

DENTSPLY SIRONA Inc.

Form 10-Q

November 08, 2018

DENTSPLY SIRONA Inc.Large Accelerated

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UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

**FORM 10-Q**

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934

**For the quarterly period ended September 30, 2018**

Commission File Number 0-16211

**DENTSPLY SIRONA Inc.**

(Exact name of registrant as specified in its charter)

Delaware                      39-1434669

(State or other                (I.R.S.  
jurisdiction of                Employer

incorporation                Identification  
or                                No.)  
organization)

221 West  
Philadelphia  
Street, York,                17401-2991  
PA

(Address of  
principal                      (Zip Code)  
executive  
offices)

(717) 845-7511  
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No o

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes x No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

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Large accelerated Accelerated  
filer  filer

Non-accelerated Smaller  
filer  reporting  
company

Emerging  
growth  
company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  
Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date: At October 31, 2018, DENTSPLY SIRONA Inc. had 222,547,625 shares of Common Stock outstanding, with a par value of \$.01 per share.

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**PART I – FINANCIAL INFORMATION****Item 1 – Financial Statements****DENTSPLY SIRONA INC. AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF OPERATIONS**

(In millions, except per share amounts)

(unaudited)

	Three Months Ended September 30,			Nine Months Ended September 30,
	2018	2017	2018	2017
Net sales	\$ 928.4	\$ 1,009.2	\$ 2,926.6	\$ 2,902.4
Cost of products sold	452.3	450.2	1,383.6	1,307.2
Gross profit	476.1	559.0	1,543.0	1,595.2
Selling, general and administrative expenses	418.5	430.5	1,285.9	1,252.8
Goodwill impairment	—	—	1,085.8	1,092.9
Restructuring and other costs	12.1	20.6	211.2	105.4
Operating income (loss)	45.5	107.9	(1,039.9)	(855.9)
Other income and expenses:				
Interest expense	9.7	9.8	27.9	28.7
Interest income	(0.6)	(0.4)	(1.6)	(1.7)
Other expense (income), net	4.7	0.9	(30.4)	7.7
Income (loss) before income taxes	31.7	97.6	(1,035.8)	(890.6)
Provision (benefit) for income taxes	4.2	7.1	(23.4)	9.5
Net income (loss)	27.5	90.5	(1,012.4)	(900.1)
Less: Net (loss) income attributable to noncontrolling	(0.5)	(0.1)	0.4	(0.5)

interest

Net income (loss) attributable to Dentsply Sirona	\$	28.0	\$	90.6	\$	(1,012.8)	\$	(899.6)
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Net income  
(loss) per  
common share  
attributable to  
Dentsply Sirona

Basic	\$	0.13	\$	0.39	\$	(4.50)	\$	(3.92)
Diluted	\$	0.13	\$	0.39	\$	(4.50)	\$	(3.92)

Weighted  
average  
common shares  
outstanding:

Basic	222.4	229.5	224.9	229.6
Diluted	223.7	233.1	224.9	229.6

See accompanying Notes to Unaudited Interim Consolidated Financial Statements.

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**DENTSPLY SIRONA INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)**

(In millions)  
(unaudited)

	Three Months Ended September 30,			Nine Months Ended September 30,	
	2018	2017	2018	2017	
Net income (loss)	\$ 27.5	\$ 90.5	\$ (1,012.4)	\$ (900.1)	
Other comprehensive (loss) income, net of tax					
Foreign currency translation (loss) gain	(29.0)	122.0	(155.9)	393.7	
Net gain (loss) on derivative financial instruments	2.2	(3.5)	19.8	(9.3)	
Net realized holding gain on available for sale securities	—	—	(44.3)	—	
Pension liability gain	1.0	1.3	5.2	3.6	
Total other comprehensive (loss) income, net of tax	(25.8)	119.8	(175.2)	388.0	
Total comprehensive income (loss)	1.7	210.3	(1,187.6)	(512.1)	
Less: Comprehensive (loss) income attributable to noncontrolling interests	(0.6)	0.3	0.7	0.4	
Total comprehensive income (loss) attributable to Dentsply Sirona	\$ 2.3	\$ 210.0	\$ (1,188.3)	\$ (512.5)	

See accompanying Notes to Unaudited Interim Consolidated Financial Statements.

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**DENTSPLY SIRONA INC. AND SUBSIDIARIES**  
**CONSOLIDATED BALANCE SHEETS**

(In millions, except per share amounts)  
(unaudited)

	September 30, 2018	December 31, 2017
<b>Assets</b>		
Current Assets:		
Cash and cash equivalents	\$ 233.1	\$ 320.6
Accounts and notes receivables-trade, net	702.0	746.2
Inventories, net	672.0	623.1
Prepaid expenses and other current assets, net	295.7	312.6
Total Current Assets	1,902.8	2,002.5
Property, plant and equipment, net	865.7	876.0
Identifiable intangible assets, net	2,488.0	2,800.7
Goodwill, net	3,443.6	4,539.2
Other noncurrent assets, net	69.1	156.1
Total Assets	\$ 8,769.2	\$ 10,374.5
<b>Liabilities and Equity</b>		
Current Liabilities:		
Accounts payable	\$ 287.8	\$ 284.4
Accrued liabilities	568.5	585.8
Income taxes payable	69.0	54.2
Notes payable and current portion of long-term debt	154.8	30.1
Total Current Liabilities	1,080.1	954.5
Long-term debt	1,574.8	1,611.6
Deferred income taxes	513.7	718.0

Other noncurrent liabilities	446.3	462.5
Total Liabilities	3,614.9	3,746.6
Commitments and contingencies	—	—
Equity:		
Preferred stock, \$1.00 par value; 0.25 million shares authorized; no shares issued	—	—
Common stock, \$0.01 par value; 400.0 million shares authorized and 264.5 million shares issued at September 30, 2018 and December 31, 2017, respectively	2.6	2.6
222.5 million and 226.8 million shares outstanding at September 30, 2018 and December 31, 2017, respectively		
Capital in excess of par value	6,528.7	6,543.9
Retained earnings	1,243.6	2,316.2
Accumulated other comprehensive loss	(466.5)	(291.0)
Treasury stock, at cost, 42.0 million and 37.7 million shares at September 30, 2018 and December 31, 2017, respectively	(2,166.4)	(1,955.4)
Total Dentsply Sirona Equity	5,142.0	6,616.3
Noncontrolling interests	12.3	11.6

Total Equity	5,154.3	6,627.9
Total Liabilities and Equity	\$ 8,769.2	\$ 10,374.5

See accompanying Notes to Unaudited Interim Consolidated Financial Statements.

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**DENTSPLY SIRONA INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY**

(In millions)

(unaudited)

	Common Stock	Capital in Excess of Par Value	Retained Earnings	Accumulated Other Comprehensive Loss	Treasury Stock	Total Dentsply Sirona Equity	Noncontrolling Interests	Total Equity
<b>Balance at December 31, 2017</b>	\$ 2.6	\$ 6,543.9	\$ 2,316.2	\$ (291.0)	\$ (1,955.4)	\$ 6,616.3	\$ 11.6	\$ 6,627.9
Net income (loss)	—	—	81.2	—	—	81.2	(0.1)	81.1
Other comprehensive- income	—	—	—	10.0	—	10.0	0.6	10.6
Exercise of stock options	—	(1.8)	—	—	9.4	7.6	—	7.6
Cumulative effect on adoption of ASC 606	—	—	(6.0)	—	—	(6.0)	—	(6.0)
Reclassification on adoption of ASU No. 2016-16	—	—	(2.7)	—	—	(2.7)	—	(2.7)
Reclassification on adoption of ASU No. 2018-02	—	—	7.6	—	—	7.6	—	7.6
Stock based compensation— expense	—	9.3	—	—	—	9.3	—	9.3
RSU distributions	—	(19.9)	—	—	9.9	(10.0)	—	(10.0)
RSU dividends	—	0.2	(0.2)	—	—	—	—	—
Cash dividends (\$.0875 per share)	—	—	(20.2)	—	—	(20.2)	—	(20.2)
<b>Balance at March 31, 2018</b>	\$ 2.6	\$ 6,531.7	\$ 2,375.9	\$ (281.0)	\$ (1,936.1)	\$ 6,693.1	\$ 12.1	\$ 6,705.2
Net (loss) income	—	—	(1,122.0)	—	—	(1,122.0)	1.0	(1,121.0)
Other comprehensive- loss	—	—	—	(159.8)	—	(159.8)	(0.2)	(160.0)
Exercise of stock options	—	(4.6)	—	—	8.2	3.6	—	3.6
Reclassification on adoption of ASU No. 2018-02	—	—	0.5	—	—	0.5	—	0.5

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Stock based compensation—expense	0.5	—	—	—	0.5	—	0.5
Treasury shares purchased	—	—	—	(250.2)	(250.2)	—	(250.2)
RSU distributions	(1.5)	—	—	1.1	(0.4)	—	(0.4)
RSU dividends	0.1	(0.1)	—	—	—	—	—
Cash dividends (\$ .175 per share)	—	(38.1)	—	—	(38.1)	—	(38.1)
<b>Balance at June 30, 2018</b>	\$ 2.6	\$ 6,526.2	\$ 1,216.2	\$ (440.8)	\$ (2,177.0)	\$ 5,127.2	\$ 12.9
Net income (loss)	—	28.0	—	—	28.0	(0.5)	27.5
Other comprehensive—loss	—	—	(25.7)	—	(25.7)	(0.1)	(25.8)
Exercise of stock options	(0.7)	—	—	9.5	8.8	—	8.8
Stock based compensation—expense	5.3	—	—	—	5.3	—	5.3
RSU distributions	(2.2)	—	—	1.1	(1.1)	—	(1.1)
RSU dividends	0.1	(0.1)	—	—	—	—	—
Cash dividends	—	(0.5)	—	—	(0.5)	—	(0.5)
<b>Balance at September 30, 2018</b>	\$ 2.6	\$ 6,528.7	\$ 1,243.6	\$ (466.5)	\$ (2,166.4)	\$ 5,142.0	\$ 12.3

See accompanying Notes to Unaudited Interim Consolidated Financial Statements.

**DENTSPLY SIRONA INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY**

(In millions)  
(unaudited)

	Common Stock	Capital in Excess of Par Value	Retained Earnings	Accumulated Other Comprehensive Loss	Treasury Stock	Total Dentsply Sirona Equity	Noncontrolling Interests	Total Equity
<b>Balance at December 31, 2016</b>	\$ 2.6	\$ 6,516.7	\$ 3,948.0	\$ (705.7)	\$ (1,647.3)	\$ 8,114.3	\$ 11.6	\$ 8,125.9
Net income (loss)	—	—	59.8	—	—	59.8	(0.1)	59.7
Other comprehensive income (loss)	—	—	—	47.7	—	47.7	(0.1)	47.6
Exercise of stock options	—	4.9	—	—	24.5	29.4	—	29.4
Stock based compensation— expense	—	10.8	—	—	—	10.8	—	10.8
Reclassification on adoption of ASU No. 2016-09	—	1.0	(1.0)	—	—	—	—	—
Funding of Employee Stock Ownership Plan	—	3.3	—	—	3.3	6.6	—	6.6
Treasury shares purchased	—	—	—	—	(84.6)	(84.6)	—	(84.6)
RSU distributions	—	(20.7)	—	—	9.1	(11.6)	—	(11.6)
RSU dividends	—	0.2	(0.2)	—	—	—	—	—
Cash dividends (\$0.0875 per share)	—	—	(20.2)	—	—	(20.2)	—	(20.2)
<b>Balance at March 31, 2017</b>	\$ 2.6	\$ 6,516.2	\$ 3,986.4	\$ (658.0)	\$ (1,695.0)	\$ 8,152.2	\$ 11.4	\$ 8,163.6
Net loss	—	—	(1,050.0)	—	—	(1,050.0)	(0.3)	(1,050.3)
Other comprehensive- income	—	—	—	220.0	—	220.0	0.6	220.6
Exercise of stock options	—	1.4	—	—	14.6	16.0	—	16.0
Stock based compensation— expense	—	11.1	—	—	—	11.1	—	11.1
	—	—	(0.5)	—	—	(0.5)	—	(0.5)

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Reclassification  
on adoption  
of ASU No.  
2016-09

Treasury shares purchased	—	—	—	—	(65.7)	(65.7)	—	(65.7)
RSU distributions	—	(1.4)	—	—	1.0	(0.4)	—	(0.4)
RSU dividends	—	0.1	(0.1)	—	—	—	—	—
Cash dividends (\$0.0875 per share)	—	—	(20.2)	—	—	(20.2)	—	(20.2)
<b>Balance at June 30, 2017</b>	\$ 2.6	\$ 6,527.4	\$ 2,915.6	\$ (438.0)	\$ (1,745.1)	\$ 7,262.5	\$ 11.7	\$ 7,274.2
Net income (loss)	—	—	90.6	—	—	90.6	(0.1)	90.5
Other comprehensive-income	—	—	—	119.4	—	119.4	0.4	119.8
Exercise of stock options	—	0.1	—	—	7.4	7.5	—	7.5
Stock based compensation—expense	—	18.9	—	—	—	18.9	—	18.9
RSU distributions	—	(1.7)	—	—	0.6	(1.1)	—	(1.1)
RSU dividends	—	0.2	(0.2)	—	—	—	—	—
Cash dividends (\$0.0875 per share)	—	—	(20.0)	—	—	(20.0)	—	(20.0)
<b>Balance at September 30, 2017</b>	\$ 2.6	\$ 6,544.9	\$ 2,986.0	\$ (318.6)	\$ (1,737.1)	\$ 7,477.8	\$ 12.0	\$ 7,489.8

See accompanying Notes to Unaudited Interim Consolidated Financial Statements.

**DENTSPLY SIRONA INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**

(In millions)  
(unaudited)

	Nine Months Ended September 30,	
	2018	2017
<b>Cash flows from operating activities:</b>		
Net Loss	\$ (1,012.4)	\$ (900.1)
Adjustments to reconcile net loss to net cash provided by operating activities:		
Depreciation	103.4	93.9
Amortization of intangible assets	149.7	140.5
Amortization of deferred financing costs	2.0	1.9
Goodwill impairment	1,085.8	1,092.9
Indefinite-lived intangible asset impairment	179.2	79.8
Deferred income taxes	(97.9)	(46.3)
Stock based compensation expense	15.1	40.8
Restructuring and other costs - non-cash	19.2	11.6
Other non-cash income	(2.0)	(1.6)
Loss on disposal of property, plant and equipment	2.7	2.3
Gain on sale of equity security	(44.1)	—
Changes in operating assets and liabilities, net of acquisitions:		
Accounts and notes receivable-trade, net	25.1	(57.6)
Inventories, net	(83.3)	(67.3)
Prepaid expenses and other current assets, net	(47.3)	(60.2)
	(10.3)	4.3

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Other noncurrent assets, net		
Accounts payable	10.1	9.1
Accrued liabilities	(7.1)	46.8
Income taxes	13.2	(24.1)
Other noncurrent liabilities	(3.5)	6.3
<b>Net cash provided by operating activities</b>	<b>297.6</b>	<b>373.0</b>
<b>Cash flows from investing activities:</b>		
Capital expenditures	(130.6)	(98.6)
Cash paid for acquisitions of businesses and equity investments, net of cash acquired	(130.5)	(135.9)
Cash received on derivatives contracts	3.7	6.5
Cash paid on derivatives contracts	(2.4)	—
Expenditures for identifiable intangible assets	(5.5)	(6.7)
Purchase of short-term investments	(0.1)	(2.3)
Purchase of Company-owned life insurance policies	—	(0.9)
Proceeds from sale of equity security	54.1	—
Proceeds from sale of property, plant and equipment, net	6.3	2.1
<b>Net cash used in investing activities</b>	<b>(205.0)</b>	<b>(235.8)</b>
<b>Cash flows from financing activities:</b>		
Increase in short-term borrowings	124.3	1.4
Cash paid for treasury stock	(250.2)	(151.4)
	(59.1)	(58.2)

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Cash dividends paid		
Proceeds from long-term borrowings	0.3	2.9
Repayments on long-term borrowings	(9.3)	(16.2)
Proceeds from exercised stock options	22.8	52.9
<b>Net cash used in financing activities</b>	<b>(171.2)</b>	<b>(168.6)</b>
Effect of exchange rate changes on cash and cash equivalents	(8.9)	17.5
Net decrease in cash and cash equivalents	(87.5)	(13.9)
Cash and cash equivalents at beginning of period	320.6	383.9
Cash and cash equivalents at end of period	\$ 233.1	\$ 370.0

See accompanying Notes to Unaudited Interim Consolidated Financial Statements.

**DENTSPLY SIRONA Inc. and Subsidiaries**

**NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL STATEMENTS**

**NOTE 1 – SIGNIFICANT ACCOUNTING POLICIES**

**Basis of Presentation**

The accompanying unaudited interim consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America (“US GAAP”) and the rules of the U.S. Securities and Exchange Commission (“SEC”). The year-end consolidated balance sheet data was derived from audited financial statements, but does not include all disclosures required by US GAAP. In the opinion of management, all adjustments (consisting only of normal recurring adjustments) considered necessary for a fair statement of the results for interim periods have been included. Results for interim periods should not be considered indicative of results for a full year. These financial statements and related notes contain the accounts of DENTSPLY SIRONA Inc. and Subsidiaries (“Dentsply Sirona” or the “Company”) on a consolidated basis and should be read in conjunction with the consolidated financial statements and notes included in the Company’s most recent Form 10-K for the year ended December 31, 2017.

The accounting policies of the Company, as applied in the interim consolidated financial statements presented herein are substantially the same as presented in the Company’s Form 10-K for the year ended December 31, 2017, except as may be indicated below.

**Revenue Recognition**

Revenue is recognized when performance obligations under the terms of a contract with a customer are satisfied; generally this occurs with the transfer of risk and/or control of Dental and Healthcare Consumables products (“consumable” products), Dental Technology products (“technology” products), or Dental Equipment products (“equipment” products). Revenue is measured as the amount of consideration the Company expects to receive in exchange for transferring goods or providing services. Sales, value add and other taxes collected concurrent with revenue-producing activities are excluded from revenue. Incidental items that are immaterial in the context of the contract are recognized as expense.

For most of consumable, technology and equipment products, the Company transfers control and recognizes a sale when products are shipped from the manufacturing facility or warehouse to the customer (distributors and direct to dentists). For contracts with customers that contain destination shipping terms, revenue is not recognized until risk has transferred and the goods are delivered to the agreed upon destination. The amount of consideration received and revenue recognized varies with changes in marketing incentives (e.g., discounts, rebates, free goods) and returns offered to customers and their customers. When the Company gives customers the right to return eligible products and receive credit, returns are estimated based on an analysis of historical experience. However, returns of products, excluding warranty related returns, are infrequent and insignificant. The Company adjusts the estimate of revenue at the earlier of when the most likely amount of consideration can be estimated, the amount expected to be received changes, or when the consideration becomes fixed. Consideration received from customers in advance of revenue recognition is classified as deferred revenue.

Depending on the terms of the arrangement, the Company will defer the recognition of a portion of the consideration received when performance obligations are not yet satisfied (e.g., extended maintenance/service contracts, software and licenses, customer loyalty points and coupon programs). The Company uses an observable price, typically average selling price, to determine the stand-alone selling price for separate performance obligations. The Company determines the stand-alone selling price, based on Company geographic sales locations’ database of pricing and

discounting practices for the specific product or service when sold separately, and utilizes this data to arrive at average selling prices by product. Revenue is then allocated proportionately, based on the determined stand-alone selling price, to the unsatisfied performance obligation, which is deferred until satisfied. At September 30, 2018, the Company had \$27.0 million of deferred revenue recorded in Accrued liabilities on the Consolidated Balance Sheets. The Company expects to recognize significantly all of the deferred revenue within the next twelve months.

