and growth of our customer base. See the information referenced in Part II, Item 1A Risk Factors of this report for additional information about our risks, challenges and uncertainties.

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## QUARTERLY HIGHLIGHTS

Our net sales of $\$ 163.8$ million for the third quarter of fiscal 2013 increased $6.5 \%$ from our net sales of $\$ 153.8$ million for the third quarter of fiscal 2012. Net sales for the first thirty-nine weeks of fiscal 2013 increased by $\$ 23.1$ million, or $4.3 \%$, to $\$ 556.9$ million from net sales of $\$ 533.9$ million for the first thirty-nine weeks of fiscal 2012.

Gross profit increased by $\$ 0.8$ million, however our gross profit margin, as a percentage of net sales, decreased to $14.0 \%$ for the third quarter of fiscal 2013 compared to $14.4 \%$ for the third quarter of fiscal 2012. Gross profit increased by $\$ 10.8$ million and our gross profit margin, as a percentage of net sales, increased to $16.2 \%$ from $14.9 \%$ for the first thirty-nine weeks of fiscal 2013 compared to the first thirty-nine weeks of fiscal 2012.

Total operating expenses for the third quarter of fiscal 2013 increased by $\$ 1.5$ million to $11.9 \%$ of net sales from $11.7 \%$ of net sales for the third quarter of fiscal 2012. For the first thirty-nine weeks of fiscal 2013 total operating expenses increased by $\$ 4.5$ million to $10.5 \%$ of net sales compared to $10.1 \%$ of net sales for the first thirty-nine weeks of fiscal 2012.

The total value of inventories on hand at the end of the third quarter of fiscal 2013 decreased by $\$ 10.1$ million, or $5.7 \%$, in comparison to the total value of inventories on hand at the end of the third quarter of fiscal 2012.

Acquisition costs for tree nuts, with the exception of walnuts and almonds, have decreased in the 2012 crop year (which falls into our 2013 fiscal year), but acquisition costs still remain at levels that are significantly higher than historical averages. We completed procurement of inshell walnuts during the first half of fiscal 2013 and the total payments to our walnut growers were not determined until the current quarter. The final prices to be paid to the walnut growers were based upon current market prices and other factors, such as crop size and export demand. A large majority of payments to walnut growers were completed in the third quarter of fiscal 2013. Remaining amounts to be paid to walnut growers as of March 28, 2013 are final and are not subject to revision. We increased our walnut grower liability by approximately $\$ 3.6$ million during the third quarter of fiscal 2013, as the final payments to walnut growers were slightly higher than the amounts we estimated at the end of last quarter. This increase is insignificant compared to our total inshell walnut procurement costs for the year.

Peanut market prices have decreased during the 2012 crop year. Peanut market prices were extremely high for the 2011 crop due to reduced acreage, reduced yields caused by drought conditions in the majority of the peanut growing areas in the United States and the poor quality of the 2010 crop carryover stocks. The major domestic peanut growing areas did not experience drought conditions for the 2012 crop year, and planted acreage and yields increased significantly which has led to a record crop. While peanut sales have increased during the quarter and year to date comparisons, year to date sales volume has declined. We anticipate that consumer demand for peanuts will return to historical levels as peanut prices continue to decline.

## RESULTS OF OPERATIONS

## Net Sales

Our net sales of $\$ 163.8$ million in the third quarter of fiscal 2013 increased $6.5 \%$ from net sales of $\$ 153.8$ million for the third quarter of fiscal 2012. A $15.6 \%$ increase in sales volume, as measured by pounds sold, offset lower sales prices. An increase in sales volume for peanut and cashew products primarily led to the increase in sales volume for the quarterly comparison. The increase was mainly attributable to the impact of lower selling prices on consumer demand for these products.

Our net sales increased by $\$ 23.1$ million, or $4.3 \%$, for the first thirty-nine weeks of fiscal 2013 compared to the same period of fiscal 2012. The increase in net sales was primarily attributable to higher selling prices that existed in the first two quarters of fiscal 2013. Sales volume for the first three quarters of fiscal 2013 increased slightly in comparison to sales volume for the first three quarters of fiscal 2012 as the significant increase in sales volume in the current third quarter more than offset the decline in sales volume for the first two quarters of fiscal 2013.

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The following table shows a comparison of sales by distribution channel (dollars in thousands):

| Distribution Channel | For the Quarter Ended |  | For the Thirty-nine Weeks Ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { March } 28, \\ 2013 \end{gathered}$ | $\begin{gathered} \text { March } 29, \\ 2012 \end{gathered}$ | $\begin{gathered} \text { March 28, } \\ 2013 \end{gathered}$ | $\begin{gathered} \text { March } 29, \\ 2012 \end{gathered}$ |
| Consumer | \$ 89,052 | \$ 85,434 | \$ 336,946 | \$ 325,206 |
| Commercial Ingredients | 43,594 | 41,887 | 130,113 | 130,099 |
| Contract Packaging | 21,233 | 16,367 | 62,738 | 50,984 |
| Export | 9,936 | 10,072 | 27,144 | 27,580 |
| Total | \$ 163,815 | \$ 153,760 | \$ 556,941 | \$ 533,869 |

The following summarizes sales by product type as a percentage of total gross sales. The information is based upon gross sales, rather than net sales, because certain adjustments, such as promotional discounts, are not allocable to product type.

|  | For the Quarter Ended |  | For the Thirty-nine Weeks Ended |  |
| :---: | :---: | :---: | :---: | :---: |
| Product Type | March 28, $2013$ | March 29, 2012 | $\begin{gathered} \text { March } 28, \\ 2013 \end{gathered}$ | March 29, $2012$ |
| Peanuts | 19.8\% | 19.7\% | 18.5\% | 17.0\% |
| Pecans | 10.6 | 11.7 | 17.4 | 19.1 |
| Cashews \& Mixed Nuts | 19.8 | 20.7 | 18.8 | 20.5 |
| Walnuts | 12.2 | 13.1 | 12.6 | 12.3 |
| Almonds | 17.9 | 17.4 | 15.1 | 14.1 |
| Other | 19.7 | 17.4 | 17.6 | 17.0 |
| Total | 100.0\% | 100.0\% | 100.0\% | 100.0\% |

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Net sales in the consumer distribution channel increased by $4.2 \%$ in dollars, and $14.9 \%$ in sales volume in the third quarter of fiscal 2013 compared to the third quarter of fiscal 2012. Private brand consumer sales volume increased by $12.2 \%$ in the third quarter of fiscal 2013 compared to the third quarter of fiscal 2012 due primarily to lower peanut and cashew prices and new distribution gained at existing private brand customers. Fisher brand snack and recipe nut sales volume increased $55.4 \%$ and $32.7 \%$, respectively, in the third quarter of fiscal 2013 compared to the third quarter of fiscal 2012. The increase was driven by higher snack and recipe nut sales to existing customers combined with $\$ 1.1$ million in sales to new recipe nut customers. Sales volume for both private brand and branded nut products were favorably affected by an increase in consumer demand for nuts and nut products due to decreased selling prices caused by decreased commodity acquisition costs. Provided that selling prices remain at these lower levels, we expect this trend to continue during our fourth quarter of fiscal 2013.

