## J\&J SNACK FOODS CORP

Form 10-Q
April 23, 2012

## UNITED STATES

# SECURITIES AND EXCHANGE COMMISSION 

Washington, D.C. 20549
FORM 10-Q
(Mark One)
X Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
For the period ended March 24, 2012
or
Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
Commission File Number: 0 -14616
$\mathrm{J} \& \mathrm{~J}$ SNACK FOODS CORP.
(Exact name of registrant as specified in its charter)
New Jersey
(State or other jurisdiction of incorporation or organization)

6000 Central Highway, Pennsauken, NJ 08109
(Address of principal executive offices)
Telephone (856) 665-9533

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.
X Yes

No
Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T ( $\$ 232.405$ of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).
X Yes
No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer," "non-accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large Accelerated filer (X )
Non-accelerated filer ( )
(Do not check if a smaller reporting company)
Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes X

No
As April 16, 2012, there were 18,861,445 shares of the Registrant's Common Stock outstanding.

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## I. FINANCIAL INFORMATION

Item 1. Consolidated Financial Statements

J \& J SNACK FOODS CORP. AND SUBSIDIARIES
CONSOLIDATED BALANCE SHEETS
(in thousands)
ASSETS

|  | $\begin{gathered} \text { March } 24, \\ 2012 \\ \text { (Unaudited) } \end{gathered}$ | September 24, 2011 |
| :---: | :---: | :---: |
| Current assets |  |  |
| Cash and cash equivalents | \$91,668 | \$87,479 |
| Marketable securities held to maturity | 2,454 | 25,506 |
| Accounts receivable, net | 73,165 | 75,000 |
| Inventories, net | 68,610 | 63,461 |
| Prepaid expenses and other | 3,924 | 4,196 |
| Deferred income taxes | 3,632 | 4,208 |
|  | 243,453 | 259,850 |
|  |  |  |
| Property, plant and equipment, at cost |  |  |
| Land | 2,496 | 2,496 |
| Buildings | 24,821 | 15,766 |
| Plant machinery and equipment | 162,858 | 158,408 |
| Marketing equipment | 229,404 | 223,490 |
| Transportation equipment | 4,504 | 4,264 |
| Office equipment | 14,385 | 13,650 |
| Improvements | 22,068 | 21,054 |
| Construction in progress | 4,570 | 7,728 |
|  | 465,106 | 446,856 |
|  |  |  |
| Less accumulated depreciation and amortization | 332,147 | 322,206 |
|  |  |  |
|  | 132,959 | 124,650 |
|  |  |  |
| Other assets |  |  |
| Goodwill | 70,070 | 70,070 |
| Other intangible assets, net | 50,259 | 52,005 |
| Marketable securities held to maturity | 67,479 | 42,000 |
| Other | 2,768 | 2,241 |
|  | 190,576 | 166,316 |
|  | \$566,988 | \$550,816 |

See accompanying notes to the consolidated financial statements

## J \& J SNACK FOODS CORP. AND SUBSIDIARIES <br> CONSOLIDATED BALANCE SHEETS <br> (in thousands)

LIABILITIES AND STOCKHOLDERS' EQUITY

|  | March 24, 2012 <br> (Unaudited) | $\begin{gathered} \text { September } 24, \\ 2011 \end{gathered}$ |
| :---: | :---: | :---: |
| Current liabilities |  |  |
| Current obligations under capital leases | \$287 | \$278 |
| Accounts payable | 59,527 | 55,918 |
| Accrued liabilities | 4,271 | 4,593 |
| Accrued compensation expense | 10,161 | 12,859 |
| Dividends payable | 2,452 | 2,200 |
|  | 76,698 | 75,848 |
|  |  |  |
| Long-term obligations under capital leases | 375 | 523 |
| Deferred income taxes | 41,064 | 41,050 |
| Other long-term liabilities | 945 | 1,007 |
|  | 42,384 | 42,580 |
|  |  |  |
| Stockholders' equity |  |  |
| Capital stock |  |  |
| Preferred, \$1 par value; authorized, 10,000 shares; none issued | - | - |
| Common, no par value; authorized 50,000 shares; issued and outstanding, 18,861 and 18,727 shares, respectively | 48,743 | 45,017 |
| Accumulated other comprehensive loss | (3,139 ) | (3,914 |
| Retained earnings | 402,302 | 391,285 |
|  | 447,906 | 432,388 |
|  | \$566,988 | \$550,816 |

See accompanying notes to the consolidated financial statements

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J \& J SNACK FOODS CORP. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF EARNINGS (Unaudited)<br>(in thousands, except per share amounts)

|  | Three months ended |  | Six months ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { March } 24, \\ 2012 \end{gathered}$ | $\begin{gathered} \text { March 26, } \\ 2011 \end{gathered}$ | $\begin{gathered} \text { March 24, } \\ 2012 \end{gathered}$ | $\begin{gathered} \text { March 26, } \\ 2011 \end{gathered}$ |
| Net Sales | \$ 189,554 | \$162,731 | \$362,240 | \$318,363 |
| Cost of goods sold(1) | 135,567 | 113,709 | 261,847 | 223,240 |
| Gross Profit | 53,987 | 49,022 | 100,393 | 95,123 |
| Operating expenses |  |  |  |  |
| Marketing (2) | 17,404 | 16,260 | 35,063 | 32,942 |
| Distribution (3) | 14,212 | 12,808 | 28,431 | 25,672 |
| Administrative (4) | 6,219 | 5,907 | 12,285 | 11,535 |
| Other general (income) expense | (121 | 93 | (122 ) | 47 |
|  | 37,714 | 35,068 | 75,657 | 70,196 |
| Operating Income | 16,273 | 13,954 | 24,736 | 24,927 |
| Other income (expense) |  |  |  |  |
| Investment income | 380 | 207 | 735 | 443 |
| Interest expense \& other | (4 | (36 | (43 ) | (72 |
| Earnings before income taxes | 16,649 | 14,125 | 25,428 | 25,298 |
| Income taxes | 6,226 | 5,466 | 9,520 | 9,545 |
| NET EARNINGS | \$ 10,423 | \$8,659 | \$15,908 | \$15,753 |
| Earnings per diluted share | \$0.55 | \$0.46 | \$0.84 | \$0.84 |
| Weighted average number of diluted shares | 18,930 | 18,767 | 18,902 | 18,734 |
| Earnings per basic share | \$0.55 | \$0.46 | \$0.84 | \$0.85 |
| Weighted average number of basic shares | 18,858 | 18,638 | 18,832 | 18,608 |

