

ESTERLINE TECHNOLOGIES CORP  
Form 10-Q  
May 06, 2016  
UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 10-Q

☐ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended April 1, 2016.

OR

☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 1-6357

ESTERLINE TECHNOLOGIES CORPORATION

(Exact name of registrant as specified in its charter)

Delaware  
(State or other Jurisdiction  
of incorporation or organization)

13-2595091  
(I.R.S. Employer  
Identification No.)

500 108th Avenue N.E., Bellevue, Washington 98004

(Address of principal executive offices)(Zip Code)

Registrant's telephone number, including area code (425) 453-9400

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☐ No ☐

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Indicate by check mark whether the registrant has submitted electronically and posted on its corporate website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer  (Do not check if a smaller reporting company) Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of May 4, 2016, 29,353,387 shares of the issuer's common stock were outstanding.

## PART I – FINANCIAL INFORMATION

## Item 1. Financial Statements

## ESTERLINE TECHNOLOGIES CORPORATION

## CONSOLIDATED BALANCE SHEET

As of April 1, 2016 and October 2, 2015

(In thousands, except share amounts)

	April 1, 2016 (Unaudited)	October 2, 2015
<b>ASSETS</b>		
Current Assets		
Cash and cash equivalents	\$219,271	\$191,355
Cash in escrow	1,125	-
Accounts receivable, net of allowances of \$8,746 and \$10,050	374,090	380,748
Inventories		
Raw materials and purchased parts	175,848	169,153
Work in progress	187,056	181,187
Finished goods	97,813	96,428
	460,717	446,768
Income tax refundable	11,411	12,575
Deferred income tax benefits	-	41,082
Prepaid expenses	21,816	23,008
Other current assets	6,213	5,427
Current assets of businesses held for sale	19,217	27,851
Total Current Assets	1,113,860	1,128,814
Property, Plant and Equipment	771,321	729,317
Accumulated depreciation	443,957	419,918
	327,364	309,399
Other Non-Current Assets		
Goodwill	1,042,283	1,041,991
Intangibles, net	425,457	452,040
Deferred income tax benefits	65,783	28,979
Other assets	15,988	14,348

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Non-current assets of businesses held for sale	21,305	24,917
Total Assets	\$3,012,040	\$3,000,488

## ESTERLINE TECHNOLOGIES CORPORATION

## CONSOLIDATED BALANCE SHEET

As of April 1, 2016 and October 2, 2015

(In thousands, except share amounts)

	April 1, 2016 (Unaudited)	October 2, 2015
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>		
Current Liabilities		
Accounts payable	\$ 123,309	\$ 117,976
Accrued liabilities	257,681	259,734
Current maturities of long-term debt	17,182	13,376
Federal and foreign income taxes	1,527	2,404
Current liabilities of businesses held for sale	14,180	17,106
Total Current Liabilities	413,879	410,596
Long-Term Liabilities		
Credit facilities	165,000	160,000
Long-term debt, net of current maturities	698,583	701,457
Deferred income tax liabilities	63,073	73,849
Pension and post-retirement obligations	74,188	75,019
Other liabilities	24,182	29,367
Non-current liabilities of businesses held for sale	822	2,409
Shareholders' Equity		
Common stock, par value \$.20 per share, authorized 60,000,000 shares,		
issued 32,481,814 and 32,378,185 shares	6,496	6,476
Additional paid-in capital	694,022	682,479
Treasury stock at cost, repurchased 3,033,660 and 2,831,350 shares	(301,856 )	(289,780 )
Retained earnings	1,467,177	1,447,120
Accumulated other comprehensive loss	(304,088 )	(308,828 )
Total Esterline Shareholders' Equity	1,561,751	1,537,467
Noncontrolling interests	10,562	10,324
Total Shareholders' Equity	1,572,313	1,547,791
Total Liabilities and Shareholders' Equity	\$ 3,012,040	\$ 3,000,488

ESTERLINE TECHNOLOGIES CORPORATION  
CONSOLIDATED STATEMENT OF OPERATIONS AND  
COMPREHENSIVE INCOME (LOSS)

For the Three and Six Month Periods Ended April 1, 2016 and March 27, 2015

(Unaudited)

(In thousands, except per share amounts)

	Three Months Ended		Six Months Ended	
	April 1, 2016	March 27, 2015 (Recast)	April 1, 2016	March 27, 2015 (Recast)
Net Sales	\$490,310	\$468,210	\$931,787	\$972,821
Cost of Sales	334,137	318,193	637,895	644,563
	156,173	150,017	293,892	328,258
Expenses				
Selling, general & administrative	102,423	99,432	196,514	197,521
Research, development and engineering	24,974	25,143	50,549	48,674
Restructuring charges	940	1,634	1,871	4,927
Other (income) expense	-	(12,744 )	-	(12,744 )
Total Expenses	128,337	113,465	248,934	238,378
Operating Earnings from Continuing Operations	27,836	36,552	44,958	89,880
Interest Income	(94 )	(135 )	(181 )	(319 )
Interest Expense	7,294	5,934	14,510	14,016
Earnings from Continuing Operations Before Income Taxes	20,636	30,753	30,629	76,183
Income Tax Expense (Benefit)	3,416	5,714	3,383	16,686
Earnings from Continuing Operations Including				
Noncontrolling Interests	17,220	25,039	27,246	59,497
Loss (Earnings) Attributable to Noncontrolling Interests	(224 )	(108 )	(386 )	(91 )
Earnings from Continuing Operations Attributable to				
Esterline, Net of Tax	16,996	24,931	26,860	59,406
Loss from Discontinued Operations Attributable to				
Esterline, Net of Tax	(2,023 )	(14,600 )	(6,803 )	(20,476 )
Net Earnings Attributable to Esterline	\$14,973	\$10,331	\$20,057	\$38,930
Earnings (Loss) Per Share Attributable to Esterline - Basic:				
Continuing operations	\$0.58	\$0.80	\$0.91	\$1.89
Discontinued operations	(0.07 )	(0.47 )	(0.23 )	(0.65 )
Earnings (Loss) Per Share - Basic	\$0.51	\$0.33	\$0.68	\$1.24