In the first three quarters of fiscal 2013, net sales in the consumer distribution channel increased by $3.6 \%$ in dollars, but decreased $1.1 \%$ in sales volume compared to the first three quarters of fiscal 2012. The decline in sales volume in the first two quarters of fiscal 2013 was not fully offset by the above noted increase in sales volume in the current third quarter. Private brand consumer sales volume decreased by $1.6 \%$ in the first three quarters of fiscal 2013 compared to the same period of fiscal 2012 due primarily to our discontinued sales to a recipe nut customer, which occurred in the first quarter of this fiscal year, and lower sales volume at a major customer. This loss in private brand sales volume was partially offset by a $37.4 \%$ increase in peanut butter sales volume that was favorably impacted by an increase in consumer demand due to reduced selling prices. Fisher brand snack and recipe nut sales volume increased by $20.7 \%$ and $22.5 \%$, respectively, in the first thirty-nine weeks of fiscal 2013 compared to the
first thirty-nine weeks of fiscal 2012 due primarily to higher sales to existing customers and $\$ 7.6$ million in sales to new recipe nut customers.

Net sales in the commercial ingredients distribution channel increased by $4.1 \%$ in dollars, and increased $11.2 \%$ in sales volume in the third quarter of fiscal 2013 compared to the third quarter of fiscal 2012. The increase in sales volume in the quarterly comparison came from increased almond volume to an existing customer and a $14.9 \%$ increase in peanut volume generated by lower selling prices. In the first thirty-nine weeks of fiscal 2013, net sales in the commercial ingredients distribution channel were relatively unchanged in dollars, but decreased $2.1 \%$ in sales volume compared to the same period of fiscal 2012. The sales volume decrease for thirty-nine week period was primarily due to reduced customer demand caused by the impact of high peanut and walnut prices during the first and second quarters of fiscal 2013.

Net sales in the contract packaging distribution channel increased by $29.7 \%$ in dollars, and increased $23.1 \%$ in sales volume in the third quarter of fiscal 2013 compared to the third quarter of fiscal 2012. In the first thirty-nine weeks of fiscal 2013, net sales in the contract packaging distribution channel increased by $23.1 \%$ in dollars, and increased $17.0 \%$ in sales volume compared to the first thirty-nine weeks of fiscal 2012. The sales volume increase, for both the quarterly and thirty-nine week periods, was driven by increased peanut volume due to lower selling prices and increased snack mix volume from a new product line launched by a major contract packaging customer. We anticipate, to a lesser extent, that these volume gains will continue to positively impact sales volume in our fourth quarter of fiscal 2013.

Net sales in the export distribution channel decreased by $1.4 \%$ in dollars but increased $22.1 \%$ in sales volume in the third quarter of fiscal 2013 compared to the third quarter of fiscal 2012. Sales volume for the quarterly comparison improved due to increased sales of inshell walnuts. Most of the inshell walnut export shipments in the current fiscal year were delayed into the current third quarter due to a late harvest whereas last fiscal year most export shipments of inshell walnuts occurred in the second fiscal quarter. Net sales in the export distribution channel decreased by $1.6 \%$ in dollars, and decreased $5.5 \%$ in sales volume in the first thirty-nine weeks of fiscal 2013 compared to the first thirty-nine weeks of fiscal 2012. The decrease for the thirty-nine week period was due primarily to the impact of higher peanut prices on customer demand.

## Gross Profit

Gross profit increased by $\$ 0.8$ million, or $3.6 \%$, to $\$ 22.9$ million for the third quarter of fiscal 2013 from $\$ 22.1$ million for the third quarter of fiscal 2012. Our gross profit margin, as a percentage of net sales, decreased to $14.0 \%$ for the third quarter of fiscal 2013 compared to $14.4 \%$ for the third quarter of fiscal 2012. Gross profit increased by $\$ 10.8$ million, or $13.6 \%$, to $\$ 90.1$ million for the first nine months of fiscal 2013 from $\$ 79.3$ million for the first nine months of fiscal 2012. Our gross profit margin, as a percentage of net sales, increased to $16.2 \%$ for the first nine

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months of fiscal 2013 compared to $14.9 \%$ for the first nine months of fiscal 2012. The decline in gross profit margin in the quarterly comparison occurred primarily because of higher commodity acquisition costs for almonds and trail mixes and a shift in walnuts sales to lower margin sales of inshell walnuts for export. The declines in gross profit margins on sales of these products were offset in large part by lower acquisition costs for pecans and cashews. The improvement in gross profit and gross profit margin for the thirty-nine week periods was due to a shift in sales volume to higher-margin Fisher brand sales, and the improvement in the alignment of selling prices and acquisition costs that occurred in the first half of fiscal 2013.

## Operating Expenses

Total operating expenses for the third quarter of fiscal 2013 increased by $\$ 1.5$ million to $\$ 19.6$ million. Operating expenses for the third quarter of fiscal 2013 increased slightly to $11.9 \%$ of net sales from $11.7 \%$ of net sales for the third quarter of fiscal 2012.

Selling expenses for the third quarter of fiscal 2013 were $\$ 11.6$ million, an increase of $\$ 0.6$ million, or $5.6 \%$, from the amount recorded for the third quarter of fiscal 2012 due primarily to a $\$ 0.3$ million increase in freight expense driven by increased sales volume and a $\$ 0.2$ million increase in marketing and advertising expense.

Administrative expenses for the third quarter of fiscal 2013 were $\$ 8.0$ million, an increase of $\$ 0.9$ million, or $12.3 \%$, from the third quarter of fiscal 2012 due primarily to (i) a $\$ 0.4$ million increase in compensation related expense, (ii) $\$ 0.3$ million of asset disposal and other gains that occurred in the prior year third quarter that did not recur this fiscal quarter, and (iii) a $\$ 0.2$ million increase in professional services.

Total operating expenses for the first thirty-nine weeks of fiscal 2013 increased by $\$ 4.5$ million to $\$ 58.5$ million. Operating expenses for the first thirty-nine weeks of fiscal 2013 increased to $10.5 \%$ of net sales from $10.1 \%$ of net sales for the first thirty-nine weeks of fiscal 2012.