The Company has elected to account for shipping and handling activities as a fulfillment cost within the cost of products sold, and records shipping and handling costs collected from customers in net sales. The Company has adopted two practical expedients: the “right to invoice” practical expedient, which allows us to recognize revenue in the amount of the invoice when it corresponds directly with the value of performance completed to date; and relief from considering the existence of a significant financing component when the payment for the good or service is expected to be one year or less.

The Company offers discounts to its customers and distributors if certain conditions are met. Discounts are primarily based on the volume of products purchased or targeted to be purchased by the customer. Discounts are deducted from revenue at the time of sale or when the discount is offered, whichever is later. The Company estimates volume discounts based on an individual customer's historical and estimated future product purchases.

Certain of the Company's customers are offered cash rebates based on targeted sales increases. The Company estimates rebates based on the forecasted performance of a customer and their expected level of achievement within the rebate programs. In accounting for these rebate programs, the Company records an accrual and reduces sales ratably as sales occur over the rebate period. The Company updates the accruals for these rebate programs as actual results and updated forecasts impact the estimated achievement for customers within the rebate programs.

A portion of the Company's net sales is comprised of sales of precious metals generated through its precious metal dental alloy product offerings. As the precious metal content of the Company's sales is largely a pass-through to customers, the Company uses its cost of precious metal purchased as a proxy for the precious metal content of sales, as the precious metal content of sales is not separately tracked and invoiced to customers. The Company believes that it is reasonable to use the cost of precious metal content purchased in this manner since precious metal alloy sale prices are typically adjusted when the prices of underlying precious metals change.

### **Accounts and Notes Receivable**

The Company records a provision for doubtful accounts, which is included in Selling, general and administrative expenses on the Consolidated Statements of Operations.

Accounts and notes receivables – trade, net are stated net of allowances for doubtful accounts and trade discounts, which were \$24.0 million at September 30, 2018 and \$22.4 million at December 31, 2017.

### **Marketable Securities**

During the three months ended March 31, 2018, the Company sold its direct investment in the DIO Corporation ("DIO") for \$54.1 million, resulting in a gain of \$44.1 million. At December 31, 2017, the Company had recorded an unrealized gain of \$45.0 million in accumulated other comprehensive loss. This gain was transferred out of Accumulated other comprehensive loss ("AOCI"), and recorded in Other expense (income), net on the Consolidated Statements of Operations. The fair value of the direct investment at December 31, 2017 was \$54.4 million.

### **Income Taxes**

The Company has accounted for the tax effects of the Tax Cuts and Jobs Act, enacted on December 22, 2017, on a provisional basis. At December 31, 2017, the accounting for certain income tax effects was incomplete, but the Company determined reasonable estimates for those effects which were included in the financial statements. The Company expects to complete the accounting during 2018 in accordance with the one year measurement period.

### **Recently Adopted Accounting Pronouncements**

Effective January 1, 2018, the Company adopted Accounting Standards Update ("ASU") No. 2014-09, "Revenue from Contracts with Customers", as amended (Topic 606, commonly referred to as ASC 606) to all contracts using the modified retrospective method. The Company recognized the cumulative effect of initially applying the new revenue standard as an adjustment to the opening balance of retained earnings. The comparative information has not been restated and continues to be reported under the accounting standards in effect for those periods.

Most of the Company's sales revenue continues to be recognized when products are shipped from manufacturing facilities. For certain customer and dealer incentive programs, such as coupons, customer loyalty and free goods, the

Company recognizes the proportionate revenue and cost of product when the incentives are shipped or awarded. Prior to adoption of ASC 606, costs for these types of programs were recognized when triggering events occurred. For contracts with customers where performance occurs over time, such as software sales, the Company recognizes revenue ratably over the performance period.

The new revenue standard also provided additional guidance that resulted in reclassifications to or from Net sales, Cost of products sold, Selling, general and administrative expenses, and the resultant change in Provision (benefit) for income taxes.

The cumulative effect of the changes made on the Consolidated Balance Sheets at December 31, 2017 for the adoption of ASC 606, is as follows:

(in millions)

Consolidated Balance Sheets Item	December 31, 2017 As Reported Balance	Adoption of ASC 606	January 1, 2018 Revised Balance
<b>Assets</b>			
Accounts and notes receivable-trade, net	\$ 746.2	\$ 0.2	\$ 746.4
Inventory, net	623.1	(0.3)	622.8
Prepaid expense and other current assets, net	312.6	1.9	314.5
<b>Liabilities and Equity</b>			
Accrued liabilities	\$ 585.8	\$ 9.9	\$ 595.7
Income taxes payable	54.2	(2.1)	52.1
Retained earnings	2,316.2	(6.0)	2,310.2

The impact of adopting the new revenue recognition standard on the Company's Consolidated Statements of Operations and Consolidated Balance Sheets is as follows:

(in millions)	Three Months Ended September 30, 2018				Nine Months Ended September 30, 2018	
Consolidated Statements of Operations Item	As Reported Balance	Balances Without Adoption of ASC 606	Effect of Change Increase/(Decrease)	As Reported Balance	Balances Without Adoption of ASC 606	Effect of Change Increase/(Decrease)
Net sales	\$ 928.4	\$ 925.5	\$ 2.9	\$ 2,926.6	\$ 2,924.3	\$ 2.3
Cost of products sold	452.3	451.4	0.9	1,383.6	1,381.7	1.9
Selling, general and administrative expenses	418.5	418.4	0.1	1,285.9	1,286.5	(0.6)

Provision (benefit) for income taxes	4.2	3.7	0.5	(23.4)	(23.7)	0.3
Net income (loss) attributable to Dentsply Sirona	28.0	26.6	1.4	(1,012.8)	(1,013.5)	0.7

(in millions)	Balance at September 30, 2018			
Consolidated Balance Sheets Item	As Reported Balance	Balances Without Adoption of ASC 606		Effect of Change Increase/(Decrease)
<b>Assets</b>				
Accounts and notes receivables-trade, net	\$ 702.0	\$ 701.9	\$	0.1
Inventories, net	672.0	672.3		(0.3)
Prepaid expenses and other current assets, net	295.7	294.4		1.3
<b>Liabilities and Equity</b>				
Accrued liabilities	\$ 568.5	\$ 560.2	\$	8.3
Income taxes payable	69.0	70.9		(1.9)
Retained earnings	1,243.6	1,248.9		(5.3)

Effective January 1, 2018, the Company adopted ASU No. 2016-16, "Income Taxes (Topic 740): Intra-Entity Transfers of Assets Other Than Inventory." This accounting standard seeks to improve the accounting for the income tax consequences of intra-entity transfers of assets other than inventory. Previously, US GAAP prohibited the recognition of current and deferred income taxes for an intra-entity asset transfer until the asset has been sold to a third party, which is an exception to the principle of comprehensive recognition of current and deferred income taxes in US GAAP. ASU No. 2016-16 eliminates this exception. The Company adopted this accounting standard using the modified retrospective method with a cumulative-effect adjustment directly to retained earnings. Upon adoption, the Company made the following reclassification:

(in millions)

Consolidated Balance Sheets Item	December 31, 2017 As Reported Balance	Adoption of ASU 2016-16 Increase/(Decrease)	January 1, 2018 Revised Balance
<b>Assets</b>			
Prepaid expenses and other current assets, net	\$ 312.6	\$ (5.6)	\$ 307.0
Other noncurrent assets, net	156.1	(73.1)	83.0
<b>Liabilities and Equity</b>			
Deferred income taxes	\$ 718.0	\$ (76.0)	\$ 642.0
Retained earnings	2,316.2	(2.7)	2,313.5

In March 2017, the FASB issued ASU No. 2017-07, "Compensation - Retirement Benefits (Topic 715): Improving the Presentation of Net Periodic Pension Cost and Net Periodic Postretirement Benefit Cost." This newly issued accounting standard is primarily intended to improve the presentation of net periodic pension cost and net periodic postretirement benefit cost. The amendments in this update require an employer to report the service cost component of net periodic benefit cost in operating income, while the interest cost, amortization, return on assets and any settlement or curtailment expense will be reported below operating income. More specifically, the service cost will be reported in the same line item as other compensation costs arising from the services rendered by the pertinent employee during the period. The amendments in this update are required for annual and interim periods beginning after December 15, 2017, and should be applied retrospectively for the presentation of the components of net periodic benefit cost and net periodic postretirement benefit cost in the income statement. The amendment allows a practical expedient that permits an employer to use the amounts disclosed in its pension and other postretirement benefit plan note for the prior comparative periods as the estimation basis for applying the retrospective presentation requirements. The Company adopted this accounting standard on January 1, 2018, and applied the practical expedient upon adoption. The impact of adopting this standard, by financial statement line item, is reflected below:

(in millions)

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Consolidated Statements of Operations Item	Three Months Ended September 30, 2017 As Reported	Adoption of ASU 2017-07 Increase/(Decrease)	Three Months Ended September 30, 2017 Revised
Cost of products sold	\$ 450.2	\$ (1.0)	\$ 449.2
Gross profit	559.0	1.0	560.0
Selling, general and administrative expense	430.5	(1.5)	429.0
Operating income (loss)	107.9	2.5	110.4
Other expense (income), net	0.9	2.5	3.4

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(in millions)

Consolidated Statements of Operations Item	Nine Months Ended September 30, 2017 As Reported	Adoption of 2017-07 Increase/(Decrease)	Nine Months Ended September 30, 2017 Revised
Cost of products sold	\$ 1,307.2	\$ (1.8)	\$ 1,305.4
Gross profit	1,595.2	1.8	1,597.0
Selling, general and administrative expense	1,252.8	(5.1)	1,247.7
Operating income (loss)	(855.9)	6.9	(849.0)
Other expense (income), net	7.7	6.9	14.6

In February 2018, the FASB issued ASU No. 2018-02, "Income Statement - Reporting Comprehensive Income (Topic 220): Reclassification of Certain Tax Effects from Accumulated Other Comprehensive Income." This newly issued accounting standard allows for a reclassification from accumulated other comprehensive income to retained earnings for stranded tax effects resulting from tax rate changes due to the Tax Cuts and Jobs Act. The amendments in this update are required for annual and interim periods beginning after December 15, 2018. This standard also requires the Company to disclose its accounting policy for releasing income tax effects from accumulated other comprehensive income. In general, the Company applies the individual item approach. As permitted by the accounting standard, the Company early adopted this accounting standard on January 1, 2018. As a result of the adoption, the Company elected to reclassify the income tax effects from AOCI to Retained earnings and reclassified \$8.1 million.

### Recently Issued Accounting Pronouncements Not Yet Adopted

In February 2016, the FASB issued ASU No. 2016-02, Leases (Topic 842) with subsequent amendments (collectively, "Topic 842"). This accounting standard seeks to increase transparency and comparability among organizations by recognizing lease assets and lease liabilities on the balance sheet and disclosing key information about leasing arrangements. The adoption of this standard is required for interim and fiscal periods ending after December 15, 2018, using the modified retrospective approach. Topic 842 provides for an additional optional transition method that allows application of the new standard beginning January 1, 2019 with recognition of a cumulative-effect adjustment to the opening balance of retained earnings in the period of adoption. Periods prior to adoption would continue to conform to current US GAAP (Topic 840, Leases) and periods after adoptions would conform to Topic 842. The Company anticipates adopting Topic 842 using the optional transition method and is currently assessing the impact that this standard will have on its financial position, results of operations, cash flows and disclosures.

In August 2018, the FASB issued ASU No. 2018-14 "Compensation - Retirement Benefits - Defined Benefit Plans - General (Subtopic 715-20): Disclosure Framework - Changes to the Disclosure Requirements for Defined Benefit Plans." This newly issued accounting standard changes disclosure requirements for defined benefit plans, including removal and modification of existing disclosures. The amendments in this standard are required for fiscal years ending after December 15, 2020. Early adoption is permitted. The amendments should be applied on a retrospective basis for all periods presented. The Company is currently assessing the impact that this standard will have on its financial position, results of operations, cash flows and disclosures.



**NOTE 2 – STOCK COMPENSATION**

The following table represents total stock based compensation expense for non-qualified stock options, restricted stock units (“RSU”) and the tax related benefit for the three and nine months ended September 30, 2018 and 2017.

(in millions)	Three Months Ended		Nine Months Ended	
	2018	2017	2018	2017
Stock option expense	\$ 1.7	\$ 7.5	\$ 5.1	\$ 12.7
RSU expense	3.4	11.4	9.2	27.1
Total stock based compensation expense	\$ 5.1	\$ 18.9	\$ 14.3	\$ 39.8
Related deferred income tax benefit	\$ 0.8	\$ 5.9	\$ 2.4	\$ 11.7

For the three and nine months ended September 30, 2018, stock compensation expense was \$5.1 million and \$14.3 million, respectively, of which \$4.4 million and \$12.6 million, respectively, was recorded in Selling, general, and administrative expense, and \$0.1 million and \$0.5 million, respectively, was recorded in Cost of products sold on the Consolidated Statements of Operations. For the three and nine months ended September 30, 2018, the Company recorded expense of \$0.6 million and \$1.2 million, respectively, in Restructuring and other costs on the Consolidated Statements of Operations. For the nine months ended September 30, 2018, the Company lowered the likely payout level on certain performance-based grants.

For the three and nine months ended September 30, 2017, stock compensation expense was \$18.9 million and \$39.8 million, respectively, of which \$18.7 million and \$39.2 million, respectively, was recorded in Selling, general, and administrative expense, and \$0.2 million and \$0.6 million, respectively, was recorded in Cost of products sold on the Consolidated Statements of Operations.

**NOTE 3 – COMPREHENSIVE INCOME (LOSS)**

The following table summarizes the components of Other comprehensive (loss) income, net of tax, for the three and nine months ended September 30, 2018 and 2017:

(in millions)	Three Months Ended		Nine Months Ended	
	2018	2017	2018	2017
Foreign currency translation gains	\$ —	\$ 129.0	\$ —	\$ 433.7
Foreign currency translation losses	(30.1)	—	(169.5)	—
Foreign currency translation gain on hedges of net investments	1.2	—	13.3	—
Foreign currency translation loss on hedges of net investments	—	(7.2)	—	(40.9)

These amounts are recorded in AOCI, net of any related tax adjustments. At September 30, 2018 and December 31, 2017, the cumulative tax adjustments were \$163.3 million and \$203.8 million, respectively, primarily related to foreign currency translation gains and losses.

The cumulative foreign currency translation adjustments included translation losses of \$147.4 million and gains \$22.1 million at September 30, 2018 and December 31, 2017, respectively, and cumulative losses on loans designated as hedges of net investments of \$113.3 million and \$126.6 million, respectively. These foreign currency translation gains and losses were partially offset by movements on derivative financial instruments.

Changes in AOCI, net of tax, by component for the nine months ended September 30, 2018 and 2017 were as follows:

(in millions)	Foreign Currency Translation Gain (Loss)	Gain and (Loss) on Derivative Financial Instruments Designated as Cash Flow Hedges	Gain and (Loss) on Derivative Financial Instruments	Net Unrealized Holding Gain (Loss) on Available-for-Sale Securities	Pension Liability Gain (Loss)	Total
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Balance, net of tax, at December 31, 2017	\$	(104.5)	\$	(12.6)	\$	(127.6)	\$	44.3	\$	(90.6)	\$	(291.0)
Other comprehensive (loss) income before reclassifications and tax impact		(131.6)		(2.2)		28.9		—		2.4		(102.5)
Tax expense		(24.6)		—		(15.3)		—		(0.6)		(40.5)
Other comprehensive (loss) income, net of tax, before reclassifications		(156.2)		(2.2)		13.6		—		1.8		(143.0)
Amounts reclassified from accumulated other comprehensive income (loss), net of tax		—		8.4		—		(44.3)		3.4		(32.5)
Net (decrease) increase in other comprehensive loss		(156.2)		6.2		13.6		(44.3)		5.2		(175.5)
Balance, net of tax, at September 30, 2018	\$	(260.7)	\$	(6.4)	\$	(114.0)	\$	—	\$	(85.4)	\$	(466.5)

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(in millions)	Foreign Currency Translation Gain (Loss)	Gain and (Loss) on Derivative Financial Instruments Designated as Cash Flow Hedges	Gain and (Loss) on Derivative Financial Instruments	Pension Liability Gain (Loss)	Total
Balance, net of tax, at December 31, 2016	\$ (490.5)	\$ (3.2)	\$ (116.8)	\$ (95.2)	\$ (705.7)
Other comprehensive income (loss) before reclassifications and tax impact	363.0	(9.0)	(3.8)	—	350.2
Tax benefit	29.8	0.9	0.7	—	31.4
Other comprehensive income (loss), net of tax, before reclassifications	392.8	(8.1)	(3.1)	—	381.6
Amounts reclassified from accumulated other comprehensive income, net of tax	—	1.9	—	3.6	5.5
Net increase (decrease) in other comprehensive loss	392.8	(6.2)	(3.1)	3.6	387.1
Balance, net of tax, at September 30, 2017	\$ (97.7)	\$ (9.4)	\$ (119.9)	\$ (91.6)	\$ (318.6)

Reclassifications out of AOCI to the Consolidated Statements of Operations for the three and nine months ended September 30, 2018 and 2017 were as follows:

(in millions)

Details about AOCI Components	Amounts Reclassified from AOCI Three Months Ended		Affected Line Item on the Consolidated Statements of Operations
	2018	2017	

**Loss on derivative financial instruments:**

Interest rate swaps	(0.6)	\$ (0.6)	Interest expense
Foreign exchange forward contracts	(1.8)	(1.6)	Cost of products sold
Net loss before tax	(2.4)	(2.2)	
Tax impact	0.4	0.4	Provision (benefit) for income taxes
Net loss after tax	(2.0)	\$ (1.8)	

**Amortization of defined benefit pension and other postemployment benefit items:**

Amortization of prior service benefits	0.1	\$ —	(a)
Amortization of net actuarial losses	(1.5)	(1.8)	(a)
Net loss before tax	(1.4)	(1.8)	
Tax impact	0.4	0.5	Provision (benefit) for income

taxes

Net loss after tax	(1.0)	\$	(1.3)
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Total reclassifications for \$	(3.0)	\$	(3.1)
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the  
period

(a) These AOCI components are included in the computation of net periodic benefit cost for the three months ended September 30, 2018 and 2017 (see Note 8, Benefit Plans, for additional details).

(in  
millions)

Amounts Reclassified from AOCI Details about AOCI Components	Nine months ended		Affected Line Item on the Consolidated Statements of Operations
	2018	2017	

**Loss on derivative financial instruments:**

Interest rate swaps	\$ (1.7)	\$ (1.7)	Interest expense
Foreign exchange forward contracts	(7.9)	(0.7)	Cost of products sold
Net loss before tax	(9.6)	(2.4)	
Tax impact	1.2	0.5	Provision (benefit) for income taxes
Net loss after tax	\$ (8.4)	\$ (1.9)	

**Net realized holding gain on available-for-sale securities:**

Available-for-sale securities	\$ 45.0	\$ —	Other expense (income), net
Tax impact	(0.7)	—	Provision (benefit) for income taxes
Net gain after tax	\$ 44.3	\$ —	

**Amortization of defined benefit pension and other postemployment benefit items:**

Amortization of prior service benefits	0.1	\$	0.1	(a)
Amortization of net actuarial losses	(4.9)		(5.2)	(a)
Net loss before tax	(4.8)		(5.1)	
Tax impact	1.4		1.5	Provision (benefit) for income taxes
Net loss after tax	(3.4)	\$	(3.6)	
Total reclassifications for the period	\$ 32.5	\$	(5.5)	

(a) These AOCI components are included in the computation of net periodic benefit cost for the nine months ended September 30, 2018 and 2017 (see Note 8, Benefit Plans, for additional details).

