

COGNIZANT TECHNOLOGY SOLUTIONS CORP  
Form 10-Q  
August 07, 2013  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-Q**

**Quarterly Report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**  
For the quarterly period ended June 30, 2013

**Transition Report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934.**  
For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 0-24429

**COGNIZANT TECHNOLOGY SOLUTIONS CORPORATION**

(Exact Name of Registrant as Specified in Its Charter)

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**Delaware**  
(State or Other Jurisdiction of

**13-3728359**  
(I.R.S. Employer

Incorporation or Organization)

Identification No.)

**Glenpointe Centre West**

**500 Frank W. Burr Blvd.**

**Teaneck, New Jersey**  
(Address of Principal Executive Offices)

**07666**  
(Zip Code)

**Registrant's telephone number, including area code (201) 801-0233**

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No:

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No:

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer

Non-accelerated filer  (Do not check if a smaller reporting company) Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

Indicate the number of shares outstanding of each of the issuer's class of common stock, as of August 2, 2013:

Class	Number of Shares
Class A Common Stock, par value \$.01 per share	301,368,685

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**COGNIZANT TECHNOLOGY SOLUTIONS CORPORATION**

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**Table of Contents****PART I. FINANCIAL INFORMATION****Item 1. Condensed Consolidated Financial Statements (Unaudited).  
COGNIZANT TECHNOLOGY SOLUTIONS CORPORATION****CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS****(Unaudited)****(in thousands, except per share data)**

	<b>Three Months Ended June 30,</b>		<b>Six Months Ended June 30,</b>	
	<b>2013</b>	<b>2012</b>	<b>2013</b>	<b>2012</b>
Revenues	\$ 2,161,240	\$ 1,795,220	\$ 4,181,978	\$ 3,506,569
Operating expenses:				
Cost of revenues (exclusive of depreciation and amortization expense shown separately below)	1,272,013	1,030,889	2,471,978	2,015,409
Selling, general and administrative expenses	420,526	396,771	833,730	770,949
Depreciation and amortization expense	41,898	35,602	83,560	70,354
Income from operations	426,803	331,958	792,710	649,857
Other income (expense), net:				
Interest income	13,080	9,984	26,327	21,056
Other, net	(19,486)	(6,850)	(21,457)	(13,544)
Total other income (expense), net	(6,406)	3,134	4,870	7,512
Income before provision for income taxes	420,397	335,092	797,580	657,369
Provision for income taxes	119,987	83,160	212,961	161,786
Net income	\$ 300,410	\$ 251,932	\$ 584,619	\$ 495,583
Basic earnings per share	\$ 1.00	\$ 0.83	\$ 1.94	\$ 1.64
Diluted earnings per share	\$ 0.99	\$ 0.82	\$ 1.92	\$ 1.61
Weighted average number of common shares outstanding - Basic	301,670	302,225	301,762	302,827
Dilutive effect of shares issuable under stock-based compensation plans	2,776	5,101	3,049	5,440
Weighted average number of common shares outstanding - Diluted	304,446	307,326	304,811	308,267

The accompanying notes are an integral part of the unaudited condensed consolidated financial statements.

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**COGNIZANT TECHNOLOGY SOLUTIONS CORPORATION**  
**CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**

(Unaudited)

(in thousands)

	Three Months Ended		Six Months Ended	
	June 30,		June 30,	
	2013	2012	2013	2012
Net income	\$ 300,410	\$ 251,932	\$ 584,619	\$ 495,583
Other comprehensive income (loss), net of tax:				
Foreign currency translation adjustments	(575)	(9,380)	(20,163)	2,254
Change in unrealized loss on cash flow hedges, net of tax	(113,239)	(193,578)	(62,089)	(73,686)
Change in unrealized gains and losses on available-for-sale securities, net of tax	(2,357)	(452)	(2,667)	85
Other comprehensive income (loss)	(116,171)	(203,410)	(84,919)	(71,347)
Comprehensive income	\$ 184,239	\$ 48,522	\$ 499,700	\$ 424,236

The accompanying notes are an integral part of the unaudited condensed consolidated financial statements.

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**COGNIZANT TECHNOLOGY SOLUTIONS CORPORATION**  
**CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL POSITION**

(Unaudited)

(in thousands, except par values)

	June 30, 2013	December 31, 2012
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$ 1,678,205	\$ 1,570,077
Short-term investments	1,222,364	1,293,681
Trade accounts receivable, net of allowances of \$29,571 and \$25,816, respectively	1,560,856	1,345,661
Unbilled accounts receivable	224,371	183,085
Deferred income tax assets, net	228,131	201,894
Other current assets	220,034	219,896
<b>Total current assets</b>	<b>5,133,961</b>	<b>4,814,294</b>
Property and equipment, net of accumulated depreciation of \$646,675 and \$573,792, respectively	1,017,705	971,486
Goodwill	412,647	309,185
Intangible assets, net	121,991	87,475
Deferred income tax assets, net	165,942	178,824
Other noncurrent assets	160,074	160,307
<b>Total assets</b>	<b>\$ 7,012,320</b>	<b>\$ 6,521,571</b>
<b>Liabilities and Stockholders Equity</b>		
Current liabilities:		
Accounts payable	\$ 94,069	\$ 108,707
Deferred revenue	134,192	149,696
Accrued expenses and other current liabilities	1,129,036	1,118,927
<b>Total current liabilities</b>	<b>1,357,297</b>	<b>1,377,330</b>
Deferred income tax liabilities, net	14,548	2,777
Other noncurrent liabilities	316,727	287,081
<b>Total liabilities</b>	<b>1,688,572</b>	<b>1,667,188</b>
Commitments and contingencies (See Note 8)		
Stockholders Equity:		
Preferred stock, \$.10 par value, 15,000 shares authorized, none issued		
Class A common stock, \$.01 par value, 1,000,000 shares authorized, 301,322 and 301,680 shares issued and outstanding at June 30, 2013 and December 31, 2012, respectively	3,013	3,017
Additional paid-in capital	426,929	457,260
Retained earnings	5,218,408	4,633,789
Accumulated other comprehensive income (loss)	(324,602)	(239,683)
<b>Total stockholders equity</b>	<b>5,323,748</b>	<b>4,854,383</b>
<b>Total liabilities and stockholders equity</b>	<b>\$ 7,012,320</b>	<b>\$ 6,521,571</b>

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The accompanying notes are an integral part of the unaudited condensed consolidated financial statements.

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**COGNIZANT TECHNOLOGY SOLUTIONS CORPORATION**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**

(Unaudited)

(in thousands)

	For the Six Months Ended June 30,	
	2013	2012
Cash flows from operating activities:		
Net income	\$ 584,619	\$ 495,583
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	87,435	74,058
Provision for doubtful accounts	3,510	2,673
Deferred income taxes	(997)	17,129
Stock-based compensation expense	59,330	57,650
Excess tax benefits on stock-based compensation plans	(9,482)	(15,853)
Other	31,308	(1,764)
Changes in assets and liabilities:		
Trade accounts receivable	(217,294)	(119,949)
Other current assets	(36,180)	(39,178)
Other noncurrent assets	(7,393)	(1,549)
Accounts payable	(12,267)	27,185
Other current and noncurrent liabilities	(43,564)	(70,122)
Net cash provided by operating activities	439,025	425,863
Cash flows from investing activities:		
Purchases of property and equipment	(122,510)	(138,772)
Purchases of investments	(923,311)	(817,429)
Proceeds from maturity or sale of investments	971,184	638,275
Business combinations, net of cash acquired	(151,137)	(24,877)
Net cash (used in) investing activities	(225,774)	(342,803)
Cash flows from financing activities:		
Issuance of common stock under stock-based compensation plans	48,546	61,527
Excess tax benefits on stock-based compensation plans	9,482	15,853
Repurchases of common stock	(147,409)	(418,783)
Net cash (used in) financing activities	(89,381)	(341,403)
Effect of exchange rate changes on cash and cash equivalents	(15,742)	(2,318)
Increase (decrease) in cash and cash equivalents	108,128	(260,661)
Cash and cash equivalents, beginning of year	1,570,077	1,310,906
Cash and cash equivalents, end of period	\$ 1,678,205	\$ 1,050,245

The accompanying notes are an integral part of the unaudited condensed consolidated financial statements.





**Table of Contents****COGNIZANT TECHNOLOGY SOLUTIONS CORPORATION****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS****(Unaudited)****(dollar amounts in thousands)****Note 1 Interim Condensed Consolidated Financial Statements**

The terms Cognizant, we, our, us and Company refer to Cognizant Technology Solutions Corporation unless the context indicates otherwise. We have prepared the accompanying unaudited condensed consolidated financial statements included herein in accordance with generally accepted accounting principles in the United States of America, or U.S. GAAP, and Article 10 of Regulation S-X under the Securities Exchange Act of 1934, as amended. The accompanying unaudited condensed consolidated financial statements should be read in conjunction with our audited consolidated financial statements (and notes thereto) included in our Annual Report on Form 10-K for the year ended December 31, 2012. In our opinion, all adjustments considered necessary for a fair presentation of the accompanying unaudited condensed consolidated financial statements have been included, and all adjustments are of a normal and recurring nature. Operating results for the interim periods are not necessarily indicative of results that may be expected to occur for the entire year.

During the six months ended June 30, 2013, we repurchased 2,045,592 shares of our Class A common stock for \$131,561, inclusive of fees and expenses, under our existing stock repurchase program approved by our Board of Directors.