Selling expenses for the first thirty-nine weeks of fiscal 2013 were $\$ 36.3$ million, an increase of $\$ 3.0$ million, or $9.2 \%$, from the amount recorded for the first thirty-nine weeks of fiscal 2012 due primarily to a $\$ 3.2$ million increase in marketing and advertising expenses mainly to support our initiative to grow the Fisher brand. This increase in selling expenses for the first nine months of fiscal 2013 was partially offset by a $\$ 0.5$ million decrease in broker commissions due primarily to a shift in customer mix.

Administrative expenses for the first thirty-nine weeks of fiscal 2013 were $\$ 22.2$ million, an increase of $\$ 1.5$ million, or $7.0 \%$, from the first thirty-nine weeks of fiscal 2012 due primarily to (i) a $\$ 0.9$ million increase in professional services, and (ii) a $\$ 0.6$ million increase in compensation related expense. This increase in administrative expenses was partially offset by a $\$ 0.6$ million gain on sale of assets.

## Income from Operations

Due to the factors discussed above, income from operations decreased to $\$ 3.3$ million, or $2.0 \%$ of net sales, for the third quarter of fiscal 2013 from $\$ 4.0$ million, or $2.6 \%$ of net sales, for the third quarter of fiscal 2012.

Due to the factors discussed above, income from operations increased to $\$ 31.6$ million, or $5.7 \%$ of net sales, for the first thirty-nine weeks of fiscal 2013 from $\$ 25.3$ million, or $4.7 \%$ of net sales, for the first thirty-nine weeks of fiscal 2012.

## Interest Expense

Interest expense was $\$ 1.2$ million for the third quarter of fiscal 2013 compared to $\$ 1.4$ million for the third quarter of fiscal 2012. Interest expense was $\$ 3.5$ million for the first thirty-nine weeks of fiscal 2013 compared to $\$ 4.0$ million for the first thirty-nine weeks of fiscal 2012. The decrease in interest expense, for both the quarterly and thirty-nine week periods, was due primarily to lower average short-term borrowings.

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## Rental and Miscellaneous Expense, Net

Net rental and miscellaneous expense was $\$ 0.3$ million and $\$ 0.4$ million for the third quarter of fiscal 2013 and the third quarter of fiscal 2012, respectively.

Net rental and miscellaneous expense was $\$ 1.2$ million for the first thirty-nine weeks of fiscal 2013 compared to $\$ 1.0$ for the first thirty-nine weeks of fiscal 2012.

## Income Tax Expense

Income tax expense was $\$ 1.4$ million, or $80.9 \%$ of income before income taxes (the effective tax rate ), for the third quarter of fiscal 2013 compared to $\$ 0.8$ million, or $36.2 \%$ of income before income taxes for the third quarter of fiscal 2012. For the first thirty-nine weeks of fiscal 2013 , income tax expense was $\$ 10.7$ million, or $39.9 \%$ of income before income taxes, compared to $\$ 7.0$ million, or $34.7 \%$ of income before income taxes for the comparable period last year. The increase in the effective tax rate, for both the quarterly and thirty-nine week periods of fiscal 2013, is mainly due to discrete expense items that primarily relate to the impact of a full valuation allowance recorded against deferred tax assets that were created as a result of our equity investment in, and sale of intellectual property rights to AEI.

## Net Income

Net income was $\$ 0.3$ million, or $\$ 0.03$ per common share (basic and diluted), for the third quarter of fiscal 2013, compared to $\$ 1.4$ million, or $\$ 0.13$ per common share (basic and diluted), for the third quarter of fiscal 2012.

Net income was $\$ 16.2$ million, or $\$ 1.49$ per common share (basic) and $\$ 1.47$ per common share (diluted), for the first thirty-nine weeks of fiscal 2013, compared to net income of $\$ 13.2$ million, or $\$ 1.24$ per common share (basic) and $\$ 1.23$ per common share (diluted), for the first thirty-nine weeks of fiscal 2012.

## LIQUIDITY AND CAPITAL RESOURCES

## General

The primary uses of cash are to fund our current operations, fulfill contractual obligations, pursue our Strategic Plan, and repay indebtedness. Also, various uncertainties could result in additional uses of cash. The primary sources of cash are results of operations and availability under our Credit Agreement, dated February 7, 2008 and subsequently amended in March 2010, July 2011, October 2011 and January 2013 (as amended, the Credit Facility ), that provides a revolving loan commitment and letter of credit subfacility. We anticipate that expected net cash flow generated from operations and amounts available pursuant to the Credit Facility will be sufficient to fund our operations for the next twelve months. Increases in our available credit under our Credit Facility, due to our improved financial performance in the past, have allowed us to consummate the OVH acquisition in fiscal 2010, devote more funds to promote our products, (especially our Fisher and Orchard Valley Harvest brands), pay a one-time special cash dividend in December 2012, and explore other growth strategies outlined in our Strategic Plan, which includes expansion into existing markets and international markets such as China.

Our financial performance for the first nine months of fiscal 2013 showed a meaningful improvement over the first nine months of fiscal 2012. Our efforts to grow our Fisher brand showed results as sales volume in the consumer distribution channel has increased by $18.4 \%$ over the first nine months of fiscal 2012 through growth at existing customers and the acquisition of new customers. We currently expect that most commodity costs other than almonds, while higher than historical averages, will remain consistent during the remainder of fiscal 2013.

Cash flows from operating activities have historically been driven by net income but are also significantly influenced by inventory requirements, which can change based upon fluctuations in both quantities and market prices of the various nuts and nut products we buy and sell. Current market trends in nut prices and crop estimates also impact nut procurement.

Operating Activities. Net cash provided by operating activities was $\$ 14.0$ million for the first thirty-nine weeks of fiscal 2013 compared to net cash used in operating activities of $\$ 12.2$ million for the first thirty-nine weeks of fiscal

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2012. This increase was due to improved operating results and positive changes in working capital, primarily a decrease in inventory acquisition costs. Our nut commodity purchases were $\$ 28.6$ million lower during the first thirty-nine weeks of fiscal 2013 than the first thirty-nine weeks of fiscal 2012, primarily due to decreasing commodity costs of pecans and cashews.

Net accounts receivable were $\$ 51.4$ million at March 28, 2013, an increase of $\$ 1.5$ million, or $2.9 \%$, from the balance at June 28, 2012, and an increase of $\$ 10.3$ million, or $25.1 \%$, from the balance at March 29, 2012. The increase in net accounts receivable from June 28, 2012 to March 28, 2013 is due primarily to higher dollar sales in March 2013 compared to June 2012. The increase in net accounts receivable from March 29, 2012 to March 28, 2013 is due primarily to higher dollar sales in March 2013 compared to March 2012.

Accounts receivable allowances were $\$ 3.5$ million, $\$ 2.9$ million and $\$ 3.6$ million at March 28, 2013, June 28, 2012 and March 29, 2012, respectively. The increase in accounts receivable allowances at March 28, 2013 compared to June 28, 2012 is generally due to the overall increase of Fisher branded business which has more promotional activity than private brands.