**NOTE 4 – EARNINGS PER COMMON SHARE**

<b>Basic Earnings Per Common Share Computation</b> (in millions, except per share amounts)	Three Months Ended		Nine Months Ended	
	2018	2017	2018	2017
	Net income (loss) attributable to Dentsply Sirona	\$ 28.0	\$ 90.6	\$ (1,012.8)
Weighted average common shares outstanding	222.4	229.5	224.9	229.6
Earnings (loss) per common share - basic	\$ 0.13	\$ 0.39	\$ (4.50)	\$ (3.92)
<b>Diluted Earnings Per Common Share Computation</b> (in millions, except per share amounts)	Three Months Ended		Nine Months Ended	
	2018	2017	2018	2017
Net income (loss) attributable to Dentsply Sirona	\$ 28.0	\$ 90.6	\$ (1,012.8)	\$ (899.6)
Weighted average common shares outstanding	222.4	229.5	224.9	229.6
Incremental weighted average shares from assumed exercise of dilutive options from stock-based compensation awards	1.3	3.6	—	—
	223.7	233.1	224.9	229.6

Total weighted  
average diluted  
shares  
outstanding

Earnings (loss) per common share - diluted	\$	0.13	\$	0.39	\$	(4.50)	\$	(3.92)
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The calculation of weighted average diluted common shares outstanding excludes stock options and RSUs of 4.4 million and 5.1 million equivalent shares of common stock that were outstanding during the three and nine months ended September 30, 2018, respectively, because their effect would be antidilutive. There were 0.8 million and 1.1 million antidilutive equivalent shares of common stock outstanding during the three and nine months ended September 30, 2017, respectively.

**NOTE 5 – BUSINESS COMBINATIONS**

On May 1, 2018, the Company acquired all of the outstanding shares of privately held OraMetrix, Inc. for \$120.0 million, with an additional payment totaling \$30.0 million, subject to meeting earn-out provisions. OraMetrix specializes in orthodontic treatment planning software, wire bending, and clear aligner manufacturing and is headquartered in Richardson, Texas. At September 30, 2018, the Company recorded a preliminary estimate of \$58.5 million in goodwill related to the fair value of assets acquired and liabilities assumed and the consideration given for the acquisition. The purchase price has been assigned on the basis of the preliminary estimate of the fair values of assets acquired and liabilities assumed. Goodwill is considered to represent the value associated with workforce and synergies the two companies anticipate realizing as a combined company. The goodwill is not expected to be deductible for tax purposes.

Intangible assets acquired consist of the following:

(in millions, except for useful life)	Amount	Weighted Average Useful Life (in years)
Customer relationships	\$ 18.3	15
Developed technology and patents	64.7	15
Tradenames and trademarks	13.5	Indefinite
Total	\$ 96.5	

During the quarter ended June 30, 2017, the Company acquired Recherche Techniques Dentaires (“RTD”), a privately-held France-based manufacturer of endodontic posts for \$132.0 million. The Company recorded \$83.9 million in goodwill related to the fair value of assets acquired and liabilities assumed and the consideration given for the acquisition. Goodwill is considered to represent the value associated with workforce and synergies the two companies anticipate realizing as a combined company. The goodwill is not expected to be deductible for tax purposes.

Intangible assets acquired consist of the following:

(in millions, except for useful life)	Amount	Weighted Average Useful Life (in years)
Customer relationships	\$ 18.1	15
Developed technology and patents	22.4	15
Tradenames and trademarks	8.5	Indefinite
Total	\$ 49.0	

The results of operations for these businesses have been included in the accompanying financial statements as of the effective date of each transactions. These transactions were not material to the Company’s Net sales and Net income (loss) attributable to Dentsply Sirona for the quarter ended September 30, 2018.



## **NOTE 6 – SEGMENT INFORMATION**

The Company has numerous operating businesses covering a wide range of dental consumable products and dental technology products primarily serving the professional dental market, and certain healthcare products. Professional dental products represented approximately 92% of net sales for all periods presented.

The operating businesses are combined into two operating groups, which generally have overlapping geographical presence, customer bases, distribution channels, and regulatory oversight. These operating groups are considered the Company's reportable segments as the Company's chief operating decision-maker regularly reviews financial results at the operating group level and uses this information to manage the Company's operations. The accounting policies of the segments are consistent with those described in the Company's most recently filed Form 10-K, in the summary of significant accounting policies.

The Company evaluates performance of the segments based on the groups' net third party sales, excluding precious metal content, and segment adjusted operating income. Net third party sales excluding precious metal content is considered a measure not calculated in accordance with US GAAP, and is therefore considered a non-US GAAP measure. Management believes that the presentation of net sales, excluding precious metal content, provides useful information to investors because a portion of Dentsply Sirona's net sales is comprised of sales of precious metals generated through sales of the Company's precious metal dental alloy products, which are used by third parties to construct crown and bridge materials. Due to the fluctuations of precious metal prices and because the cost of the precious metal content of the Company's sales is largely passed through to customers and has minimal effect on earnings, Dentsply Sirona reports net sales both with and without precious metal content to show the Company's performance independent of precious metal price volatility and to enhance comparability of performance between periods. The Company uses its cost of precious metal purchased as a proxy for the precious metal content of sales, as the precious metal content of sales is not separately tracked and invoiced to customers. The Company believes that it is reasonable to use the cost of precious metal content purchased in this manner since precious metal dental alloy sale prices are typically adjusted when the prices of underlying precious metals change. The Company's exclusion of precious metal content in the measurement of net third party sales enhances comparability of performance between periods as it excludes the fluctuating market prices of the precious metal content. The Company also evaluates segment performance based on each segment's adjusted operating income before provision for income taxes and interest. Segment adjusted operating income is defined as operating income before income taxes and before certain corporate headquarter unallocated costs, restructuring and other costs, interest expense, interest income, other expense (income), net, amortization of intangible assets and depreciation resulting from the fair value step-up of property, plant and equipment from acquisitions. The Company's segment adjusted operating income is considered a non-US GAAP measure. A description of the products and services provided within each of the Company's two operating segments is provided below.

### **Technologies & Equipment**

This segment is responsible for the worldwide design, manufacture, sales and distribution of the Company's Dental Technology and Equipment Products and Healthcare Consumable Products. These products include dental implants, laboratory dental products, CAD/CAM systems, imaging systems, treatment centers, as well as consumable medical device products.

### **Consumables**

This segment is responsible for the worldwide design, manufacture, sales and distribution of the Company's Dental Consumable Products which include preventive, restorative, instruments, endodontic, and orthodontic dental products.

The following tables set forth information about the Company's segments for the three and nine months ended September 30, 2018 and 2017. Certain reclassifications have been made to the prior year's data in order to conform to the current year presentation:

Third Party Net Sales

(in millions)	Three Months Ended		Nine Months Ended	
	2018	2017	2018	2017
Technologies & Equipment	\$ 495.2	\$ 558.5	\$ 1,552.3	\$ 1,570.3
Consumables	433.2	450.7	1,374.3	1,332.1
Total net sales	\$ 928.4	\$ 1,009.2	\$ 2,926.6	\$ 2,902.4

Third Party Net Sales, Excluding Precious Metal Content

(in millions)	Three Months Ended		Nine Months Ended	
	2018	2017	2018	2017
Technologies & Equipment	\$ 487.4	\$ 549.1	\$ 1,524.8	\$ 1,540.1
Consumables	433.2	450.7	1,374.3	1,332.1
Total net sales, excluding precious metal content	920.6	999.8	2,899.1	2,872.2
Precious metal content of sales	7.8	9.4	27.5	30.2
Total net sales, including precious metal content	\$ 928.4	\$ 1,009.2	\$ 2,926.6	\$ 2,902.4

Segment Adjusted Operating Income

(in millions)	Three Months Ended		Nine Months Ended	
	2018	2017	2018	2017
Technologies & Equipment	\$ 47.8	\$ 127.0	\$ 199.6	\$ 278.9
Consumables	109.7	129.8	362.9	368.7
Segment adjusted operating income before income taxes and interest	157.5	256.8	562.5	647.6
<b>Reconciling items expense (income):</b>				
All Other (a)	48.5	78.0	150.3	160.3
Goodwill impairment	—	—	1,085.8	1,092.9
Restructuring and other costs	12.1	20.6	211.2	105.4
Interest expense	9.7	9.8	27.9	28.7
Interest income	(0.6)	(0.4)	(1.6)	(1.7)
Other expense (income), net	4.7	0.9	(30.4)	7.7
	49.6	48.7	149.7	140.5

Amortization of  
intangible  
assets

Depreciation  
resulting from  
the fair value  
step-up of  
property, plant  
and equipment  
from business  
combinations

Income (loss)  
before income  
taxes

1.8

1.6

5.4

4.4

\$

31.7

\$

97.6

\$

(1,035.8)

\$

(890.6)

(a) Includes the results of unassigned Corporate headquarter costs, inter-segment eliminations and one distribution warehouse not managed by named segments.

**NOTE 7 – INVENTORIES**

Inventories are stated at the lower of cost and net realizable value. The cost of inventories determined by the last-in, first-out (“LIFO”) method at September 30, 2018 and December 31, 2017 was \$10.9 million and \$12.4 million, respectively. The cost of remaining inventories was determined by the first-in, first-out (“FIFO”) or average cost methods. If the FIFO method had been used to determine the cost of LIFO inventories, the amounts at which net inventories are stated would be higher than reported at September 30, 2018 and December 31, 2017 by \$9.4 million and \$10.6 million, respectively.

Inventories, net of inventory valuation reserves, consist of the following:

(in millions)	September 30, 2018	December 31, 2017
Finished goods	\$ 442.6	\$ 387.6
Work-in-process	90.9	90.4
Raw materials and supplies	138.5	145.1
Inventories, net	\$ 672.0	\$ 623.1

The inventory valuation allowance was \$76.3 million and \$71.7 million at September 30, 2018 and December 31, 2017, respectively.

**NOTE 8 – BENEFIT PLANS**

The following sets forth the components of net periodic benefit cost of the Company's defined benefit plans for the three and nine months ended September 30, 2018 and 2017:

<b>Defined Benefit Plans</b> (in millions)	Three Months Ended		Nine Months Ended		Location on Consolidated Statements of Operations
	2018	2017 (a)	2018	2017 (a)	
Service cost	\$ 1.9	\$ 1.9	\$ 5.6	\$ 5.6	Cost of products sold
Service cost	2.1	2.1	6.6	6.1	Selling, general and administrative expenses
Interest cost	1.8	1.9	5.4	5.4	Other expense (income), net
Expected return on plan assets	(1.3)	(1.2)	(4.0)	(3.5)	Other expense (income), net
Amortization of prior service credit	—	—	(0.1)	(0.1)	Other expense (income), net
Amortization of net actuarial loss	1.4	1.8	4.8	5.1	Other expense (income), net
Net periodic benefit cost	\$ 5.9	\$ 6.5	\$ 18.3	\$ 18.6	

(a) Prior period presented reflects adoption of ASU 2017-07. For further discussion on the reclassification, refer to Note 1, Significant Accounting Policies.

The following sets forth the information related to the contributions to the Company's defined benefit plans for 2018:

(in millions)	Pension Benefits
Actual contributions through September 30, 2018	\$ 11.0
Expected contributions for the remainder of the year	5.1
Total actual and expected contributions	\$ 16.1



**NOTE 9 – RESTRUCTURING AND OTHER COSTS****Restructuring Costs**

During the three and nine months ended September 30, 2018, the Company recorded net restructuring costs and other costs of \$12.1 million and \$211.2 million, respectively, which includes net restructuring costs of \$11.7 million and \$22.5 million, respectively. During the three and nine months ended September 30, 2017, the Company recorded net restructuring costs and other cost of \$20.6 million and \$105.4 million, respectively, which includes net restructuring costs of \$12.7 million and \$16.5 million, respectively. These costs are recorded in Restructuring and other costs on the Consolidated Statements of Operations and the associated liabilities are recorded in Accrued liabilities and other noncurrent liabilities on the Consolidated Balance Sheets.

At September 30, 2018, the Company's restructuring accruals were as follows:

(in millions)	Severance			
	2016 and Prior Plans	2017 Plans	2018 Plans	Total
Balance at December 31, 2017	\$ 7.7	\$ 48.2	\$ —	\$ 55.9
Provisions	1.0	0.7	20.8	22.5
Amounts applied	(2.8)	(12.3)	(6.8)	(21.9)
Change in estimates	(0.2)	(1.8)	(0.3)	(2.3)
Balance at September 30, 2018	\$ 5.7	\$ 34.8	\$ 13.7	\$ 54.2

  

(in millions)	Lease/Contract Terminations			Total
	2016 and Prior Plans	2017 Plans		
Balance at December 31, 2017	\$ 0.4	\$ 0.2		\$ 0.6
Provisions	0.3	0.1		0.4
Amounts applied	—	(0.3)		(0.3)
Change in estimates	0.1	—		0.1
Balance at September 30, 2018	\$ 0.8	\$ —		\$ 0.8

**Other Restructuring Costs**

(in millions)	2016 and Prior Plans	2017 Plans	2018 Plans	Total
Balance at December 31, 2017	\$ 2.1	\$ 1.7	\$ —	\$ 3.8
Provisions	0.9	0.5	0.4	1.8
Amounts applied	(1.8)	(0.5)	(0.3)	(2.6)
Balance at September 30, 2018	\$ 1.2	\$ 1.7	\$ 0.1	\$ 3.0

The following table provides the year-to-date changes in the restructuring accruals by segment:

(in millions)	December 31, 2017	Provisions	Amounts Applied	Change in Estimates	September 30, 2018
Technologies & Equipment	\$ 46.9	\$ 17.3	\$ (11.0)	\$ (1.9)	\$ 51.3
Consumables	13.3	5.1	(11.1)	(0.3)	7.0
All Other	0.1	2.3	(2.7)	—	(0.3)
Total	\$ 60.3	\$ 24.7	\$ (24.8)	\$ (2.2)	\$ 58.0

## Other Costs

Other costs for the three and nine months ended September 30, 2018 were \$0.4 million and \$188.7 million, respectively. For the three months ended September 30, 2018, other costs were primarily related to legal settlements. For the nine months ended September 30, 2018, the Company recorded an impairment charge of \$179.2 million. The impaired indefinite-lived intangibles were tradenames and trademarks related to two reporting units within the Technologies & Equipment segment and one reporting unit within the Consumables segment. For further information, see Note 14, Goodwill and Intangibles.

Other costs for the three and nine months ended September 30, 2017 were \$7.9 million and \$88.9 million, respectively. For the three months ended September 30, 2017, other costs were primarily related to legal settlements. For the nine months ended September 30, 2017, the Company recorded an impairment charge of \$79.8 million. The impaired indefinite-lived intangibles were tradenames and trademarks related to two reporting units within the Technologies & Equipment segment.

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**NOTE 10 – FINANCIAL INSTRUMENTS AND DERIVATIVES****Derivative Instruments and Hedging Activities**

The Company's activities expose it to a variety of market risks, which primarily include the risks related to the effects of changes in foreign currency exchange rates and interest rates. These financial exposures are monitored and managed by the Company as part of its overall risk management program. The objective of this risk management program is to reduce the volatility that these market risks may have on the Company's operating results and equity. The Company employs derivative financial instruments to hedge certain anticipated transactions, firm commitments, or assets and liabilities denominated in foreign currencies. Additionally, the Company utilizes interest rate swaps to convert variable rate debt to fixed rate debt.

**Derivative Instruments Designated as Hedging****Cash Flow Hedges**

The following table summarizes the notional amounts of cash flow hedges by derivative instrument type at September 30, 2018 and the notional amounts expected to mature during the next 12 months, with a discussion of the various cash flow hedges by derivative instrument type following the table:

(in millions)	Aggregate Notional Amount	Aggregate Notional Amount Maturing within 12 Months
Foreign exchange forward contracts	\$ 379.3	\$ 272.6
Interest rate swaps	110.5	110.5
Total derivative instruments designated as cash flow hedges	\$ 489.8	\$ 383.1

**Foreign Exchange Risk Management**

The Company uses a layered hedging program to hedge select anticipated foreign currency cash flows to reduce volatility in both cash flows and reported earnings of the consolidated Company. The Company accounts for the designated foreign exchange forward contracts as cash flow hedges. As a result, the Company records the fair value of the contracts primarily through AOCI based on the assessed effectiveness of the foreign exchange forward contracts. The Company measures the effectiveness of cash flow hedges of anticipated transactions on a spot-to-spot basis rather than on a forward-to-forward basis. Accordingly, the spot-to-spot change in the derivative fair value will be deferred in AOCI and released and recorded on the Consolidated Statements of Operations in the same period that the hedged transaction is recorded. The time value component of the fair value of the derivative is deemed ineffective and is reported currently in Other expense (income), net on the Consolidated Statements of Operations in the period which it

is applicable. Any cash flows associated with these instruments are included in cash from operating activities on the Consolidated Statements of Cash Flows. The Company hedges various currencies, with the most significant activity occurring in euros, Swedish kronor, Canadian dollars, British pounds, Swiss francs, Japanese yen and Australian dollars.

#### Interest Rate Risk Management

The Company uses interest rate swaps to convert a portion of its variable interest rate debt to fixed interest rate debt. At September 30, 2018, the Company has one significant exposure hedged with interest rate contracts. The exposure is hedged with derivative contracts having notional amounts totaling 12.6 billion Japanese yen, which effectively converts the underlying variable interest rate debt facility to a fixed interest rate of 0.9% for an initial term of five years ending September 2019.

The Company enters into interest rate swap contracts infrequently as they are only used to manage interest rate risk on long-term debt instruments and not for speculative purposes. Any cash flows associated with these instruments are included in cash from operating activities on the Consolidated Statements of Cash Flows.

Cash Flow Hedge Activity

Gains (losses) recorded in AOCI on the Consolidated Balance Sheets and Other expense (income), net on the Company's Consolidated Statements of Operations related to all cash flow hedges for the three and nine months ended September 30, 2018 and 2017 were insignificant.

For the rollforward of derivative instruments designated as cash flow hedges in AOCI see Note 3, Comprehensive Income.

**Hedges of Net Investments in Foreign Operations**

The Company has significant investments in foreign subsidiaries the most significant of which are denominated in euros, Swiss francs, Japanese yen and Swedish kronor. The net assets of these subsidiaries are exposed to volatility in currency exchange rates. The Company employs both derivative and non-derivative financial instruments to hedge a portion of this exposure. The derivative instruments consist of foreign exchange forward contracts and cross currency basis swaps. The non-derivative instruments consist of foreign currency denominated debt held at the parent company level. Translation gains and losses related to the net assets of the foreign subsidiaries are offset by gains and losses in derivative and non-derivative financial instruments designated as hedges of net investments, which are included in AOCI. Any cash flows associated with these instruments are included in investing activities on the Consolidated Statements of Cash Flows except for derivative instruments that include an other-than-insignificant financing element, for which all cash flows are classified as financing activities on the Consolidated Statements of Cash Flows.

On January 2, 2018, the Company entered into a 245.6 million euro cross currency basis swap maturing in August 2021, that was designated as a hedge of net investments. This contract effectively converts the \$295.7 million bond coupon from 4.1% to 1.7%, which will result in a net reduction of interest expense through maturity in 2021.

The following table summarizes the notional amount of hedges of net investments by derivative instrument at September 30, 2018 and the notional amounts expected to mature during the next 12 months:

(in millions)	Aggregate Notional Amount	Aggregate Notional Amount Maturing within 12 Months
Foreign exchange forward contracts	\$ 604.2	\$ 302.1
Cross currency basis swaps	285.1	—
Total for instruments not designated as hedges	\$ 889.3	\$ 302.1

Gains (losses) recorded in AOCI on the Consolidated Balance Sheets and Other expense (income), net on the Company's Consolidated Statements of Operations related to the hedges of net investments for the three months ended September 30, 2018 and 2017 were insignificant.

The following table summarizes the amount of gains (losses) recorded in AOCI on the Consolidated Balance Sheets and Other expense (income), net on the Company's Consolidated Statements of Operations related to the hedges of net investments for the nine months ended September 30, 2018.

September 30, 2018			
(in millions)	Gain (Loss) in AOCI	Consolidated Statements of Operations Location	Recognized in Income (Expense)
<b>Effective Portion:</b>			
Cross currency basis swaps	\$ 11.0	Interest expense	\$ 5.5
		Other expense (income), net	(7.1)
Foreign exchange forward contracts	17.9	Other expense (income), net	9.9
Total for net investment hedging	\$ 28.9		\$ 8.3

The amount of gains (losses) recorded in AOCI on the Consolidated Balance Sheets and Other expense (income), net on the Company's Consolidated Statement of Operations related to the hedges of net investments for the nine months ended September 30, 2017 were insignificant.