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Earnings (Loss) Per Share Attributable to Esterline - Diluted:				
Continuing operations	\$0.57	\$0.79	\$0.90	\$1.86
Discontinued operations	(0.07 )	(0.46 )	(0.23 )	(0.64 )
Earnings (Loss) Per Share - Diluted	\$0.50	\$0.33	\$0.67	\$1.22
Net Earnings	\$14,973	\$10,331	\$20,057	\$38,930
Change in Fair Value of Derivative Financial Instruments	20,274	(12,667 )	16,101	(18,747 )
Income Tax Expense (Benefit)	5,779	(3,540 )	4,494	(5,682 )
	14,495	(9,127 )	11,607	(13,065 )
Change in Pension and Post-Retirement Obligations	(87 )	9,195	2,188	(626 )
Income Tax Expense (Benefit)	83	3,005	840	(312 )
	(170 )	6,190	1,348	(314 )
Currency Translation Adjustment	31,246	(116,598)	(8,215 )	(172,596)
Comprehensive Income (Loss)	\$60,544	\$(109,204)	\$24,797	\$(147,045)

## ESTERLINE TECHNOLOGIES CORPORATION

## CONSOLIDATED STATEMENT OF CASH FLOWS

For the Six Month Periods Ended April 1, 2016 and March 27, 2015

(Unaudited)

(In thousands)

	April 1, 2016	March 27, 2015 (Recast)
Cash Flows Provided (Used) by Operating Activities		
Net earnings including noncontrolling interests	\$20,443	\$39,021
Adjustments to reconcile net earnings including noncontrolling interests to net cash provided (used) by operating activities:		
Depreciation and amortization	48,736	49,827
Deferred income taxes	(10,094 )	(9,217 )
Share-based compensation	7,578	6,274
Gain on release of non-income tax liability	-	(15,656 )
Loss on assets held for sale	3,572	14,447
Working capital changes, net of effect of acquisitions:		
Accounts receivable	7,700	(21,394 )
Inventories	(7,275 )	(8,789 )
Prepaid expenses	1,120	(3,419 )
Other current assets	624	(40 )
Accounts payable	1,439	8,866
Accrued liabilities	917	1,907
Federal and foreign income taxes	(690 )	(4,506 )
Other liabilities	(1,345 )	4,771
Other, net	7,159	(11,222 )
	79,884	50,870
Cash Flows Provided (Used) by Investing Activities		
Purchase of capital assets	(42,506 )	(25,340 )
Escrow deposit	(1,125 )	-
Acquisition of businesses, net of cash acquired	-	(171,070)
	(43,631 )	(196,410)
Cash Flows Provided (Used) by Financing Activities		
Proceeds provided by stock issuance under employee stock plans	3,489	10,103
Excess tax benefits from stock option exercises	496	2,113
Shares repurchased	(12,076 )	(127,420)
Repayment of long-term credit facilities	(10,000 )	(10,000 )
Repayment of long-term debt	(6,158 )	(9,918 )
Proceeds from issuance of long-term credit facilities	15,000	210,000



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Proceeds from government assistance	-	3,310
	(9,249 )	78,188
Effect of Foreign Exchange Rates on Cash and Cash Equivalents	912	(14,576 )
Net Increase (Decrease) in Cash and Cash Equivalents	27,916	(81,928 )
Cash and Cash Equivalents - Beginning of Year	191,355	213,251
Cash and Cash Equivalents - End of Period	\$219,271	\$131,323
Supplemental Cash Flow Information:		
Cash paid for interest	\$13,314	\$14,021
Cash paid for taxes	6,654	21,852

ESTERLINE TECHNOLOGIES CORPORATION

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the Three and Six Month Periods Ended April 1, 2016 and March 27, 2015

Note 1 – Basis of Presentation

The consolidated balance sheet as of April 1, 2016, the consolidated statement of operations and comprehensive income (loss) for the three and six month periods ended April 1, 2016, and March 27, 2015, and the consolidated statement of cash flows for the six month periods ended April 1, 2016, and March 27, 2015, are unaudited but, in the opinion of management, all of the necessary adjustments, consisting of normal recurring accruals, have been made to present fairly the financial statements referred to above in accordance with generally accepted accounting principles for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, the above statements do not include all of the footnotes required for complete financial statements. The results of operations and cash flows for the interim periods presented are not necessarily indicative of results that can be expected for the full year.

The notes to the consolidated financial statements in the Company's Transition Report on Form 10-K for the eleven months ended October 2, 2015, provide a summary of significant accounting policies and additional financial information that should be read in conjunction with this Form 10-Q.

The timing of the Company's revenues is impacted by the purchasing patterns of customers and, as a result, revenues are not generated evenly throughout the year. Moreover, the Company's first fiscal quarter, October through December, includes significant holiday periods in both Europe and North America.

Note 2 – Change in Fiscal Year End

On June 5, 2014, the Company's board of directors authorized a change in the Company's fiscal year end to the last Friday of September from the last Friday in October. The Company reported its financial results for the 11-month transition period of November 1, 2014, through October 2, 2015, on the Transition Report on Form 10-K and thereafter will file its annual report for each 12-month period ending the last Friday of September of each year, beginning with the 12-month period ending September 30, 2016. Refer to the Transition Report on Form 10-K for the eleven months ended October 2, 2015, for additional information regarding the Company's fiscal year change.

The prior year Consolidated Statement of Operations and Comprehensive Income (Loss) for the three and six month period ended March 27, 2015, and the Consolidated Statement of Cash Flows for the six month period ended March 27, 2015, have been recast to align to the Company's new quarter end.

Note 3 – Recent Accounting Pronouncements

In March 2016, the Financial Accounting Standards Board (FASB) issued new guidance simplifying certain aspects of accounting for share-based payments. The key provision of the new standard requires that excess tax benefits and shortfalls be recorded as income tax benefit or expense in the income statement, rather than in equity. The Company is evaluating the effect the updated standard will have on the Company's consolidated financial statements and related disclosures. The new guidance is effective for the Company in fiscal year 2018, with early adoption permitted.