(1) Includes share-based compensation expense of $\$ 59$ and $\$ 123$ for the three months and six months ended March 24, 2012, respectively and $\$ 29$ and $\$ 81$ for the three and six months ended March 26, 2011, respectively.
(2) Includes share-based compensation expense of $\$ 89$ and $\$ 184$ for the three months and six months ended March 24, 2012, respectively and $\$ 65$ and $\$ 179$ for the three and six months ended March 26, 2011, respectively.
(3) Includes share-based compensation expense of $\$ 6$ and $\$ 12$ for the three months and six months ended March 24, 2012, respectively and $\$ 4$ and $\$ 10$ for the three and six months ended March 26, 2011, respectively.
(4) Includes share-based compensation expense of $\$ 121$ and $\$ 250$ for the three months and six months ended March 24,2012 , respectively and $\$ 135$ and $\$ 241$ for the three and six months ended March 26, 2011, respectively.

See accompanying notes to the consolidated financial statements

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## J \& J SNACK FOODS CORP. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF CASH FLOWS
(Unaudited) (in thousands)

|  | Six months ended March 24, 2012 |  | $\begin{gathered} \text { March } 26, \\ 2011 \end{gathered}$ |
| :---: | :---: | :---: | :---: |
| Operating activities: |  |  |  |
| Net earnings | \$15,908 |  | \$15,753 |
| Adjustments to reconcile net earnings to net cash provided by operating activities: |  |  |  |
| Depreciation of fixed assets | 12,712 |  | 12,362 |
| Amortization of intangibles and deferred costs | 2,393 |  | 2,779 |
| Share-based compensation | 569 |  | 511 |
| Deferred income taxes | (74 | ) | (36 ) |
| Other | (109 | ) | 6 |
| Changes in assets and liabilities net of effects from purchase of companies |  |  |  |
| Decrease in accounts receivable | 2,114 |  | 5,504 |
| Increase in inventories | (5,467 | ) | (6,739 ) |
| Decrease in prepaid expenses | 279 |  | 3,291 |
| Increase (decrease) in accounts payable and accrued liabilities | 1,733 |  | (3,969 ) |
| Net cash provided by operating activities | 30,058 |  | 29,462 |
| Investing activities: |  |  |  |
| Purchases of property, plant and equipment | (21,071 | ) | (10,617 ) |
| Purchases of marketable securities | (62,450 | ) | (20,293 ) |
| Proceeds from redemption of marketable securities | 60,023 |  | 25,525 |
| Proceeds from disposal of property and equipment | 404 |  | 161 |
| Other | (926 | ) | (514 ) |
| Net cash used in investing activities | (24,020 | ) | (5,738 ) |
| Financing activities: |  |  |  |
| Proceeds from issuance of stock | 2,471 |  | 2,100 |
| Payments on capitalized lease obligations | (139 | ) | (120 ) |
| Payment of cash dividend | (4,640 | ) | $(4,164)$ |
| Net cash used in financing activities | (2,308 | ) | (2,184 ) |
| Effect of exchange rate on cash and cash equivalents | 459 |  | 231 |
| Net increase in cash and cash equivalents | 4,189 |  | 21,771 |
| Cash and cash equivalents at beginning of period | 87,479 |  | 74,665 |
| Cash and cash equivalents at end of period | \$91,668 |  | \$96,436 |

See accompanying notes to the consolidated financial statements.

## J \& J SNACK FOODS CORP. AND SUBSIDIARIES NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS <br> (unaudited)

Note In the opinion of management, the accompanying unaudited consolidated financial statements contain all 1 adjustments (consisting of only normal recurring adjustments) necessary to present fairly the financial position and the results of operations and cash flows. Certain prior year amounts have been reclassified to conform to the current period presentation. These reclassifications had no effect on reported net earnings.

The results of operations for the three months and six months ended March 24, 2012 and March 26, 2011 are not necessarily indicative of results for the full year. Sales of our frozen beverages and frozen juice bars and ices are generally higher in the third and fourth quarters due to warmer weather.

While we believe that the disclosures presented are adequate to make the information not misleading, it is suggested that these consolidated financial statements be read in conjunction with the consolidated financial statements and the notes included in the Company's Annual Report on Form 10-K for the fiscal year ended September 24, 2011.

Note We recognize revenue from our products when the products are shipped to our customers. Repair and
2 maintenance equipment service revenue is recorded when it is performed provided the customer terms are that the customer is to be charged on a time and material basis or on a straight-line basis over the term of the contract when the customer has signed a service contract. Revenue is recognized only where persuasive evidence of an arrangement exists, our price is fixed or estimable and collectability is reasonably assured. We record offsets to revenue for allowances, end-user pricing adjustments, trade spending, coupon redemption costs and returned product. Customers generally do not have the right to return product unless it is damaged or defective. We provide an allowance for doubtful receivables after taking into consideration historical experience and other factors. The allowance for doubtful receivables was $\$ 623,000$ and $\$ 653,000$ at March 24, 2012 and September 24, 2011, respectively.

Note Depreciation of equipment and buildings is provided for by the straight-line method over the assets' estimated 3 useful lives. Amortization of improvements is provided for by the straight-line method over the term of the lease or the assets' estimated useful lives, whichever is shorter. Licenses and rights, customer relationships and non compete agreements arising from acquisitions are amortized by the straight-line method over periods ranging from 3 to 20 years. Depreciation expense was $\$ 6,355,000$ and $\$ 6,116,000$ for the three months ended March 24, 2012 and March 26, 2011, respectively, and for the six months ended March 24, 2012 and March 26, 2011 was $\$ 12,712,000$ and $\$ 12,362,000$, respectively.