### Derivative Instruments Not Designated as Hedges

The Company enters into derivative instruments with the intent to partially mitigate the foreign exchange revaluation risk associated with recorded assets and liabilities that are denominated in a non-functional currency. The gains and losses on these derivative transactions offset the gains and losses generated by the revaluation of the underlying non-functional currency balances and are recorded in Other expense (income), net on the Consolidated Statements of Operations. The Company primarily uses foreign exchange forward contracts and cross currency basis swaps to hedge these risks. Any cash flows associated with the foreign exchange forward contracts and interest rate swaps not designated as hedges are included in cash from operating activities on the Consolidated Statements of Cash Flows. Any cash flows associated with the cross currency basis swaps not designated as hedges are included in investing activities on the Consolidated Statements of Cash Flows except for derivative instruments that include an other-than-insignificant financing element, for which the cash flows are classified as financing activities on the Consolidated Statements of Cash Flows.

The following table summarizes the aggregate notional amounts of the Company's economic hedges not designated as hedges by derivative instrument types at September 30, 2018 and the notional amounts expected to mature during the next 12 months:

(in millions)	Aggregate Notional Amount	Aggregate Notional Amount Maturing within 12 Months
Foreign exchange forward contracts	\$ 293.4	\$ 293.4
Interest rate swaps	68.6	68.6
Net investment hedges	1.7	1.7
Total for instruments not designated as hedges	\$ 363.7	\$ 363.7

Gains (losses) recorded on the Company's Consolidated Statements of Operations related to the economic hedges not designated as hedging for the three and nine months ended September 30, 2018 and 2017 were insignificant.

### Balance Sheet Offsetting

Substantially all of the Company's derivative contracts are subject to netting arrangements, whereby the right to offset occurs in the event of default or termination in accordance with the terms of the arrangements with the counterparty. While these contracts contain the enforceable right to offset through netting arrangements with the same counterparty, the Company elects to present them on a gross basis on the Consolidated Balance Sheets.

Offsetting of financial liabilities under netting arrangements at September 30, 2018 were insignificant. Offsetting of financial assets under netting arrangements at September 30, 2018 were as follows:

Gross Amounts Not Offset on  
the Consolidated Balance  
Sheets

(in millions)	Gross Amounts Recognized	Gross Amount Offset on the Consolidated Balance Sheets	Net Amounts Presented on the Consolidated Balance Sheets	Financial Instruments	Cash Collateral Received/Pledged	Net Amount
<b>Assets</b>						
Foreign exchange forward contracts	\$ 23.7	\$ —	\$ 23.7	\$ (5.9)	\$ —	\$ 17.8
Cross currency basis swaps	3.9	—	3.9	(2.1)	—	1.8
Total Assets	\$ 27.6	\$ —	\$ 27.6	\$ (8.0)	\$ —	\$ 19.6

Offsetting of financial assets under netting arrangements at December 31, 2017 were insignificant. Offsetting of financial liabilities under netting arrangements at December 31, 2017 were as follows:

(in millions)	Gross Amounts Recognized	Gross Amount Offset on the Consolidated Balance Sheets	Net Amounts Presented on the Consolidated Balance Sheets	Gross Amounts Not Offset on the Consolidated Balance Sheets			Net Amount
				Financial Instruments	Cash Collateral Received/Pledged		
<b>Liabilities</b>							
Foreign exchange forward contracts	\$ 21.6	\$ —	\$ 21.6	\$ (3.8)	\$ —	\$ —	\$ 17.8
Interest rate swaps	0.4	—	0.4	(0.1)	—	—	0.3
Total Liabilities	\$ 22.0	\$ —	\$ 22.0	\$ (3.9)	\$ —	\$ —	\$ 18.1

**NOTE 11 – FAIR VALUE MEASUREMENT**

The Company records financial instruments at fair value with unrealized gains and losses related to certain financial instruments reflected in AOCI on the Consolidated Balance Sheets. In addition, the Company recognizes certain liabilities at fair value. The Company applies the market approach for recurring fair value measurements. Accordingly, the Company utilizes valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs. Financial assets and liabilities that are recorded at fair value as of the balance sheet date are classified in their entirety based on the lowest level of input that is significant to the fair value measurement.

The fair value of financial instruments is determined by reference to various market data and other valuation techniques as appropriate. The Company believes the carrying amounts of cash and cash equivalents, accounts receivable (net of allowance for doubtful accounts), prepaid expenses and other current assets, accounts payable, accrued liabilities, income taxes payable and notes payable approximate fair value due to the short-term nature of these instruments. The Company estimated the fair value using Level 1 inputs and carrying value of total long-term debt, including the current portion, was \$1,584.1 million and \$1,583.8 million, respectively at September 30, 2018. At December 31, 2017, the Company estimated the fair value and carrying value of total long-term debt, including the current portion, was \$1,629.9 million and \$1,620.8 million, respectively. The variable interest rate on the Japanese yen term loan is consistent with current market conditions, therefore the fair value approximates the loan's carrying value.

Liabilities that were accounted for at fair value on a recurring basis at September 30, 2018 were insignificant. The following tables set forth by level within the fair value hierarchy the Company's financial assets that were accounted for at fair value on a recurring basis at September 30, 2018 and both assets and liabilities at December 31, 2017:

(in millions)	September 30, 2018			
	Total	Level 1	Level 2	Level 3
<b>Assets</b>				
Cross currency basis swaps	\$ 3.9	\$ —	\$ 3.9	\$ —
Foreign exchange forward contracts	23.7	—	23.7	—
Total assets	\$ 27.6	\$ —	\$ 27.6	\$ —

(in millions)	December 31, 2017			
	Total	Level 1	Level 2	Level 3
<b>Assets</b>				
Foreign exchange forward contracts	\$ 4.8	\$ —	\$ 4.8	\$ —

Available-for-sale security	54.4	—	54.4	—
Total assets	\$ 59.2	\$ —	\$ 59.2	\$ —
<b>Liabilities</b>				
Interest rate swaps	\$ 0.4	\$ —	\$ 0.4	\$ —
Foreign exchange forward contracts	21.6	—	21.6	—
Contingent considerations on acquisitions	8.6	—	—	8.6
Total liabilities	\$ 30.6	\$ —	\$ 22.0	\$ 8.6

There have been no transfers between levels during the nine months ended September 30, 2018 and 2017.

Derivative valuations are based on observable inputs to the valuation model including interest rates, foreign currency exchange rates and credit risks. The Company utilizes interest rate swaps and foreign exchange forward contracts that are considered cash flow hedges. In addition, the Company at times employs forward exchange contracts that are considered hedges of net investment in foreign operations. Designated derivative instruments are further discussed in Note 10, Financial Instruments and Derivatives.

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## **NOTE 12 – INCOME TAXES**

### **Uncertainties in Income Taxes**

The Company recognizes in the interim consolidated financial statements, the impact of a tax position, if that position is more likely than not of being sustained on audit, based on the technical merits of the position.

It is reasonably possible that certain amounts of unrecognized tax benefits will significantly increase or decrease within 12 months of the reporting date of the Company's interim consolidated financial statements. Final settlement and resolution of outstanding tax matters in various jurisdictions during the next twelve months are not expected to be significant.

### **Other Tax Matters**

During the three months ended September 30, 2018, the Company recorded the following discrete tax items, \$0.3 million of excess tax benefit related to employee share-based compensation, \$0.2 million related to enacted statutory rate changes and \$0.6 million of tax expense for other discrete tax matters. In addition the Company also recorded a \$2.2 million tax expense as a discrete item related to the gain on sale of marketable securities.

The Company recorded a \$50.4 million tax benefit as a discrete item related to the indefinite-lived intangible asset impairment charge, \$1.1 million for the fixed asset impairment charge, and \$3.3 million related to tax-deductible goodwill for the nine months ended September 30, 2018.

During the three months ended September 30, 2017, the Company recorded the following discrete tax items, \$1.5 million of excess tax benefit related to employee share-based compensation, \$0.3 million of tax expense related to enacted statutory rate changes and \$2.0 million of tax expense for other discrete tax matters.

The Company recorded a \$23.5 million tax benefit as a discrete item related to the indefinite-lived intangible asset impairment charge that was recorded during the nine months ended September 30, 2017. The goodwill impairment charge was non-deductible for income tax purposes.

### **U.S. Federal Legislative Changes**

On December 22, 2017, the Tax Cuts and Jobs Act (the "Act" or "U.S. tax reform") was enacted. U.S. tax reform, among other things, reduced the U.S. federal income tax rate to 21% in 2018 from 35%, instituted a dividends received deduction for foreign earnings with a related tax for the deemed repatriation of unremitted foreign earnings and created a new U.S. minimum tax on earnings of foreign subsidiaries. In addition, the SEC staff issued Staff Accounting Bulletin No. 118 ("SAB 118"), which provides guidance on accounting for enactment effects of the Act and provides a measurement period of up to one year from the Act's enactment date for companies to complete their accounting under Accounting Standards Codification No. 740 "Income Taxes", ("ASC 740"). In accordance with SAB 118, to the extent that a company's accounting for certain income tax effects of the Act is incomplete but it is able to determine a reasonable estimate, it must record a provisional estimate in its financial statements. If a company cannot determine a provisional estimate to be included in its financial statements, it should continue to apply ASC 740 on the basis of the provisions of the tax laws that were in effect immediately before the enactment of the Act. The Company has accounted for the tax effects of the Act on a provisional basis. At December 31, 2017, the accounting for certain income tax effects was incomplete, but the Company determined reasonable estimates for those effects which were included in the financial statements. The Company expects to complete the accounting during 2018 to comply with the one year measurement period.

Based on information available, at December 31, 2017, the Company estimated the cumulative undistributed foreign earnings and recorded a provisional estimate of income tax expense related to the one-time deemed repatriation toll charge. There is still uncertainty as to the application of the Act, in particular as it relates to state income taxes. Further, the Company has not yet completed the analysis of the components of the computation, including the amount of the foreign earnings subject to U.S. income tax, and the portion of the foreign earnings held in cash or other specified assets. At September 30, 2018, the estimated cash liability for the deemed repatriation of foreign earnings is approximately \$1.0 million primarily due to the utilization of foreign tax credit carryforwards and certain other tax attributes. However, as the Company completes its analysis an additional liability could be recorded and the Company would elect to make installment payments as allowed under the Act.

As a result of the Act, the Company can repatriate the cumulative undistributed foreign earnings back to the U.S. when needed with minimal U.S. income tax consequences other than the one-time deemed repatriation toll charge. The Company is still evaluating whether to change its indefinite reinvestment assertion in light of the Act and consider that conclusion to be incomplete in accordance SAB 118.

For the Global Intangible Low Tax Income (“GILTI”) provision of the Act, the Company recorded an estimate for the nine months ended September 30, 2018, as a period expense based on current guidance, but the Company has not yet completed its assessment or elected an accounting policy to either recognize deferred taxes for basis differences expected to reverse as GILTI or to record GILTI as period costs if and when incurred.

In accordance with SEC guidance, provisional amounts may be refined as a result of additional guidance from, and interpretations by, U.S. regulatory and standard-setting bodies, and changes in assumptions. In subsequent periods, provisional amounts will be adjusted for the effects, if any, of interpretative guidance issued by the U.S. Department of the Treasury. The effects of the Act may be subject to changes for items that were previously reported as provisional amounts, as well as any element of the Act that a provisional estimate could not be made, and such changes could be material.

**NOTE 13 – FINANCING ARRANGEMENTS**

On August 28, 2018, the Company paid the annual principal payment of \$8.8 million representing a 5% mandatory principal payment due in each of the first nine years under the terms of the PNC Term Loan with a final maturity of August 25, 2020. The sixth annual installment in the amount of \$8.8 million will be due in August 2019 and has been classified as current on the Consolidated Balance Sheet.

At September 30, 2018, there were no outstanding borrowings under the current \$700.0 million multi-currency revolving credit facility. The Company had \$131.0 million of Commercial Paper which was outstanding at September 30, 2018. The multi-currency revolving credit facility serves as a back-stop facility for the Company's \$500.0 million Commercial Paper program.

On July 27, 2018, the Company amended and extended its \$500.0 million multicurrency revolving credit facility increasing the total available to \$700.0 million through July 27, 2023. In addition, certain new lenders joined the bank group. The Company has access to the full \$700.0 million through July 27, 2023. The facility is unsecured and contains certain affirmative and negative covenants relating to the operations and financial condition of the Company. The most restrictive of these covenants pertain to asset dispositions and prescribed ratios of indebtedness to total capital and operating income, plus depreciation and amortization to interest expense.

At September 30, 2018, the Company had \$595.3 million of borrowing available under lines of credit, including lines available under its short-term arrangements and revolving credit agreement.

The Company's revolving credit facility, term loans and Senior Notes contain certain affirmative and negative covenants relating to the Company's operations and financial condition. At September 30, 2018, the Company was in compliance with all debt covenants.

**NOTE 14 – GOODWILL AND INTANGIBLE ASSETS**

The Company performed its annual impairment tests of goodwill as of April 30, 2018 on 11 reporting units. To determine the fair value of the Company's reporting units, the Company uses a discounted cash flow model with market-based support as its valuation technique to measure the fair value for its reporting units. The discounted cash flow model uses five- to ten- year forecasted cash flows plus a terminal value based on a multiple of earnings or by capitalizing the last period's cash flows using a perpetual growth rate. In the development of the forecasted cash flows, the Company applies revenue, gross profit and operating expense assumptions taking into consideration historical trends as well as future expectations. These future expectations include, but are not limited to, new product development and distribution channel changes for the respective reporting units. The Company also considers the current and projected market conditions for dental and medical device industries, both in the U.S. and globally, when determining its assumptions. The total forecasted cash flows are discounted based on a range between 7.9% to 10.5%. The discount rate used is based on the weighted-average cost of capital adjusted for the relevant risk associated with business-specific characteristics and the uncertainty related to the reporting unit's ability to execute on the projected cash flows. The Company's significant estimates in the discounted cash flow models include, but not limited to, the weighted average cost of capital, long-term rate of growth and profitability of the reporting unit's business and working capital effects. A change in any of these estimates and assumptions could produce a different fair value, which could have a material impact on the Company's results of operations.

Unfavorable developments in the market for the dental or medical device industries, an increase in discount rates, unfavorable changes in earnings multiples or a decline in future cash flow projections, among other factors, may cause a change in circumstances indicating that the carrying value of the indefinite-lived assets and goodwill within the Company's reporting units may not be recoverable.

In connection with the updating of the estimates and assumptions with the annual impairment tests of goodwill and the preparation of the financial statements for the three months ended June 30, 2018, the Company determined that the goodwill associated with the CAD/CAM, Imaging and Orthodontics reporting units was impaired. Additionally, near the end of the quarter, the Company recognized that the CAD/CAM and Imaging reporting units' ("equipment reporting units") revenue and operating margins would not meet forecasted expectations for the quarter as a result of several significant unfavorable developments which also affected the reporting units' projections for future revenue and operating margins. As a result, the Company recorded a goodwill impairment charge of \$1,085.8 million. The CAD/CAM and Imaging reporting units are within the Technologies & Equipment segment and the Orthodontics reporting unit is within the Consumables segment. The significant unfavorable developments in the current period which are reflected in the Company's April 30, 2018 goodwill impairment testing model, are as follows:

- The equipment reporting units were negatively affected in connection with the continued transition of the Company's distribution relationships primarily in the U.S. from exclusive to non-exclusive. The Company's expectations for revenue growth from its non-exclusive distribution relationships, which replaced its former long-term exclusive distribution relationship, were not met. As a result, the Company's forecasts of current and future third-party demand have been reduced as the Company's U.S. distributors continue to offer and promote competitive alternatives to the Company's full CAD/CAM systems and lower-priced alternatives to the Imaging reporting units' products.
- The Imaging reporting unit observed revenue and operating margins being negatively impacted by aggressive competition with a focus on value-based products in the marketplace as opposed to the reporting unit's premium products. This has resulted in increased competition from low-cost products in certain regions throughout the world causing the reporting unit to offer additional product features at the current price levels and to offer additional promotions and reduce its future sales forecasts.
- The CAD/CAM and Imaging reporting units have also experienced lower than expected sales with respect to higher margin products as well as a regional shift in sales to emerging markets each of which has negatively impacted the

reporting units' overall operating margins as compared to the original forecasts for the period and for future sales forecasts.

- The equipment reporting units were also further impacted by the unfavorable change in the discount rate due primarily to a higher risk factor, which represents management's assessment of increased risk with respect to the CAD/CAM and Imaging reporting units' forecasts primarily due to the factors described above, and to a lesser extent a higher risk-free interest rate for all reporting units.
- The increased reduction of inventory being held by the Company's U.S. distributors in the second quarter, which was larger than anticipated for the period, and planned further reductions of inventory, will impact the Company's near-term results.

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As a result of the factors described above, and the resulting reduced revenue and profitability expectations for these reporting units, we have forecasted reductions in unit volume growth rates and operating margins and lower future cash flows used to estimate the fair value of these reporting units, which resulted in a determination that an impairment adjustment was required.

The Orthodontics reporting unit goodwill impairment charge was primarily driven by lower operating margins and lower sales growth. The products manufactured and sold within this reporting unit have consisted mainly of traditional orthodontic treatment products, (i.e., brackets, bands and wires). The impairment charge is unrelated to the Company's acquisition of OraMetrix. The Company has observed a continuing decline in operating margins as the marketplace has seen higher than expected price competition primarily due to increased supply of traditional orthodontic products in the market. In addition, the Company has seen lower than expected revenue growth which is reflected in its future forecast. The Company believes the revenue trend is the result of competition as well as the growing end-user demand for newer orthodontic treatment options.

At September 30, 2018, the Company did not identify any impairment triggers related to the reporting units noted above.

For the Company's reporting units that were not impaired, the Company applied a hypothetical sensitivity analysis. Had the discount rate of each of these reporting units been hypothetically increased by 100 basis points at April 30, 2018, the fair value of one reporting unit, Treatment Centers, would not exceed net book value. If the fair value of each of these reporting units had been hypothetically reduced by 10% at April 30, 2018, the fair value of one reporting unit, Treatment Centers, would not exceed net book value. Goodwill for the Treatment Centers reporting unit totals \$292.6 million at September 30, 2018.

In conjunction with the goodwill and indefinite-lived intangibles impairment test, the Company utilized its best estimate of future cash flows as of April 30, 2018, which include significant management assumptions such as future revenue growth rates, operating margins, weighted average cost of capital, and future economic and market conditions affecting the dental and medical device industries. Any changes to these assumptions and estimates could have a negative impact on the fair value of these reporting units and may result in further impairment. Given the uncertainty in the marketplace and other factors affecting management's assumptions underlying the Company's discounted cash flow model, these estimates could vary significantly in the future, which may result in a goodwill impairment charge at that time. The goodwill impairment charge is not expected to result in future cash expenditures.

The Company also assessed the annual impairment of indefinite-lived intangible assets as of April 30, 2018, which largely consist of acquired tradenames, in conjunction with the annual impairment tests of goodwill. As a result of the annual impairment tests of indefinite-lived intangible assets, the Company recorded an impairment charge of \$179.2 million for the three months ended June 30, 2018 which was recorded in Restructuring and other costs on the Consolidated Statements of Operations. The impaired indefinite-lived intangible assets are tradenames and trademarks related to the CAD/CAM, Imaging, and Instrument reporting units. The impairment charge was primarily driven by a decline in forecasted sales resulting from increased competition and the impact of low-cost competitive products, as discussed above with respect to goodwill. In addition, the unfavorable impact of an increase in the equipment reporting units' respective risk factors, along with increases in the risk-free rate, increased the discount rate. The assumptions and estimates used in determining the fair value of the indefinite-lived intangible assets contain uncertainties, and any changes to these assumptions and estimates could have a negative impact and result in a future impairment. At September 30, 2018, the Company did not identify any impairment triggers for the indefinite-lived asset related to the reporting units noted above.