In February 2016, the FASB issued a new lease accounting standard, which provides revised guidance on accounting for lease arrangements by both lessors and lessees. The central requirement of the new standard is that lessees must recognize lease related assets and liabilities for all leases with a term longer than 12 months. The Company is evaluating the effect the standard will have on the Company's consolidated financial statements and related disclosures. The new standard is effective for the Company in fiscal year 2020, with early adoption permitted.

In November 2015, the FASB issued new guidance requiring all deferred tax assets and liabilities to be classified as noncurrent on the balance sheet instead of separating those balances into current and noncurrent amounts. The new guidance is effective for the Company in fiscal year 2018, with early adoption permitted. The Company adopted this guidance prospectively on April 1, 2016, and reclassified the current portion of net deferred tax assets and liabilities to net noncurrent deferred tax assets and liabilities. No prior periods were retrospectively adjusted.

In May 2014, the FASB amended requirements for an entity to recognize the amount of revenue to which it expects to be entitled for the transfer of promised goods or services to customers. The updated standard will replace most existing revenue recognition guidance in U.S. GAAP when it becomes effective, and permits the use of either the retrospective or cumulative effect transition method. Early adoption is permitted. The updated standard becomes effective for the Company in the first fiscal quarter of 2019.

The Company has not yet selected a transition method, and is currently evaluating the effect that the updated standard will have on consolidated financial statements and related disclosures.

#### Note 4 – Earnings Per Share and Shareholders' Equity

Basic earnings per share is computed on the basis of the weighted average number of shares outstanding during the year. Diluted earnings per share includes the dilutive effect of stock options and restricted stock units. Common shares issuable from stock options excluded from the calculation of diluted earnings per share because they were anti-dilutive were 766,500 and 688,600 in the three and six month periods ending April 1, 2016, respectively. Common shares issuable from stock options excluded from the calculation of diluted earnings per share because they were anti-dilutive were 257,650 and 197,375 in the three and six month periods ending March 27, 2015, respectively. Shares used for calculating earnings per share are disclosed in the following table:

In Thousands	Three Months Ended		Six Months Ended	
	April 1, 2016	March 27, 2015 (Recast)	April 1, 2016	March 27, 2015 (Recast)
Shares used for basic earnings per share	29,588	31,162	29,585	31,401
Shares used for diluted earnings per share	29,825	31,687	29,882	31,937

The authorized capital stock of the Company consists of 25,000 shares of preferred stock (\$100 par value), 475,000 shares of serial preferred stock (\$1.00 par value), each issuable in series, and 60,000,000 shares of common stock (\$.20 par value). As of April 1, 2016, and October 2, 2015, there were no shares of preferred stock or serial preferred stock outstanding.

On June 19, 2014, the Company's board of directors approved a \$200 million share repurchase program. In March 2015, the Company's board of directors approved an additional \$200 million for the share repurchase program. Under the program, the Company is authorized to repurchase up to \$400 million of outstanding shares of common stock from time to time, depending on market conditions, share price and other factors. Repurchases may be made in the open market or through private transactions, in accordance with SEC requirements. The Company may enter into a Rule 10(b)5-1 plan designed to facilitate the repurchase of all or a portion of the repurchase amount. The program does not require the Company to acquire a specific number of shares. Common stock repurchased can be reissued, and accordingly, the Company accounts for repurchased stock under the cost method of accounting.

During the six months ended April 1, 2016, the Company repurchased 202,310 shares under this program at an average price paid per share of \$59.69, for an aggregate purchase price of \$12.1 million. During the six months ended March 27, 2015, the Company repurchased 1,167,732 shares under this program at an average price paid per share of \$109.12, for an aggregate purchase price of \$127.4 million. Since the program began, the Company has repurchased 3,033,660 shares for an aggregate purchase price of \$301.9 million, leaving \$98.1 million for shares to be repurchased

in the future.

Changes in issued and outstanding common shares are summarized as follows:

	Six Months Ended April 1, 2016	Year Ended October 2, 2015
Shares Issued:		
Balance, beginning of year	32,378,185	32,123,717
Shares issued under share-based compensation plans	103,629	254,468
Balance, end of current period	32,481,814	32,378,185
Treasury Stock:		
Balance, beginning of year	(2,831,350 )	(269,228 )
Shares purchased	(202,310 )	(2,562,122 )
Balance, end of current period	(3,033,660 )	(2,831,350 )
Shares outstanding, end of period	29,448,154	29,546,835

The components of Accumulated Other Comprehensive Gain (Loss):

In Thousands	April 1, 2016	October 2, 2015
Unrealized gain (loss) on derivative contracts	\$(6,840 )	\$(22,941 )
Tax effect	1,542	6,036
	(5,298 )	(16,905 )
Pension and post-retirement obligations	(97,535 )	(99,724 )
Tax effect	32,934	33,775
	(64,601 )	(65,949 )
Currency translation adjustment	(234,189)	(225,974)
Accumulated other comprehensive gain (loss)	\$(304,088)	\$(308,828)

#### Note 5 – Retirement Benefits

The Company's pension plans principally include a U.S. pension plan maintained by Esterline and a non-U.S. plan maintained by CMC Electronics, Inc. (CMC). The Company also sponsors a number of other non-U.S. defined benefit pension plans, primarily in Belgium, France and Germany. In fiscal 2014, the Company offered vested terminated participants of its U.S. pension plan a one-time opportunity to elect a lump-sum payment from the plan in lieu of a lifetime annuity. In the first fiscal quarter of 2015, the Company made a \$16.6 million lump-sum payment to vested terminated pension plan participants from the plan, which resulted in an actuarial settlement charge of \$3.0 million. The charge was recorded in selling, general and administrative expenses. Components of periodic pension cost consisted of the following:

In Thousands	Three Months Ended		Six Months Ended	
	April 1, 2016	March 27, 2015 (Recast)	April 1, 2016	March 27, 2015 (Recast)
Components of Net Periodic Cost				
Service cost	\$2,945	\$2,744	\$5,902	\$5,446
Interest cost	4,247	4,087	8,640	8,451
Expected return on plan assets	(5,993)	(6,249)	(11,904)	(12,716)
Settlement	-	-	-	2,991
Amortization of prior service cost	112	15	226	34
Amortization of actuarial (gain) loss	1,577	1,105	3,059	2,316
Net periodic cost (benefit)	\$2,888	\$1,702	\$5,923	\$6,522

The Company amortizes prior service cost and actuarial gains and losses from accumulated other comprehensive income to expense over the remaining service period.