Note Basic earnings per common share (EPS) excludes dilution and is computed by dividing income available to 4 common shareholders by the weighted average common shares outstanding during the period. Diluted EPS takes into consideration the potential dilution that could occur if securities (stock options) or other contracts to issue common stock were exercised and converted into common stock. Our calculation of EPS is as follows:

|  | Three Months Ended March 24, 2012 |  |
| :--- | :---: | :---: | :---: |
| Income |  |  |
| (Numerator) |  |  | \(\left.\begin{array}{c}Shares <br>


(Denominator)\end{array}\right)\)| Per Share |
| :---: |
| Amount |

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Note 5 Our calculation of comprehensive income is as follows:

|  | Three months ended |  | Six months ended |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| March 24, | March 26, | March 24, | March 26, |  |
|  | 2012 <br> (in thousands) | 2011 | 2012 | 2011 |
|  |  |  |  |  |
| Net Earnings | $\$ 10,423$ | $\$ 8,659$ | $\$ 15,908$ | $\$ 15,753$ |
| Foreign currency translation adjustment | 931 | 433 | 775 | 481 |
| Comprehensive income | $\$ 11,354$ | $\$ 9,092$ | $\$ 16,683$ | $\$ 16,234$ |

Note At March 24, 2012, the Company has three stock-based employee compensation plans. Share-based 6 compensation was recognized as follows:

| Three months ended | Six months ended |  |  |
| :--- | :---: | :---: | :---: |
| March 24, | March 26, | March 24, | March 26, |
| 2012 | 2011 | 2012 | 2011 |
| (in thousands, except per share amounts) |  |  |  |


| Stock Options | $\$ 198$ | $\$ 92$ | $\$ 293$ | $\$ 100$ |
| :--- | :---: | :---: | :---: | :---: |
| Stock purchase plan | 37 | 34 | 102 | 132 |
| Deferred stock issued to outside directors | - | 46 | - | 46 |
|  | $\$ 235$ | $\$ 172$ | $\$ 395$ | $\$ 278$ |
| Per diluted share | $\$ 0.01$ | $\$ 0.01$ | $\$ 0.02$ | $\$ 0.01$ |
| The above compensation is net of tax benefits | $\$ 40$ | $\$ 61$ | $\$ 174$ | $\$ 233$ |

The Company anticipates that share-based compensation will not exceed $\$ 900,000$ net of tax benefits, or approximately
$\$ .05$ per share for the fiscal year ending September 29, 2012.
The fair value of each option grant is estimated on the date of grant using the Black-Scholes options-pricing model with the following weighted average assumptions used for grants in fiscal 2012 first six months: expected volatility of $28 \%$; risk-free interest rate of $1.14 \%$; dividend rate of $1.0 \%$ and expected lives ranging between 5 and 10 years.

During the 2012 six month period, the Company granted 1,500 stock options. The weighted-average grant date fair value of these options was $\$ 11.62$. The Company did not grant any options in the 2011 six-month period.

Expected volatility is based on the historical volatility of the price of our common shares over the past 52 months for 5 year options and 10 years for 10 year options. We use historical information to estimate expected life and forfeitures within the valuation model. The expected term of awards represents the period of time that options granted are expected to be outstanding. The risk-free rate for periods within the expected life of the option is based on the U.S. Treasury yield curve in effect at the time of grant. Compensation cost is recognized using a straight-line method over the vesting or service period and is net of estimated forfeitures.

Note We account for our income taxes under the liability method. Under the liability method, deferred tax assets and 7 liabilities are determined based on the difference between the financial statement and tax bases of assets and liabilities as measured by the enacted tax rates that will be in effect when these differences reverse. Deferred tax expense is the result of changes in deferred tax assets and liabilities.

Additionally, we recognize a liability for income taxes and associated penalties and interest for tax positions taken or expected to be taken in a tax return which are more likely than not to be overturned by taxing authorities ("uncertain tax positions"). We have not recognized a tax benefit in our financial statements for these uncertain tax positions.

The total amount of gross unrecognized tax benefits is $\$ 930,000$ and $\$ 973,000$ on March 24, 2012 and September 24, 2011, respectively, all of which would impact our effective tax rate over time, if recognized. We recognize interest and penalties related to income tax matters as a part of the provision for income taxes. As of March 24, 2012 and September 24, 2011, respectively, the Company has $\$ 331,000$ and $\$ 335,000$ of accrued interest and penalties.

In addition to our federal tax return and tax returns for Mexico and Canada, we file tax returns in all states that have a corporate income tax with virtually all open for examination for three to four years.

Note In January 2010, the FASB issued guidance that amends existing disclosure requirements of fair value 8 measurements adding required disclosures about items transferring into and out of Levels 1 and 2 in the fair value hierarchy; adding separate disclosures about purchases, sales, issuances, and settlements relative to Level 3 measurements; and clarifying, among other things, the existing fair value disclosures about the level of disaggregation. This guidance was effective for our fiscal year beginning September 26, 2010, except for the requirement to provide Level 3 activity of purchases, sales, issuances, and settlements on a gross basis, which was effective for our fiscal year beginning September 25, 2011. Since this standard impacts disclosure requirements only, its adoption has not had any impact on the Company's consolidated results of operations or financial condition.

In December 2010, the FASB issued guidance which requires that if a company presents comparative financial statements to include business combinations, the company should disclose revenue and earnings of the combined entity as though the business combination(s) that occurred during the current year had occurred as of the beginning of the comparable prior annual reporting period only. This guidance also expands the supplemental pro forma adjustments to include a description of the nature and amount of material, nonrecurring pro forma adjustments directly attributable to the business combination included in the reported pro forma revenue and earnings. This guidance is effective for our fiscal year beginning September 25, 2011. The adoption of this guidance has not had a material impact on the Company's financial position, results of operations or cash flows.

In May 2011, the FASB issued guidance which amends current fair value measurement and disclosure guidance to include increased transparency around valuation inputs and investment categorization. This guidance results in common principles and requirements for measuring fair value and for disclosing information about fair value measurements. This guidance was effective for our second quarter of fiscal year 2012, and its adoption did not have a material impact on our financial statements.