Total inventories were $\$ 166.8$ million at March 28, 2013, an increase of $\$ 20.4$ million, or $13.9 \%$, from the inventory balance at June 28, 2012, and a decrease of $\$ 10.1$ million, or $5.7 \%$, from the inventory balance at March 29, 2012. The increase at March 28, 2013 compared to June 28, 2012 is due primarily to the timing of commodity purchases. The decrease at March 28, 2013 compared to March 29, 2012 is due mainly to decreased commodity acquisition costs for pecans, peanuts and cashews.

Raw nut input stocks increased by 12.1 million pounds or $22.5 \%$ at March 28, 2013 compared to March 29, 2012. The increase was attributable mainly to increases in walnut and inshell pecan inventories. The weighted average cost per pound of raw nut input stocks on hand at the end of the third quarter of fiscal 2013 decreased by $20.9 \%$ as compared to the weighted average cost per pound of raw nut input stocks on hand at the end of the third quarter of fiscal 2012 mainly driven by lower per pound acquisition costs for pecans, peanuts and cashews.

Investing Activities. Cash used in investing activities was $\$ 5.6$ million during the first thirty-nine weeks of fiscal 2013 compared to $\$ 5.7$ million for the same period last year. We spent $\$ 6.4$ million on capital expenditures in the first nine months of fiscal 2013 compared to $\$ 6.0$ million during the first nine months of fiscal 2012. We expect total capital expenditures for equipment upgrades, facility maintenance and food safety enhancements for fiscal 2013 to be approximately $\$ 9.0$ million. Absent any material acquisitions or other significant investments, we believe that cash on hand, combined with cash provided by operations and borrowings available under the Credit Facility, will be sufficient to meet the cash requirements for capital expenditures.

Financing Activities. Cash used in financing activities was $\$ 9.4$ million during the first thirty-nine weeks of fiscal 2013 compared to cash provided by financing activities of $\$ 19.3$ million for the same period last year. We paid $\$ 10.9$ million in dividends during the third quarter of fiscal 2013. We repaid $\$ 2.4$ million of long-term debt during the first thirty-nine weeks of fiscal 2013, of which $\$ 2.0$ million was related to the Mortgage Facility (as defined below). The net decrease in borrowings outstanding under our Credit Facility was $\$ 3.8$ million during the first thirty-nine weeks of fiscal 2013 compared to a net increase of borrowings under our Credit Facility of $\$ 20.9$ million during the first thirty-nine weeks of fiscal 2012. This decrease in short-term borrowings under our Credit Facility occurred primarily as a result of significantly lower acquisition costs for pecans, peanuts and cashews in the first three quarters of fiscal 2013 compared to the same period of fiscal 2012.

Challenging economic conditions and increased commodity costs may adversely impact demand for consumer products. These conditions could, among other things, have a material adverse effect on the cash received from our operations. See Part II, Item 1A Risk Factors .

## Real Estate Matters

In August 2008, we completed the consolidation of our Chicago-based facilities into the Elgin Site. As part of the facility consolidation project, on April 15, 2005, we closed on the $\$ 48.0$ million purchase of the Elgin Site. The Elgin Site includes both an office building and a warehouse, and affords us increased production capacity, such that we are currently able to offer our services to existing and new customers on an expanded basis. We are currently attempting to find replacement tenant(s) for the space that was previously rented by the seller of the Elgin Site. Until

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replacement tenant(s) are found, we will not receive the benefit of rental income associated with such space. Approximately $70 \%$ of the office building is currently vacant. There can be no assurance that we will be able to lease the unoccupied space and further capital expenditures may be necessary to lease the remaining space, including the space previously rented by the seller of the Elgin Site.

On March 28, 2006, our wholly-owned subsidiary JBSS Real Estate, LLC (the successor to JBSS Properties, LLC) acquired title by quitclaim deed to the site that was originally purchased in Elgin, Illinois (the Old Elgin Site ) for our facility consolidation project and also entered into an Assignment and Assumption Agreement (the Agreement ) with the City of Elgin (the City ). Under the terms of the Agreement, the City assigned to us the City s remaining rights and obligations under a development agreement entered into by and among the Company, certain related party partnerships and the City (the Development Agreement ). The Mortgage Facility is secured, in part, by the Old Elgin Site. We must obtain the consent of the Mortgage Lender (as defined below) prior to the sale of the Old Elgin Site. Also, the State of Illinois, the original owner of the Old Elgin Site that sold it to the City, has the option to repurchase the Old Elgin Site. We currently have an agreed upon sales contract, have begun the process of having the State of Illinois waive their repurchase option, and consequently have classified these assets as held for sale in the consolidated balance sheets. A portion of the Old Elgin Site contains an office building (which we began renting to a third-party during the third quarter of fiscal 2007) that will likely be included in any future sale. We incurred $\$ 6.8$ million of gross costs under the Development Agreement, and had carrying values of $\$ 6.1$ million, $\$ 6.2$ million and $\$ 6.3$ million at March 28, 2013, June 28, 2012 and March 29, 2012, respectively. These costs are recorded as Assets held for sale at March 28, 2013 and Rental investment property at June 28, 2012 and March 29, 2012.

## Financing Arrangements

On February 7, 2008, we entered into the Credit Facility with a bank group (the Bank Lenders ) providing a $\$ 117.5$ million revolving loan commitment and letter of credit subfacility. Also on February 7, 2008, we entered into a Loan Agreement with an insurance company (the Mortgage Lender ) providing us with two term loans, one in the amount of $\$ 36.0$ million (Tranche A ) and the other in the amount of $\$ 9.0$ million ( Tranche B ), for an aggregate amount of $\$ 45.0$ million (the Mortgage Facility ).

The Credit Facility is secured by substantially all our assets other than real property and fixtures. The Mortgage Facility is secured by mortgages on essentially all of our owned real property located in Elgin, Illinois, Gustine, California and Garysburg, North Carolina (the Encumbered Properties ). The encumbered Elgin, Illinois real property includes almost all of the Old Elgin Site that was purchased prior to our purchase of the land in Elgin where the Elgin Site is located.