#### Note 6 – Fair Value Measurements

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. A fair value hierarchy has been established that prioritizes the inputs to valuation techniques used to measure fair value. An asset's or liability's level within the fair value hierarchy is based on the lowest level of input that is significant to the fair value measurement. The hierarchy of fair value measurements is described below:

Level 1 – Valuations are based on quoted prices that the Company has the ability to obtain in actively traded markets for identical assets and liabilities. Since valuations are based on quoted prices that are readily and regularly available in an active market or exchange traded market, a valuation of these instruments does not require a significant degree of judgment.

Level 2 – Valuations are based on quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, and model-based valuation techniques for which all significant assumptions are observable in the market.

Level 3 – Valuations are based on model-based techniques for which some or all of the assumptions are obtained from indirect market information that is significant to the overall fair value measurement and which require a significant degree of management judgment.

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The following table sets forth the Company's financial assets and liabilities that were measured at fair value on a recurring basis by level within the fair value hierarchy at April 1, 2016, and October 2, 2015.

In Thousands	Level 2	
	April 1, 2016	October 2, 2015
Assets:		
Derivative contracts designated as hedging instruments	\$5,328	\$1,386
Derivative contracts not designated as hedging instruments	560	189
Embedded derivatives	2,406	3,992
Liabilities:		
Derivative contracts designated as hedging instruments	\$12,505	\$24,660
Derivative contracts not designated as hedging instruments	4,783	2,324
Embedded derivatives	1,537	380

In Thousands	Level 3	
	April 1, 2016	October 2, 2015
Liabilities:		
Contingent purchase obligation	\$-	\$3,750

The Company's embedded derivatives are the result of entering into sales or purchase contracts that are denominated in a currency other than the Company's functional currency or the supplier's or customer's functional currency. The fair value is determined by calculating the difference between quoted exchange rates at the time the contract was entered into and the period-end exchange rate. These contracts are categorized as Level 2 in the fair value hierarchy.

From time to time, the Company's derivative contracts consist of foreign currency exchange contracts and interest rate swap agreements. These derivative contracts are over the counter, and their fair value is determined using modeling techniques that include market inputs such as interest rates, yield curves, and currency exchange rates. These contracts are categorized as Level 2 in the fair value hierarchy.

The Company's contingent purchase obligation consisted of additional contingent consideration in connection with the acquisition of Sunbank Family of Companies, LLC (Sunbank) of \$3.75 million as of October 2, 2015, which was paid in the second fiscal quarter of 2016 upon achievement of the performance objectives. The value recorded on the balance sheet at October 2, 2015, was derived from the estimated probability that the performance objectives will be met. The contingent purchase obligation was categorized as Level 3 in the fair value hierarchy.

Note 7 – Derivative Financial Instruments



The Company uses derivative financial instruments in the form of foreign currency forward exchange contracts and interest rate swap contracts for the purpose of minimizing exposure to changes in foreign currency exchange rates on business transactions and interest rates, respectively. The Company's policy is to execute such instruments with banks the Company believes to be creditworthy and not to enter into derivative financial instruments for speculative purposes. These derivative financial instruments do not subject the Company to undue risk, as gains and losses on these instruments generally offset gains and losses on the underlying assets, liabilities, or anticipated transactions that are being hedged.

All derivative financial instruments are recorded at fair value in the Consolidated Balance Sheet. For a derivative that has not been designated as an accounting hedge, the change in the fair value is recognized immediately through earnings. For a derivative that has been designated as an accounting hedge of an existing asset or liability (a fair value hedge), the change in the fair value of both the derivative and underlying asset or liability is recognized immediately through earnings. For a derivative designated as an accounting hedge of an anticipated transaction (a cash flow hedge), the change in the fair value is recorded on the Consolidated Balance Sheet in Accumulated Other Comprehensive Income (AOCI) to the extent the derivative is effective in mitigating the exposure related to the anticipated transaction. The change in the fair value related to the ineffective portion of the hedge, if any, is immediately recognized in earnings. The amount recorded within AOCI is reclassified into earnings in the same period during which the underlying hedged transaction affects earnings.

The fair value of derivative instruments is presented on a gross basis, as the Company does not have any derivative contracts which are subject to master netting arrangements. At April 1, 2016, and October 2, 2015, the Company did not have any hedges with credit-risk-related contingent features or that required the posting of collateral. The cash flows from derivative contracts are recorded in operating activities in the Consolidated Statement of Cash Flows.

### Foreign Currency Forward Exchange Contracts

The Company transacts business in various foreign currencies, which subjects the Company's cash flows and earnings to exposure related to changes in foreign currency exchange rates. These exposures arise primarily from purchases or sales of products and services from third parties. Foreign currency forward exchange contracts provide for the purchase or sale of foreign currencies at specified future dates at specified exchange rates, and are used to offset changes in the fair value of certain assets or liabilities or forecasted cash flows resulting from transactions denominated in foreign currencies. At April 1, 2016, and October 2, 2015, the Company had outstanding foreign currency forward exchange contracts principally to sell U.S. dollars with notional amounts of \$400.1 million and \$402.9 million, respectively. These notional values consist primarily of contracts for the European euro, British pound sterling and Canadian dollar, and are stated in U.S. dollar equivalents at spot exchange rates at the respective dates.

### Interest Rate Swaps

The Company manages its exposure to interest rate risk by maintaining an appropriate mix of fixed and variable rate debt, which over time should moderate the costs of debt financing. When considered necessary, the Company may use financial instruments in the form of interest rate swaps to help meet this objective.

### Embedded Derivative Instruments

The Company's embedded derivatives are the result of entering into sales or purchase contracts that are denominated in a currency other than the Company's functional currency or the supplier's or customer's functional currency.