In June 2011, the FASB issued guidance which gives us the option to present the total of comprehensive income, the components of net income, and the components of other comprehensive income either in a single continuous statement of comprehensive income or in two separate but consecutive statements. In both options, we are required to present each component of other comprehensive income along with a total for other comprehensive income, and a total amount for comprehensive income. This guidance eliminates the option to present the components of other comprehensive income as part of the statement of changes in stockholders' equity. The amendments in this guidance do not change the items that must be reported in other comprehensive income or when an item of other comprehensive income must be reclassified to net income. This guidance will be effective for our fiscal year 2013 and is not expected to have a material impact on our financial statements.

In December 2010, the FASB issued guidance related to goodwill impairment testing for reporting entities with a zero or negative carrying amount. Under the amended guidance, we must consider whether it is more likely than not that a goodwill impairment exists for reporting units with a zero or negative carrying amount. If it is more likely than not that a goodwill impairment exists, the second step of the goodwill impairment test must be performed to measure the amount of the goodwill impairment loss, if any. This guidance is effective for our fiscal year 2012 and has not had a material impact on our financial statements.

Note 9 Inventories consist of the following:

|  | March 24, <br> 2012 <br> (unaudited) <br> (in thousands) | September 24, <br> 2011 |
| :--- | :---: | :---: |
| Finished goods | $\$ 32,886$ | $\$ 28,770$ |
| Raw Materials | 13,965 | 13,160 |
| Packaging materials | 5,869 | 5,791 |
| Equipment parts \& other | 15,890 | 15,740 |

Note 10 We principally sell our products to the food service and retail supermarket industries. Sales and results of our frozen beverages business are monitored separately from the balance of our food service business because of different distribution and capital requirements. We maintain separate and discrete financial information for the three operating segments mentioned above which is available to our Chief Operating Decision Makers.

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We have applied no aggregation criteria to any of these operating segments in order to determine reportable segments. Our three reportable segments are Food Service, Retail Supermarkets and Frozen Beverages. All inter-segment net sales and expenses have been eliminated in computing net sales and operating income (loss). These segments are described below.

## Food Service

The primary products sold by the food service group are soft pretzels, frozen juice treats and desserts, churros, dough enrobed handheld products and baked goods. Our customers in the food service industry include snack bars and food stands in chain, department and discount stores; malls and shopping centers; fast food outlets; stadiums and sports arenas; leisure and theme parks; convenience stores; movie theatres; warehouse club stores; schools, colleges and other institutions. Within the food service industry, our products are purchased by the consumer primarily for consumption at the point-of-sale.

## Retail Supermarkets

The primary products sold by the retail supermarket segment are soft pretzel products - including SUPERPRETZEL, frozen juice treats and desserts including LUIGI'S Real Italian Ice, MINUTE MAID Juice Bars and Soft Frozen Lemonade, WHOLE FRUIT frozen fruit bars, WHOLE FRUIT Sorbet, ICEE Squeeze-Up Tubes, dough enrobed handheld products and TIO PEPE'S Churros. Within the retail supermarket channel, our frozen and prepackaged products are purchased by the consumer for consumption at home.

## Frozen Beverages

We sell frozen beverages and related products to the food service industry primarily under the names ICEE, SLUSH PUPPIE, PARROT ICE and ARCTIC BLAST in the United States, Mexico and Canada. We also provide repair and maintenance service to customers for customers' owned equipment.

The Chief Operating Decision Maker for Food Service and Retail Supermarkets and the Chief Operating Decision Maker for Frozen Beverages monthly review detailed operating income statements and sales reports in order to assess performance and allocate resources to each individual segment. In addition, the Chief Operating Decision Makers review and evaluate depreciation, capital spending and assets of each segment on a quarterly basis to monitor cash flow and asset needs of each segment. Information regarding the operations in these three reportable segments is as follows:

|  | Three months ended |  | Six months ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { March 24, } \\ 2012 \end{gathered}$ | $\begin{aligned} & \text { March 26, } \\ & 2011 \\ & \text { (in thousands) } \\ & \text { (unaudited) } \end{aligned}$ | $\begin{gathered} \text { March 24, } \\ 2012 \end{gathered}$ | $\begin{gathered} \text { March } 26, \\ 2011 \end{gathered}$ |
| Sales to External Customers: |  |  |  |  |
| Food Service |  |  |  |  |
| Soft pretzels | \$27,396 | \$25,272 | \$53,013 | \$49,656 |
| Frozen juices and ices | 11,574 | 11,086 | 19,426 | 18,728 |
| Churros | 11,547 | 10,165 | 21,933 | 20,254 |
| Handhelds | 7,579 | - | 13,993 | - |
| Bakery | 64,364 | 56,917 | 125,184 | 115,129 |
| Other | 1,864 | 4,373 | 3,844 | 9,331 |
|  | \$ 124,324 | \$ 107,813 | \$237,393 | \$213,098 |
|  |  |  |  |  |
| Retail Supermarket |  |  |  |  |
| Soft pretzels | \$8,473 | \$8,613 | \$ 16,607 | \$ 16,448 |
| Frozen juices and ices | 9,495 | 8,975 | 16,575 | 15,476 |
| Handhelds | 5,787 | - | 11,668 | - |
| Coupon redemption | (569 | (627 ) | (1,326 ) | (1,324 |
| Other | 248 | 227 | 744 | 710 |
|  | \$23,434 | \$ 17,188 | \$44,268 | \$31,310 |
|  |  |  |  |  |
| Frozen Beverages |  |  |  |  |
| Beverages | \$26,397 | \$24,842 | \$50,378 | \$48,529 |
| Repair and maintenance service | 11,946 | 9,940 | 23,489 | 19,753 |
| Machines sales | 3,022 | 2,394 | 5,935 | 4,741 |
| Other | 431 | 554 | 777 | 932 |
|  | \$41,796 | \$37,730 | \$80,579 | \$73,955 |
|  |  |  |  |  |
| Consolidated Sales | \$ 189,554 | \$ 162,731 | \$362,240 | \$318,363 |
|  |  |  |  |  |
| Depreciation and Amortization: |  |  |  |  |
| Food Service | \$4,204 | \$4,176 | \$8,404 | \$8,503 |
| Retail Supermarket | 5 | - | 10 | - |
| Frozen Beverages | 3,326 | 3,308 | 6,691 | 6,638 |
|  | \$7,535 | \$7,484 | \$15,105 | \$15,141 |
|  |  |  |  |  |
| Operating Income (loss): |  |  |  |  |
| Food Service | \$ 12,748 | \$ 11,777 | \$20,002 | \$22,920 |
| Retail Supermarket | 1,658 | 2,081 | 3,482 | 4,132 |
| Frozen Beverages | 1,867 | 96 | 1,252 | (2,125 |