In May 2013, our Board of Directors approved an expansion of our stock repurchase program, increasing the Company's stock repurchase authorization under the program from \$1,000,000 to \$1,500,000 and extending the term of the stock repurchase program from December 31, 2013 to December 31, 2014.

**Note 2 Business Combinations**

During the first six months ended June 30, 2013, we completed two business combinations for total cash consideration of approximately \$146,600 (net of cash acquired). These transactions strengthen our local presence in Germany and Switzerland, and expand our expertise in enterprise application services and high-end testing services, as well as broaden our business process outsourcing capabilities within finance and accounting. As part of these business combinations, we acquired customer relationship assets, assembled workforces, a software platform and other assets.

These acquisitions were included in our unaudited condensed consolidated financial statements as of the date on which the businesses were acquired and were not material to our operations, financial position or cash flow. We have allocated the purchase price related to these transactions to tangible and intangible assets and liabilities, including non-deductible goodwill, based on their fair values as described in the table below:

	Fair Value	Useful Life
Total consideration, net of cash acquired	\$ 146,600	
Purchase price allocated to:		
Non-deductible goodwill	105,801	
Customer relationship intangible asset	43,831	10 years
Other intangible assets	3,067	2-5 years

The primary items that generated the aforementioned goodwill are the value of the synergies between the acquired companies and us and the acquired assembled workforces, neither of which qualify as an amortizable intangible asset.

**Table of Contents****Note 3 Investments**

Our investments were as follows:

	June 30, 2013	December 31, 2012
Available-for-sale investment securities:		
U.S. Treasury and agency debt securities	\$ 494,384	\$ 551,236
Corporate and other debt securities	267,900	294,556
Asset-backed securities	135,299	97,112
Municipal debt securities	72,191	47,292
Mutual funds	21,154	21,150
Total available-for-sale investment securities	990,928	1,011,346
Time deposits	231,436	282,335
Total investments	\$ 1,222,364	\$ 1,293,681

Our available-for-sale investment securities consist of U.S. dollar denominated investments primarily in U.S. Treasury notes, U.S. government agency debt securities, municipal debt securities, non-U.S. government debt securities, U.S. and international corporate bonds, certificates of deposit, commercial paper, debt securities issued by supranational institutions, mutual funds invested in fixed income securities, and asset-backed securities, including those backed by auto loans, credit card receivables, mortgage loans and other receivables. Our investment guidelines are to purchase securities which are investment grade at the time of acquisition. We monitor the credit ratings of the securities in our portfolio on an ongoing basis. The carrying value of the time deposits approximated fair value as of June 30, 2013 and December 31, 2012.

**Available-for-Sale Investment Securities**

The amortized cost, gross unrealized gains and losses and fair value of available-for-sale investment securities at June 30, 2013 were as follows:

	Amortized Cost	Unrealized Gains	Unrealized Losses	Fair Value
U.S. Treasury and agency debt securities	\$ 494,884	\$ 300	\$ (800)	\$ 494,384
Corporate and other debt securities	267,766	767	(633)	267,900
Asset-backed securities	135,690	68	(459)	135,299
Municipal debt securities	72,242	79	(130)	72,191
Mutual funds	22,063	196	(1,105)	21,154
Total available-for-sale investment securities	\$ 992,645	\$ 1,410	\$ (3,127)	\$ 990,928

The amortized cost, gross unrealized gains and losses and fair value of available-for-sale investment securities at December 31, 2012 were as follows:

	Amortized Cost	Unrealized Gains	Unrealized Losses	Fair Value
U.S. Treasury and agency debt securities	\$ 550,317	\$ 972	\$ (53)	\$ 551,236
Corporate and other debt securities	292,736	1,842	(22)	294,556
Asset-backed securities	97,004	237	(129)	97,112
Municipal debt securities	47,266	93	(67)	47,292

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Mutual funds	21,583	(433)	21,150
Total available-for-sale investment securities	\$ 1,008,906	\$ 3,144	\$ (704) \$ 1,011,346

The fair value and related unrealized losses of available-for-sale investment securities in a continuous unrealized loss position for less than 12 months and for 12 months or longer were as follows as of June 30, 2013:

	Less than 12 Months		12 Months or More		Total	
	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses
U.S. Treasury and agency debt securities	\$ 291,368	\$ (800)	\$	\$	\$ 291,368	\$ (800)
Corporate and other debt securities	135,692	(633)			135,692	(633)
Asset-backed securities	90,408	(459)			90,408	(459)
Municipal debt securities	37,997	(116)	1,043	(14)	39,040	(130)
Mutual funds			20,306	(1,105)	20,306	(1,105)
Total	\$ 555,465	\$ (2,008)	\$ 21,349	\$ (1,119)	\$ 576,814	\$ (3,127)

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The fair value and related unrealized losses of available-for-sale investment securities in a continuous unrealized loss position for less than 12 months and for 12 months or longer were as follows as of December 31, 2012:

	Less than 12 Months		12 Months or More		Total	
	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses
U.S. Treasury and agency debt securities	\$ 120,118	\$ (53)	\$	\$	\$ 120,118	\$ (53)
Corporate and other debt securities	25,662	(21)	699	(1)	26,361	(22)
Asset-backed securities	27,180	(93)	1,499	(36)	28,679	(129)
Municipal debt securities	7,908	(32)	696	(35)	8,604	(67)
Mutual funds	21,150	(433)			21,150	(433)
Total	\$ 202,018	\$ (632)	\$ 2,894	\$ (72)	\$ 204,912	\$ (704)

The unrealized losses for the above securities as of June 30, 2013 and December 31, 2012 are primarily attributable to changes in interest rates. As of June 30, 2013, we do not consider any of the investments to be other-than-temporarily impaired. The gross unrealized gains and losses in the above tables were recorded, net of tax, in accumulated other comprehensive income (loss).

The contractual maturities of our fixed income available-for-sale investment securities as of June 30, 2013 are set forth in the following table:

	Amortized Cost	Fair Value
Due within one year	\$ 123,271	\$ 123,489
Due after one year up to two years	384,025	384,568
Due after two years up to three years	318,891	317,879
Due after three years up to four years	8,705	8,539
Asset-backed securities	135,690	135,299
Fixed income available-for-sale investment securities	\$ 970,582	\$ 969,774

Asset-backed securities were excluded from the maturity categories because the actual maturities may differ from the contractual maturities since the underlying receivables may be prepaid without penalties. Further, actual maturities of debt securities may differ from those presented above since certain obligations provide the issuer the right to call or prepay the obligation prior to scheduled maturity without penalty.

Proceeds from sales of available-for-sale investment securities and the gross gains and losses that have been included in earnings as a result of those sales were as follows:

	Three Months Ended June 30,		Six Months Ended June 30,	
	2013	2012	2013	2012
Proceeds from sales of available-for-sale investment securities	\$ 498,296	\$ 144,342	\$ 660,000	\$ 351,866
Gross gains	\$ 896	\$ 542	\$ 1,215	\$ 987
Gross losses	(382)	(115)	(387)	(335)
Net realized gains on sales of available-for-sale investment securities	\$ 514	\$ 427	\$ 828	\$ 652



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	1
Boeing 777-200ER	
1	1
Boeing 777-300ER	
2 3	5
Boeing 787-9 <sup>(2)</sup>	
4	4
Embraer E175/190	
7 17 1	25
ATR 72-600	
2 8 2	12
Total	
22 45 31 26 24 91	239

(1) Of the 22 aircraft that we committed to acquire in the remainder of 2011, the following six aircraft will be used aircraft: four Boeing 737-800 aircraft, one Boeing 767-300ER aircraft and one Boeing 777-200ER aircraft.

(2) As of September 30, 2011, the Airbus A320/321 NEO aircraft and the Boeing 787-9 aircraft were subject to non-binding memoranda of understanding for the purchase of these aircraft.

(3) We have cancellation rights with respect to 14 of the Airbus A320/321 NEO aircraft and four of the Boeing 737-800 aircraft.

Commitments for the acquisition of these aircraft at an estimated aggregate purchase price (including adjustments for inflation) of approximately \$11.7 billion at September 30, 2011 are as follows:

*(dollars in thousands)*

Years ending December 31,	
<b>2011</b>	<b>\$ 830,776</b>
2012	1,846,985
2013	1,512,966
2014	1,407,440
2015	1,381,288
Thereafter	4,756,915

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Total

\$ 11,736,370

We have made non-refundable deposits on the aircraft for which we have commitments to purchase of \$406.5 million and \$183.4 million as of September 30, 2011 and December 31, 2010, respectively, which are subject to manufacturer performance commitments. If we are unable to satisfy our purchase commitments, we may be forced to forfeit our deposits. Further, we would be exposed to breach of contract claims by our lessees and manufacturers.



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## Notes to Consolidated Financial Statements

(Unaudited)

**b. Office Lease**

The Company's lease for office space provides for step rentals over the term of the lease. Those rentals are considered in the evaluation of recording rent expense on a straight-line basis over the term of the lease. Tenant improvement allowances received from the lessor are deferred and amortized in selling, general and administrative expenses against rent expense. Commitments for minimum rentals under the non-cancelable lease term at September 30, 2011 are as follows:

*(dollars in thousands)*

Years ending December 31,	
<b>2011</b>	<b>\$</b>
2012	1,441
2013	2,325
2014	2,395
2015	2,467
Thereafter	23,241
Total	\$ 31,869

**6. Net Earnings Per Share**

Basic net earnings per share is computed by dividing net income (loss) by the weighted average number of common shares outstanding for the period. Diluted earnings per share reflects the potential dilution that would occur if securities or other contracts to issue common stock were exercised or converted into common stock; however, potential common equivalent shares are excluded if the effect of including these shares would be anti-dilutive. The Company's two classes of common stock, Class A and Class B Non-Voting, have equal rights to dividends and income, and therefore, basic and diluted earnings per share are the same for each class of common stock.