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The Credit Facility, as amended, matures on July 15, 2016. At our election, borrowings under the Credit Facility accrue interest at either (i) a rate determined pursuant to the administrative agent s prime rate plus an applicable margin determined by reference to the amount of loans which may be advanced under the borrowing base calculation, ranging from $0.75 \%$ to $1.25 \%$ or (ii) a rate based upon the London interbank offered rate ( LIBOR ) plus an applicable margin based upon the borrowing base calculation, ranging from $1.75 \%$ to $2.25 \%$. The portion of the borrowing base calculation under the Credit Facility based upon machinery and equipment will decrease by $\$ 1.5$ million per year for the first five years to coincide with amortization of the machinery and equipment collateral. At March 28, 2013, the weighted average interest rate for the Credit Facility was $2.22 \%$. The terms of the Credit Facility contain covenants that require us to restrict investments, indebtedness, capital expenditures, acquisitions and certain sales of assets, cash dividends, redemptions of capital stock and prepayment of indebtedness (if such prepayment, among other things, is of a subordinate debt). If loan availability under the borrowing base calculation falls below $\$ 25.0$ million, we will be required to maintain a specified fixed charge coverage ratio, tested on a monthly basis. All cash received from customers is required to be applied against the Credit Facility. The Bank Lenders are entitled to require immediate repayment of our obligations under the Credit Facility in the event of default on the payments required under the Credit Facility, a change in control in the ownership of the Company, non-compliance with the financial covenants or upon the occurrence of certain other defaults by us under the Credit Facility (including a default under the Mortgage Facility). As of March 28, 2013, we were in compliance with all covenants under the Credit Facility and we currently expect to be in compliance with the financial covenant in the Credit Facility for the foreseeable future. At March 28, 2013, we had $\$ 67.9$ million of available credit under the Credit Facility. We would still be in compliance with all restrictive covenants under the Credit Facility if this entire amount were borrowed.

We are subject to interest rate resets for each of Tranche A and Tranche B. Specifically, on March 1, 2018 (the Tranche A Reset Date ) and March 1, 2014 and every two years thereafter (each, a Tranche B Reset Date ), the Mortgage Lender may reset the interest rates for each of Tranche A and Tranche B, respectively, in its sole and absolute discretion. If the reset interest rate for either Tranche A or Tranche B is unacceptable to us and we (i) do not have sufficient funds to repay amounts due with respect to Tranche A or Tranche B on the Tranche A Reset Date or Tranche B Reset Date, in each case, as applicable, or (ii) are unable to refinance amounts due with respect to Tranche A or Tranche B on the Tranche A Reset Date or Tranche B Reset Date, in each case, as applicable, on terms more favorable than the reset interest rates, then, depending on the extent of the changes in the reset interest rates, our interest expense could increase materially.

The Mortgage Facility matures on March 1, 2023. Tranche A under the Mortgage Facility accrues interest at a fixed interest rate of $7.63 \%$ per annum, payable monthly. As mentioned above, such interest rate may be reset by the Mortgage Lender on the Tranche A Reset Date. Monthly principal payments in the amount of $\$ 0.2$ million commenced on June 1, 2008. Tranche B under the Mortgage Facility accrues interest, as reset on March 1, 2012, at a floating rate of the greater of (i) one month LIBOR plus $4.00 \%$ per annum or (ii) $5.00 \%$, payable monthly (the Floating Rate ). The margin on such Floating Rate may be reset by the Mortgage Lender on each Tranche B Reset Date; provided, however, that the Mortgage Lender may also change the underlying index on each Tranche B Reset Date occurring on or after March 1, 2016. Monthly principal payments in the amount of $\$ 0.1$ million commenced on June 1, 2008. We do not currently anticipate that any change in the Floating Rate or the underlying index will have a material adverse effect upon our business, financial condition or results of operations.

The terms of the Mortgage Facility contain covenants that require us to maintain a specified net worth of $\$ 110.0$ million and maintain the Encumbered Properties. The Mortgage Facility is secured, in part, by the Old Elgin Site. We must obtain the consent of the Mortgage Lender prior to the sale of the Old Elgin Site. A portion of the Old Elgin Site contains an office building (which we began renting to a third-party during the third quarter of fiscal 2007) that will likely be included in any future sale. The Mortgage Lender is entitled to require immediate repayment of our obligations under the Mortgage Facility in the event we default in the payments required under the Mortgage Facility, non-compliance with the covenants or upon the occurrence of certain other defaults by us under the Mortgage Facility. As of March 28, 2013, we were in compliance with all covenants under the Mortgage Facility. We currently believe that we will be in compliance with the financial covenants in the Mortgage Facility for the foreseeable future and therefore $\$ 22.0$ million has been classified as long-term debt as of March 28, 2013 which represents scheduled principal payments under Tranche A that are due beyond twelve months. All $\$ 6.1$ million outstanding under Tranche B are classified as short-term debt as of March 28, 2013, since the Mortgage Lender has the option to use proceeds of any sale of the site that was originally purchased by the Company in Elgin, Illinois to reduce the amount outstanding under Tranche B.

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We financed the acquisition, construction and equipping of our Bainbridge, Georgia facility (a peanut shelling plant) with industrial development bonds (the bonds ) in 1987. At March 28, 2013, we had $\$ 3.3$ million in aggregate principal amount of the bonds outstanding. On June 1, 2011, we remarketed the bonds, resetting the interest rate at $3.00 \%$ through May 2013, and at a market rate to be determined thereafter. On June 1, 2013, and on each subsequent interest reset date for the bonds, we are required to redeem the bonds at face value plus any accrued and unpaid interest, unless a bondholder elects to retain his or her bonds. Any of the bonds redeemed by us at the demand of a bondholder on the reset date are required to be remarketed by the underwriter of the bonds on a best efforts basis. Funds for the redemption of the bonds on the demand of any bondholder are required to be obtained from the following sources in the following order of priority: (i) funds supplied by us for redemption; (ii) proceeds from the remarketing of the bonds; (iii) proceeds from a drawing under the bonds Letter of Credit held by the Bank Lenders (the IDB Letter of Credit ); or (iv) in the event that funds from the foregoing sources are insufficient, a mandatory payment by us. Drawings under the IDB Letter of Credit to redeem the bonds on the demand of any bondholder are payable in full by us upon demand by the Bank Lenders. In addition, we are required to redeem the bonds in varying annual installments, ranging from $\$ 0.6$ million on June 1, 2013 to $\$ 0.8$ million on June 1, 2017. We are also required to redeem the bonds in certain other circumstances (for example, within 180 days after any determination that interest on the bonds is taxable). We have the option, subject to certain conditions, to redeem the bonds at face value plus accrued interest, if any. We intend to exercise this option to redeem these bonds prior to the next interest reset date of June 1, 2013, depending on the financial condition of our Company. Since the bonds may be payable at the interest reset date of June 1, 2013, the entire aggregate balance of $\$ 3.3$ million is classified as a current liability as of March 28, 2013.

In September 2006, we sold our Selma, Texas properties (the Selma Properties ) to two related party partnerships for $\$ 14.3$ million and are leasing them back. The selling price was determined by an independent appraiser to be the fair market value which also approximated our carrying value. The lease for the Selma Properties has a ten-year term at a fair market value rent with three five-year renewal options. Also, we currently have an option to purchase the Selma Properties from the partnerships at $95 \%$ ( $100 \%$ in certain circumstances) of the then fair market value, but not less than the original $\$ 14.3$ million purchase price. The provisions of the arrangement are not eligible for sale-leaseback accounting and the $\$ 14.3$ million was recorded as a debt obligation. No gain or loss was recorded on the Selma Properties transaction. As of March 28, 2013, $\$ 12.7$ million of the debt obligation was outstanding.