A reconciliation of changes in the Company's goodwill by reportable segment is as follows:

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(in millions)	Technologies & Equipment	Consumables	Total
Balance at December 31, 2017	\$ 3,660.6	\$ 878.6	\$ 4,539.2
Acquisition related additions	5.0	57.2	62.2
Measurement period adjustments on prior acquisitions	—	0.5	0.5
Impairment	(1,017.2)	(68.5)	(1,085.7)
Effects of exchange rate changes	(59.3)	(13.3)	(72.6)
Balance at September 30, 2018	\$ 2,589.1	\$ 854.5	\$ 3,443.6

The following table provides the gross carrying amount of goodwill and the cumulative goodwill impairment:

(in millions)	September 30, 2018			December 31, 2017		
	Gross Carrying Amount	Cumulative Impairment	Net Carrying Amount	Gross Carrying Amount	Cumulative Impairment	Net Carrying Amount
Technologies & Equipment	\$ 5,257.2	\$ (2,668.1)	\$ 2,589.1	\$ 5,311.5	\$ (1,650.9)	\$ 3,660.6
Consumables	\$ 23.0	\$ (68.5)	\$ 854.5	\$ 878.6	\$ —	\$ 878.6
Total effect of cumulative impairment	\$ 6,180.2	\$ (2,736.6)	\$ 3,443.6	\$ 6,190.1	\$ (1,650.9)	\$ 4,539.2

Identifiable definite-lived and indefinite-lived intangible assets consist of the following:

(in millions)	September 30, 2018			December 31, 2017		
	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount
Patents and developed technology	\$ 1,411.4	\$ (381.4)	\$ 1,030.0	\$ 1,385.5	\$ (305.0)	\$ 1,080.5
Trademarks	82.5	(62.8)	19.7	76.4	(46.5)	29.9
Licensing agreements	36.1	(25.8)	10.3	31.2	(24.8)	6.4
Customer relationships	1,091.2	(318.4)	772.8	1,109.1	(272.0)	837.1
Total definite-lived	\$ 2,621.2	\$ (788.4)	\$ 1,832.8	\$ 2,602.2	\$ (648.3)	\$ 1,953.9
Indefinite-lived tradenames and trademarks	\$ 655.2	\$ —	\$ 655.2	\$ 846.8	\$ —	\$ 846.8
Total identifiable intangible assets	\$ 3,276.4	\$ (788.4)	\$ 2,488.0	\$ 3,449.0	\$ (648.3)	\$ 2,800.7

## NOTE 15 – COMMITMENTS AND CONTINGENCIES

### Litigation

The SEC's Division of Enforcement has asked the Company to provide documents and information concerning the Company's accounting and disclosures. The Company is cooperating with the SEC's investigation. The Company is unable to predict the ultimate outcome of this matter, or whether it will have a material adverse effect on the Company's consolidated financial position, results of operations or cash flows.

On May 5, 2015, Roth Licensing, LLC ("Roth Licensing") filed a demand for arbitration alleging that GAC International, LLC, a subsidiary of the Company ("GAC"), infringes a registered trademark of Roth Licensing pursuant to the Lanham Act, California Civil Code Section 3344.1, and certain other common law causes of action. On August 9, 2017, the arbitrator issued an interim decision on liability finding that GAC had willfully infringed the registered trademark of Roth Licensing. On November 8, 2017, the arbitrator served his Final Award on damages awarding Roth Licensing approximately \$16.0 million for damages, attorneys' fees and costs as well as injunctive relief regarding the ROTH mark and any reproduction, counterfeit, copy, or colorable imitation of the ROTH mark and Dr. Roth's image. The Company believes that the arbitrator failed to follow the applicable arbitration procedures, and it has filed a Motion to Vacate Arbitration Award with the Eastern District of New York.

On January 11, 2018, Thomas Redlich, a former employee, filed a lawsuit against the Company, demanding supplemental compensation pursuant to an agreement allegedly entered into with Sirona Dental GmbH which was intended to entice Mr. Redlich to continue to work for the company for no less than eight years following the date of this agreement. The Company filed its response on April 4, 2018, denying the authenticity and enforceability of, and all liability under, the alleged agreement. The Court held an initial hearing on the matter on April 11, 2018. Mr. Redlich filed his reply on July 9, 2018. The Company filed its response to that reply on August 23, 2018, refuting the allegations in Mr. Redlich's reply and continuing to deny liability under the alleged agreement. The Court held a hearing on August 30, 2018 where the parties outlined their respective legal positions. The Court has set further hearings for late January 2019 for testimony of the parties and key witnesses. The Company continues to defend this claim vigorously.

On January 25, 2018, Futuredontics, Inc. received service of a purported class action lawsuit brought by Henry Olivares and other similarly situated individuals in the Superior Court of the State of California for the County of Los Angeles. The plaintiff class alleges several violations of the California wage and hours laws, including, but not limited to, failure to provide rest and meal breaks and the failure pay overtime. The Company has filed its answer to the complaint and the parties have initiated written and other discovery. The Company continues to vigorously defend against this matter.

On June 7, 2018, John Castronovo filed a putative class action suit in the County of New York alleging that the Company and certain of its present and former officers and directors violated U.S. securities laws by allegedly making false and misleading statements in connection with a February 2016 registration statement issued in connection with the acquisition of and merger with former Sirona Dental Systems, Inc. by former Dentsply International Inc. On August 9, 2018, Irving Golombeck filed a class action on behalf of the same purported class with similar allegations. On September 19, 2018, the Court consolidated the two actions and ordered plaintiffs to either file a consolidated complaint or designate one of the previously filed complaints as operative within 45 days of the order.

On October 9, 2018, Defendants filed a motion to stay discovery pending determination of their forthcoming motion to dismiss. The parties are awaiting an oral argument date on the motion to stay. Plaintiffs filed an amended complaint on November 2, 2018. Per stipulation, Defendants intend to move to dismiss the complaint by December 17, 2018, with any opposition by plaintiffs to Defendants' contemplated motion to dismiss due by January 31, 2019, and any reply by Defendants in further support due by March 1, 2019. The Company intends to defend itself vigorously.

The Company is currently under audit by the Internal Revenue Service (“IRS”) for fiscal years 2012 and 2013. On August 31, 2018, the IRS issued a Notice of Proposed Adjustment relating to the Company’s worthless stock deduction taken in 2013 in the amount of \$546 million, which IRS proposes to disallow under alternative theories. In accordance with ASC 740, the Company recorded the tax benefit associated with the worthless stock deduction in the Company’s 2013 and 2014 tax years. The IRS additionally proposes to impose penalties that range from \$38 million to \$74 million. The Company anticipates that it will soon receive a “30-day letter” and a Revenue Agent’s Report (“RAR”) that will propose an assessment of taxes and penalties relating to the disallowed deduction, subject to interest. The Company plans to thereafter submit a formal protest disputing on multiple grounds any proposed taxes and penalties.

The Company believes the IRS position is without merit and that it is more likely-than-not the Company's position will be sustained upon further review. The Company has not accrued a liability relating to the proposed tax adjustments. However, the outcome of this dispute involves a number of uncertainties, including those inherent in the valuation of various assets at the time of the worthless stock deduction, and those relating to the application of the Internal Revenue Code and other federal income tax authorities and judicial precedent. Accordingly, there can be no assurance that the dispute with the IRS will be resolved favorably. If determined adversely, the dispute would result in a current period charge to earnings that would have a material adverse effect on the consolidated results of operations, financial position and liquidity of the Company.

In addition to the matters disclosed above, the Company is, from time to time, subject to a variety of litigation and similar proceedings incidental to its business. These legal matters primarily involve claims for damages arising out of the use of the Company's products and services and claims relating to intellectual property matters including patent infringement, employment matters, tax matters, commercial disputes, competition and sales and trading practices, personal injury and insurance coverage. The Company may also become subject to lawsuits as a result of past or future acquisitions or as a result of liabilities retained from, or representations, warranties or indemnities provided in connection with, divested businesses. Some of these lawsuits may include claims for punitive and consequential, as well as compensatory damages. Based upon the Company's experience, current information and applicable law, it does not believe that these proceedings and claims will have a material adverse effect on its consolidated results of operations, financial position or liquidity. However, in the event of unexpected further developments, it is possible that the ultimate resolution of these matters, or other similar matters, if unfavorable, may be materially adverse to the Company's business, financial condition, results of operations or liquidity.

While the Company maintains general, product, property, workers' compensation, automobile, cargo, aviation, crime, fiduciary and directors' and officers' liability insurance up to certain limits that cover certain of these claims, this insurance may be insufficient or unavailable to cover such losses. In addition, while the Company believes it is entitled to indemnification from third parties for some of these claims, these rights may also be insufficient or unavailable to cover such losses.

### **Purchase Commitments**

From time to time, the Company enters into long-term inventory purchase commitments with minimum purchase requirements for raw materials and finished goods to ensure the availability of products for production and distribution. These commitments may have a significant impact on levels of inventory maintained by the Company.

## **DENTSPLY SIRONA Inc. and Subsidiaries**

### **Item 2 – Management’s Discussion and Analysis of Financial Condition and Results of Operations**

Information included in or incorporated by reference in this Form 10-Q, and other filings with the U. S. Securities and Exchange Commission (the “SEC”) and the Company’s press releases or other public statements, contains or may contain forward-looking statements. Please refer to a discussion of the Company’s forward-looking statements and associated risks in Part I, “Forward-Looking Statements” and Part I, Item 1A “Risk Factors” of the Company’s Form 10-K for the year ended December 31, 2017.

## **OVERVIEW**

### **Highlights**

- For the three months ended September 30, 2018, the Company reported a sales decrease of 8.0% compared to the three months ended September 30, 2017. On a constant currency basis sales decreased 5.9% compared to the same year ago period.
- On a geographic basis, the Company generated constant currency sales growth of 1.8% in the Rest of World region, a decline of 8.4% in Europe, and a decline in the United States of 8.8% for the three month period ended September 30, 2018.
- For the three months ended September 30, 2018, the Company generated earnings per diluted common share of \$0.13 compared to earnings per diluted common share of \$0.39 for the three months ended September 30, 2017. Adjusted earnings per diluted common share (a non-US GAAP measure as reconciled under Net income attributable to Dentsply Sirona below) for the three months ended September 30, 2018 was \$0.38 compared to \$0.70 earnings per diluted common share for the three months ended September 30, 2017.
- Cash flow from operations for the first nine months of 2018 was \$297.6 million, as compared to \$373.0 million in the first nine months of 2017.

### **Company Profile**

Dentsply Sirona is the world’s largest manufacturer of professional dental products and technologies, with over a century of innovation and service to the dental industry and patients worldwide. Dentsply Sirona develops, manufactures, and markets a comprehensive solutions offering including dental and oral health products as well as other consumable medical devices under a strong portfolio of world class brands. As The Dental Solutions Company, Dentsply Sirona’s products provide innovative, high-quality and effective solutions to advance patient care and deliver better, safer and faster dentistry. Dentsply Sirona’s global headquarters is located in York, Pennsylvania. The Company’s shares are listed in the United States on Nasdaq under the symbol XRAY.

## **BUSINESS**

The Company operates in two business segments:

The Technologies & Equipment segment is responsible for the worldwide design, manufacture, sales and distribution of the Company’s Dental Technology, Equipment Products and Healthcare Consumable Products. These products include dental implants, laboratory dental products, CAD/CAM systems, imaging systems, treatment centers as well as consumable medical device products.

The Consumables segment is responsible for the worldwide design, manufacture, sales and distribution of the Company's Dental Consumable Products which includes preventive, restorative, instruments and endodontic and orthodontic dental products.

## Principal Measurements

The principal measurements used by the Company in evaluating its business are: (1) constant currency sales growth by segment and geographic region; (2) internal sales growth by segment and geographic region; and (3) adjusted operating income and margins of each reportable segment, which excludes the impacts of purchase accounting, corporate expenses, and certain other items to enhance the comparability of results period to period. These principal measurements are not calculated in accordance with accounting principles generally accepted in the United States; therefore, these items represent non-US GAAP measures. These non-US GAAP measures may differ from other companies and should not be considered in isolation from, or as a substitute for, measures of financial performance prepared in accordance with US GAAP.

The Company defines “constant currency” sales growth as the increase or decrease in net sales from period to period excluding precious metal content and the impact of changes in foreign currency exchange rates. This impact is calculated by comparing current-period revenues to prior-period revenues, with both periods converted at the U.S. dollar to local currency foreign exchange rate for each month of the prior period, for the currencies in which the Company does business. The Company defines “internal” sales growth as constant currency sales growth excluding the impacts of net acquisitions and divestitures, Merger accounting impacts and discontinued products.

## Business Drivers

The primary drivers of internal growth include macroeconomic factors, global dental market growth, innovation and new product launches by the Company, as well as continued investments in sales and marketing resources, including clinical education. Management believes that the Company’s ability to execute its strategies should allow it to grow faster than the underlying dental market over time. On a short term basis, changes in strategy or distributor inventory levels, competition and the impact of low-cost products can impact the Company’s internal growth.

The Company has a focus on maximizing operational efficiencies on a global basis. The Company has expanded the use of technology as well as process improvement initiatives to enhance global efficiency. In addition, management continues to evaluate the consolidation of operations and functions, as part of integration activities, to further reduce costs. While the current period results continue to reflect the unfavorable impact of incomplete integration related activities, the Company believes that the future benefits from these global efficiency and integration initiatives will improve its cost structure. In 2017, the Company targeted a cost reduction initiative of approximately \$100 million expected to be achieved over the next several years as the benefits of these initiatives, net of related investments, are realized over time. For the nine months ended September 30, 2018, the Company achieved cost savings of approximately \$50 million related to this target. The Company expects to realize an additional cost savings of approximately \$20 million through December 31, 2018. The Company expects to realize the remainder of the cost savings through the restructuring plan noted below.

On November 5, 2018, the Board of Directors of the Company approved a plan to restructure the Company’s business to support revenue growth and margin expansion and to simplify the organization, with the understanding that such restructuring plan may continue to evolve as the Company progresses through the continued planning and execution of the plan. The plan includes a restructuring of the business through streamlining the organization and consolidating functions. The restructuring plan anticipates a net reduction in the Company’s global workforce of approximately 6% to 8%, and the Company will consult with employee representation in connection with the execution of the restructuring plan where required. The Company anticipates that the restructuring will result in annualized topline growth of 3% to 4%, an adjusted operating income margin of 20% by the end of the year 2020, an adjusted operating income margin of 22% by the year 2022 and \$200 million to \$225 million in net annual cost savings by 2021. The Company expects to incur approximately \$275 million in one-time expenditures and charges. There can be no assurance that the cost reductions and results will be achieved.

Product innovation is a key component of the Company's overall growth strategy. New advances in technology are anticipated to have a significant influence on future products in the dentistry and consumable medical device markets in which the Company operates. As a result, the Company continues to pursue research and development initiatives to support technological development, including collaborations with various research institutions and dental schools. In addition, the Company licenses and purchases technologies developed by third parties. Although the Company believes these activities will lead to new innovative dental, healthcare consumable and dental technology products, they involve new technologies and there can be no assurance that commercialized products will be developed.

The Company will continue to pursue opportunities to expand the Company's product offerings, technologies and sales and service infrastructure through partnerships and acquisitions. Although the professional dental and the consumable medical device markets in which the Company operates have experienced consolidation, they remain fragmented. Management believes that there will continue to be adequate opportunities to participate as a consolidator in the industry for the foreseeable future.

The Company's business is subject to quarterly fluctuations of consolidated net sales and net income. Price increases, promotional activities as well as changes in inventory levels at distributors contribute to this fluctuation. The Company typically implements most of its price increases in October or January of a given year across most of its businesses. Distributor inventory levels tend to increase in the period leading up to a price increase and decline in the period following the implementation of a price increase. Required minimum purchase commitments under agreements with key distributors may increase inventory levels in excess of retail demand. These net inventory changes have impacted the Company's consolidated net sales and net income in the past, and may continue to do so in the future, over a given period or multiple periods. In addition, the Company may from time to time, engage in new distributor relationships that could cause quarterly fluctuations of consolidated net sales and net income. Distributor inventory levels may fluctuate, and may differ from the Company's predictions, resulting in the Company's projections of future results being different than expected. There can be no assurance that the Company's dealers and customers will maintain levels of inventory in accordance with the Company's predictions or past history, or that the timing of customers' inventory build or liquidation will be in accordance with the Company's predictions or past history. Any of these fluctuations could be material to the Company's consolidated financial statements.

The Company continues to be impacted by the transition in distribution strategy with Patterson Companies, Inc. ("Patterson") and Henry Schein, Inc. ("Henry Schein"). During 2017, the Company signed new distribution agreements with Patterson and Henry Schein for the Company's equipment products. The Company shipped initial stocking orders for the equipment products to Henry Schein under the agreements primarily in the second and third quarters of 2017 which resulted in unfavorable year-over-year sales growth comparisons. Based on the Company's estimate, year-over-year changes in distributor inventories associated with these agreements negatively impacted the Company's reported sales growth in the first nine months of 2018 by approximately \$75 million. Based on the Company's estimate, distributor inventories increased during the first nine months of 2017 by approximately \$6 million as compared to a decrease of approximately \$69 million during the first nine months of 2018. At this time, the Company estimates that net changes in distributor inventories will unfavorably impact the Company's sales by approximately \$65 million to \$70 million for the balance of 2018. Based on the Company's estimate, year-over-year changes in distributor inventories associated with these agreements is projected to unfavorably impact the Company's reported sales growth for the full year of 2018 by approximately \$140 million to \$145 million.

### **Impact of Foreign Currencies and Interest Rates**

Due to the Company's significant international presence, movements in foreign exchange and interest rates may impact the Consolidated Statements of Operations. With approximately two-thirds of the Company's net sales located in regions outside the United States, the Company's consolidated net sales are impacted negatively by the strengthening or positively impacted by the weakening of the U.S. dollar. Additionally, movements in certain foreign exchange rates may unfavorably or favorably impact the Company's results of operations, financial condition and liquidity as a number of the Company's manufacturing and distribution operations are located outside of the U.S.

### **Reclassification of Prior Year Amounts**

Certain reclassifications have been made to the prior year's data in order to conform to the current year presentation.

## **RESULTS OF OPERATIONS, QUARTER ENDED SEPTEMBER 30, 2018 COMPARED TO QUARTER ENDED SEPTEMBER 30, 2017**

### **Net Sales**

The discussion below summarizes the Company's sales growth which excludes precious metal content, into the following components: (1) constant currency sales growth, which includes internal sales growth and net acquisition sales growth, and (2) foreign currency impacts. These disclosures of net sales growth provide the reader with sales

results on a comparable basis between periods.

Management believes that the presentation of net sales, excluding precious metal content, provides useful information to investors because a portion of Dentsply Sirona's net sales is comprised of sales of precious metals generated through sales of the Company's precious metal dental alloy products, which are used by third parties to construct crown and bridge materials. Due to the fluctuations of precious metal prices and because the cost of the precious metal content of the Company's sales is largely passed through to customers and has minimal effect on earnings, Dentsply Sirona reports net sales both with and without precious metal content to show the Company's performance independent of precious metal price volatility and to enhance comparability of performance between periods. The Company uses its cost of precious metal purchased as a proxy for the precious metal content of sales, as the precious metal content of sales is not separately tracked and invoiced to customers. The Company believes that it is reasonable to use the cost of precious metal content purchased in this manner since precious metal dental alloy sale prices are typically adjusted when the prices of underlying precious metals change.

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The presentation of net sales, excluding precious metal content, is considered a measure not calculated in accordance with US GAAP, and is therefore considered a non-US GAAP measure. The Company provides the following reconciliation of net sales to net sales, excluding precious metal content. The Company's definitions and calculations of net sales, excluding precious metal content, and other operating measures derived using net sales, excluding precious metal content, may not necessarily be the same as those used by other companies.