Diluted net earnings per share takes into account the potential conversion of stock options, restricted stock units and warrants using the treasury stock method. For the three months ended September 30, 2011 and 2010, the Company excluded 3,375,908 and 3,225,908 shares related to stock options which are potentially dilutive securities from the computation of diluted earnings per share because including these shares would be anti-dilutive. For the nine months ended September 30, 2011 and the period from inception to September 30, 2010, the Company excluded 3,375,908 and 3,225,908 shares related to stock options which are potentially dilutive securities from the computation of diluted earnings per share because including these shares would be anti-dilutive. In addition, the Company excluded 2,613,989 and 3,225,907 shares related to restricted stock units for which the performance metric had yet to be achieved as of September 30, 2011 and 2010, respectively.

**Table of Contents****AIR LEASE CORPORATION AND SUBSIDIARIES**

## Notes to Consolidated Financial Statements

(Unaudited)

The following table sets forth the reconciliation of basic and diluted net income (loss) per share:

<i>(in thousands, except share data)</i>	For the three months ended September 30,		For the nine months ended and the period from Inception to September 30,	
	2011	2010	2011	2010
<b>Numerator:</b>				
Net income (loss) available to common shareholders basic and diluted EPS	\$ 18,271	\$ (7,747)	\$ 28,470	\$ (49,365)
<b>Denominator:</b>				
Basic earnings per share weighted average common shares	100,714,470	64,984,887	85,845,031	30,062,023
Effect of dilutive securities	53,369		101,088	
Diluted earnings per share weighted average common shares	100,767,839	64,984,887	85,946,120	30,062,023
<b>Net income (loss) per share:</b>				
Basic	\$ 0.18	\$ (0.12)	\$ 0.33	\$ (1.64)
Diluted	\$ 0.18	\$ (0.12)	\$ 0.33	\$ (1.64)

**7. Fair Value Measurements****a. Assets and Liabilities Measured at Fair Value on a Recurring and Non-recurring Basis**

The Company had no assets or liabilities which are measured at fair value on a recurring or non-recurring basis as of September 30, 2011 or December 31, 2010.

**b. Fair Value of Financial Instruments**

The carrying value reported on the balance sheet for cash and cash equivalents, restricted cash, notes receivable and other payables approximates their fair value.

The fair value of debt financing is estimated based on the quoted market prices for the same or similar issues, or on the current rates offered to the Company for debt of the same remaining maturities. The estimated fair value of debt financing as of September 30, 2011 was \$1,793.2 million compared to a book value of \$1,802.6 million. The estimated fair value of debt financing as of December 31, 2010 was \$931.2 million compared to a book value of \$912.0 million.

**8. Equity Based Compensation**

In accordance with the Company's 2010 Equity Incentive Plan ( Plan ), the number of Stock Options ( Stock Options ) and Restricted Stock Units ( RSUs ) authorized under the Plan is approximately 8,193,088 as of September 30, 2011. As of September 30, 2011, the Company granted

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3,375,908 Stock Options and 3,457,964 RSUs.

The Company recorded \$8.3 million and \$10.9 million of stock-based compensation expense for the three months ended September 30, 2011 and 2010, respectively. Stock-based compensation expense for the nine months ended September 30, 2011 and the period from inception to September 30, 2010, totaled \$31.0 million and \$13.2 million, respectively.

### **a. Stock Options**

The Company uses the Black-Scholes option pricing model to determine the fair value of stock options. The fair value of stock-based payment awards on the date of grant is determined by an option-pricing

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## Notes to Consolidated Financial Statements

(Unaudited)

model using a number of complex and subjective variables. These variables include expected stock price volatility over the term of the awards, a risk-free interest rate and expected dividends.

Estimated volatility of the Company's common stock for new grants is determined by using historical volatility of the Company's peer group. Due to our limited operating history, there is no historical exercise data to provide a reasonable basis which the Company can use to estimate expected terms. Accordingly, the Company uses the simplified method as permitted under Staff Accounting Bulletin No. 110. The risk-free interest rate used in the option valuation model is derived from U.S. Treasury zero-coupon issues with remaining terms similar to the expected term on the options. The Company does not anticipate paying any cash dividends in the foreseeable future and therefore uses an assumed dividend yield of zero in the option valuation model. In accordance with ASC Topic 718, Compensation - Stock Compensation, the Company estimates forfeitures at the time of grant and revises those estimates in subsequent periods if actual forfeitures differ from those estimates. The Company did not make any stock-based payments during the three months ended September 30, 2011. The average assumptions used to value stock-based payments are as follows:

	<b>For the nine months ended September 30, 2011</b>	For the period from Inception to September 30, 2010
Dividend yield	<b>None</b>	None
Expected term	<b>5.9 years</b>	6.0 years
Risk-free interest rate	<b>2.4%</b>	2.4%
Volatility	<b>50.2%</b>	55.1%
Forfeiture rate	<b>0.0%</b>	0.4%

A summary of stock option activity in accordance with the Company's stock option plan as of September 30, 2011 and 2010, and changes for the nine-month period and the period from inception then ended follows:

	Shares	Exercise price	Remaining contractual term (in years)	Aggregate intrinsic value (in thousands)
Options outstanding at inception		\$		\$
Granted	3,225,908	20.00	9.7	
Exercised				
Cancelled				
Options outstanding at September 30, 2010	3,225,908	\$ 20.00	9.7	\$
Options exercisable at September 30, 2010		\$		\$
<b>Options outstanding at January 1, 2011</b>	<b>3,225,908</b>	<b>\$ 20.00</b>	<b>9.5</b>	<b>\$ 1,613</b>
<b>Granted</b>	<b>150,000</b>	<b>28.80</b>	<b>9.6</b>	
<b>Exercised</b>				
<b>Cancelled</b>				
<b>Options outstanding at September 30, 2011</b>	<b>3,375,908</b>	<b>\$ 20.39</b>	<b>8.8</b>	<b>\$</b>
<b>Options exercisable at September 30, 2011</b>	<b>1,125,292</b>	<b>\$ 20.00</b>	<b>8.7</b>	<b>\$</b>



**Table of Contents****AIR LEASE CORPORATION AND SUBSIDIARIES**

## Notes to Consolidated Financial Statements

(Unaudited)

The Company recorded \$3.1 million and \$2.8 million of stock-based compensation expense related to employee stock options for the three months ended September 30, 2011 and 2010, respectively. Stock-based compensation expense related to employee stock options for the nine months ended September 30, 2011 and the period from inception to September 30, 2010, totaled \$8.9 million and \$3.4 million, respectively.

**b. Restricted Stock Unit Plan**

The following is a summary of activity relating to RSUs:

	<b>For the three months ended September 30,</b>		<b>For the nine months ended September 30,</b>	For the period from Inception to September 30,
	<b>2011</b>	2010	<b>2011</b>	2010
Beginning restricted stock units	<b>2,613,989</b>	2,450,000	<b>3,225,907</b>	
Shares awarded		775,907	232,057	3,225,907
Shares vested			(843,975)	
Shares forfeited				
Ending restricted stock units	<b>2,613,989</b>	3,225,907	<b>2,613,989</b>	3,225,907

At September 30, 2011, the outstanding RSUs are expected to vest as follows: 2012 895,477; 2013 874,530; 2014 843,982. The Company recorded \$5.2 million and \$8.1 million of stock-based compensation expense related to RSUs for the three months ended September 30, 2011 and 2010, respectively. Stock-based compensation expense related to RSUs for the nine months ended September 30, 2011 and the period from inception to September 30, 2010, totaled \$22.1 million and \$9.8 million, respectively.

As of September 30, 2011, there was \$51.1 million of unrecognized compensation cost, adjusted for estimated forfeitures, related to unvested stock-based payments granted to employees. Total unrecognized compensation cost will be adjusted for future changes in estimated forfeitures and is expected to be recognized over a weighted average remaining period of 2.4 years.

**9. Subsequent Events**

During the fourth quarter of 2011, one of our wholly-owned subsidiaries entered into a recourse 11.75 year \$71.1 million secured term facility at a rate of LIBOR plus 1.50%. In connection with this facility, the Company pledged \$94.8 million in aircraft collateral. In addition, the Company entered into two additional unsecured term facilities aggregating \$33.0 million, one of which was with a bank who is a related party. The two facilities consisted of a five-year \$13.0 million facility at a fixed rate of 3.48% and a three-year \$20.0 million facility at a floating rate of LIBOR plus 3.95%. We increased the capacity of one of our existing five-year unsecured term facilities from \$12.0 million to \$20.0 million. Lastly, we have also concluded a three-year \$1.8 million unsecured term facility at a fixed rate of 3.25% and a three-year \$2.4 million unsecured term facility at a fixed rate of 3.98%.