### Net Investment Hedge

In April 2015, the Company issued €330.0 million in 3.625% Senior Notes due April 2023 (2023 Notes) and requiring semi-annual interest payments in April and October each year until maturity. The Company designated the 2023 Notes and accrued interest as a hedge of the investment of certain foreign business units. The foreign currency gain or loss that is effective as a hedge is reported as a component of other comprehensive income (loss) in shareholders' equity. To the extent that this hedge is ineffective, the foreign currency gain or loss is recorded in earnings. There was no ineffectiveness of the hedge since inception.

### Fair Value of Derivative Instruments

Fair value of derivative instruments in the Consolidated Balance Sheet at April 1, 2016, and October 2, 2015, consisted of:

In Thousands	Classification	Fair Value	
		April 1, 2016	October 2, 2015
Foreign Currency Forward Exchange Contracts:			
	Other current assets	\$3,353	\$1,527
	Other assets	2,535	48
	Accrued liabilities	14,181	20,688
	Other liabilities	3,107	6,296

Embedded Derivative Instruments:

Other current assets	\$2,030	\$2,913
Other assets	376	1,079
Accrued liabilities	1,282	351
Other liabilities	255	29

The effect of derivative instruments on the Consolidated Statement of Operations and Comprehensive Income (Loss) for the three and six month periods ended April 1, 2016, and March 27, 2015, consisted of:

Fair Value Hedges and Embedded Derivatives

We recognized the following gains (losses) on contracts designated as fair value hedges and embedded derivatives:

In Thousands	Three Months		Six Months Ended	
	Ended	March	April 1, 27,	March
Gain (Loss)	April 1, 2016	27, 2015 (Recast)	April 1, 2016	27, 2015 (Recast)
Embedded derivatives:				
Recognized in sales	\$(4,708)	\$ 4,033	\$(3,607)	\$ 5,928

## Cash Flow Hedges

We recognized the following gains (losses) on contracts designated as cash flow hedges:

In Thousands	Three Months		Six Months Ended	
	Ended	March	April 1,	March
Gain (Loss)	April 1,	27,	April 1,	27,
	2016	2015	2016	2015
		(Recast)		(Recast)
Foreign currency forward exchange contracts:				
Recognized in AOCI (effective portion)	\$25,688	\$(5,851)	\$28,574	\$(7,415)
Reclassified from AOCI into sales	(5,414)	(6,815)	(12,473)	(11,331)

## Net Investment Hedges

We recognized the following gains (losses) on contracts designated as net investment hedges:

In Thousands	Three Months		Six Months Ended	
	Ended	March	April 1,	March
Gain (Loss)	April 1,	27,	April 1,	27,
	2016	2015	2016	2015
		(Recast)		(Recast)
2023 Notes and Accrued Interest:				
Recognized in AOCI	\$(17,785)	\$ -	\$(6,252)	\$ -

During the first six months of fiscal 2016 and 2015, the Company recorded losses of \$3.6 million and \$3.2 million, respectively, on foreign currency forward exchange contracts that have not been designated as accounting hedges. These foreign currency exchange losses are included in selling, general and administrative expense.

There was no significant impact to the Company's earnings related to the ineffective portion of any hedging instruments during the first six months of fiscal 2016 and 2015. In addition, there was no significant impact to the Company's earnings when a hedged firm commitment no longer qualified as a fair value hedge or when a hedged forecasted transaction no longer qualified as a cash flow hedge during the first six months of fiscal 2016 and 2015.

Amounts included in AOCI are reclassified into earnings when the hedged transaction settles. The Company expects to reclassify approximately \$8.5 million of net loss into earnings over the next 12 months. The maximum duration of the Company's foreign currency cash flow hedge contracts at April 1, 2016, is 24 months.

Note 8 – Income Taxes

The income tax rate was 16.6% in the second fiscal quarter of 2016 compared with 18.6% in the prior-year period. In the second fiscal quarter of 2016, the Company recognized \$0.3 million of discrete tax benefits due to income tax return to provision adjustments. In the second fiscal quarter of 2015, the Company recognized \$0.5 million of discrete tax expense principally related to the following two items. The first item was a \$2.0 million tax expense due to income tax return to provision adjustments. The second item was approximately \$1.5 million of discrete tax benefits due to the retroactive extension of the U.S. federal research and experimentation credits. The income tax rate differed from the statutory rate in the second fiscal quarter of 2016 and 2015, as both years benefited from various tax credits and certain foreign interest expense deductions.

The income tax rates were 11.0% and 21.9% for the first six months of fiscal 2016 and 2015, respectively. In the first six months of 2016, the Company recognized \$2.2 million of discrete tax benefits principally related to the following items. The first item was a \$1.3 million reduction of net deferred income tax liabilities as a result of the enactment of tax laws reducing the U.K. statutory income tax rate. The second item was approximately \$1.3 million of discrete tax benefits due to the retroactive extension of the U.S. federal research and experimentation credits. The third item was a \$0.4 million tax expense due to income tax return to provision adjustments. In the first six months of 2015, the Company recognized approximately \$0.2 million of discrete tax benefits principally related to the following two items. The first item was approximately \$1.5 million of discrete tax benefits due to the retroactive extension of the U.S. federal research and experimentation credits. The second item was a \$1.3 million tax expense due to income tax return to provision adjustments. The income tax rate differed from the statutory rate in the first six months of fiscal 2016 and 2015, as both years benefited from various tax credits and certain foreign interest expense deductions.

It is reasonably possible that within the next twelve months approximately \$1.1 million of tax benefits that are currently unrecognized could be recognized as a result of settlement of examinations and/or the expiration of applicable statutes of limitations.

Note 9 – Debt

U.S. Credit Facility

On April 9, 2015, the Company amended its secured credit facility to extend the maturity to April 9, 2020, increase the amount available for borrowing under the secured revolving credit facility to \$500 million, and provide for a delayed-draw term loan facility of \$250 million (U.S. Term Loan, due 2020). The Company recorded \$2.3 million in debt issuance costs. The credit facility is secured by substantially all the Company's assets, and interest is based on standard inter-bank offering rates. The interest rate ranges from LIBOR plus 1.25% to LIBOR plus 2.00%. At April 1, 2016, the Company had \$165.0 million outstanding under the secured credit facility at an interest rate of LIBOR plus 1.75%, which was 2.20%.