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\$ 16,273 \quad \$ 13,954 \quad \$ 24,736 \quad \$ 24,927
$$

Capital Expenditures:

| Food Service | $\$ 6,579$ | $\$ 2,588$ | $\$ 12,892$ | $\$ 5,227$ |
| :--- | :---: | :---: | :---: | :---: |
| Retail Supermarket | - | - | - | - |
| Frozen Beverages | 5,623 | 2,900 | 8,179 | 5,390 |
|  | $\$ 12,202$ | $\$ 5,488$ | $\$ 21,071$ | $\$ 10,617$ |
| Assets: |  |  |  |  |
| Food Service | $\$ 422,513$ | $\$ 357,669$ | $\$ 422,513$ | $\$ 357,669$ |
| Retail Supermarket | 4,087 | 2,731 | 4,087 | 2,731 |
| Frozen Beverages | 140,388 | 134,238 | 140,388 | 134,238 |
|  | $\$ 566,988$ | $\$ 494,638$ | $\$ 566,988$ | $\$ 494,638$ |

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Note Our three reporting units, which are also reportable segments, are Food Service, Retail Supermarkets and 11 Frozen Beverages.

The carrying amounts of acquired intangible assets for the Food Service, Retail Supermarkets and Frozen Beverage segments as of March 24, 2012 and September 24, 2011 are as follows:


Amortized intangible assets are being amortized by the straight-line method over periods ranging from 3 to 20 years and amortization expense is reflected throughout operating expenses. Intangible assets of $\$ 500,000$ were acquired in the retail supermarkets segments in the six months ended March 24, 2012. Aggregate amortization expense of intangible assets for the three months ended March 24, 2012 and March 26, 2011 was $\$ 1,114,000$ and $\$ 1,256,000$, respectively and for the six months ended March 24, 2012 and March 26, 2011 was $\$ 2,246,000$ and $\$ 2,549,000$, respectively.

Estimated amortization expense for the next five fiscal years is approximately \$4,500,000 in 2012, \$4,400,000 in 2013 and 2014, $\$ 4,300,000$ in 2015 and $\$ 4,100,000$ in 2016. The weighted average amortization period of the intangible assets is 10.1 years.

## Goodwill

The carrying amounts of goodwill for the Food Service, Retail Supermarket and Frozen Beverage segments are as follows:

|  | Food <br> Service <br> (in thousands) | Retail <br> Supermarket | Frozen <br> Beverages | Total |
| :--- | :--- | :--- | :--- | :--- |
| Balance at March 24, 2012 | $\$ 34,130$ | $\$-$ | $\$ 35,940$ | $\$ 70,070$ |

There were no changes in the carrying amounts of goodwill for the three months ended March 24, 2012.
Note We have classified our investment securities as marketable securities held to maturity. The FASB defines fair 12 value as the price that would be received from selling an asset or paid to transfer a liability in an orderly transaction between market participants. As such, fair value is a market-based measurement that should be determined based on assumptions that market participants would use in pricing an asset or liability. As a basis for considering such assumptions, the FASB has established three levels of inputs that may be used to measure fair value:

Level 1 Observable input such as quoted prices in active markets for identical assets or liabilities;
Level 2 Observable inputs, other than Level 1 inputs in active markets, that are observable either directly or indirectly; and

Level 3 Unobservable inputs for which there is little or no market data, which require the reporting entity to develop its own assumptions.

We have concluded that the carrying value of certificates of deposit placed through the Certificate of Deposit Account Registry Service equals fair market value. Other marketable securities held to maturity values are derived solely from level 1 inputs.

The amortized cost, unrealized gains and losses, and fair market values of our investment securities held to maturity at March 24, 2012 are summarized as follows:

|  | Amortized Cost | Gross <br> Unrealized <br> Gains <br> (in thousands) | Gross <br> Unrealized Losses | Fair <br> Market Value |
| :---: | :---: | :---: | :---: | :---: |
| US Government Agency Debt | \$67,479 | \$17 | \$331 | \$67,165 |
| Certificate of Deposit | 2,454 | - | - | 2,454 |
|  | \$69,933 | \$ 17 | \$331 | \$69,619 |

All of the certificates of deposit are within the FDIC limits for insurance coverage. Included in the certificates of deposit are $\$ 1.2$ million pledged as collateral to a municipal sewer district.

The amortized cost, unrealized gains and losses, and fair market values of our investment securities held to maturity at September 24, 2011 are summarized as follows:

|  | Amortized <br> Cost | Gross <br> Unrealized <br> Gains <br> (in thousands) | Gross <br> Unrealized <br> Losses | Fair <br> Market <br> Value |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | $\$ 42,000$ | $\$ 52$ | $\$ 62$ | $\$ 41,990$ |
| US Government Agency Debt | 8,015 | 18 | - | $\$ 8,033$ |
| FDIC Backed Corporate Debt | 17,491 | 1 | - | $\$ 17,492$ |
| Certificate of Deposit | $\$ 67,506$ | $\$ 71$ | $\$ 62$ | $\$ 67,515$ |

All of the certificates of deposit are within the FDIC limits for insurance coverage.