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**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

**Cautionary Statement Regarding Forward-looking Information**

This quarterly report on Form 10-Q and other publicly available documents may contain or incorporate statements that constitute forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Those statements appear in a number of places in this Form 10-Q and include statements regarding, among other matters, the state of the airline industry, our access to the capital markets, our ability to restructure leases and repossess aircraft, the structure of our leases, regulatory matters pertaining to compliance with governmental regulations and other factors affecting our financial condition or results of operations. Words such as expects, anticipates, intends, plans, believes, seeks, estimates and should, and variations of these words and similar expressions, are used in many cases to identify these forward-looking statements. Any such forward-looking statements are not guarantees of future performance and involve risks, uncertainties and other factors that may cause our actual results, performance or achievements, or industry results to vary materially from our future results, performance or achievements, or those of our industry, expressed or implied in such forward-looking statements. Such factors include, among others, general industry, economic and business conditions, which will, among other things, affect demand for aircraft, availability and creditworthiness of current and prospective lessees, lease rates, availability and cost of financing and operating expenses, governmental actions and initiatives, and environmental and safety requirements, as well as the factors discussed under Part II Item 1A. Risk Factors, in this Form 10-Q. We do not intend and undertake no obligation to update any forward-looking information to reflect actual results or future events or circumstances.

**Overview**

Our primary business is to acquire new and used popular, fuel-efficient commercial aircraft from aircraft manufacturers and other parties and to lease those aircraft to airlines around the world. We intend to supplement our leasing revenues by providing management services to investors and/or owners of aircraft portfolios, for which we would receive fee-based revenue. These services include leasing, re-leasing, and lease management and sales services, with the goal of helping our clients maximize lease and sale revenues. In addition to our leasing activities, and depending on market conditions, we expect to sell aircraft from our fleet to other leasing companies, financial services companies and airlines.

On April 25, 2011, we completed an initial public offering of our Class A Common Stock and listing of our shares on the NYSE under the symbol AL. The offering was upsized by 20% and the underwriters exercised their over-allotment option in full, resulting in the sale of an aggregate of 34,825,470 shares of Class A Common Stock. We received gross proceeds of approximately \$922.9 million.

On April 1, 2011, the Company executed an amendment to the Warehouse Facility that took effect on April 21, 2011. This facility, as amended, provides us with financing of up to \$1.25 billion, modified from the original facility size of \$1.5 billion. We are able to draw on this facility, as amended, during an availability period that ends in June 2013. Prior to the amendment of the Warehouse Facility, the Warehouse Facility accrued interest during the availability period based on LIBOR plus 3.25% on drawn balances and at a rate of 1.00% on undrawn balances. Following the amendment, the Warehouse Facility accrues interest during the availability period based on LIBOR plus 2.50% on drawn balances and 0.75% on undrawn balances. Pursuant to the amendment, the advance level under the facility was increased from 65.0% of the appraised value of the pledged aircraft and 50.0% of the pledged cash to 70.0% of the appraised value of the pledged aircraft and 50.0% of the pledged cash. The outstanding drawn balance at the end of the availability period may be converted at our option to an amortizing, four-year term loan with an interest rate of LIBOR plus 3.25% for the initial three years of the term and margin step-ups during the remaining year that increase the interest to LIBOR plus 4.75%. As a result of amending the Warehouse Facility, we recorded an extinguishment of debt charge of \$3.3 million from the write-off of deferred debt issue costs when the amendment became effective on April 21, 2011.

In accordance with our obligations under the Registration Rights Agreement, dated June 4, 2010, by and between our Company and FBR Capital Markets & Co, the Company filed with the Securities and Exchange Commission

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a shelf registration statement through a Registration Statement on Form S-1 (File No. 333-173817) that was declared effective by the Securities and Exchange Commission on September 2, 2011. The shelf registration statement provided for the resale of the following registrable shares: (i) 59,981,528 shares of Class A Common Stock, including up to 482,625 shares of Class A Common Stock issuable upon exercise of outstanding warrants, and (ii) 1,829,339 shares of Class B Non-Voting Common Stock.

**Our fleet**

We have continued to build one of the world's youngest, most fuel-efficient aircraft operating lease portfolios. During the nine months ended September 30, 2011, we acquired an additional 39 aircraft ending the period with a total of 79 aircraft (of which 20 were new aircraft and 59 were used aircraft). We also managed one aircraft as of September 30, 2011. Our weighted average fleet age as of September 30, 2011 was 3.6 years.

Portfolio metrics of our fleet of 79 aircraft as of September 30, 2011 are as follows:

<i>(dollars in thousands)</i>	September 30, 2011 <sup>(1)</sup>	December 31, 2010
Fleet size	79	40
Weighted average fleet age	3.6 years	3.8 years
Weighted average remaining lease term	6.3 years	5.6 years
Aggregate fleet cost	\$ 3,433,308	\$ 1,649,071

<sup>(1)</sup> We acquired our existing fleet of 79 aircraft from 19 separate owners and operators of aircraft, 44 of which were subject to existing operating leases originated by ten different aircraft lessors. The individual transactions ranged in size from one to eight aircraft, and from \$26.4 million to \$330.2 million, respectively. The 44 existing operating leases were with 35 different airline customers. Of the 44 aircraft that we acquired from other aircraft lessors, none of the aircraft represented an entire portfolio (i.e., a group of aircraft characterized by risk, geography or other common features) of the respective seller lessor, and none of the seller lessors sold their aircraft as part of a plan to exit their respective aircraft leasing businesses. With respect to these transactions, we did not acquire any information technology systems, infrastructure, employees, other assets, services, financing or any other activities indicative of a business. The following table sets forth the number of aircraft we leased in the indicated regions as of September 30, 2011 and December 31, 2010:

	September 30, 2011		December 31, 2010	
	Number of aircraft	% of total	Number of aircraft	% of total
Europe	28	35.4%	16	40.0%
Asia/Pacific	24	30.4	11	27.5
Central America, South America and Mexico	12	15.2	5	12.5
U.S. and Canada	8	10.1	5	12.5
The Middle East and Africa	7	8.9	3	7.5
Total	79	100.0%	40	100.0%



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The following table sets forth the number of aircraft we leased by aircraft type as of September 30, 2011 and December 31, 2010:

	September 30, 2011		December 31, 2010	
	Number of aircraft	% of total	Number of aircraft	% of total
Airbus A319-100	7	8.9%	7	17.5%
Airbus A320-200	17	21.5	8	20.0
Airbus A321-200	3	3.8	2	5.0
Airbus A330-200	8	10.1	2	5.0
Boeing 737-700	7	8.9	5	12.5
Boeing 737-800	26	32.9	14	35.0
Boeing 767-300ER	2	2.5		
Boeing 777-300ER	4	5.1	2	5.0
Embraer E190	5	6.3		
Total	79	100.0%	40	100.0%

We continue to evaluate opportunities to acquire attractive aircraft such that we estimate we will grow our fleet to approximately 100 aircraft by the end of 2011.

During the nine months ended September 30, 2011, we entered into commitments to acquire up to 83 additional aircraft from Airbus, Boeing and Embraer for an estimated aggregate purchase price (including adjustment for anticipated inflation) of approximately \$5.0 billion. Deliveries of the additional aircraft are scheduled to commence in 2012 and to continue through 2019. From Airbus, we agreed to purchase one additional Airbus A321 aircraft and entered into a non-binding memorandum of understanding for the purchase of 50 Airbus A320/321 NEO aircraft and we have cancellation rights with respect to 14 of the 50 A320/321 NEO aircraft. From Boeing, we agreed to purchase an additional 18 Boeing 737-800 aircraft, five Boeing 777-300ER aircraft and entered into a memorandum of understanding for the purchase of four Boeing 787-9 aircraft and we have cancellation rights with respect to four of the additional 18 Boeing 737-800 aircraft. From Embraer, we agreed to purchase an additional five Embraer E190 aircraft.

As of September 30, 2011, we had contracted to buy 233 new and six used aircraft at an estimated aggregate purchase price (including adjustments for inflation) of approximately \$11.7 billion for delivery as follows:

Aircraft Type	2011 <sup>(1)</sup>	2012	2013	2014	2015	Thereafter	Total
Airbus A320/321-200	4	10	13	12	7		46
Airbus A320/321 NEO <sup>(2)(3)</sup>						50	50
Airbus A330-200/300	3	6	3				12
Boeing 737-800 <sup>(3)</sup>	4	4	12	12	14	37	83
Boeing 767-300ER	1						1
Boeing 777-200ER	1						1
Boeing 777-300ER				2	3		5
Boeing 787-9 <sup>(2)</sup>						4	4
Embraer E175/190	7	17	1				25
ATR 72-600	2	8	2				12
Total	22	45	31	26	24	91	239

(1) Of the 22 aircraft that we will acquire in the remainder of 2011, the following six aircraft will be used aircraft: the four Boeing 737-800 aircraft, the Boeing 767-300ER aircraft and the Boeing 777-200ER aircraft.

(2) As of September 30, 2011, the Airbus A320/321 NEO aircraft and the Boeing 787-9 aircraft were subject to non-binding memoranda of understanding for the purchase of said aircraft.

(3) We have cancellation rights with respect to 14 of the Airbus A320/321 NEO aircraft and four of the Boeing 737-800 aircraft.