(in millions)	Three Months Ended			
	September 30,			
	2018	2017	\$ Change	% Change
Net sales	\$ 928.4	\$ 1,009.2	\$ (80.8)	( <del>8%</del> )
Less: precious metal content of sales	7.8	9.4	(1.6)	( <del>17.0</del> )
Net sales, excluding precious metal content	\$ 920.6	\$ 999.8	\$ (79.2)	( <del>7.9</del> )

Net sales, excluding precious metal content, for the three months ended September 30, 2018 were \$920.6 million, a decrease of \$79.2 million from the three months ended September 30, 2017. The decrease in net sales, excluding precious metal content, was negatively impacted, based on the Company's estimate, by approximately \$69 million as a result of net changes in equipment inventory levels in the current quarter as compared to the prior year quarter at certain distributors in North America, that the Company believes is related to the transition in distribution strategy (see "Business Drivers" under this section for further detail). Based on the Company's estimate, inventory held by these distributors decreased by approximately \$34 million during the three months ended September 30, 2018, compared to a increase of approximately \$35 million in the same three month period in 2017. At this time, the Company estimates that net changes in distributor inventories will unfavorably impact the Company's sales by approximately \$65 million to \$70 million for the balance of 2018. Based on the Company's estimate, year-over-year changes in distributor inventories associated with these agreements is projected to unfavorably impact the Company's reported sales growth for the full year of 2018 by approximately \$140 million to \$145 million. Additionally, the Company relocated its European distribution center in 2018 and recently experienced challenges in meeting regular service levels. During the quarter ended September 30, 2018, net sales were negatively impacted by approximately \$20 million. The Company has implemented management and systems changes and is currently seeing improvements in service and shipment levels. However, the Company expects to recover only a portion of these sales in the fourth quarter and also expects that full service and shipment levels may not be achieved until early 2019.

For the three months ended September 30, 2018, net sales, excluding precious metal content, decreased 5.9% on a constant currency basis. This includes a benefit of 0.6% from acquisitions, which results in negative internal sales growth of 6.5%. Net sales, excluding precious metal content, were negatively impacted by approximately 1.8% due to the strengthening of the U.S. dollar over the prior year period. The negative internal sales growth was attributable to both segments.

### Sales Growth by Region

Net sales, excluding precious metal content, by geographic region is as follows:

(in millions)	Three Months Ended September 30,		\$ Change	% Change
	2018	2017		
United States	\$ 327.4	\$ 362.3	\$ (34.9)	(9%)
Europe	343.2	379.6	(36.4)	(9%)
Rest of World	250.0	257.9	(7.9)	(3%)

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A reconciliation of reported net sales to non-US GAAP net sales, excluding precious metal content, by geographic region is as follows:

(in millions)	Three Months Ended September 30, 2018			
	United States	Europe	Rest of World	Total
Net sales	\$ 328.7	\$ 348.8	\$ 250.9	\$ 928.4
Less: precious metal content of sales	1.3	5.6	0.9	7.8
Net sales, excluding precious metal content	327.4	343.2	250.0	920.6
Acquisition related adjustments	3.2	—	—	3.2
(a) Non-US GAAP net sales, excluding precious metal content	\$ 330.6	\$ 343.2	\$ 250.0	\$ 923.8

(a) Represents an adjustment to reflect deferred revenue that was eliminated under business combination accounting standards

(in millions)	Three Months Ended September 30, 2017			
	United States	Europe	Rest of World	Total
Net sales	\$ 363.8	\$ 386.6	\$ 258.8	\$ 1,009.2
Less: precious metal content of sales	1.5	7.0	0.9	9.4
Net sales, excluding precious metal content	362.3	379.6	257.9	999.8
Merger related adjustments	1.0	—	—	1.0
(a) Non-US GAAP net	\$ 363.3	\$ 379.6	\$ 257.9	\$ 1,000.8

sales,  
excluding  
precious  
metal content

(a) Represents an adjustment to reflect deferred subscription and warranty revenue that was eliminated under business combination accounting standards to make the 2018 and 2017 non-U.S. GAAP results comparable.

### United States

Net sales decreased by 9.6% in the quarter ended September 30, 2018 as compared to the quarter ended September 30, 2017. Net sales, excluding precious metal content, decreased by 9.6% in the third quarter of 2018 as compared to the third quarter of 2017.

For the three month period ended September 30, 2018, net sales, excluding precious metal content, decreased 8.8% on a constant currency basis. This includes a benefit of 1.2% from acquisitions, which results in negative internal sales growth of 10.0%. The negative internal sales growth was attributable to the Technologies & Equipment segment.

Based on the Company's estimate, sales growth for the three months ended September 30, 2018 was negatively impacted by approximately \$69 million from net changes in equipment inventory levels in the current quarter as compared to the prior year quarter at the two distributors in the United States related to the transition in distribution strategy (see "Business Drivers" under this section for further detail). Based on the Company's estimate, inventory held by these distributors decreased by approximately \$35 million during the three months ended September 30, 2018 compared to a increase of approximately \$34 million during the three months of September 30, 2017. At this time, the Company estimates that net changes in distributor inventories will unfavorably impact the Company's sales by approximately \$65 million to \$70 million for the balance of 2018 in the United States. Based on the Company's estimate, year-over-year changes in distributor inventories associated with these agreements is projected to unfavorably impact the Company's reported sales growth for the full year of 2018 by approximately \$140 million to \$145 million in this region.

Europe

Net sales decreased by 9.8% in the quarter ended September 30, 2018 as compared to the quarter ended September 30, 2017. Net sales, excluding precious metal content, decreased by 9.6% in the third quarter of 2018 as compared to the third quarter of 2017, which was negatively impacted by approximately 1.2% due to the strengthening of the U.S. dollar over the prior year period. Additionally, the Company relocated its European distribution center in 2018 and recently experienced challenges in meeting regular service levels. During the quarter ended September 30, 2018, net sales were negatively impacted by approximately \$20 million. The Company has implemented management and systems changes and is currently seeing improvements in service and shipment levels. However, the Company expects to recover only a portion of these sales in the fourth quarter and also expects that full service and shipment levels may not be achieved until early 2019.

For the three month period ended September 30, 2018, net sales, excluding precious metal content, decreased 8.4% on a constant currency basis, resulting in negative internal sales growth of 8.4%. The decline in internal sales growth was driven primarily by the Consumables segment.

Rest of World

Net sales decreased by 3.1% in the quarter ended September 30, 2018 as compared to the quarter ended September 30, 2017. Net sales, excluding precious metal content, decreased 3.1% in the third quarter of 2018 as compared to the third quarter of 2017, which was negatively impacted by approximately 4.9% due to the strengthening of the U.S. dollar over the prior year period.

For the three month period ended September 30, 2018, sales, excluding precious metal content, increased 1.8% on a constant currency basis. This includes a benefit of 0.3% from acquisitions, which results in internal sales growth of 1.5%. The internal sales growth was driven by the Consumables segment, partially offset by the Technologies & Equipment segment.

**Gross Profit**

	Three Months Ended			
	September 30,			
(in millions)	2018	2017	\$ Change	% Change
Gross profit	\$ 476.1	\$ 559.0	\$ (82.9)	(14.8)
Gross profit as a percentage of net sales, including precious metal content	51.3%	55.4%		
Gross profit as a percentage of net sales, excluding precious	51.7%	55.9%		

metal  
content

Gross profit as a percentage of net sales, excluding precious metal content, decreased by 420 basis points for the quarter ended September 30, 2018 as compared to the same three month period ended September 30, 2017.

For the three months ended September 30, 2018, the decrease in the gross profit rate was primarily driven by unfavorable manufacturing costs including the effect of dealer destocking, product pricing, product mix and the impact of business combination-related costs which together impacted the rate approximately 440 basis points, partially offset by the benefit of the Company's global efficiency initiatives and the impact of foreign currency as compared to the three months ended September 30, 2017.

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**Operating Expenses**

(in millions)	Three Months Ended		\$ Change	% Change
	2018	2017		
Selling, general and administrative expenses (“SG&A”)	\$ 418.5	\$ 430.5	\$ (12.0)	( <del>2</del> 8)
Restructuring and other costs	12.1	20.6	(8.5)	NM
SG&A as a percentage of net sales, including precious metal content	45.1%	42.7%		
SG&A as a percentage of net sales, excluding precious metal content	45.3%	43.1%		

NM - Not meaningful

**SG&A Expense**

SG&A expenses, including research and development expenses, as a percentage of net sales, excluding precious metal content, for the quarter ended September 30, 2018 increased 240 basis points as compared to the quarter ended September 30, 2017. The higher rate was primarily driven by an increase in compensation related to sales force expansion and selling costs which impacted the rate by approximately 260 basis points partially reduced by lower professional services as compared to the three months ended September 30, 2017.

**Restructuring and Other Cost**

The Company recorded net restructuring and other costs of \$12.1 million for the three months ended September 30, 2018 compared to \$20.6 million for the three months ended September 30, 2017.

During the three months ended September 30, 2018, and 2017, the Company recorded \$0.4 million and \$7.5 million, respectively, in other costs mostly related to legal settlements.

On November 5, 2018, the Board of Directors of the Company approved a plan to restructure the Company’s business to support revenue growth and margin expansion and to simplify the organization. The Company anticipates that the restructuring will result in annualized topline growth of 3% to 4%, an adjusted operating income margin of 20% by the end of the year 2020, an adjusted operating income margin of 22% by the year 2022 and \$200 million to \$225 million in net annual cost savings by 2021. The Company expects to incur approximately \$275 million in one-time

expenditures and charges. There can be no assurance that the cost reductions and results will be achieved.

### Other Income and Expense

(in millions)	Three Months Ended September 30,		
	2018	2017	Change
Net interest expense	\$ 9.1	\$ 9.4	\$ (0.3)
Other expense (income), net	4.7	0.9	3.8
Net interest and other expense	\$ 13.8	\$ 10.3	\$ 3.5

### Net Interest Expense

Net interest expense for the three months ended September 30, 2018 decreased \$0.3 million as compared to the three months ended September 30, 2017.

### Other Expense (Income), Net

Other expense (income), net for the three months ended September 30, 2018 was expense of \$4.7 million. Other expense (income), net for the three months ended September 30, 2017 was expense of \$0.9 million.

**Income Taxes and Net Income**

	Three Months Ended September 30,		
(in millions, except per share data)	2018	2017	\$ Change
Provision (benefit) for income taxes	\$ 4.2	\$ 7.1	\$ (2.9)
Effective income tax rate	13.2%	7.3 %	
Net income attributable to Dentsply Sirona	\$ 28.0	\$ 90.6	\$ (62.6)
Net income per common share - diluted	\$ 0.13	\$ 0.39	

**Provision for Income Taxes**

For the three months ended September 30, 2018, income taxes were a provision of \$4.2 million as compared to a provision of \$7.1 million in the quarter ended September 30, 2017.

During the quarter ended September 30, 2018, the Company recorded the following discrete tax items, \$0.3 million of excess tax benefit related to employee share-based compensation, \$0.2 million related to enacted statutory rate changes and \$0.6 million of tax expense for other discrete tax matters. In addition the Company also recorded \$2.2 million of tax expense as a discrete item related to the gain on sale of marketable securities. Excluding these discrete tax items the Company's effective tax rate was 6.7%.

For the third quarter of 2017, the Company recorded the following discrete tax items, \$1.5 million of excess tax benefit related to employee share-based compensation, \$0.3 million of tax expense related to enacted statutory rate changes and \$2.0 million of tax expense related to other discrete tax matters. Excluding these discrete tax items, the Company's effective tax rate was 6.5%. The effective tax rate was favorably impacted by the Company's change in the mix of consolidated earnings.

The Company's effective income tax rate for the third quarter of 2018 included the net impact of amortization of purchased intangible assets, restructuring program related costs and other costs, business combination related costs, credit risk and fair value adjustments, and income tax related adjustments which impacted income before income taxes and the provision for income taxes by \$77.1 million and \$20.5 million, respectively.

The Company's effective income tax rate for the third quarter of 2017 included the net impact of purchased intangible assets, restructuring program related costs and other costs, business combination related costs, fair value adjustments, credit risk and fair value adjustments and income tax related adjustments which impacted income before income taxes and the provision for income taxes by \$103.6 million and \$29.9 million, respectively.

On December 22, 2017, the Tax Cuts and Jobs Act (the "Act" or "U.S. tax reform") was enacted. U.S. tax reform, among other things, reduced the U.S. federal income tax rate to 21% in 2018 from 35%, instituted a dividends received deduction for foreign earnings with a related tax for the deemed repatriation of unremitted foreign earnings and created a new U.S. minimum tax on earnings of foreign subsidiaries. In addition, the SEC staff issued Staff Accounting Bulletin No. 118 ("SAB 118"), which provides guidance on accounting for enactment effects of the Act and provides a measurement period of up to one year from the Act's enactment date for companies to complete their accounting under Accounting Standards Codification No. 740 "Income Taxes", ("ASC 740"). In accordance with SAB 118, to the extent that a company's accounting for certain income tax effects of the Act is incomplete but it is able to determine a reasonable estimate, it must record a provisional estimate in its financial statements. If a company cannot determine a provisional estimate to be included in its financial statements, it should continue to apply ASC 740 on the basis of the provisions of the tax laws that were in effect immediately before the enactment of the Act. The Company has accounted for the tax effects of the Act on a provisional basis. At December 31, 2017, the accounting for certain income tax effects was incomplete, but the Company determined reasonable estimates for those effects which were included in the financial statements. The Company expects to complete the accounting during 2018 to comply with the one year measurement period.

Based on information available, at December 31, 2017, the Company estimated the cumulative undistributed foreign earnings and recorded a provisional estimate of income tax expense related to the one-time deemed repatriation toll charge. There is still uncertainty as to the application of the Act, in particular as it relates to state income taxes. Further, the Company has not yet completed the analysis of the components of the computation, including the amount of the foreign earnings subject to U.S. income tax, and the portion of the foreign earnings held in cash or other specified assets. At September 30, 2018, primarily due to the utilization of foreign tax credit carryforwards and certain other tax attributes the estimated cash liability for the deemed repatriation of foreign earnings is approximately \$1.0 million. However, as the Company completes its analysis an additional liability could be recorded and the Company would elect to make installment payments as allowed under the Act.

As a result of the Act, the Company can repatriate the cumulative undistributed foreign earnings back to the U.S. when needed with minimal U.S. income tax consequences other than the one-time deemed repatriation toll charge. The Company is still evaluating whether to change its indefinite reinvestment assertion in light of the Act and considers that conclusion to be incomplete under SAB 118.

For the three months ended September 30, 2018, the Company recorded an estimate for the Global Intangible Low Tax Income (“GILTI”) provision of the Act, based on current guidance, as a period expense. The Company has not yet completed its assessment or elected an accounting policy to either recognize deferred taxes for basis differences expected to reverse as GILTI or to record GILTI as period costs if and when incurred.

In accordance with SEC guidance, provisional amounts may be refined as a result of additional guidance from, and interpretations by, U.S. regulatory and standard-setting bodies, and changes in assumptions. In subsequent periods, provisional amounts will be adjusted for the effects, if any, of interpretative guidance issued by the U.S. Department of the Treasury. The effects of the Act may be subject to changes for items that were previously reported as provisional amounts, as well as any element of the Act that a provisional estimate could not be made, and such changes could be material.

#### Net Income attributable to Dentsply Sirona

In addition to the results reported in accordance with US GAAP, the Company provides adjusted net income attributable to Dentsply Sirona and adjusted earnings per diluted common share (“adjusted EPS”). The Company discloses adjusted net income attributable to Dentsply Sirona to allow investors to evaluate the performance of the Company’s operations exclusive of certain items that impact the comparability of results from period to period and may not be indicative of past or future performance of the normal operations of the Company and certain large non-cash charges related to intangible assets either purchased or acquired through a business combination. The Company believes that this information is helpful in understanding underlying operating trends and cash flow generation.

Adjusted net income and adjusted EPS are important internal measures for the Company. Senior management receives a monthly analysis of operating results that includes adjusted net income and adjusted EPS and the performance of the Company is measured on this basis along with other performance metrics.

The adjusted net income attributable to Dentsply Sirona consists of net income attributable to Dentsply Sirona adjusted to exclude the following:

(1) *Business combination related costs and fair value adjustments.* These adjustments include costs related to integrating and consummating mergers and recently acquired businesses, as well as costs, gains and losses related to the disposal of businesses or significant product lines. In addition, this category includes the roll off to the consolidated statement of operations of fair value adjustments related to business combinations, except for amortization expense noted below. These items are irregular in timing and as such may not be indicative of past and

future performance of the Company and are therefore excluded to allow investors to better understand underlying operating trends.

(2) *Restructuring program related costs and other costs.* These adjustments include costs related to the implementation of restructuring initiatives as well as certain other costs. These costs can include, but are not limited to, severance costs, facility closure costs, lease and contract terminations costs, related professional service costs, duplicate facility and labor costs associated with specific restructuring initiatives, as well as, legal settlements and impairments of assets. These items are irregular in timing, amount and impact to the Company's financial performance. As such, these items may not be indicative of past and future performance of the Company and are therefore excluded for the purpose of understanding underlying operating trends.

(3) *Amortization of purchased intangible assets.* This adjustment excludes the periodic amortization expense related to purchased intangible assets. Amortization expense has been excluded from adjusted net income attributed to Dentsply Sirona to allow investors to evaluate and understand operating trends excluding these large non-cash charges.

(4) *Credit risk and fair value adjustments.* These adjustments include both the cost and income impacts of adjustments in certain assets and liabilities including the Company's pension obligations, that are recorded through net income which are due solely to the changes in fair value and credit risk. These items can be variable and driven more by market conditions than the Company's operating performance. As such, these items may not be indicative of past and future performance of the Company and therefore are excluded for comparability purposes.

(5) *Gain on sale of marketable securities.* This adjustment represents the gain on the sale of marketable securities held by the Company. The gain has been excluded from adjusted net income attributed to Dentsply Sirona to allow investors to evaluate and understand operating trends excluding this gain.

(6) *Income tax related adjustments.* These adjustments include both income tax expenses and income tax benefits that are representative of income tax adjustments mostly related to prior periods, as well as the final settlement of income tax audits, and discrete tax items resulting from the implementation of restructuring initiatives and the vesting and exercise of employee share-based compensation. These adjustments are irregular in timing and amount and may significantly impact the Company's operating performance. As such, these items may not be indicative of past and future performance of the Company and therefore are excluded for comparability purposes.

Adjusted earnings per diluted common share is calculated by dividing adjusted net (loss) income attributable to Dentsply Sirona by diluted weighted-average common shares outstanding. Adjusted net income attributable to Dentsply Sirona and adjusted earnings per diluted common share are considered measures not calculated in accordance with US GAAP, and therefore are non-US GAAP measures. These non-US GAAP measures may differ from other companies. Income tax related adjustments may include the impact to adjust the interim effective income tax rate to the expected annual effective tax rate. The non-US GAAP financial information should not be considered in isolation from, or as a substitute for, measures of financial performance prepared in accordance with US GAAP.

Three Months Ended  
September 30, 2018

(in millions, except per share amounts)	Net Income	Per Diluted Common Share
Net income attributable to Dentsply Sirona	\$ 28.0	\$ 0.13
Pre-tax non-US GAAP adjustments:		
Amortization of purchased	49.6	

intangible  
assets

Restructuring  
program  
related  
costs 8.6  
and  
other  
costs

Business  
combination  
related  
costs 6.7  
and  
fair  
value  
adjustments

Credit  
risk  
and 2.2  
fair  
value  
adjustments

Tax  
impact  
of  
the  
pre-~~(20.8)~~  
non-US  
GAAP  
adjustments  
(a)

Subtotal non-US GAAP adjustments	0.25
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Income tax 0.3 related adjustments	—
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Adjusted non-US GAAP	84.6	\$	0.38
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net  
income

(a) The tax amount was calculated using the applicable statutory tax rate in the tax jurisdiction where the non-US GAAP adjustments were generated.