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The amortized cost and fair value of the Company's held to maturity securities by contractual maturity at March 24, 2012 and September 24, 2011 are summarized as follows:

|  | March 24, 2012 |  | September 24, 2011 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | (in thousands) |  |  |  |
|  | Amortized Cost | Fair <br> Market Value | Amortized <br> Cost | Fair <br> Market <br> Value |
| Due in one year or less | \$2,454 | \$2,454 | \$25,506 | \$25,525 |
| Due after one year through five years | 2,000 | 2,003 | 6,000 | 6,014 |
| Due after 5 years through 10 years | 61,479 | 61,199 | 36,000 | 35,976 |
| Due after 10 years through 15 years | 4,000 | 3,963 | - | - |
| Total held to maturity securities | \$69,933 | \$69,619 | \$67,506 | \$67,515 |
| Less current portion | 2,454 | 2,454 | 25,506 | 25,525 |
| Long term held to maturity securities | \$67,479 | \$67,165 | \$42,000 | \$41,990 |

Proceeds from the redemption and sale of marketable securities were $\$ 26,713,000$ and $\$ 60,023,000$ in the three months and six months ended March 24, 2012, respectively; and $\$ 16,215,000$ and $\$ 25,525,000$ in the three and six months ended March 26, 2011, respectively, with no gain or loss recorded. We use the specific identification method to determine the cost of securities sold.

Note In February 2010, we acquired the assets of Parrot Ice, a manufacturer and distributor of a premium brand 13 frozen beverage sold primarily in convenience stores. Revenues from Parrot Ice were approximately $\$ 1.5$ million for our 2010 fiscal year.

On June 10, 2010 we acquired the assets of California Churros, Inc., a manufacturer and seller of a premium brand churro. Revenues from CALIFORNIA CHURROS were approximately $\$ 2.5$ million for our 2010 fiscal year.

In May 2011, we acquired the frozen handheld business of ConAgra Foods. This business had sales of approximately $\$ 50$ million over the prior twelve months to food service and retail supermarket customers and sales of $\$ 18.3$ million in our 2011 fiscal year from the acquisition date.

These acquisitions were and will be accounted for under the purchase method of accounting, and their operations are and will be included in the consolidated financial statements from their respective acquisition dates.

The purchase price allocation for the handhelds acquisition is as follows:

> (in thousands)

| Working Capital | $\$$ | 6,955 |
| :--- | :--- | :--- |
| Property, plant \& equipment | 11,036 |  |
| Trade Names | 1,325 |  |
| Customer Relationships | 207 |  |
| Deferred tax liability | $(4,137$ |  |
|  |  |  |
| Net Assets Acquired | 15,386 |  |
| Purchase Price | 8,806 |  |
| Gain on bargain purchase | $\$$ | 6,580 |

The purchase price allocation resulted in the recognition of a gain on bargain purchase of approximately $\$ 6,580,000$ which is included in other income in the consolidated statement of earnings for the three and nine months ended June 25, 2011. The gain on bargain purchase resulted from the fair value of the identifiable net assets acquired exceeding the purchase price.

Acquisition costs of $\$ 464,000$ and $\$ 534,000$ for the handhelds acquisition are included in other general expense in the consolidated statements of earnings for the three and nine months ended June 25, 2011, respectively.

The goodwill and intangible assets acquired in the business combinations are recorded at fair value. To measure fair value for such assets, we use techniques including discounted expected future cash flows (Level 3 input).

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

## Liquidity and Capital Resources

Our current cash and cash equivalents balances and cash expected to be provided by future operations are our primary sources of liquidity. We believe that these sources, along with our borrowing capacity, are sufficient to fund future growth and expansion. See Note 12 to these financial statements for a discussion of our investment securities.

The Company's Board of Directors declared a regular quarterly cash dividend of $\$ .13$ per share of its common stock payable on April 4, 2012, to shareholders of record as of the close of business on March 15, 2012.

In the year ended September 25, 2010, we purchased and retired 203,507 shares of our common stock at a cost of $\$ 7,768,000$ under a million share buyback authorization approved by the Company's Board of Directors in February 2008 leaving 210,772 as the number of shares that may yet be purchased under the share buyback authorization.

We completed a building expansion of our St. Louis, Missouri, bakery and a line expansion at our Carrollton, Texas, facility during the March 2012 quarter at a combined cost of approximately $\$ 12$ million. Over time, we expect to generate an additional $\$ 50$ - $\$ 60$ million of net sales as a result of these expansions.

In the three months ended March 24, 2012 and March 26, 2011, fluctuations in the valuation of the Mexican and Canadian currencies and the resulting translation of the net assets of our Mexican and Canadian subsidiaries caused a decrease of $\$ 931,000$ in accumulated other comprehensive loss in the 2012 second quarter and a decrease of $\$ 433,000$ in accumulated other comprehensive loss in the 2011 second quarter. In the six months period, fluctuations in the valuation of the Mexican and Canadian currencies and the resulting translation of the net assets of our Mexican and Canadian subsidiaries caused a decrease of $\$ 775,000$ in accumulated other comprehensive loss in the 2012 six month period and a decrease of $\$ 481,000$ in accumulated other comprehensive loss in the 2011 six month period.

Our general-purpose bank credit line which expires in December 2016 provides for up to a $\$ 50,000,000$ revolving credit facility. The agreement contains restrictive covenants and requires commitment fees in accordance with standard banking practice. There were no outstanding balances under this facility at March 24, 2012.

## Results of Operations

Net sales increased $\$ 26,283,000$ or $16 \%$ for the three months to $\$ 189,554,000$ and $\$ 43,887,000$ or $14 \%$ to $\$ 362,240,000$ for the six months ended March 24, 2012 compared to the three and six months ended March 26, 2011.

Excluding sales resulting from the acquisition of the frozen handheld business of ConAgra Foods in May 2011, sales increased $8 \%$ for the three months and $6 \%$ for the six months.

## FOOD SERVICE

Sales to food service customers increased $\$ 16,511,000$ or $15 \%$ in the second quarter to $\$ 124,324,000$ and increased $\$ 24,295,000$ or $11 \%$ for the six months. Excluding handheld sales, food service sales increased $8 \%$ for the quarter and increased $5 \%$ for six months. Soft pretzel sales to the food service market increased $8 \%$ to $\$ 27,396,000$ in the second quarter and increased $7 \%$ to $\$ 53,013,000$ in the six months due to increased sales to restaurant chains and throughout our customer base. Frozen juices and ices sales increased $4 \%$ to $\$ 11,574,000$ in the three months and $4 \%$ to $\$ 19,426,000$ in the six months. Churro sales to food service customers increased $14 \%$ to $\$ 11,547,000$ in the second quarter and were up $8 \%$ to $\$ 21,933,000$ in the six months with sales increasing generally throughout our customer base.