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Our lease placements are progressing in line with expectations. As of September 30, 2011 we have entered into contracts for the lease of new and used aircraft scheduled to be delivered as follows:

Delivery year	Number of aircraft	Number leased	% Leased
<b>2011</b>	<b>22</b>	<b>22</b>	<b>100.0%</b>
2012	45	45	100.0
2013	31	15	48.4
2014	26	6	23.1
2015	24		
Thereafter	91		
<b>Total</b>	<b>239</b>	<b>88</b>	<b>36.8%</b>

**Debt financing**

We fund our aircraft purchases with our existing cash balances, unsecured term and revolving credit facilities, our Warehouse Facility and secured term financings. As of September 30, 2011, we borrowed \$740.5 million under our Warehouse Facility, \$559.8 million in secured term debt and \$502.3 million in unsecured financing. As of September 30, 2011, we had accumulated a diverse lending group consisting of 20 banks across four general types of lending facilities with a composite interest rate of 3.09%. This rate does not include the effect of upfront fees, undrawn fees or issuance cost amortization. See Liquidity and capital resources below.

Our debt financing was comprised of the following:

<i>(dollars in thousands)</i>	<b>September 30, 2011</b>	December 31, 2010
Secured debt	<b>\$ 1,300,331</b>	\$ 778,896
Unsecured debt	<b>502,317</b>	133,085
<b>Total</b>	<b>\$ 1,802,648</b>	\$ 911,981
Composite interest rate <sup>(1)</sup>	<b>3.09%</b>	3.32%
Percentage of total debt at fixed rate	<b>23.30%</b>	1.40%
Composite interest rate on fixed debt <sup>(1)</sup>	<b>4.51%</b>	3.83%

<sup>(1)</sup> This rate does not include the effect of upfront fees, undrawn fees or issuance cost amortization.

At September 30, 2011, we were in compliance in all material respects with the covenants in our debt agreements, including our financial covenants concerning debt-to-equity, tangible net equity and interest coverage ratios.

**Aircraft industry and sources of revenues**

Our revenues are principally derived from operating leases with scheduled and charter airlines. As of September 30, 2011, we derived more than 90% of our revenues from airlines domiciled outside of the United States, and we anticipate that most of our revenues in the future will be generated from foreign lessees. The airline industry is cyclical, economically sensitive, and highly competitive. Airlines and related companies are affected by fuel price volatility and fuel shortages, political and economic instability, natural disasters, terrorist activities, changes in national policy, competitive pressures, labor actions, pilot shortages, insurance costs, recessions, health concerns and other political or economic events adversely affecting world or regional trading markets. Our airline customers' ability to react to and cope with the volatile competitive environment in which they operate, as well as our own competitive environment, will affect our revenues and income.

We are optimistic about the long-term future of air transportation and, more specifically, the growing role that the leasing industry provides in facilitating the growth of commercial air transport.



**Table of Contents****Liquidity and Capital Resources****Overview**

As we grow our business, we envision funding our aircraft purchases through multiple sources, including cash raised in our prior equity offerings, cash flow from operations, the Warehouse Facility, additional unsecured debt financing through banks and the capital markets, bilateral credit facilities, and possibly government-sponsored export guaranty and lending programs.

We have substantial cash requirements as we continue to expand our fleet through our purchase commitments. However, we believe that we will have sufficient liquidity to satisfy the operating requirements of our business through the next twelve months.

Our liquidity plans are subject to a number of risks and uncertainties, including those described in *Part II Item 1A. Risk Factors*, some of which are outside of our control. Macro-economic conditions could hinder our business plans, which could, in turn, adversely affect our financing strategy.

**Warehouse Facility**

During the third quarter of 2011, the Company drew \$31.3 million under the Warehouse Facility and incrementally pledged \$36.8 million in aircraft collateral. As of September 30, 2011, the Company had borrowed \$740.5 million under the Warehouse Facility and pledged 29 aircraft as collateral with a net book value of \$1.2 billion. As of December 31, 2010, the Company had borrowed \$554.9 million under the Warehouse Facility and pledged 23 aircraft as collateral with a net book value of \$930.0 million. The Company had pledged cash collateral and lessee deposits of \$72.1 million and \$48.3 million at September 30, 2011 and December 31, 2010, respectively. The Company had \$509.5 million and \$945.1 million available but undrawn under our Warehouse Facility as of September 30, 2011 and December 31, 2010, respectively.

**Secured term financing**

During the third quarter of 2011, one of our wholly-owned subsidiaries entered into a recourse, 11.75 year \$70.9 million, secured term facility at a rate of LIBOR plus 1.50%. In connection with this facility, the Company pledged \$94.5 million in aircraft collateral.

The outstanding balance on our secured term facilities was \$559.8 million and \$224.0 million at September 30, 2011 and December 31, 2010, respectively.

**Unsecured financing**

During the third quarter of 2011, the Company entered into four additional fixed-rate amortizing unsecured facilities aggregating \$62.9 million and a revolving \$45.0 million unsecured credit facility as follows:

Facility Type	Term	Interest Rate	Amount
Unsecured term loan	3 year <sup>(1)</sup>	3.25%	\$ 35.0 million
Unsecured term loan	5 year <sup>(1)</sup>	3.99%	20.0 million
Unsecured term loan	5 year <sup>(1)</sup>	3.85%	5.0 million
Unsecured term loan	1 year <sup>(1)</sup>	3.00%	2.9 million
<b>Subtotal</b>			<b>\$ 62.9 million</b>
Unsecured revolving facility <sup>(2)</sup>	3 year	LIBOR + 2.00%	\$ 45.0 million

(1) Amortizing loan.

(2) As of September 30, 2011, the Company maintained a \$2.5 million compensating balance with respect to this credit facility.



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<b>Income (loss) before taxes</b>	<b>28,341</b>	(11,237)	<b>44,154</b>	(56,857)
Income tax (expense) benefit	<b>(10,070)</b>	3,490	<b>(15,684)</b>	7,492
<b>Net income (loss)</b>	<b>\$ 18,271</b>	<b>\$ (7,747)</b>	<b>\$ 28,470</b>	<b>\$ (49,365)</b>
<b>Other Financial Data</b>				
Adjusted net income (loss) <sup>(1)</sup>	<b>\$ 25,122</b>	\$ 595	<b>\$ 56,294</b>	\$ (3,197)
Adjusted EBITDA <sup>(2)</sup>	<b>\$ 79,954</b>	\$ 11,174	<b>\$ 188,001</b>	\$ 6,243

<sup>(1)</sup> Adjusted net income (loss) (defined as net income before stock-based compensation expense and non-cash interest expense, which includes the amortization of debt issuance costs and extinguishment of debt) is a

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measure of both operating performance and liquidity that is not defined by GAAP and should not be considered as an alternative to net income (loss), income from operations or any other performance measures derived in accordance with GAAP. Adjusted net income (loss) is presented as a supplemental disclosure because management believes that it may be a useful performance measure that is used within our industry. We believe adjusted net income (loss) provides useful information on our earnings from ongoing operations, our ability to service our long-term debt and other fixed obligations, and our ability to fund our expected growth with internally generated funds. Set forth below is additional detail as to how we use adjusted net income (loss) as a measure of both operating performance and liquidity, as well as a discussion of the limitations of adjusted net income (loss) as an analytical tool and a reconciliation of adjusted net income (loss) to our GAAP net income (loss) and cash flow from operating activities.

*Operating Performance:* Management and our board of directors use adjusted net income (loss) in a number of ways to assess our consolidated financial and operating performance, and we believe this measure is helpful in identifying trends in our performance. We use adjusted net income (loss) as a measure of our consolidated operating performance exclusive of income and expenses that relate to the financing, income taxes, and capitalization of the business. Also, adjusted net income (loss) assists us in comparing our operating performance on a consistent basis as it removes the impact of our capital structure (primarily one-time amortization of convertible debt discounts and extinguishment of debt) and stock-based compensation expense from our operating results. In addition, adjusted net income (loss) helps management identify controllable expenses and make decisions designed to help us meet our current financial goals and optimize our financial performance. Accordingly, we believe this metric measures our financial performance based on operational factors that we can influence in the short term, namely the cost structure and expenses of the organization.

*Liquidity:* In addition to the uses described above, management and our board of directors use adjusted net income as an indicator of the amount of cash flow we have available to service our debt obligations, and we believe this measure can serve the same purpose for our investors.

*Limitations:* Adjusted net income (loss) has limitations as an analytical tool, and you should not consider it in isolation, or as a substitute for analysis of our operating results or cash flows as reported under GAAP. Some of these limitations are as follows:

adjusted net income (loss) does not reflect (i) our cash expenditures or future requirements for capital expenditures or contractual commitments, or (ii) changes in or cash requirements for our working capital needs; and

our calculation of adjusted net income (loss) may differ from the adjusted net income (loss) or analogous calculations of other companies in our industry, limiting its usefulness as a comparative measure.