Three Months Ended  
September 30, 2017

(in millions, except per share amounts)	Net Income	Per Diluted Common Share
Net income attributable to Dentsply Sirona	\$ 90.6	\$ 0.39
Pre-tax non-US GAAP adjustments:		
Amortization of purchased intangible assets	48.7	
Restructuring program related costs and other costs	46.3	
Business combination related costs and fair value adjustments	6.8	
Credit risk and fair value adjustments	1.8	
Tax impact of	(33.9)	

the  
pre-tax  
non-US  
GAAP  
adjustments

(a)

Subtotal

non-US GAAP adjustments	69.7	0.29
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Income

tax related adjustments	4.0	0.02
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Adjusted

non-US GAAP	164.3	\$	0.70
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net  
income

(a) The tax amount was calculated using the applicable statutory tax rate in the tax jurisdiction where the non-US GAAP adjustments were generated.

### Adjusted Operating Income and Margin

Adjusted operating income and margin is another important internal measure for the Company. Operating income in accordance with US GAAP is adjusted for the items noted above which are excluded on a pre-tax basis to arrive at adjusted operating income, a non-US GAAP measure. The adjusted operating margin is calculated by dividing adjusted operating income by net sales, excluding precious metal content.

Senior management receives a monthly analysis of operating results that includes adjusted operating income. The performance of the Company is measured on this basis along with the adjusted non-US GAAP earnings noted above as well as other performance metrics. This non-US GAAP measure may differ from other companies and should not be considered in isolation from, or as a substitute for, measures of financial performance prepared in accordance with US GAAP.

(in millions)	Three Months Ended	
	September 30, 2018	
	Operating Income	Percentage of Net Sales, Excluding Precious Metal Content
Operating Income	\$ 45.5	4.9%
	49.6	5.4%

Amortization of purchased intangible assets			
Restructuring program related costs and other costs	18.6	<del>2.0</del>	
Business combination related costs and fair value adjustments	6.5	<del>0%</del>	
Adjusted non-US GAAP Operating Income	\$ 120.2	<del>1%</del>	

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(in millions)	Three Months Ended September 30, 2017	
	Operating Income	Percentage of Net Sales, Excluding Precious Metal Content
Operating Income	\$ 107.9	10%
Amortization of purchased intangible assets	48.7	4%
Restructuring program related costs and other costs	46.7	4%
Business combination related costs and fair value adjustments	6.6	0%
Credit risk and fair value adjustments	1.8	0%
Adjusted non-US GAAP Operating Income	\$ 211.7	2%

### Operating Segment Results

#### Third Party Net Sales, Excluding Precious Metal Content

(in millions)	Three Months Ended September 30,			
	2018	2017	\$ Change	% Change
Technologies & Equipment	\$ 487.4	\$ 549.1	\$ (61.7)	(11.2)
Consumables	433.2	450.7	(17.5)	(3.9)

Segment Operating Income

(in millions)	Three Months Ended September 30,		\$ Change	% Change
	2018	2017		
Technologies & Equipment	\$ 47.8	\$ 127.0	\$ (79.2)	( <del>62.4</del> )
Consumables	109.7	129.8	(20.1)	( <del>15.5</del> )

A reconciliation of reported net sales to non-US GAAP net sales, excluding precious metal content, by segment is as follows:

(in millions)	Three Months Ended September 30, 2018		
	Technologies & Equipment	Consumables	Total
Net sales	\$ 495.2	\$ 433.2	\$ 928.4
Less: precious metal content of sales	7.8	—	7.8
Net sales, excluding precious metal content	487.4	433.2	920.6
Acquisition related adjustments (a)	—	3.2	3.2
Non-US GAAP net sales, excluding precious metal content	\$ 487.4	\$ 436.4	\$ 923.8

(a) Represents an adjustment to reflect deferred revenue that was eliminated under business combination accounting standards.

(in millions)	Three Months Ended September 30, 2017		
	Technologies & Equipment	Consumables	Total
Net sales	\$ 558.5	\$ 450.7	\$ 1,009.2
Less: precious metal content of sales	9.4	—	9.4
Net sales, excluding precious metal content	549.1	450.7	999.8
Merger related adjustments (a)	1.0	—	1.0
Non-US GAAP net sales, excluding precious metal content	\$ 550.1	\$ 450.7	\$ 1,000.8

(a) Represents an adjustment to reflect deferred subscription and warranty revenue that was eliminated under business combination accounting standards to make the 2018 and 2017 non-US GAAP results comparable.

### Technologies & Equipment

Net sales decreased by 11.3% in the quarter ended September 30, 2018 as compared to the quarter ended September 30, 2017. Net sales, excluding precious metal content, decreased by 11.2% in the third quarter of 2018 as compared to the third quarter of 2017. Net sales, excluding precious metal content, were negatively impacted by approximately 2.0% due to the strengthening of the U.S. dollar over the prior year period. The decrease in net sales, excluding precious metal content, was unfavorably impacted, based on the Company's estimate, by approximately \$69 million as a result of net changes in equipment inventory levels in the current quarter as compared to the prior year quarter at certain distributors in North America, that the Company believes is related to the transition in distribution strategy (see "Business Drivers" under this section for further detail). Based on the Company's estimate, inventory held by these distributors decreased by approximately \$34 million during the three months ended September 30, 2018, compared to an increase of approximately \$35 million in the same three month period in 2017. At this time, the Company estimates that net changes in distributor inventories will unfavorably impact the Company's sales by approximately \$65 million to \$70 million for the balance of 2018. Based on the Company's estimate, year-over-year changes in distributor inventories associated with these agreements is projected to unfavorably impact the Company's reported sales growth for the full year of 2018 by approximately \$140 million to \$145 million.

For the three months ended September 30, 2018, net sales, excluding precious metal content, decreased 9.4% on a constant currency basis compared to the three months ended September 30, 2017. This includes a decrease of approximately 0.1% related to the disposal of a non-strategic business, which results in negative internal sales growth of 9.3%. Internal sales growth declined in all regions.

The operating income decreased \$79.2 million or 62.4% for the three months ended September 30, 2018 as compared to the same three month period in 2017. The decrease is primarily the result of the net change in equipment inventory as noted above, as well as unfavorable product pricing and product mix, as compared to the three months ended September 30, 2017.

### Consumables

Net sales decreased by 3.9% in the quarter ended September 30, 2018 as compared to the quarter ended September 30, 2017. Net sales, excluding precious metal content, decreased 3.9% for the three months ended September 30, 2018 as compared to the three months ended September 30, 2017. Net sales, excluding precious metal content, were negatively impacted by approximately 1.4% due to the strengthening of the U.S. dollar over the same prior year period. Additionally, the Company relocated its European distribution center in 2018 and recently experienced challenges in meeting regular service levels. During the quarter ended September 30, 2018, net sales were negatively impacted by approximately \$20 million. The Company has implemented management and systems changes and is currently seeing improvements in service and shipment levels. However, the Company expects to recover only a portion of these sales in the fourth quarter and also expects that full service and shipment levels may not be achieved until early 2019.

For the three month period ended September 30, 2018, net sales, excluding precious metal content, decreased 1.8% on a constant currency basis. This includes a benefit of 1.2% from acquisitions, which results in negative internal sales growth of 3.0%. The negative internal sales growth was driven by the Europe region, partially offset by the Rest of World region.

The operating income decreased \$20.1 million or 15.5% for the three months ended September 30, 2018 as compared to the same three month period in 2017. The decrease is primarily related to the relocation of the Company's distribution in Europe and the impact of unfavorable manufacturing variances, as well as unfavorable product pricing and product mix, as compared to the three months ended September 30, 2017.

**RESULTS OF OPERATIONS, NINE MONTHS ENDED SEPTEMBER 30, 2018 COMPARED TO NINE MONTHS ENDED SEPTEMBER 30, 2017****Net Sales**

(in millions)	Nine Months Ended September 30,		\$ Change	% Change
	2018	2017		
Net sales	\$ 2,926.6	\$ 2,902.4	\$ 24.2	0.8%
Less: precious metal content of sales	27.5	30.2	(2.7)	(8.9%)
Net sales, excluding precious metal content	\$ 2,899.1	\$ 2,872.2	\$ 26.9	0.9%

Net sales, excluding precious metal content, for the nine months ended September 30, 2018 were \$2,899.1 million, an increase of \$26.9 million from the nine months ended September 30, 2017. The increase in net sales, excluding precious metal content, was negatively impacted, based on the Company's estimate, by approximately \$75 million as a result of net changes in equipment inventory levels in the current year as compared to the prior year at certain distributors in North America, that the Company believes is related to the transition in distribution strategy (see "Business Drivers" under this section for further detail). Based on the Company's estimate, inventory held by these distributors decreased by approximately \$69 million during the nine months ended September 30, 2018, compared to an increase of approximately \$6 million in the same nine month period in 2017. At this time, the Company estimates that net changes in distributor inventories will unfavorably impact the Company's sales by approximately \$65 million to \$70 million for the balance of 2018. Based on the Company's estimate, year-over-year changes in distributor inventories associated with these agreements is projected to unfavorably impact the Company's reported sales growth for the full year of 2018 by approximately \$140 million to \$145 million.

For the nine months ended September 30, 2018, net sales, excluding precious metal content, decreased 1.9% on a constant currency basis. This includes a benefit of 0.5% from acquisitions, which results in negative internal sales growth of 2.4%. Net sales, excluding precious metal content, were positively impacted by approximately 2.9% due to the weakening of the U.S. dollar over the prior year period. The decline in internal sales growth was primarily attributable to the Technologies & Equipment segment.

**Sales Growth by Region**

Net sales, excluding precious metal content, by geographic region is as follows:

(in millions)	Nine Months Ended September 30,		\$ Change	% Change
	2018	2017		

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United States	\$ 955.0	\$ 1,004.7	\$ (49.7)	<del>(4%)</del>
Europe	1,180.0	1,138.6	41.4	3%
Rest of World	764.1	728.9	35.2	4%

A reconciliation of reported net sales to non-US GAAP net sales, excluding precious metal content, by geographic region is as follows:

(in millions)	Nine Months Ended September 30, 2018			
	United States	Europe	Rest of World	Total
Net sales	\$ 958.9	\$ 1,201.0	\$ 766.7	\$ 2,926.6
Less: precious metal content of sales	3.9	21.0	2.6	27.5
Net sales, excluding precious metal content	955.0	1,180.0	764.1	2,899.1
Acquisition related adjustments (a)	5.3	—	—	5.3
Non-US GAAP net sales, excluding precious metal content	\$ 960.3	\$ 1,180.0	\$ 764.1	\$ 2,904.4

(a) Represents an adjustment to reflect deferred revenue that was eliminated under business combination accounting standards.

(in millions)	Nine Months Ended September 30, 2017			
	United States	Europe	Rest of World	Total
Net sales	\$ 1,009.0	\$ 1,161.5	\$ 731.9	\$ 2,902.4
Less: precious metal content of sales	4.3	22.9	3.0	30.2
Net sales, excluding precious metal content	1,004.7	1,138.6	728.9	2,872.2
Merger related adjustments (a)	4.0	—	—	4.0
Non-US GAAP net sales, excluding precious metal content	\$ 1,008.7	\$ 1,138.6	\$ 728.9	\$ 2,876.2

(a) Represents an adjustment to reflect deferred subscription and warranty revenue that was eliminated under business combination accounting standards to make the 2018 and 2017 non-US GAAP results comparable.

### United States

Net sales decreased by 5.0% in the nine months ended September 30, 2018 as compared to the nine months ended September 30, 2017. Net sales, excluding precious metal content, decreased by 4.9% in the nine months ended September 30, 2018 as compared to the same nine month period of 2017.

For the nine month period ended September 30, 2018, net sales, excluding precious metal content, decreased 4.7% on a constant currency basis. This includes a benefit of 0.8% from acquisitions, which results in negative internal sales growth of 5.5%. The decline in internal sales growth was attributable to both segments, led by the Technologies & Equipment segment.

Based on the Company's estimate, net sales, excluding precious metal content, was negatively impacted by approximately \$80 million as a result of net changes in equipment inventory levels in the current year as compared to the prior year at the two distributors in the United States related to the transition in distribution strategy (see "Business Drivers" under this section for further detail). Based on the Company's estimate, inventory held by these distributors decreased by approximately \$65 million during the nine months ended September 30, 2018 as compare to an increase of \$15 million during the nine months ended September 30, 2017. At this time, the Company estimates that net changes in distributor inventories will unfavorably impact the Company's sales by approximately \$65 million to \$70 million for the balance of 2018. Based on the Company's estimate, year-over-year changes in distributor inventories associated with these agreements is projected to unfavorably impact the Company's reported sales growth for the full year of 2018 by approximately \$140 million to \$145 million.

Europe

Net sales increased by 3.4% in the nine months ended September 30, 2018 as compared to the nine months ended September 30, 2017. Net sales, excluding precious metal content, increased by 3.6% in the nine months ended September 30, 2018 as compared to the nine months ended September 30, 2017, which was positively impacted by approximately 6.7% due to the weakening of the U.S. dollar over the prior year period.

For the nine month period ended September 30, 2018, net sales, excluding precious metal content, decreased 3.0% on a constant currency basis. This includes a benefit of 0.2% from acquisitions, which results in negative internal sales growth of 3.2%. The decline in internal sales growth was driven by both segments.

Rest of World

Net sales increased by 4.8% in the nine months ended September 30, 2018 as compared to the nine months ended September 30, 2017. Net sales, excluding precious metal content, increased 4.8% in the nine months ended September 30, 2018 as compared to the nine months ended September 30, 2017, which was positively impacted by approximately 1.2% due to the weakening of the U.S. dollar over the prior year period.

For the nine month period ended September 30, 2018, sales, excluding precious metal content, increased 3.6% on a constant currency basis. This includes a benefit of 0.3% from acquisitions, which results in internal sales growth of 3.3%. Internal sales growth was driven by both segments, primarily led by the Consumables segment.

**Gross Profit**

	Nine Months Ended September 30,			
(in millions)	2018	2017	\$ Change	% Change
Gross profit	\$ 1,543.0	\$ 1,595.2	\$ (52.2)	( <del>3</del> )
Gross profit as a percentage of net sales, including precious metal content	52. <del>7</del> %	55. <del>0</del> %		
Gross profit as a percentage of net sales, excluding precious metal content	53. <del>2</del> %	55. <del>5</del> %		

Gross profit as a percentage of net sales, excluding precious metal content, decreased by 230 basis points for the nine months ended September 30, 2018 as compared to the same nine month period ended September 30, 2017.

For the nine months ended September 30, 2018, the decrease in the gross profit rate was primarily driven by unfavorable manufacturing costs including the effect of dealer destocking and product mix, partially offset by the benefit of the Company's global efficiency initiatives as compared to the nine months ended September 30, 2017.

**Operating Expenses**

	Nine Months Ended September 30,			
(in millions)	2018	2017	\$ Change	% Change
Selling, general and administrative expenses ("SG&A")	\$ 1,285.9	\$ 1,252.8	\$ 33.1	2. <del>6</del>
Goodwill impairment	1,085.8	1,092.9	(7.1)	( <del>0</del> )
Restructuring and other costs	211.2	105.4	105.8	NM

SG&A as a percentage of net sales, including precious metal content	43.9%	43.2%
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SG&A as a percentage of net sales, excluding precious metal content	44.4%	43.6%
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NM - Not meaningful

### SG&A Expense

SG&A expenses, including research and development expenses, as a percentage of net sales, excluding precious metal content, for the nine months ended September 30, 2018 increased 80 basis points compared to the nine months ended September 30, 2017. The higher rate was primarily driven by increased compensation costs and selling expenses as compared to the nine months ended September 30, 2017.

### Goodwill impairment

For the nine months ended September 30, 2018, the Company recorded a goodwill impairment charge of \$1,085.8 million. The charge is related to two reporting units within the Technologies & Equipment segment and one reporting unit within the Consumables segment. For further information see Note 14, Goodwill and Intangible Assets, in the Notes to Unconsolidated Financial Statements in Part I, Item I of this Form 10-Q.

For the nine months ended September 30, 2017, the Company recorded a goodwill impairment charge of \$1,092.9 million. The charge was related to three reporting units within the Technologies & Equipment segment.

Restructuring and Other Cost

The Company recorded net restructuring and other costs of \$211.2 million for the nine months ended September 30, 2018 compared to \$105.4 million for the nine months ended September 30, 2017. The Company recorded \$22.5 million in restructuring costs during the nine months ended September 30, 2018 compared to \$16.5 million in restructuring costs during the nine months ended September 30, 2017.

During the nine months ended September 30, 2018, the Company recorded an impairment charge of \$179.2 million related to certain tradenames within the reporting units in the Technologies & Equipment segment that were impaired during the Company's annual impairment testing as well as an intangible with the Consumables segment. For further information see Note 14, Goodwill and Intangible Assets, in the Notes to Unaudited Consolidated Financial Statements in Part 1, Item 1 of this Form 10-Q.

During the nine months ended September 30, 2017, the Company recorded an impairment charge of \$79.8 million related to certain tradenames within the reporting units in the Technologies & Equipment segment that were impaired during the Company's annual impairment testing.

On November 5, 2018, the Board of Directors of the Company approved a plan to restructure the Company's business to support revenue growth and margin expansion and to simplify the organization. The Company anticipates that the restructuring will result in annualized topline growth of 3% to 4%, an adjusted operating income margin of 20% by the end of the year 2020, an adjusted operating income margin of 22% by the year 2022 and \$200 million to \$225 million in net annual cost savings by 2021. The Company expects to incur approximately \$275 million in one-time expenditures and charges. There can be no assurance that the cost reductions and results will be achieved.

**Other Income and Expense**

	Nine Months Ended		
(in millions)	2018	2017	Change
Net interest expense	\$ 26.3	\$ 27.0	\$ (0.7)
Other expense (income), net	(30.4)	7.7	(38.1)
Net interest and other expense	\$ (4.1)	\$ 34.7	\$ (38.8)

Net Interest Expense

Net interest expense for the nine months ended September 30, 2018 decreased \$0.7 million as compared to the nine months ended September 30, 2017.

Other Expense (Income), Net

Other expense (income), net for the nine months ended September 30, 2018 was income of \$30.4 million, comprised primarily of a gain recorded on the sale of marketable securities. Other expense (income), net for the nine months ended September 30, 2017 was expense of \$7.7 million.

**Income Taxes and Net Income**

	Nine Months Ended		
(in millions, except per share data)	2018	2017	\$ Change
Provision (benefit) for income taxes	\$ (23.4)	\$ 9.5	\$ (32.9)
Effective income tax rate	NM	NM	
Net loss attributable to Dentsply Sirona	\$ (1,012.8)	\$ (899.6)	\$ (113.2)
Net loss per common share - diluted	\$ (4.50)	\$ (3.92)	

NM - Not meaningful

### Provision for Income Taxes

For the nine months ended September 30, 2018, income taxes were a net benefit of \$23.4 million compared to a net expense of \$9.5 million in the nine months ended September 30, 2017.

In the first nine months of 2018, the Company recorded the following discrete tax items, \$3.0 million of excess tax benefit related to employee share-based compensation, tax expense of \$0.5 million related to valuation allowances, tax benefit of \$2.5 million related to enacted statutory rate changes, tax expense of \$7.2 million for other discrete tax matters and \$3.4 million tax benefit related to U.S. tax reform. The Company also recorded a \$50.4 million tax benefit as a discrete item related to the indefinite-lived intangible asset impairment charge, \$1.1 million for the fixed asset impairment charge, and \$3.3 related to tax-deductible goodwill for the nine months ended September 30, 2018. In addition the Company also recorded \$2.7 million of tax expense as a discrete item related to the gain on sale of marketable securities. Excluding these discrete tax items and adjusting pretax income for the gain on the sale of marketable securities, net of tax and adjusting for the pretax loss related to the impairment of indefinite-lived intangible assets, and tax deductible and non-deductible goodwill impairment charges, the Company's effective tax rate was 15.8%.