## Critical Accounting Policies and Estimates

For information regarding our Critical Accounting Policies and Estimates, see the Critical Accounting Policies and Estimates section of Item 7Management s Discussion and Analysis of Financial Condition and Results of Operations in our Form 10-K.

## Recent Accounting Pronouncements

In February 2013, the FASB issued ASU No. 2013-02, Comprehensive Income (Topic 220) - Reporting of Amounts Reclassified Out of Accumulated Other Comprehensive Income. The new guidance requires presentation by the respective line items of net income, either on the face of the statement where net income is presented or in the notes, information about significant amounts required under U.S. GAAP to be reclassified out of accumulated other comprehensive income in their entirety. For amounts not required to be reclassified in their entirety to net income, an entity is required to cross-reference to other disclosures that provide additional details about those amounts. This guidance is effective for fiscal years beginning on or after December 15, 2012, and interim periods within those annual periods. The Company will adopt this guidance during fiscal 2014 and does not expect the adoption to have a material effect on our financial position, results of operations or cash flows.

## FORWARD LOOKING STATEMENTS

The statements contained in this report that are not historical (including statements concerning our expectations regarding market risk) are forward looking statements. These forward-looking statements may be generally identified by the use of forward-looking words and phrases such as will, anticipates, intends, may, believes, should and expects and are based on our current expectations or beliefs concerning fu and

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involve risks and uncertainties. We caution that such statements are qualified by important factors, including the factors referred to in Part II, Item 1A Risk Factors , and other factors, risks and uncertainties that are beyond our control. Consequently, our actual results could differ materially. We undertake no obligation to update publicly or otherwise revise any forward-looking statements, whether as a result of new information, future events or other factors that affect the subject of these statements, except where expressly required to do so by law. Among the factors that could cause results to differ materially from current expectations are: (i) the risks associated with our vertically integrated model with respect to pecans, peanuts and walnuts; (ii) sales activity for our products, such as a decline in sales to one or more key customers, a decline in sales of private brand products or changing consumer preferences; (iii) changes in the availability and costs of raw materials and the impact of fixed price commitments with customers; (iv) the ability to pass on price increases to customers if commodity costs rise and the potential for a negative impact on demand for, and sales of, our products from price increases; (v) the ability to measure and estimate bulk inventory, fluctuations in the value and quantity of our nut inventories due to fluctuations in the market prices of nuts and bulk inventory estimation adjustments, respectively, and decreases in the value of inventory held for other entities, where we are financially responsible for such losses; (vi) our ability to appropriately respond to, or lessen the negative impact of, competitive and pricing pressures; (vii) losses associated with product recalls, product contamination, food labeling or other food safety issues, or the potential for lost sales or product liability if customers lose confidence in the safety of our products or in nuts or nut products in general, or are harmed as a result of using our products; (viii) our ability to retain key personnel; (ix) the effect of the actions and decisions of the group that has the majority of the voting power with regard to our outstanding common equity (which may make a takeover or change in control more difficult), including the effect of any agreements pursuant to which such group has pledged a substantial amount of its securities of the Company; ( x ) the potential negative impact of government regulations, including the Public Health Security and Bioterrorism Preparedness and Response Act and laws and regulations pertaining to food safety, such as the Food Safety Modernization Act; (xi) our ability to do business in emerging markets while protecting our intellectual property in such markets; (xii) uncertainty in economic conditions, including the potential for economic downturn; (xiii) our ability to obtain additional capital, if needed; (xiv) the timing and occurrence (or nonoccurrence) of other transactions and events which may be subject to circumstances beyond our control; (xv) the adverse effect of litigation and/or legal settlements, including potential unfavorable outcomes exceeding any amounts accrued; (xvi) losses associated with our status as a licensed nut warehouse operator under the United States Warehouse Act; (xvii) the inability to implement our Strategic Plan or realize other efficiency measures; (xviii) technology disruptions or failures; (xix) the inability to protect our intellectual property or avoid intellectual property disputes; and ( xx ) our ability to successfully integrate and/or identify acquisitions and joint ventures.

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## Item 3. Quantitative and Qualitative Disclosures About Market Risk

There has been no material change in our assessment of our sensitivity to market risk since our presentation set forth in Part I - Item 7A
Quantitative and Qualitative Disclosures About Market Risk, in our Annual Report on Form 10-K for the fiscal year ended June 28, 2012.

## Item 4. Controls and Procedures

Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of our disclosure controls and procedures (as defined in Exchange Act Rule 13a-15(e)) as of March 28, 2013. Based on such evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that, as of March 28, 2013, the Company s disclosure controls and procedures were effective.

In connection with the evaluation by our management, including our Chief Executive Officer and Chief Financial Officer, there were no changes in our internal control over financial reporting (as defined in Exchange Act Rule 13a-15(f)) during the quarter ended March 28, 2013 that have materially affected or are reasonably likely to materially affect our internal control over financial reporting.

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## PART II OTHER INFORMATION

## Item 1. Legal Proceedings

For a discussion of legal proceedings, see Note 14 Commitments and Contingent Liabilities in Part I, Item 1 of this Form 10-Q.

Item 1A. Risk Factors

In addition to the other information set forth in this report on Form $10-\mathrm{Q}$, you should also consider the factors, risks and uncertainties which could materially affect our Company s business, financial condition or future results as discussed in Part I, Item 1A Risk Factors of our Annual Report on Form 10-K for the fiscal year ended June 28, 2012. Also see Part I, Item 2 Management s Discussion and Analysis of Financial Condition and Results of Operations Liquidity and Capital Resources in this Form 10-Q, and see Part II, Item 7 Management siscussion and Analysis of Financial Condition and Results of Operations Liquidity and Capital Resources in the Company s Annual Report on Form 10-K for the fiscal year ended June 28, 2012.

There were no significant changes to the risk factors identified on the Form 10-K for the fiscal year ended June 28, 2012 during the first thirty-nine weeks of fiscal 2013 other than the following which we have updated to reflect a change in our personnel during the third quarter of fiscal 2013:

## We are Dependent on Certain Key Personnel and the Loss of Any of Their Services Could Have a Material Adverse Effect on Our Results of Operations

Our future success will be largely dependent on the personal efforts of our senior operating management team, including Jeffrey T. Sanfilippo, Chief Executive Officer, Michael J. Valentine, Chief Financial Officer, Group President and Secretary, James A. Valentine, Chief Information Officer and Jasper B. Sanfilippo, Jr., Chief Operating Officer, President and Assistant Secretary. In addition, our success also depends on the talents of Walter R. Tankersley, Jr., Senior Vice President Procurement and Commodity Risk Management and Michael G. Cannon, Senior Vice President of Corporate Operations. We believe that the expertise and knowledge of these individuals in the industry, and in their respective fields, is a critical factor to our growth and success. Although some of our officers own significant amounts of our Class A Common Stock, these individuals have not entered into any employment or non-compete agreement with us, nor do we have key officer insurance coverage policies in effect. The departure of any of these individuals could have a material adverse effect on our business and prospects and that in turn would have a material adverse effect on our results of operations. Our success is also dependent upon our ability to attract and retain additional qualified personnel, and there can be no assurance that we will be able to do so especially as economic conditions improve.