U.S. Term Loan, due July 2016

In April 2013, the Company amended the secured credit facility to provide for a \$175.0 million term loan (U.S. Term Loan, due 2016). On April 8, 2015, the Company paid off the U.S. Term Loan, due 2016. In connection with the repayment, the Company wrote off \$0.3 million in unamortized debt issuance costs as a loss on extinguishment of debt in the third fiscal quarter of 2015.

U.S. Term Loan, due April 2020

On August 3, 2015, the Company borrowed \$250 million under the U.S. Term Loan, due 2020, provided for under the amended secured credit facility. The interest rate on the U.S. Term Loan, due 2020, ranges from LIBOR plus 1.25% to LIBOR plus 2.00%. At April 1, 2016, the interest rate was LIBOR plus 1.75%, which equaled 2.19%. The loan amortizes at 1.25% of the original principal balance quarterly through March 2020, with the remaining balance due in April 2020.

7% Senior Notes, due August 2020

In August 2010, the Company issued \$250.0 million in 7% Senior Notes, due August 2020 (2020 Notes) and which require semi-annual interest payments in March and September of each year until maturity.

On August 4, 2015, the proceeds from the U.S. Term Loan, due 2020, were used to redeem all of the 7% 2020 Notes. As part of the redemption, the Company incurred an \$8.75 million redemption premium and wrote off \$2.4 million in unamortized debt issuance costs as a loss on extinguishment of debt in the fourth fiscal quarter of 2015.

3.625% Senior Notes, due April 2023

In April 2015, the Company issued €330.0 million in 3.625% Notes, due 2023 requiring semi-annual interest payments in April and October of each year until maturity. The net proceeds from the sale of the notes, after deducting \$5.9 million of debt issuance costs, were \$350.8 million. The 2023 Notes are general unsecured senior obligations of the Company. The 2023 Notes are unconditionally guaranteed on a senior basis by the Company and certain subsidiaries of the Company that are guarantors under the Company's existing secured credit facility. The 2023 Notes

are subject to redemption at the option of the Company at any time prior to April 15, 2018, at a price equal to 100% of the principal amount, plus any accrued interest to the date of redemption and a make-whole provision. The Company may also redeem up to 35% of the 2023 Notes before April 15, 2018, with the net cash proceeds from equity offerings. The 2023 Notes are also subject to redemption at the option of the Company, in whole or in part, on or after April 15, 2018, at redemption prices starting at 102.719% of the principal amount plus accrued interest during the period beginning April 15, 2018, and declining annually to 100% of principal and accrued interest on or after April 15, 2021.

Based on quoted market prices, the fair value of the Company's 2023 Notes was \$329.7 million as of April 1, 2016, and \$347.7 million as of October 2, 2015. The carrying amount of the secured credit facility and the U.S. Term Loan, due 2020, approximate fair value. The estimate of fair value for the 2023 Notes is based on Level 2 inputs as defined in the fair value hierarchy described.

Government refundable advances consist of payments received from the Canadian government to assist in research and development related to commercial aviation. The requirement to repay this advance is solely based on year-over-year commercial aviation revenue growth at CMC beginning in 2014. Imputed interest on the advance was 3.819% at April 1, 2016. The debt recognized was \$44.6 million and \$43.3 million as of April 1, 2016, and October 2, 2015, respectively.

In April 2015, FASB amended requirements related to the presentation of debt issuance costs. The updated standard requires debt issuance costs related to a recognized debt liability to be presented in the balance sheet as a direct deduction from the carrying amount of the related debt liability instead of being presented as an asset. The recognition and measurement of debt issuance costs are not affected by this amendment. The Company adopted this updated standard during the first fiscal quarter of 2016. The Company reclassified \$6.5 million of debt issuance costs from other non-current assets to a reduction of the Company's current maturities of long-term debt of \$0.2 million and a reduction of the Company's long-term debt of \$6.3 million as of October 2, 2015.

#### Note 10 – Commitments and Contingencies

The Company is party to various lawsuits and claims, both as a plaintiff and defendant, and has contingent liabilities arising from the conduct of business, none of which, in the opinion of management, is expected to have a material effect on the Company's financial

position or results of operations. The Company believes that it has made appropriate and adequate provisions for contingent liabilities.

As of April 1, 2016, and October 2, 2015, the Company had a liability of \$0.8 million and \$1.6 million, respectively, related to environmental remediation at a previously sold business for which the Company provided indemnification.

On March 5, 2014, the Company entered into a Consent Agreement with the U.S. Department of State's Directorate of Defense Trade Controls Office of Defense Trade Controls Compliance (DTCC) to resolve alleged International Traffic in Arms Regulations (ITAR) civil violations. The Consent Agreement settled the pending ITAR compliance matter with the DTCC previously reported by the Company that resulted from voluntary reports the Company filed with DTCC that disclosed possible technical and administrative violations of the ITAR. The Consent Agreement has a three-year term and provided for: (i) a payment of \$20 million, \$10 million of which is suspended and eligible for offset credit based on verified expenditures for past and future remedial compliance measures; (ii) the appointment of an external Special Compliance Official to oversee compliance with the Consent Agreement and the ITAR; (iii) two external audits of the Company's ITAR compliance program; and (iv) continued implementation of ongoing remedial compliance measures and additional remedial compliance measures related to automated systems and ITAR compliance policies, procedures, and training.

The settlement amount in the Consent Agreement was consistent with the amount proposed by DTCC in August 2013, for which the Company estimated and recorded a \$10 million charge in the third fiscal quarter ended July 26, 2013. The \$10 million portion of the settlement that is not subject to suspension will be paid in installments, with \$4 million paid in March 2014, \$2 million paid in February 2015, \$2 million paid in March 2016, and \$2 million to be paid in March 2017. The Company expects that some part of recent investments made in its ITAR compliance program will be eligible for credit against the suspended portion of the settlement amount, which include: additional staffing, ongoing implementation of a new software system, employee training, and establishment of a regular compliance audit program and corrective action process. The Company expects recent and future investments in remedial compliance measures will be sufficient to cover the \$10 million suspended payment. As of April 1, 2016, DTCC has accepted \$5 million of the Company's investment in remedial compliance measures. An additional amount of approximately \$15 million in investment in remedial compliance measures will be submitted to the DTCC in fiscal 2016 to be applied against the suspended payment.