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The following tables show the reconciliation of net income (loss) and cash flows from operating activities, the most directly comparable GAAP measures of performance and liquidity, to adjusted net income (loss) for three months ended September 30, 2011 and 2010, the nine months ended September 30, 2011 and the period from inception to September 30, 2010. Cash flows from operating activities for the three months ended September 30, 2011 is calculated as the difference between the cash flows from operating activities for the nine months then ended and the six months ended June 30, 2011. Cash flows from operating activities for the three months ended September 30, 2010 is calculated as the difference between cash flows from operating activities for the three months then ended and the period from inception to June 30, 2010.

	from Inception to 2011	from Inception to 2010	from Inception to 2011	from Inception to 2010
<i>(in thousands, except share data)</i>				
<b>Reconciliation of cash flows from operating activities to adjusted net income (loss):</b>				
Net cash provided by operating activities	\$83,076	\$14,716	\$166,197	\$11,612
Depreciation of flight equipment	(30,657)	(6,301)	(73,431)	(6,628)
Stock-based compensation	(8,314)	(10,941)	(30,974)	(13,196)
Deferred taxes	(10,070)	3,490	(15,684)	7,492
Amortization of deferred debt issue costs	(2,308)	(1,935)	(6,972)	(2,810)
Extinguishment of debt			(3,349)	
Amortization of convertible debt discounts				(35,798)
Changes in operating assets and liabilities:				
Other assets	(900)	2,140	15,427	3,339
Accrued interest and other payables	(10,444)	(5,974)	(13,465)	(8,275)
Rentals received in advance	(2,112)	(2,942)	(9,279)	(5,101)
Net income (loss)	18,271	(7,747)	28,470	(49,365)
Amortization of debt issue costs	2,308	1,935	6,972	2,810
Extinguishment of debt			3,349	
Amortization of convertible debt discounts				35,798
Stock-based compensation	8,314	10,941	30,974	13,196
Tax effect	(3,771)	(4,534)	(13,471)	(5,636)
Adjusted net income (loss)	\$25,122	\$595	\$56,294	\$(3,197)

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	For the three months ended		For the nine months ended	For the period from Inception to
	September 30,	September 30,	September 30,	September 30,
(in thousands, except share data)	2011	2010	2011	2010
<b>Reconciliation of net income (loss) to adjusted net income (loss):</b>				
Net income (loss)	\$18,271	\$(7,747)	\$28,470	\$(49,365)
Amortization of debt issue costs	2,308	1,935	6,972	2,810
Extinguishment of debt			3,349	
Amortization of convertible debt discounts				35,798
Stock-based compensation	8,314	10,941	30,974	13,196
Tax effect	(3,771)	(4,534)	(13,471)	(5,636)
Adjusted net income (loss)	\$25,122	\$595	\$56,294	\$(3,197)

- (2) Adjusted EBITDA (defined as net income (loss) before net interest expense, extinguishment of debt, stock-based compensation expense, income tax (expense) benefit, and depreciation and amortization expense) is a measure of both operating performance and liquidity that is not defined by GAAP and should not be considered as an alternative to net income (loss), income from operations or any other performance measures derived in accordance with GAAP. Adjusted EBITDA is presented as a supplemental disclosure because management believes that it may be a useful performance measure that is used within our industry. We believe adjusted EBITDA provides useful information on our earnings from ongoing operations, our ability to service our long-term debt and other fixed obligations, and our ability to fund our expected growth with internally generated funds. Set forth below is additional detail as to how we use adjusted EBITDA as a measure of both operating performance and liquidity, as well as a discussion of the limitations of adjusted EBITDA as an analytical tool and a reconciliation of adjusted EBITDA to our GAAP net loss and cash flow from operating activities.

*Operating Performance:* Management and our board of directors use adjusted EBITDA in a number of ways to assess our consolidated financial and operating performance, and we believe this measure is helpful in identifying trends in our performance. We use adjusted EBITDA as a measure of our consolidated operating performance exclusive of income and expenses that relate to the financing, income taxes, and capitalization of the business. Also, adjusted EBITDA assists us in comparing our operating performance on a consistent basis as it removes the impact of our capital structure and stock-based compensation expense from our operating results. In addition, adjusted EBITDA helps management identify controllable expenses and make decisions designed to help us meet our current financial goals and optimize our financial performance. Accordingly, we believe this metric measures our financial performance based on operational factors that we can influence in the short term, namely the cost structure and expenses of the organization.

*Liquidity:* In addition to the uses described above, management and our board of directors use adjusted EBITDA as an indicator of the amount of cash flow we have available to service our debt obligations, and we believe this measure can serve the same purpose for our investors.

*Limitations:* Adjusted EBITDA has limitations as an analytical tool, and you should not consider it in isolation, or as a substitute for analysis of our operating results or cash flows as reported under GAAP. Some of these limitations are as follows:

adjusted EBITDA does not reflect our cash expenditures or future requirements for capital expenditures or contractual commitments;

adjusted EBITDA does not reflect changes in or cash requirements for our working capital needs;

adjusted EBITDA does not reflect interest expense or cash requirements necessary to service interest or principal payments on our debt; and

other companies in our industry may calculate these measures differently from how we calculate these measures, limiting their usefulness as comparative measures.

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The following tables show the reconciliation of net income (loss) and cash flows from operating activities, the most directly comparable GAAP measures of performance and liquidity, to adjusted EBITDA for the three months ended September 30, 2011 and 2010, the nine months ended September 30, 2011 and the period from inception to September 30, 2010. Cash flows from operating activities for the three months ended September 30, 2011 is calculated as the difference between the cash flows from operating activities for the nine months then ended and the six months ended June 30, 2011. Cash flows from operating activities for the three months ended September 30, 2010 is calculated as the difference between cash flows from operating activities for the three months then ended and the period from inception to June 30, 2010.

<i>(in thousands, except share data)</i>	<b>For the three months ended September 30,</b>		<b>For the nine months ended September 30,</b>	<b>For the period from Inception to September 30,</b>
	<b>2011</b>	<b>2010</b>	<b>2011</b>	<b>2010</b>
<b>Reconciliation of cash flows from operating activities to adjusted EBITDA:</b>				
Net cash provided by operating activities	<b>\$83,076</b>	\$14,716	<b>\$166,197</b>	\$11,612
Depreciation of flight equipment	<b>(30,657)</b>	(6,301)	<b>(73,431)</b>	(6,628)
Stock-based compensation	<b>(8,314)</b>	(10,941)	<b>(30,974)</b>	(13,196)
Deferred taxes	<b>(10,070)</b>	3,490	<b>(15,684)</b>	7,492
Amortization of deferred debt issue costs	<b>(2,308)</b>	(1,935)	<b>(6,972)</b>	(2,810)
Extinguishment of debt			<b>(3,349)</b>	
Amortization of convertible debt discounts				(35,798)
Changes in operating assets and liabilities:				
Other assets	<b>(900)</b>	2,140	<b>15,427</b>	3,339
Accrued interest and other payables	<b>(10,444)</b>	(5,974)	<b>(13,465)</b>	(8,275)
Rentals received in advance	<b>(2,112)</b>	(2,942)	<b>(9,279)</b>	(5,101)
Net income (loss)	<b>18,271</b>	(7,747)	<b>28,470</b>	(49,365)
Net interest expense	<b>12,642</b>	5,169	<b>39,442</b>	43,276
Income taxes	<b>10,070</b>	(3,490)	<b>15,684</b>	(7,492)
Depreciation	<b>30,657</b>	6,301	<b>73,431</b>	6,628
Stock-based compensation	<b>8,314</b>	10,941	<b>30,974</b>	13,196
Adjusted EBITDA	<b>\$79,954</b>	\$11,174	<b>\$188,001</b>	\$6,243

<i>(in thousands, except share data)</i>	<b>For the three months ended September 30,</b>		<b>For the nine months ended September 30,</b>	<b>For the period from Inception to September 30,</b>
	<b>2011</b>	<b>2010</b>	<b>2011</b>	<b>2010</b>
<b>Reconciliation of net income (loss) to adjusted EBITDA:</b>				
Net income (loss)	<b>\$18,271</b>	\$(7,747)	<b>\$28,470</b>	\$(49,365)
Net interest expense	<b>12,642</b>	5,169	<b>39,442</b>	43,276
Income taxes	<b>10,070</b>	(3,490)	<b>15,684</b>	(7,492)
Depreciation	<b>30,657</b>	6,301	<b>73,431</b>	6,628
Stock-based compensation	<b>8,314</b>	10,941	<b>30,974</b>	13,196
Adjusted EBITDA	<b>\$79,954</b>	\$11,174	<b>\$188,001</b>	\$6,243

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*Three months ended September 30, 2011, compared to the three months ended September 30, 2010*

### **Rental revenue**

As of September 30, 2011, we had acquired 79 aircraft at a total cost of \$3.4 billion and recorded \$90.5 million in rental revenue for the three months then ended, which includes overhaul revenue of \$3.3 million. In the prior year, as of September 30, 2010, we had acquired 28 aircraft at a total cost of \$980.1 million and recorded \$19.1 million in rental revenue for the three months ended September 30, 2010, which includes overhaul revenue of \$1.6 million. The increase in rental revenue for the three months ended September 30, 2011, compared to 2010, was attributable to the acquisition and lease of additional aircraft. The full impact on rental revenue for aircraft acquired during the quarter will be reflected in subsequent periods.

All of the aircraft in our fleet were leased as of September 30, 2011, except for two aircraft with respect to which we had entered into non-binding lease commitments but for which delivery had not yet occurred. All of the aircraft in our fleet were subject to signed leases as of September 30, 2010.

### **Interest and other income**

Interest and other income totaled \$1.6 million and \$0.6 million for the three months ended September 30, 2011 and 2010, respectively. During the quarter ended September 30, 2011, the Company provided short-term bridge financing for the acquisition of an aircraft for which we earned \$1.1 million in fee and interest income.

### **Interest expense**

Interest expense totaled \$13.3 million and \$5.8 million for the three months ended September 30, 2011 and 2010, respectively. The change was primarily due to an increase in our outstanding debt balances resulting in a \$7.1 million increase in interest and an increase of \$0.4 million in amortization of our deferred debt issue costs.

We expect that our interest expense will increase as our average debt balance outstanding continues to increase.

Our overall composite interest rate has continued to improve since our inception. This is a result of our credit spreads on new debt issuances continuing to tighten, combined with the effects of an extended, low short-term interest rate environment.