Sales of bakery products increased $\$ 7,447,000$ or $13 \%$ in the second quarter to $\$ 64,364,000$ and increased $\$ 10,055,000$ or $9 \%$ for the six months as sales increases were spread throughout our customer base. Handheld sales to food service customers were $\$ 7,579,000$ in the second quarter and $\$ 13,993,000$ in the six months.

Funnel cake product sales decreased by $\$ 2,304,000$ or $58 \%$ to $\$ 1,643,000$ in the quarter and by $\$ 5,329,000$ or $63 \%$ to $\$ 3,127,000$ in the six months as sales to two customers decreased $\$ 2,160,000$ in the quarter and $\$ 5,064,000$ in the six months from last year. We expect sales to these two customers to be down approximately $\$ 1.3$ million the balance of our fiscal year 2012.

Sales of new products in the first twelve months since their introduction were approximately $\$ 3.9$ million in this quarter and $\$ 5.1$ million in the six months. Price increases accounted for approximately $\$ 4.1$ million of sales in the March quarter and $\$ 8.1$ million in the six months and net volume increases, including new product sales as defined above and sales resulting from the acquisition of the handheld business, accounted for approximately $\$ 12.4$ million of sales in the March quarter and $\$ 16.2$ million of sales in the six months.

Operating income in our Food Service segment increased from $\$ 11,777,000$ to $\$ 12,748,000$ in the quarter and decreased from $\$ 22,290,000$ to $\$ 20,002,000$ for the six months. Operating income for the quarter benefited from increased sales volume and price increases which offset higher ingredient and packaging costs of about $\$ 3.0$ million and the negative impact of the sharp decline in funnel cake product sales. For the six months, the decrease in operating income resulted from higher ingredient and packaging costs of about $\$ 7.0$ million, the sharp decline in funnel cake product sales and a management and sales meeting expense of about $\$ 550,000$, which were partially offset by price increases.

## RETAIL SUPERMARKETS

Sales of products to retail supermarkets increased $\$ 6,246,000$ or $36 \%$ to $\$ 23,434,000$ in the second quarter and were up $41 \%$ to $\$ 44,268,000$ in the first half. Excluding handheld sales, sales increased $3 \%$ for the second quarter and $4 \%$ for the six months. Soft pretzel sales for the second quarter were down $2 \%$ to $\$ 8,473,000$ and were up $1 \%$ to $\$ 16,607,000$ for the six months on a unit volume decrease of $3 \%$ for the quarter and $3 \%$ for the six months. Sales of frozen juices and ices increased $\$ 520,000$ or $6 \%$ to $\$ 9,495,000$ in the second quarter and were up $7 \%$ to $\$ 16,575,000$ in the first half on a unit volume increase of $4 \%$ in this quarter and $4 \%$ for the six months. Sales increases in excess of volume changes were due to pricing and mix changes. Coupon redemption costs, a reduction of sales, decreased $9 \%$ or about $\$ 58,000$ for the quarter and were essentially unchanged at $\$ 1,326,000$ for the six months. Handheld sales to retail supermarket customers were $\$ 5,787,000$ in the quarter and $\$ 11,668,000$ for the six months.

Sales of new products in the first twelve months since their introduction were approximately $\$ 1.6$ million in the second quarter and $\$ 3.0$ million in the six months. Price increases accounted for approximately $\$ 1.2$ million of sales in the quarter and $\$ 2.0$ million in the six months and net volume increases, including new product sales as defined above and handheld sales and net of increased coupon costs, accounted for approximately $\$ 5.1$ million of sales in this quarter and $\$ 11.0$ million of sales in the six months. Operating income in our Retail Supermarkets segment decreased from $\$ 2,081,000$ to $\$ 1,658,000$ in the quarter and from $\$ 4,132,000$ to $\$ 3,482,000$ in the six months primarily as a result higher trade spending for the introduction of new products and higher products costs related to ingredient and packaging cost increases.

## FROZEN BEVERAGES

Frozen beverage and related product sales increased $11 \%$ to $\$ 41,796,000$ in the second quarter and increased $\$ 6,624,000$ or $9 \%$ to $\$ 80,579,000$ in the six month period. Beverage related sales alone increased $6 \%$ to $\$ 26,397,000$ in the second quarter and were up $4 \%$ to $\$ 50,378,000$ in the six months. Gallon sales were up $5 \%$ for the three months as volume increased among existing customers and $1 \%$ for the six months in our base ICEE business. Service revenue increased $20 \%$ to $\$ 11,946,000$ in the second quarter and $19 \%$ to $\$ 23,489,000$ for the six months with about $2 / 3$ of the increase coming from three new service customers.

Sales of beverage machines, which tend to fluctuate from year to year while following no specific trend, were $\$ 628,000$ higher this year than last in the three month period and $\$ 1,194,000$ higher in the six months. The approximate number of company owned frozen beverage dispensers was 41,600 and 39,900 at March 24, 2012 and September 24, 2011, respectively. Operating income in our Frozen Beverage segment increased $\$ 1,771,000$ to $\$ 1,867,000$ in the second quarter and operating income of $\$ 1,252,000$ in the six months compared to an operating loss of $\$ 2,125,000$ in last year's six months as a result of increased sales as discussed above and controlled expenses. Higher gasoline costs of approximately $\$ 186,000$ and $\$ 492,000$ impacted the March quarter and six months, respectively. We expect higher gasoline costs to impact operating income for at least the balance of our fiscal year although the extent of the impact is not estimable.