#### Note 11 – Employee Stock Plans

As of April 1, 2016, the Company had three share-based compensation plans, which are described below. The compensation cost that has been charged against income for those plans was \$7.6 million and \$6.3 million for the first six months of fiscal 2016 and 2015, respectively. During the first six months of fiscal 2016 and 2015, the Company issued 103,629 and 231,000 shares, respectively, under its share-based compensation plans.

##### Employee Stock Purchase Plan (ESPP)

The ESPP is a “safe-harbor” designed plan whereby shares are purchased by participants at a discount of 5% of the market value on the purchase date and, therefore, compensation cost is not recorded.

##### Employee Sharesave Scheme

The Company offers shares under its employee sharesave scheme for U.K. employees. This plan allows participants the option to purchase shares at a 5% discount of the market price of the stock as of the beginning of the offering



period. The term of these options is three years. The sharesave scheme is not a “safe-harbor” design, and therefore, compensation cost is recognized on this plan. Under the sharesave scheme, option exercise prices are equal to the fair market value of the Company’s common stock on the date of grant. No options were granted during the first six months of fiscal 2016 or 2015.

#### Equity Incentive Plan

Under the equity incentive plan, option exercise prices are equal to the fair market value of the Company’s common stock on the date of grant. The Company granted 218,200 and 187,500 options to purchase shares in the six month periods ended April 1, 2016, and March 27, 2015, respectively. The weighted-average grant date fair value of options granted during the six month periods ended April 1, 2016, and March 27, 2015, was \$35.84 and \$48.62 per share, respectively.

The fair value of each option granted by the Company was estimated using a Black-Scholes pricing model, which uses the assumptions noted in the following table. The Company uses historical data to estimate volatility of the Company's common stock and option exercise and employee termination assumptions. The risk-free rate for the contractual life of the option is based on the U.S. Treasury zero coupon issues in effect at the time of the grant.

	Six Months Ended	
	April 1, 2016	March 27, 2015
Volatility	33.06 - 40.52%	40.73 - 41.89%
Risk-free interest rate	1.61 - 2.24%	1.43 - 2.00%
Expected life (years)	5 - 9	5 - 9
Dividends	0	0

The Company granted 36,000 and 20,300 restricted stock units in the six month periods ended April 1, 2016, and March 27, 2015, respectively. The weighted-average grant date fair value of restricted stock units granted during the six month periods ended April 1, 2016, and March 27, 2015, was \$85.33 and \$113.98 per share, respectively. The fair value of each restricted stock unit granted by the Company is equal to the fair market value of the Company's common stock on the date of grant.

The Company granted 55,300 and 34,000 performance share plan shares in the six month periods ended April 1, 2016, and March 27, 2015, respectively. The total shares granted in each period equaled the number of shares participants would receive if the Company achieves target performance over the relevant period and is therefore at risk if the Company does not achieve the target level of the performance. The grant date fair value of performance share plan shares granted during the six month periods ended April 1, 2016, and March 27, 2015, was \$79.31 and \$117.53, respectively. The fair value of each performance share plan share granted by the Company is equal to the fair market value of the Company's common stock on the date of grant.

#### Note 12 – Acquisitions

On January 31, 2015, the Company acquired the defense, aerospace and training display (DAT) business of Belgium-based Barco N.V. (Barco) for €150 million, or approximately \$171 million, in cash before a working capital adjustment of approximately \$15 million. The Company incurred a \$2.9 million foreign currency exchange loss in the funding of the acquisition in fiscal 2015. Acquisition related costs of \$3.4 million were recognized as selling, general and administrative expense in fiscal 2015. The Company financed the acquisition primarily using international cash reserves, with the balance funded by borrowings under its existing credit facility. The DAT business develops and manufactures visualization solutions for a variety of demanding defense and commercial aerospace applications and is included in our Avionics & Controls segment.

The following summarizes the allocation of the estimated fair value of the assets acquired and liabilities assumed at the date of acquisition. The fair value adjustment for inventory was \$7.0 million, which was recognized as cost of goods sold over eight months, the estimated inventory turnover. The fair value of acquired programs represented the

value of visualization solutions sold under long-term supply agreements with aerospace companies, military contractors, and OEM manufacturers using similar technology. The valuation of the program included the values of program-specific technology, the backlog of contracts, and the relationship with customers which lead to potential future contracts. The valuation of the programs was based upon the discounted cash flow at a market-based discount rate. The purchase price includes the value of existing technologies, the introduction of new technologies, and the addition of new customers. These factors resulted in recording goodwill of \$48.5 million. A substantial portion of the amount allocated to goodwill is not deductible for income tax purposes.

In Thousands  
As of January 31, 2015

Current assets	\$80,400
Property, plant and equipment	6,206
Intangible assets subject to amortization	
Programs (15 year average useful life)	56,455
Programs (3 year average useful life)	677
Trade name (3 year average useful life)	226
Goodwill	48,537
Other assets	3,401
Total assets acquired	195,902
Current liabilities assumed	34,006
Long-term liabilities assumed	5,921
Net assets acquired	\$155,975

To take advantage of synergies across the Company, DAT will be further integrated with existing businesses. As a result of these integration activities, the Company incurred \$3.6 million and \$7.7 million of integration expenses in the first three and six months of fiscal 2016, respectively.

#### Note 13 – Restructuring

On December 5, 2013, the Company announced the acceleration of its plans to consolidate certain facilities and create cost efficiencies through shared services in sales, general and administrative and support functions. The costs are for exit and relocation of facilities, losses on the write off of certain property, plant and equipment, and severance.