## Item 6. Exhibits

The exhibits filed herewith are listed in the exhibit index that follows the signature page and immediately precedes the exhibits filed.

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## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized on May 1, 2013

JOHN B. SANFILIPPO \& SON, INC.

By /s/ Michael J. Valentine
Michael J. Valentine
Chief Financial Officer, Group President and Secretary

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## EXHIBIT INDEX

(Pursuant to Item 601 of Regulation S-K)

## Exhibit

## Number

## Description

1-2 Not applicable
3.1 Restated Certificate of Incorporation of John B. Sanfilippo \& Son, Inc. (the Registrant or the Compainy )
3.2 Amended and Restated Bylaws of Registrant ${ }^{(12)}$
4.1 Specimen Common Stock Certificate ${ }^{(3)}$
4.2 Specimen Class A Common Stock Certificate ${ }^{(3)}$

5-9 Not applicable
10.1 Certain documents relating to $\$ 8.0$ million Decatur County-Bainbridge Industrial Development Authority Industrial Development Revenue Bonds (John B. Sanfilippo \& Son, Inc. Project) Series 1987, dated as of June 1, 1987 ${ }^{(1)}$
10.2 Tax Indemnification Agreement between Registrant and certain Stockholders of Registrant prior to its initial public offering ${ }^{(2)}$
10.3 Indemnification Agreement between Registrant and certain Stockholders of Registrant prior to its initial public offering ${ }^{(2)}$
*10.4 The Registrant s 1998 Equity Incentive Plaff)
*10.5 First Amendment to the Registrant s 1998 Equity Incentive Plan)
*10.6 Amended and Restated John B. Sanfilippo \& Son, Inc. Split-Dollar Insurance Agreement Number One among John E. Sanfilippo, as trustee of the Jasper and Marian Sanfilippo Irrevocable Trust, dated September 23, 1990, Jasper B. Sanfilippo, Marian R. Sanfilippo and Registrant, dated December 31, $2003^{(6)}$
*10.7 Amended and Restated John B. Sanfilippo \& Son, Inc. Split-Dollar Insurance Agreement Number Two among Michael J. Valentine, as trustee of the Valentine Life Insurance Trust, Mathias Valentine, Mary Valentine and Registrant, dated December 31, 2003 ${ }^{(6)}$
*10.8 Amendment, dated February 12, 2004, to Amended and Restated John B. Sanfilippo \& Son, Inc. Split-Dollar Insurance Agreement Number One among John E. Sanfilippo, as trustee of the Jasper and Marian Sanfilippo Irrevocable Trust, dated September 23, 1990, Jasper B. Sanfilippo, Marian R. Sanfilippo and Registrant, dated December 31, $2003{ }^{(7)}$
*10.9 Amendment, dated February 12, 2004, to Amended and Restated John B. Sanfilippo \& Son, Inc. Split-Dollar Insurance Agreement Number Two among Michael J. Valentine, as trustee of the Valentine Life Insurance Trust, Mathias Valentine, Mary Valentine and Registrant, dated December 31, $2003^{(7)}$
10.10 Development Agreement, dated as of May 26, 2004, by and between the City of Elgin, an Illinois municipal corporation, the Registrant, Arthur/Busse Limited Partnership, an Illinois limited partnership, and 300 East Touhy Avenue Limited Partnership, an Illinois limited partnership ${ }^{(8)}$
10.11 Agreement For Sale of Real Property, dated as of June 18, 2004, by and between the State of Illinois, acting by and through its Department of Central Management Services, and the City of Elgin ${ }^{(8)}$
*10.12 The Registrant s Restated Supplemental Retirement Plafi( ${ }^{(0)}$
*10.13 Form of Option Grant Agreement under 1998 Equity Incentive Plan ${ }^{(9)}$
*10.14 Amended and Restated Sanfilippo Value Added Plan, dated August 31, 2011 ${ }^{(19)}$

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## Exhibit

## Number

## Description

10.15 Credit Agreement, dated as of February 7, 2008, by and among the Company, the financial institutions named therein as lenders, Wells Fargo Foothill, LLC ( WFF ), as the arranger and administrative agent for the lenders, and Wachovia Capital Finance Corporation (Central), in its capacity as documentation agent ${ }^{(11)}$
10.20 Deed of Trust, Security Agreement, Assignment of Leases and Rents and Fixture Filing, dated as of February 7, 2008, made by the Company related to its Gustine, California property for the benefit of TFLIC ${ }^{(11)}$
10.21 Deed of Trust, Security Agreement, Assignment of Leases and Rents and Fixture Filing, dated as of February 7, 2008, made by the Company related to its Garysburg, North Carolina property for the benefit of TFLIC ${ }^{(11)}$
10.22 Promissory Note (Tranche A), dated February 7, 2008, in the principal amount of $\$ 36.0$ million executed by the Company in favor of TFLIC ${ }^{(11)}$
10.23 Promissory Note (Tranche B) dated February 7, 2008, in the principal amount of $\$ 9.0$ million executed by the Company in favor of TFLIC ${ }^{(11)}$
*10.24
The Registrant s 2008 Equity Incentive Plan, as amende ${ }^{\left.1{ }^{1}\right)}$
The Registrant s Employee Restricted Stock Unit Award Agreement ${ }^{4)}$ Security Agreement, dated as of February 7, 2008, by the Company in favor of WFF, as administrative agent for the lenders ${ }^{(11)}$

Loan Agreement, dated as of February 7, 2008, by and between the Company and Transamerica Financial Life Insurance Company ( TFLIC ${ }^{11}$ )

Mortgage, Security Agreement, Assignment of Leases and Rents and Fixture Filing, dated as of February 7, 2008, made by the Company related to its Elgin, Illinois property for the benefit of TFLIC ${ }^{(11)}$

Mortgage, Security Agreement, Assignment of Leases and Rents and Fixture Filing, dated as of February 7, 2008, made by JBSS Properties, LLC related to its Elgin, Illinois property for the benefit of TFLIC ${ }^{(11)}$