## CONSOLIDATED

Gross profit as a percentage of sales decreased to $28.48 \%$ in the three month period from $30.12 \%$ last year and decreased to $27.71 \%$ in the six month period from $29.88 \%$ a year ago. Higher ingredient and packaging costs compared to last year of approximately $\$ 4$ million for the quarter and $\$ 8.5$ million for the six months and the lower gross margin percentage of handhelds sales was primarily responsible for the decreased gross profit percentage. Without the handhelds impact, gross profit as a percentage of sales would have been about $29.8 \%$ in the quarter and $29.2 \%$ in the six months. Ingredient and packaging costs can be extremely volatile and may be significantly different from what we are presently expecting and therefore we cannot project the impact of ingredient and packaging costs on our business going forward; however, there has been a very significant increase in the market cost of ingredient and packaging over the past 21 months. We anticipate these continuing market cost increases will result in higher costs to the company over the remaining six months of our fiscal year 2012. Although we have implemented price increases to defray the impact of a portion or all of these cost increases, the impact of these higher costs and increased costs in operational areas may result in lower net earnings over the remaining six months of our fiscal year 2012 compared to our fiscal year 2011.

Total operating expenses increased $\$ 2,646,000$ in the second quarter but as a percentage of sales decreased from $22 \%$ percent to $20 \%$. For the first half, operating expenses increased $\$ 5,461,000$, but as a percentage of sales decreased from $22 \%$ to $21 \%$ of sales. Marketing expenses decreased from $10 \%$ to $9 \%$ of sales in the quarter and decreased about $2 / 3$ of one percent in the six months, but was at $10 \%$ of sales in both years. Distribution expenses decreased about $1 / 3$ of one percent of sales from $8 \%$ in last year's quarter to $7 \%$ in this year's quarter and were $8 \%$ of sales in both years' six months. Administrative expenses decreased about $1 / 3$ of one percent of sales in the quarter and about $1 / 4$ of one percent of sales in the six months to $3 \%$ of sales from $4 \%$ of sales in both the quarter and six months. The drops in percentages listed above were generally because of increased sales.

Operating income increased $\$ 2,319,000$ or $17 \%$ to $\$ 16,273,000$ in the second quarter and decreased $\$ 191,000$ or less than $1 \%$ to $\$ 24,736,000$ in the first half as a result of the aforementioned items. Additionally, for the six months of this year operating income was impacted by approximately $\$ 800,000$ of costs of a management and sales meeting held in October, which historically has been held every five years.

Investment income increased by $\$ 173,000$ and $\$ 292,000$ in the second quarter and six months, respectively, due primarily to increased investments of marketable securities.

The effective income tax rate has been estimated at $37 \%$ and $39 \%$ for the quarter this year and last year, respectively, and at $37 \%$ and at $38 \%$ for the six months this year and last year, respectively. Refunds of prior year's tax payments benefited this year's second quarter rate by approximately one percentage point. We are estimating an effective income tax rate of between $371 / 2 \%$ and $381 / 2 \%$ for the year.

Net earnings increased $\$ 1,764,000$ or $20 \%$ in the current three month period to $\$ 10,423,000$ and increased $1 \%$ to $\$ 15,908,000$ for the six months this year from $\$ 15,753,000$ last year as a result of the aforementioned items.

There are many factors which can impact our net earnings from year to year and in the long run, among which are the supply and cost of raw materials and labor, insurance costs, factors impacting sales as noted above, the continuing consolidation of our customers, our ability to manage our manufacturing, marketing and distribution activities, our ability to make and integrate acquisitions and changes in tax laws and interest rates.

## Item 3.

## Quantitative and Qualitative Disclosures About Market Risk

There has been no material change in the Company's assessment of its sensitivity to market risk since its presentation set forth, in item 7a. "Quantitative and Qualitative Disclosures About Market Risk," in its 2011 annual report on Form $10-\mathrm{K}$ filed with the SEC.

Item 4.
Controls and Procedures
The Chief Executive Officer and the Chief Financial Officer of the Company (its principal executive officer and principal financial officer, respectively) have concluded, based on their evaluation as of March 24, 2012, that the Company? disclosure controls and procedures are effective to ensure that information required to be disclosed by the Company in the reports filed or submitted by it under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and include controls and procedures designed to ensure that information required to be disclosed by the Company in such reports is accumulated and communicated to the Company's management, including the Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

There has been no change in the Company's internal control over financial reporting during the quarter ended March 24,2012 , that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

## PART II. OTHER INFORMATION

Item 4.
Submission of Matters to a Vote of Security Holders
The results of voting at the Annual Meeting of Shareholders held on February 8, 2012 is as follows:

| Proposal One | Votes For |  | Votes Withheld |  |
| :---: | :---: | :---: | :---: | :---: |
| Election of Dennis G. <br> Moore as Director | 13,782,568 |  | 2,501,767 |  |
| Proposal Two | Votes For | Votes Against | Votes Abstain | Broker <br> Non-Vote |
| Approval of 2011 Stock Option Plan | 15,885,122 | 348,475 | 6,865 | 43,873 |
| Proposal Three | Votes For | Votes Against | Votes Abstain | Broker <br> Non-Vote |
| Advisory Vote on the Approval of the Compensation of Executives | 16,048,151 | 155,531 | 80,653 | 0 |

Based upon review of the above results of voting, the Board of Directors plans to submit Proposal Three for a shareholder vote at its Annual Meeting of Shareholders to be held in February 2013.

The Company had $18,751,328$ shares outstanding on December 12, 2011 the record date.
Item 6.
Exhibits
Exhibit No.

| $31.1 \&$ | Certification Pursuant to Section 302 of |
| ---: | :---: |
| 31.2 | the Sarbanes-Oxley Act of 2002 |

99.5 \& Certification Pursuant to the 18 U.S.C.
99.6 Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
101.1 The following financial information from $\mathrm{J} \& \mathrm{~J}$

Snack Foods Corp.'s Quarterly Report on Form 10-Q for the quarter ended March 24, 2012, formatted in XBRL (eXtensible Business Reporting Language):
(i) Consolidated Statements of Earnings,
(ii) Consolidated Balance Sheets and
(iii) Consolidated Statements of Cash Flows.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

J \& J SNACK FOODS CORP.

Dated: April 23, 2012
/s/ Gerald B. Shreiber
Gerald B. Shreiber
Chairman of the Board, President, Chief Executive Officer and Director (Principal Executive Officer)

Dated: April 23, 2012
/s/ Dennis G. Moore
Dennis G. Moore, Senior Vice
President, Chief Financial
Officer and Director
(Principal Financial Officer)
(Principal Accounting Officer)