### **Depreciation expense**

We recorded \$30.7 million in depreciation expense of flight equipment for the three months ended September 30, 2011 compared to \$6.3 million for the three months ended September 30, 2010. The increase in depreciation expense for 2011, compared to 2010, was attributable to the acquisition of additional aircraft.

The full impact on depreciation expense for aircraft added during the quarter will be reflected in subsequent periods.

### **Selling, general and administrative expenses**

We recorded selling, general and administrative expenses of \$11.5 million and \$7.9 million for the three months ended September 30, 2011 and 2010, respectively. Selling, general and administrative expense represents a disproportionately higher percentage of revenues during our initial years of operation. As we continue to add new aircraft to our portfolio, we expect selling, general and administrative expense to continue decreasing as a percentage of our revenue.

### **Stock-based compensation expense**

Stock-based compensation expense totaled \$8.3 million and \$10.9 million for the three months ended September 30, 2011 and 2010, respectively. This decrease is a result of the vesting of RSUs on June 30, 2011. We determine the fair value of our grants on the grant date and will recognize the value of the grants as expense over the vesting period, with an offsetting increase to equity.



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### **Taxes**

The effective tax rate for the three months ended September 30, 2011 was 35.5% compared to 31.1% for the three months ended September 30, 2010. The change in effective tax rate for the respective periods is due to the effect of changes in permanent differences.

### **Net income (loss)**

For the three months ended September 30, 2011, the Company reported consolidated net income of \$18.3 million, or \$0.18 per diluted share, compared to a consolidated net loss of \$7.7 million, or \$0.12 per diluted share, for the three months ended September 30, 2010. The increase in net income for 2011, compared to 2010, was primarily attributable to the acquisition and lease of additional aircraft.

### **Adjusted net income (loss)**

We recorded adjusted net income of \$25.1 million for the three-month period ended September 30, 2011 compared to \$0.6 million for the three-month period ended September 30, 2010. The change in adjusted net income (loss) for 2011, compared to 2010, was primarily attributable to the acquisition and lease of additional aircraft.

Adjusted net income is a measure of financial and operational performance that is not defined by GAAP. See note 1 under the Results of Operations table above for a discussion of adjusted net income as a non-GAAP measure and a reconciliation of this measure to net income.

### **Adjusted EBITDA**

We recorded adjusted EBITDA of \$80.0 million for the three-month period ended September 30, 2011 compared to \$11.2 million for the three-month period ended September 30, 2010. The change in adjusted EBITDA for 2011, compared to 2010, was primarily attributable to the acquisition and lease of additional aircraft.

Adjusted EBITDA is a measure of financial and operational performance that is not defined by GAAP. See note 2 under the Results of Operations table above for a discussion of adjusted EBITDA as a non-GAAP measure and a reconciliation of this measure to net income.

*Nine months ended September 30, 2011, compared to the period from inception to September 30, 2010*

### **Rental revenue**

As of September 30, 2011, we had acquired 79 aircraft at a total cost of \$3.4 billion and recorded \$219.1 million in rental revenue for the nine months then ended, which includes overhaul revenue of \$7.6 million. In the prior year, as of September 30, 2010, we had acquired 28 aircraft at a total cost of \$980.1 million and recorded \$20.3 million in rental revenue for the period from inception to September 30, 2010, which includes overhaul revenue of \$1.8 million. The increase in rental revenue for 2011, compared to 2010, was attributable to the acquisition and lease of additional aircraft. The full impact on rental revenue for aircraft acquired during the quarter will be reflected in subsequent periods.

All of the aircraft in our fleet were leased as of September 30, 2011, except for two aircraft with respect to which we had entered into non-binding lease commitments but for which delivery had not yet occurred. All of the aircraft in our fleet were subject to signed leases as of September 30, 2010.

### **Interest and other income**

Interest and other income totaled \$2.6 million and \$1.1 million for the nine months ended September 30, 2011 and the period from inception to September 30, 2010, respectively. During the nine months ended September 30,

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2011, the Company provided short-term bridge financing for the acquisition of an aircraft for which we earned \$1.1 million in fee and interest income. In addition, we recorded \$0.5 million in servicing fee revenue.

### **Interest expense**

Interest expense totaled \$40.5 million and \$44.3 million for the nine months ended September 30, 2011 and the period from inception to September 30, 2010, respectively. The change was primarily due to an increase in our outstanding debt balances resulting in a \$24.4 million increase in interest, an increase of \$4.2 million in amortization of our deferred debt issue costs and a \$3.3 million charge for the extinguishment of debt associated with the modification of the Warehouse Facility, offset by a one-time \$35.8 million charge for the amortization of convertible debt discounts recorded during the second quarter of 2010. The amortization of convertible debt discounts was a one-time, equity-neutral charge. This charge was a result of our issuance of \$60.0 million of convertible notes at 6.0%, on May 7, 2010, to funds managed by Ares Management LLC and Leonard Green & Partners, L.P. and members of our management and board of directors (and their family members or affiliates) and simultaneously entering into a forward purchase arrangement with such funds managed by Ares Management LLC and Leonard Green & Partners, L.P. to purchase shares at a discounted price of \$18.00 per share. We used the proceeds of the convertible notes to finance the acquisition of an aircraft and for general corporate purposes prior to the initial closing of our private placement of Common Stock in June 2010. The convertible notes all converted to equity at \$18.00 per share on June 4, 2010, upon the initial closing of our private placement of Common Stock in June 2010.

We expect that our interest expense will increase as our average debt balance outstanding continues to increase.

Our overall composite interest rate has continued to improve since our inception. This is a result of our credit spreads on new debt issuances continuing to tighten, combined with a low, short-term interest rate environment.

### **Depreciation expense**

We recorded \$73.4 million in depreciation expense of flight equipment for the nine months ended September 30, 2011 compared to \$6.6 million for the period from inception to September 30, 2010. The increase in depreciation expense for 2011, compared to 2010, was attributable to the acquisition and lease of additional aircraft.

The full impact on depreciation expense for aircraft added during the quarter will be reflected in subsequent periods.

### **Selling, general and administrative expenses**

We recorded selling, general and administrative expenses of \$32.7 million and \$14.2 million for the nine months ended September 30, 2011 and the period from inception to September 30, 2010, respectively. Selling, general and administrative expense represents a disproportionately higher percentage of revenues during our initial years of operation. As we continue to add new aircraft to our portfolio, we expect selling, general and administrative expense to continue decreasing as a percentage of our revenue.

### **Stock-based compensation expense**

Stock-based compensation expense totaled \$31.0 million and \$13.2 million for the nine months ended September 30, 2011 and the period from inception to September 30, 2010, respectively. This increase is primarily a result of timing as the full impact on stock-based compensation expense for grants made during the second quarter of 2010, which were not reflected until subsequent periods. We determine the fair value of our grants on the grant date and will recognize the value of the grants as expense over the vesting period, with an offsetting increase to equity.

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### **Taxes**

The effective tax rate for the nine months ended September 30, 2011 was 35.5% compared to 13.2% for the period from inception to September 30, 2010. The change in effective tax rate for the respective periods is due to the effect of the one-time charge of \$35.8 million relating to the amortization of convertible debt discounts in the prior period which is not deductible for tax purposes.

### **Net income (loss)**

For the nine months ended September 30, 2011, the Company reported consolidated net income of \$28.5 million, or \$0.33 per diluted share, compared to a consolidated net loss of \$49.4 million, or \$1.64 per diluted share, for the period from inception to September 30, 2010. The increase in net income for 2011, compared to 2010, was primarily attributable to the acquisition and lease of additional aircraft.

### **Adjusted net income (loss)**

We recorded adjusted net income of \$56.3 million for the nine-month period ended September 30, 2011 compared to an adjusted net loss of \$3.2 million for the period from inception to September 30, 2010. The change in adjusted net income (loss) for 2011, compared to 2010, was primarily attributable to the acquisition and lease of additional aircraft.

Adjusted net income is a measure of financial and operational performance that is not defined by GAAP. See note 1 under the Results of Operations table above for a discussion of adjusted net income as a non-GAAP measure and a reconciliation of this measure to net income.

### **Adjusted EBITDA**

We recorded adjusted EBITDA of \$188.0 million for the nine-month period ended September 30, 2011 compared to \$6.2 million for the period from inception to September 30, 2010. The change in adjusted EBITDA for 2011, compared to 2010, was primarily attributable to the acquisition and lease of additional aircraft.

Adjusted EBITDA is a measure of financial and operational performance that is not defined by GAAP. See note 2 under the Results of Operations table above for a discussion of adjusted EBITDA as a non-GAAP measure and a reconciliation of this measure to net income.

### **Off-Balance Sheet Arrangements**

We have not established any unconsolidated entities for the purpose of facilitating off-balance sheet arrangements or for other contractually narrow or limited purposes. We have, however, from time to time established subsidiaries and created partnership arrangements or trusts for the purpose of leasing aircraft or facilitating borrowing arrangements.

### **Critical Accounting Policies**

The Company's critical accounting policies reflecting management's estimates and judgments are described in our final prospectus, in connection with our shelf registration filed with the Securities and Exchange Commission on September 6, 2011 pursuant to Rule 424(b).

### **Item 3. Quantitative and Qualitative Disclosures About Market Risk**

Market risk represents the risk of changes in value of a financial instrument, caused by fluctuations in interest rates and foreign exchange rates. Changes in these factors could cause fluctuations in our results of operations and cash flows. We are exposed to the market risks described below.