The Registrant s First Form of Non-Employee Director Restricted Stock Unit Award Agreemenf ${ }^{4)}$
The Registrant s Second Form of Non-Employee Director Restricted Stock Unit Award Agreement ${ }^{(7)}$
Form of Indemnification Agreement ${ }^{(15)}$
First Amendment to Credit Agreement, dated as of March 8, 2010, by and among the Company, Wells Fargo Capital Finance, LLC ( $\mathrm{f} / \mathrm{k} / \mathrm{a}$ Wells Fargo Foothill, LLC), as a lender and administrative agent and Burdale Financial Limited, as a lender ${ }^{(16)}$

Purchase Agreement by and between the Company and Orchard Valley Harvest, Inc. dated May 5, 2010, and signed by Stephen J. Kerr, John Potter and Matthew I. Freidrich, solely as the Trustee of the Payton Potter 2007 Irrevocable Trust ${ }^{(17)}$

Form of Change-of-Control Employment Security Agreement and Non-Compete ${ }^{(19)}$
Second Amendment to Credit Agreement, dated as of July 15, 2011, by and among the Company, Wells Fargo Capital Finance, LLC (f/k/a Wells Fargo Foothill, LLC), as a lender and administrative agent, and Southwest Georgia Farm Credit, ACA for itself and as agent/nominee for Southwest Georgia Farm Credit, FLCA, as a lender ${ }^{(18)}$

Third Amendment to Credit Agreement, dated as of October 31, 2011, by and among the Company, Wells Fargo Capital Finance, LLC (f/k/a Wells Fargo Foothill, LLC), as a lender and administrative agent, and Southwest Georgia Farm Credit, ACA, for itself and as agent/nominee for Southwest Georgia Farm Credit, FLCA, as a lender ${ }^{(20)}$

Consent and Fourth Amendment to Credit Agreement, dated as of January 22, 2013, by and among the Company, Wells Fargo Capital Finance, LLC (f/k/a Wells Fargo Foothill, LLC), as a lender and administrative agent, and Southwest Georgia Farm Credit, ACA, for itself and as agent/nominee for Southwest Georgia Farm Credit, FLCA, as a lender ${ }^{(22)}$

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## Exhibit

## Number

## Description

| 11-30 | Not applicable |
| :--- | :--- |
| 31.1 | Certification of Jeffrey T. Sanfilippo pursuant to Section 302 of the Sarbanes-Oxley Act of 2002, as amended, filed herewith |
| 31.2 | Certification of Michael J. Valentine pursuant to Section 302 of the Sarbanes-Oxley Act of 2002, as amended, filed herewith |
| 32.1 | Certification of Jeffrey T. Sanfilippo pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the <br> Sarbanes-Oxley Act of 2002, as amended, filed herewith |
| 32.2 | Certification of Michael J. Valentine pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the <br> Sarbanes-Oxley Act of 2002, as amended, filed herewith |
| 33-100 | Not applicable |
| 101.INS | XBRL Instance Document, furnished herewith |
| 101.SCH | XBRL Taxonomy Extension Schema Document, furnished herewith |
| 101.DEF | XBRL Taxonomy Extension Calculation Linkbase Document, furnished herewith <br> 101.LAB |
| XBRL Taxonomy Extension Definition Linkbase Document, furnished herewith |  |
| 101.PRE | XBRL Taxonomy Extension Presentation Linkbase Document, furnished herewith |

* Indicates a management contract or compensatory plan or arrangement.
** Confidential treatment has been requested for portions of this exhibit. These portions have been omitted and submitted separately to the Securities and Exchange Commission. The Interactive Data Files on Exhibits 101 are deemed furnished, not filed.
(1) Incorporated by reference to the Registrant s Registration Statement on Form S-1, Registration No. 33-43353, as filed with the Commission on October 15, 1991 (Commission File No. 0-19681).
(2) Incorporated by reference to the Registrant s Annual Report on Form 10-K for the fiscal year ended December 31, 1991 (Commission File No. 0-19681).
(3) Incorporated by reference to the Registrant s Registration Statement on Form S-1 (Amendment No. 3), Registration No. 33-43353, as filed with the Commission on November 25, 1991 (Commission File No. 0-19681).
(4) Incorporated by reference to the Registrant s Quarterly Report on Form 10-Q for the first quarter ended September 24 , 1998 (Commission File No. 0-19681).
(5) Incorporated by reference to the Registrant s Quarterly Report on Form 10-Q for the second quarter ended December 28, 2000 (Commission File No. 0-19681).
(6) Incorporated by reference to the Registrant s Quarterly Report on Form 10-Q for the second quarter ended December 25, 2003 (Commission File No. 0-19681).
(7) Incorporated by reference to the Registrant s Quarterly Report on Form 10-Q for the third quarter ended March 25, 2004 (Commission File No. 0-19681).
(8) Incorporated by reference to the Registrant s Annual Report on Form 10-K for the fiscal year ended June 24, 2004 (Commission File No. 0-19681).


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(9) Incorporated by reference to the Registrant s Annual Report on Form 10-K for the fiscal year ended June 30, 2005 (Commission File No. $0-19681$ ).
(10) Incorporated by reference to the Registrant s Annual Report on Form 10-K for the year ended June 28, 2007 (Commission File No. 0-19681).
(11) Incorporated by reference to the Registrant s Current Report on Form 8-K dated February 8, 2008 (Commission File No. 0-19681).
(12) Incorporated by reference to the Registrant s Quarterly Report on Form 10-Q for the first quarter ended September 27, 2007 (Commission File No. 0-19681).
(13) Incorporated by reference to the Registrant s Quarterly Report on Form 10-Q for the third quarter ended March 24, 2005 (Commission File No. 0-19681).
(14) Incorporated by reference to the Registrant s Current Report on Form 8-K dated November 12, 2009 (Commission File No. 0-19681).
(15) Incorporated by reference to the Registrant s Current Report on Form 8-K dated May 5, 2009 (Commission File No. 0-19681).
(16) Incorporated by reference to the Registrant s Current Report on Form 8-K dated March 12, 2010 (Commission File No. 0-19681).
(17) Incorporated by reference to the Registrant s Current Report on Form 8-K dated November 8, 2010 (Commission File No. 0-19681).
(18) Incorporated by reference to the Registrant s Current Report on Form 8-K dated July 18, 2011 (Commission File No. 0-19681).
(19) Incorporated by reference to the Registrant s Annual Report on Form 10-K for the fiscal year ended June 30, 2011 (Commission File No. 0-19681).
(20) Incorporated by reference to the Registrant s Quarterly Report on Form 10-Q for the first quarter ended September 29, 2011 (Commission File No. 0-19681).
(21) Incorporated by reference to the Registrant s Annual Report on Form 10-K for the fiscal year ended June 28, 2012 (Commission File No. 0-19681).
(22) Incorporated by reference to the Registrant s Current Report on Form 8-K dated February 1, 2013 (Commission File No. 0-19681).