In the second fiscal quarter of 2016, restructuring expense totaled \$1.9 million. In the first six months of fiscal 2016, restructuring expense totaled \$3.3 million, as more fully described in the following table:

In Thousands	Exit & Relocation of Facilities	Write Off of Property, Plant & Equipment	Severance	Total
Cost of sales	\$ 1,249	\$ 18	\$ 180	\$1,447
Restructuring charges	1,451	-	420	1,871
Total	\$ 2,700	\$ 18	\$ 600	\$3,318

In the recast second fiscal quarter of 2015, restructuring expense totaled \$3.8 million. In the recast first six months of fiscal 2015, restructuring expense totaled \$9.3 million, as more fully described in the following table:

In Thousands	Exit & Relocation of Facilities	Write Off of Property, Plant & Equipment	Severance	Total
Cost of sales	\$ 3,014	\$ 633	\$ 714	\$4,361
Restructuring charges	3,762	48	1,117	4,927
Total	\$ 6,776	\$ 681	\$ 1,831	\$9,288

The Company has recorded an accrued liability of \$5.7 million and \$5.2 million for these activities as of April 1, 2016, and October 2, 2015, respectively.

#### Note 14 – Discontinued Operations

The Company's board of directors previously approved the plan to sell certain non-core business units including Eclipse Electronic Systems, Inc. (Eclipse), a manufacturer of embedded communication intercept receivers for signal intelligence applications; Wallop Defence Systems, Ltd. (Wallop), a manufacturer of flare countermeasure devices; Pacific Aerospace and Electronics Inc. (PA&E), a manufacturer of hermetically sealed electrical connectors; a small distribution business and a small manufacturing business.

On June 5, 2015, the Company sold Eclipse for \$7.9 million and retained ownership of the land, building and building improvements, which are held for sale. In addition, on July 20, 2015, the Company sold PA&E for \$23.4 million. Under the terms of the stock purchase agreements for the sale of Eclipse and PA&E, the Company agreed to indemnify the buyer for certain breaches of the Company's representations and warranties and certain other items for up to \$2.8 million and \$3.9 million, respectively. An escrow account in the amount of \$1.1 million was established at closing of the sale of PA&E to partially cover the Company's indemnification obligations. A claim against the escrow amount, if paid, would result in a corresponding decrease in the purchase price for the sale of PA&E.

During the second fiscal quarter of 2016 and 2015, the Company incurred a loss of \$2.0 million and \$14.6 million, respectively, on discontinued operations. During the first six months of fiscal 2016 and 2015, the Company incurred a loss of \$6.8 million and \$20.5 million, respectively. For the first and second fiscal quarters of fiscal 2016, the Company incurred a loss on assets held for sale at Advanced Materials of \$2.2 million and \$1.4 million, respectively. The loss on assets held for sale in both quarters was principally due to the effect of changes in foreign currency exchange rates on the estimated sale price and Wallop's assets held for sale. Principal assumptions used in measuring the estimated loss on assets held for sale included estimated selling price of the discontinued business, discount rates, industry growth rates, and pricing of comparable transactions in the market.

During the first six months of fiscal 2015, the Company recorded a \$1.7 million increase in a liability related to environmental remediation at a previously sold business for which the Company provided indemnification. A loss of \$1.1 million, net of tax, is reflected in discontinued operations.

The operating results of the discontinued operations for the three month period ended April 1, 2016, consisted of the following:

In Thousands	Avionics & Controls	Sensors & Systems	Advanced Materials	Other	Total
Net Sales	\$ 4,479	\$ -	\$ 2,289	\$ -	\$ 6,768
Operating earnings (loss)	1,072	(151 )	(2,874 )	(7 )	(1,960)
Tax expense (benefit)	273	-	(210 )	-	63
Income (loss) from discontinued operations	\$ 799	\$ (151 )	\$ (2,664 )	\$ (7 )	\$ (2,023)
Included in Operating Earnings (Loss): Gain (loss) on net assets held for sale	326	-	(1,381 )	-	(1,055)

The operating results of the discontinued operations for the six month period ended April 1, 2016, consisted of the following:

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In Thousands	Avionics & Controls	Sensors & Systems	Advanced Materials	Other	Total
Net Sales	\$ 10,061	\$ -	\$ 4,773	\$ -	\$ 14,834
Operating earnings (loss)	1,969	(307 )	(8,867 )	(11 )	(7,216 )
Tax expense (benefit)	686	-	(1,099 )	-	(413 )
Income (loss) from discontinued operations	\$ 1,283	\$ (307 )	\$ (7,768 )	\$ (11 )	\$ (6,803 )
Included in Operating Earnings (Loss): Gain (loss) on net assets held for sale	56	-	(3,628 )	-	(3,572 )

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The operating results of the discontinued operations for the recast three month period ended March 27, 2015, consisted of the following:

In Thousands	Avionics & Controls	Sensors & Systems	Advanced Materials	Other	Total
Net Sales	\$13,429	\$ 6,329	\$ 2,709	\$-	\$22,467
Operating earnings (loss)	(10,624)	1,449	(4,236 )	(1,180)	(14,591)
Tax expense (benefit)	318	524	(420 )	(413 )	9
Income (loss) from discontinued operations	\$(10,942)	\$ 925	\$(3,816 )	\$(767 )	\$(14,600)
Included in Operating Earnings (Loss):					
Loss on net assets held for sale	(11,439)	-	(3,008 )	-	(14,447)

The operating results of the discontinued operations for the recast six month period ended March 27, 2015, consisted of the following:

In Thousands	Avionics & Controls	Sensors & Systems	Advanced Materials	Other	Total
Net Sales	\$27,591	\$12,257	\$ 6,150	\$-	\$45,998
Operating earnings (loss)	(11,395)	1,749	(11,221 )	(1,692)	(22,559)
Tax expense (benefit)	(89 )	672	(2,076 )	(590 )	(2,083 )
Income (loss) from discontinued operations	\$(11,306)	\$1,077	\$(9,145 )	\$(1,102)	\$(20,476)
Included in Operating Earnings (Loss):					
Loss on net assets held for sale	(11,439)	-	(3,008 )	-	(14,447)

Assets and Liabilities Held for Sale within the Consolidated Balance Sheet at April 1, 2016, are comprised of the following:

In Thousands	Avionics &	Sensors &	Advanced
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	Controls	Systems	Materials	Total
Accounts receivable, net	\$ 4,341	\$ -	\$ 221	\$4,562