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### **Interest Rate Risk**

The nature of our business exposes us to market risk arising from changes in interest rates. Changes, both increases and decreases, in our cost of borrowing, as reflected in our composite interest rate, directly impact our net income. Our lease rental stream is generally fixed over the life of our leases, whereas we have used floating-rate debt to finance a significant portion of our aircraft acquisitions. As of September 30, 2011, we had \$1.4 billion in floating-rate debt. As of December 31, 2010, we had \$898.9 million in floating-rate debt. If interest rates increase, we would be obligated to make higher interest payments to our lenders. If we incur significant fixed-rate debt in the future, increased interest rates prevailing in the market at the time of the incurrence of such debt would also increase our interest expense. If our composite rate were to increase by 1.0%, we would expect to incur additional interest expense on our existing indebtedness as of September 30, 2011 and December 31, 2010 of approximately \$14.0 million and \$9.0 million, respectively, each on an annualized basis, which would put downward pressure on our operating margins. The increase in additional interest expense the Company would incur is primarily due to an increase in total floating rate debt outstanding as of September 30, 2011 compared to December 31, 2010.

### **Foreign Exchange Rate Risk**

The Company attempts to minimize currency and exchange risks by entering into aircraft purchase agreements and a majority of lease agreements and debt agreements with U.S. dollars as the designated payment currency. Thus, most of our revenue and expenses are denominated in U.S. dollars. As of September 30, 2011 and December 31, 2010, 3.0% and 3.7% respectively, of our lease revenues were denominated in Euros. The increase in lease revenues denominated in Euros is primarily due to the full impact on rental revenue of aircraft acquired in prior periods. As our principal currency is the U.S. dollar, a continuing weakness in the U.S. dollar as compared to other major currencies should not have a significant impact on our future operating results.

## **Item 4. Controls and Procedures**

### **Evaluation of Disclosure Controls and Procedures**

We maintain disclosure controls and procedures that are designed to ensure that information required to be disclosed in our filings under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized and reported within the periods specified in the rules and forms of the Securities and Exchange Commission, and such information is accumulated and communicated to our management, including the Chief Executive Officer and Chief Financial Officer (collectively, the Certifying Officers), as appropriate, to allow timely decisions regarding required disclosure. Our management, including the Certifying Officers, recognizes that any set of controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives.

We have evaluated, under the supervision and with the participation of management, including the Certifying Officers, the effectiveness of our disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934, as amended, as of September 30, 2011. Based on that evaluation, our Certifying Officers have concluded that our disclosure controls and procedures were effective at the reasonable assurance level at September 30, 2011.

### **Changes in Internal Control Over Financial Reporting**

During the third quarter of 2011, the Company implemented a new general ledger accounting system, enhancing our internal control over financial reporting. The Company made no other changes to internal control over financial reporting during the three months ended September 30, 2011, that have materially affected, or are reasonably likely to materially affect, our internal controls over financial reporting.

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### **PART II. OTHER INFORMATION**

#### **Item 1. Legal Proceedings**

From time to time, we may be involved in litigation and claims incidental to the conduct of our business in the ordinary course. Our industry is also subject to scrutiny by government regulators, which could result in enforcement proceedings or litigation related to regulatory compliance matters. We are not presently a party to any enforcement proceedings, litigation related to regulatory compliance matters, or any other type of litigation matters. We maintain insurance policies in amounts and with the coverage and deductibles we believe are adequate, based on the nature and risks of our business, historical experience and industry standards.

#### **Item 1A. Risk Factors**

There are no material changes to the risk factors disclosed in our final prospectus in connection with our shelf registration filed with the Securities and Exchange Commission on September 6, 2011 pursuant to Rule 424(b).

#### **Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

##### **(b) Use of Proceeds from Registered Securities**

Our initial public offering of Class A Common Stock was effected through a Registration Statement on Form S-1 (File No. 333-171734) that was declared effective by the Securities and Exchange Commission on April 8, 2011, which registered an aggregate of 34,825,470 shares of our Class A Common Stock, including 4,542,450 shares of our Class A Common Stock related to the exercise of the underwriters' over-allotment option. On April 25, 2011, we sold 34,825,470 shares of Class A Common Stock at an initial public offering price of \$26.50 per share, for aggregate gross proceeds of approximately \$922.9 million. Such sale included all 4,542,450 shares subject to the underwriters' over-allotment option. Accordingly, the offering was completed on April 25, 2011.

The co-managing underwriters of the offering were J.P. Morgan Securities LLC and Credit Suisse Securities (USA) LLC.

In connection with our initial public offering, we paid underwriting discounts and commissions to the underwriters totaling approximately \$50.8 million in connection with the offering. In addition, we incurred expenses reasonably estimated to be approximately \$4.7 million in connection with the offering, which when added to the underwriting discounts paid by us, amount to total expenses of approximately \$55.5 million. Thus, the net offering proceeds to us, after deducting underwriting discounts and offering expenses, were approximately \$867.4 million. Approximately \$0.9 million of such underwriting discounts and commissions were paid to SG Americas Securities, LLC. Michel M.R.G. Péretié, a member of the board of directors of the Company, is the Chief Executive Officer of Société Générale Corporate & Investment Banking, an affiliate of SG Americas Securities, LLC.

There are no material changes in the use of proceeds from our initial public offering as described in our final prospectus filed with the Securities and Exchange Commission on April 19, 2011 pursuant to Rule 424(b). From the effective date of the registration statement for our initial public offering to September 30, 2011, the Company used approximately \$863.7 million of net offering proceeds for the acquisition of flight equipment. No such payments were direct or indirect payments to directors, officers, general partners of the Company or their associates, to persons owning ten percent or more of any class of equity securities of the Company or to affiliates of the Company.

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**Item 6. Exhibits**

31.1	Certification of the Chairman and Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2	Certification of the Senior Vice President and Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32.1	Certification of the Chairman and Chief Executive Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32.2	Certification of the Senior Vice President and Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
101.INS*	XBRL Instance Document
101.SCH*	XBRL Taxonomy Extension Schema
101.CAL*	XBRL Taxonomy Extension Calculation Linkbase
101.DEF*	XBRL Taxonomy Extension Definition Linkbase
101.LAB*	XBRL Taxonomy Extension Label Linkbase
101.PRE*	XBRL Taxonomy Extension Presentation Linkbase

\* Pursuant to Rule 406T of Regulation S-T, this interactive data file is deemed not filed or part of a registration statement or prospectus for purposes of sections 11 or 12 of the Securities Act of 1933, as amended, is deemed not filed for purposes of section 18 of the Securities Exchange Act of 1934, as amended, and otherwise is not subject to liability under those sections.

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

AIR LEASE CORPORATION

November 10, 2011

/s/ John L. Plueger  
John L. Plueger  
President and Chief Operating Officer

November 10, 2011

/s/ James C. Clarke  
James C. Clarke  
Senior Vice President and Chief Financial Officer  
  
(Principal Financial Officer)

November 10, 2011

/s/ Gregory B. Willis  
Gregory B. Willis  
Vice President and Chief Accounting Officer  
  
(Principal Accounting Officer)

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INDEX TO EXHIBITS

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\* Pursuant to Rule 406T of Regulation S-T, this interactive data file is deemed not filed or part of a registration statement or prospectus for purposes of sections 11 or 12 of the Securities Act of 1933, as amended, is deemed not filed for purposes of section 18 of the Securities Exchange Act of 1934, as amended, and otherwise is not subject to liability under those sections.

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**EXHIBIT 31.1**

**CERTIFICATION OF THE CHAIRMAN AND CHIEF EXECUTIVE OFFICER**

**PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002**

I, Steven F. Udvar-Házy, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Air Lease Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - c) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 10, 2011

/s/ Steven F. Udvar-Házy  
Steven F. Udvar-Házy  
Chairman and Chief Executive Officer

(Principal Executive Officer)

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**EXHIBIT 31.2**

**CERTIFICATION OF THE SENIOR VICE PRESIDENT AND CHIEF FINANCIAL OFFICER**

**PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002**

I, James C. Clarke, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Air Lease Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - c) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 10, 2011

/s/ James C. Clarke  
James C. Clarke  
Senior Vice President and Chief Financial Officer

(Principal Financial Officer)

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**EXHIBIT 32.1**

**CERTIFICATION OF THE CHAIRMAN AND CHIEF EXECUTIVE OFFICER PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report of Air Lease Corporation (the Company) on Form 10-Q for the period ended September 30, 2011 (the Report), I, Steven F. Udvar-Házy, Chairman and Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. section 1350, as adopted pursuant to section 906 of the Sarbanes-Oxley Act of 2002, that to the best of my knowledge:

- (i) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (ii) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: November 10, 2011

/s/ Steven F. Udvar-Házy  
Steven F. Udvar-Házy

Chairman and Chief Executive Officer

(Principal Executive Officer)



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**EXHIBIT 32.2**

**CERTIFICATION OF THE SENIOR VICE PRESIDENT AND CHIEF FINANCIAL OFFICER PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report of Air Lease Corporation (the Company) on Form 10-Q for the period ended September 30, 2011 (the Report), I, James C. Clarke, Senior Vice President and Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. section 1350, as adopted pursuant to section 906 of the Sarbanes-Oxley Act of 2002, that to the best of my knowledge:

- (i) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (ii) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: November 10, 2011

/s/ James C. Clarke  
James C. Clarke

Senior Vice President and Chief Financial Officer

(Principal Financial Officer)