In the first nine months of 2017, the Company recorded the following discrete tax items, \$12.0 million of excess tax benefit related to employee share-based compensation, \$13.0 million of tax expense related to enacted statutory rate changes and \$2.0 million of tax expense related to other discrete tax matters. The Company also recorded a \$23.5 million tax benefit as a discrete item related to the indefinite-lived intangible asset impairment charge recorded during the nine months ended September 30, 2017. Excluding these discrete tax items and adjusting pretax loss to exclude the pretax loss related to the impairment of the indefinite-lived intangible assets and non-deductible goodwill impairment, charge the Company's effective tax rate was 10.6%. The effective tax rate was favorably impacted by the Company's change in the mix of consolidated earnings.

The Company's effective income tax rate for the first nine months of 2018 included the net impact of restructuring program related costs and other costs, amortization of purchased intangible assets, business combination related costs, credit risk and fair value adjustments, income tax related adjustments and the gain on sale of marketable securities, which impacted income before income taxes and the provision for income taxes by \$1,450.6 million and \$113.7 million, respectively.

The Company's effective income tax rate for the first nine months of 2017 included the net impact of restructuring program related costs and other costs, amortization of purchased intangible assets, business combination related costs, credit risk and fair value adjustments and income tax related adjustments which impacted the loss before income taxes and the provision for income taxes by \$1,411.7 million and \$83.4 million, respectively.

On December 22, 2017, the Tax Cuts and Jobs Act (the "Act" or "U.S. tax reform") was enacted. U.S. tax reform, among other things, reduced the U.S. federal income tax rate to 21% in 2018 from 35%, instituted a dividends received deduction for foreign earnings with a related tax for the deemed repatriation of unremitted foreign earnings and created a new U.S. minimum tax on earnings of foreign subsidiaries. In addition, the SEC staff issued Staff Accounting Bulletin No. 118 ("SAB 118"), which provides guidance on accounting for enactment effects of the Act and provides a measurement period of up to one year from the Act's enactment date for companies to complete their accounting under Accounting Standards Codification No. 740 "Income Taxes", ("ASC 740"). In accordance with SAB 118, to the extent that a company's accounting for certain income tax effects of the Act is incomplete but it is able to determine a reasonable estimate, it must record a provisional estimate in its financial statements. If a company cannot determine a provisional estimate to be included in its financial statements, it should continue to apply ASC 740 on the basis of the provisions of the tax laws that were in effect immediately before the enactment of the Act. The Company has accounted for the tax effects of the Act on a provisional basis. At December 31, 2017, the accounting for certain income tax effects was incomplete, but the Company determined reasonable estimates for those effects which were

included in the financial statements. During the nine months ended September 30, 2018, a tax benefit of \$3.4 million related to provisional estimates was recorded. The Company expects to complete the accounting during 2018 to comply with the one year measurement period.

Based on information available, at December 31, 2017, the Company estimated the cumulative undistributed foreign earnings and recorded a provisional estimate of income tax expense related to the one-time deemed repatriation toll charge. There is still uncertainty as to the application of the Act, in particular as it relates to state income taxes. Further, the Company has not yet completed the analysis of the components of the computation, including the amount of the foreign earnings subject to U.S. income tax, and the portion of the foreign earnings held in cash or other specified assets. At September 30, 2018, primarily due to the utilization of foreign tax credit carryforwards and certain other tax attributes the estimated cash liability for the deemed repatriation of foreign earnings is approximately \$1.0 million. However, as the Company completes its analysis an additional liability could be recorded and the Company would elect to make installment payments as allowed under the Act.

As a result of the Act, the Company can repatriate the cumulative undistributed foreign earnings back to the U.S. when needed with minimal U.S. income tax consequences other than the one-time deemed repatriation toll charge. The Company is still evaluating whether to change its indefinite reinvestment assertion in light of the Act and consider that conclusion to be incomplete under SAB 118.

For the nine months ended September 30, 2018, the Company recorded an estimate for the Global Intangible Low Tax Income (“GILTI”) provision of the Act, based on current guidance, as a period expense, but the Company has not yet completed its assessment or elected an accounting policy to either recognize deferred taxes for basis differences expected to reverse as GILTI or to record GILTI as period costs if and when incurred.

In accordance with SEC guidance, provisional amounts may be refined as a result of additional guidance from, and interpretations by, U.S. regulatory and standard-setting bodies, and changes in assumptions. In subsequent periods, provisional amounts will be adjusted for the effects, if any, of interpretative guidance issued by the U.S. Department of the Treasury. The effects of the Act may be subject to changes for items that were previously reported as provisional amounts, as well as any element of the Act that a provisional estimate could not be made, and such changes could be material.

Net loss attributable to Dentsply Sirona

In addition to the results reported in accordance with US GAAP, the Company provides adjusted net income attributable to Dentsply Sirona and adjusted earnings per diluted common share (“adjusted EPS”). The Company discloses adjusted net income attributable to Dentsply Sirona to allow investors to evaluate the performance of the Company’s operations exclusive of certain items that impact the comparability of results from period to period and may not be indicative of past or future performance of the normal operations of the Company and certain large non-cash charges related to intangible assets either purchased or acquired through a business combination. The Company believes that this information is helpful in understanding underlying operating trends and cash flow generation.

Adjusted net income and adjusted EPS are important internal measures for the Company. Senior management receives a monthly analysis of operating results that includes adjusted net income and adjusted EPS and the performance of the Company is measured on this basis along with other performance metrics.

Nine Months Ended  
September 30, 2018

(in millions, except per share amounts)	Net (Loss) per share	Per Diluted Common Share
Net loss attributable to Dentsply Sirona Pre-tax non-US GAAP	(1,012.8)	\$ (4.50)

adjustments:

Restructuring  
program  
related  
costs 1,313.1  
and  
other  
costs

Amortization  
of  
purchase of  
intangible  
assets 149.7

Business  
combination  
related  
costs 16.5  
and  
fair  
value  
adjustments

Credit  
risk  
and  
fair value  
adjustments 15.4

Gain  
on  
sale  
of marketable  
securities (44.1)

Tax  
impact  
of  
the  
pre-tax  
non-US  
GAAP  
adjustments (16.4)

(a)

Subtotal non-US GAAP adjustments	1,334.2	5.88
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Adjustment for calculating		0.01
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non-US  
GAAP  
net  
income  
per  
diluted  
common  
share

(b)

Income

tax			
related	2.7		0.04
adjustments			

Adjusted

non-US

GAAP	324.1	\$	1.43
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net  
income

(a) The tax amount was calculated using the applicable statutory tax rate in the tax jurisdiction where the non-US GAAP adjustments were generated.

(b) The Company had a net loss for the nine months ended September 30 2018, but had net income on a non-US GAAP basis. The shares used in calculating diluted non-US GAAP net income per common share includes the dilutive effect of common stock.

Shares

used  
in  
calculating  
diluted

US GAAP	224.9
------------	-------

net  
loss  
per  
common  
share

Shares

used  
in  
calculating  
diluted

non-US GAAP	226.8
----------------	-------

net  
income  
per  
common  
share



Nine Months Ended

September 30, 2017

(in millions, except per share amounts)

Net (Loss) per share	Per Diluted Common Share
Net loss attributable to Dentsply Sirona	
\$ (899.6)	\$ (3.92)
Pre-tax non-US GAAP adjustments:	
Restructuring program related costs and other costs	
1,229.2	
Amortization of purchased intangible assets	
464.4	
Business combination related costs and fair value adjustments	
36.9	
Credit risk and fair value adjustments	
5.2	
Tax impact of	
(91.0)	

the  
pre-tax  
non-US  
GAAP  
adjustments

(a)

Subtotal non-US GAAP adjustments	1320.7	5.66
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Adjustment  
for  
calculating  
non-US  
GAAP

net income		0.07
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per  
diluted  
common  
share

(b)

Income tax related adjustments	7.6	0.03
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Adjusted  
non-US  
GAAP  
net  
income

428.7	\$	1.84
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(a) The tax amount was calculated using the applicable statutory tax rate in the tax jurisdiction where the non-US GAAP adjustments were generated.

(b) The Company had a net loss for the nine months ended September 30 2017, but had net income on a non-US GAAP basis. The shares used in calculating diluted non-US GAAP net income per common share includes the dilutive effect of common stock.

Shares  
used  
in  
calculating  
diluted  
US  
GAAP  
net  
loss  
per  
common  
share

	229.6
--	-------

Shares  
used  
in  
calculating  
diluted  
non-US  
GAAP  
net  
income  
per  
common  
share

233.4

### Adjusted Operating Income and Margin

Adjusted operating income and margin is another important internal measure for the Company. Operating income in accordance with US GAAP is adjusted for the items noted above which are excluded on a pre-tax basis to arrive at adjusted operating income, a non-US GAAP measure. The adjusted operating margin is calculated by dividing adjusted operating income by net sales, excluding precious metal content.

Senior management receives a monthly analysis of operating results that includes adjusted operating income. The performance of the Company is measured on this basis along with the adjusted non-US GAAP earnings noted above as well as other performance metrics. This non-US GAAP measure may differ from other companies and should not be considered in isolation from, or as a substitute for, measures of financial performance prepared in accordance with US GAAP.

	Nine Months Ended September 30, 2018	
(in millions)	Operating (Loss) Income	Percentage of Net Sales, Excluding Precious Metal Content
Operating Loss	\$ (1,039.9)	(3%)
Restructuring program related costs and other costs	1,313.1	4%
Amortization of purchased intangible assets	149.7	5%
Business combination related costs	15.2	0%

and fair value  
adjustments

Adjusted

non-US

GAAP

\$ 438.1 15%

Operating

Income

59

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(in millions)	Nine Months Ended September 30, 2017	
	Operating (Loss) Income	Percentage of Net Sales, Excluding Precious Metal Content
Operating Loss	\$ (855.9)	( <del>29</del> .8)
Restructuring program related costs and other costs	1,228.5	4 <del>2</del> 8
Amortization of purchased intangible assets	140.4	4 <del>9</del>
Business combination related costs and fair value adjustments	36.3	1 <del>2</del>
Credit risk and fair value adjustments	5.2	0 <del>2</del>
Adjusted non-US GAAP Operating Income	\$ 554.5	1 <del>9</del> 3

### Operating Segment Results

#### Third Party Net Sales, Excluding Precious Metal Content

(in millions)	Nine Months Ended September 30,			
	2018	2017	\$ Change	% Change
Technologies & Equipment	\$ 1,524.8	\$ 1,540.1	\$ (15.3)	( <del>1</del> )0
Consumables	1,374.3	1,332.1	42.2	3 <del>2</del>

Segment Operating Income

	Nine Months Ended September 30,			
(in millions)	2018	2017	\$ Change	% Change
Technologies & Equipment	\$ 199.6	\$ 278.9	\$ (79.3)	( <del>28.4</del> )
Consumables	362.9	368.7	(5.8)	( <del>1%</del> )

A reconciliation of reported net sales to non-US GAAP net sales, excluding precious metal content, by segment is as follows:

	Nine Months Ended September 30, 2018		
(in millions)	Technologies & Equipment	Consumables	Total
Net sales	\$ 1,552.3	\$ 1,374.3	\$ 2,926.6
Less: precious metal content of sales	27.5	—	27.5
Net sales, excluding precious metal content	1,524.8	1,374.3	2,899.1
Acquisition related adjustments (a)	—	5.3	5.3
Non-US GAAP net sales, excluding precious metal content	\$ 1,524.8	\$ 1,379.6	\$ 2,904.4

(a) Represents an adjustment to reflect deferred revenue that was eliminated under business combination accounting standards.

(in millions)	Nine Months Ended		
	September 30, 2017		
	Technologies & Equipment	Consumables	Total
Net sales	\$ 1,570.3	\$ 1,332.1	\$ 2,902.4
Less: precious metal content of sales	30.2	—	30.2
Net sales, excluding precious metal content	1,540.1	1,332.1	2,872.2
Merger related adjustments (a)	4.0	—	4.0
Non-US GAAP net sales, excluding precious metal content	\$ 1,544.1	\$ 1,332.1	\$ 2,876.2

(a) Represents an adjustment to reflect deferred subscription and warranty revenue that was eliminated under business combination accounting standards to make the 2018 and 2017 non-US GAAP results comparable.

### Technologies & Equipment

Net sales decreased by 1.1% in the nine months ended September 30, 2018 as compared to the nine months ended September 30, 2017. Net sales, excluding precious metal content, decreased by 1.0% in the nine months ended September 30, 2018 as compared to the nine months ended September 30, 2017. Net sales, excluding precious metal content, were positively impacted by approximately 3.0% due to the weakening of the U.S. dollar over the prior year period. The increase in net sales, excluding precious metal content, was negatively impacted, based on the Company's estimate, by approximately \$75 million as a result of net changes in equipment inventory levels in the current year as compared to the prior year at certain distributors in North America, that the Company believes is related to the transition in distribution strategy (see "Business Drivers" under this section for further detail). Based on the Company's estimate, inventory held by these distributors decreased by approximately \$69 million during the nine months ended September 30, 2018, compared to an increase of approximately \$6 million in the same nine month period in 2017. At this time, the Company estimates that net changes in distributor inventories will unfavorably impact the Company's sales by approximately \$65 million to \$70 million for the balance of 2018. Based on the Company's estimate, year-over-year changes in distributor inventories associated with these agreements is projected to unfavorably impact the Company's reported sales growth for the full year of 2018 by approximately \$140 million to \$145 million.

For the nine months ended September 30, 2018, net sales, excluding precious metal content, decreased 4.2% on a constant currency basis as compared to the nine months ended September 30, 2017. This includes a decrease of approximately 0.1% related to the disposal of a non-strategic business, which results in negative internal sales growth of 4.1%. The decline in internal sales growth was driven by the U.S. and Europe, partially offset by internal sales growth in Rest of World region.

The operating income decreased \$79.3 million or 28.4% for the nine months ended September 30, 2018 as compared to the same nine month period in 2017. The decrease is primarily the result of the net change in equipment inventory, higher selling, general and administrative expenses, as well as unfavorable product pricing and product mix, as compared to the nine months ended September 30, 2017.

### Consumables

Net sales increased by 3.2% in the nine months September 30, 2018 as compared to the nine months ended September 30, 2017. Net sales, excluding precious metal content, increased 3.2% for the nine months ended September 30, 2018 as compared to the nine months ended September 30, 2017. Net sales, excluding precious metal content, were positively impacted by approximately 2.8% due to the weakening of the U.S. dollar over the same prior year period.

For the nine month period ended September 30, 2018, net sales, excluding precious metal content, increased 0.7% on a constant currency basis. This includes a benefit of 1.0% from acquisitions, which results in negative internal sales growth of 0.3%. The negative internal sales growth was primarily driven by the U.S. region and Europe, partially offset by an increase in the Rest of World.

The operating income decreased \$5.8 million or 1.6% for the nine months ended September 30, 2018 as compared to the same nine month period in 2017. The decrease is primarily related to higher selling, general and administrative expenses, partially offset by increased sales volume and favorable product mix as compared to the nine months ended September 30, 2017.

## CRITICAL ACCOUNTING POLICIES

Except as noted below, there have been no other significant material changes to the critical accounting policies as disclosed in the Company's Form 10-K for the year ended December 31, 2017.

### Annual Goodwill Impairment Testing

#### Goodwill

Goodwill is not amortized; instead, it is tested for impairment annually or more frequently if indicators of impairment exist or if a decision is made to sell a business. The valuation date for annual impairment testing is April 30.

As a result of the annual impairment tests of goodwill and in conjunction with the preparation of the financial statements for the three months ended June 30, 2018, the Company recorded a goodwill impairment charge of \$1,085.8 million related to the CAD/CAM, Imaging and Treatment Center equipment reporting units all within the Technologies segment and the Orthodontics reporting unit within the Consumables segment. The goodwill impairment charge was primarily driven by a change in forecasted sales and gross profit which resulted in a lower fair value for these reporting units. The equipment reporting units were also further impacted by the unfavorable change in the discount rate due primarily to a higher risk factor, which represents management's assessment of increased risk with respect to these reporting units' forecasts, and to a lesser extent a higher risk-free interest rate as compared to the year ended December 31, 2017. The assumptions and estimates used in determining the fair value of these reporting units contain uncertainties, and any changes to these assumptions and estimates could have a negative impact and result in a future impairment. For further information see Note 14, Goodwill and Intangible Assets, in the Notes to Unaudited Consolidated Financial Statements in Part 1, Item 1 of this Form 10-Q. At September 30, 2018, the Company did not identify any impairment triggers related to these reporting units.

For the Company's reporting units that were not impaired, the Company applied a hypothetical sensitivity analysis. Had the discount rate of each of these reporting units been hypothetically increased by 100 basis points at April 30, 2018, the fair value of one reporting unit, Treatment Centers, would not exceed net book value. If the fair value of each of these reporting units had been hypothetically reduced by 10% at April 30, 2018, the fair value of one reporting unit, Treatment Centers, would not exceed net book value. Goodwill for the Treatment Centers reporting unit totals \$292.6 million at September 30, 2018.

Should the Company's analysis in the future indicate an increase in discount rates or a degradation in the overall markets served by these reporting units, it could result in impairment of the carrying value of goodwill to its implied fair value. There can be no assurance that the Company's future goodwill impairment testing will not result in a charge to earnings.

#### Indefinite-Lived Assets

Indefinite-lived intangible assets consist of tradenames and are not subject to amortization; instead, they are tested for impairment annually or more frequently if indicators of impairment exist or if a decision is made to sell a business. The valuation date for annual impairment testing is April 30.

The Company also assessed the annual impairment of indefinite-lived intangible assets as of April 30, 2018, which largely consists of acquired tradenames, in conjunction with the annual impairment tests of goodwill. As a result of the annual impairment tests of indefinite-lived intangible assets, the Company recorded an impairment charge of \$179.2 million for the three months ended June 30, 2018 which was recorded in "Restructuring and other costs" on the Consolidated Statements of Operations. The impaired indefinite-lived intangibles assets are tradenames and trademarks related to the CAD/CAM and Imaging equipment reporting units. The impairment charge was primarily

driven by a decline in forecasted sales as well as an unfavorable change in the discount rate due primarily to a higher risk factor, which represents management's assessment of increased risk with respect to these reporting units' forecasts, and to a lesser extent a higher risk-free interest rate as compared to the year ended December 31, 2017. The assumptions and estimates used in determining the fair value of the indefinite-lived intangible assets contain uncertainties, and any changes to these assumptions and estimates could have a negative impact and result in a future impairment. For further information see Note 14, Goodwill and Intangible Assets, in the Notes to Unaudited Consolidated Financial Statements in Part 1, Item 1 of this Form 10-Q. At September 30, 2018, the Company did not identify any impairment triggers for the indefinite-lived intangible assets related to the reporting units noted above.

For the Company's indefinite-lived assets that were not impaired, the Company applied a hypothetical sensitivity analysis. If the fair value of each of these indefinite-lived intangibles assets had been hypothetically reduced by 10% or the discount rate had been hypothetically increased by 50 basis points at April 30, 2018, the fair value of these assets would still exceed their book value.

Should the Company's analysis in the future indicate an increase in discount rates or a degradation in the use of the tradenames, it could result in impairment of the carrying value of the indefinite-lived assets to its implied fair value. There can be no assurance that the Company's future indefinite-lived asset impairment testing will not result in a charge to earnings.

### **Income Taxes**

The Company has accounted for the tax effects of The Tax Cuts and Jobs Act, enacted on December 22, 2017, on a provisional basis. At December 31, 2017, the accounting for certain income tax effects was incomplete, but the Company determined reasonable estimates for those effects which were included in the financial statements. The Company expects to complete the accounting during 2018 to comply with the one year measurement period.

### **LIQUIDITY AND CAPITAL RESOURCES**

#### **Nine months ended September 30, 2018**

Net income decreased \$112.3 million compared to the September 30, 2017 period, primarily due to increased impairment charges, and SG&A expenses. Cash flow from operating activities during the nine months ended September 30, 2018 was \$297.6 million compared to \$373.0 million during the nine months ended September 30, 2017. Cash from operations decreased \$75.4 million for the first nine months of 2018 as compared to the same period in 2017 and was primarily due to payments of accrued liabilities and higher inventory levels partially offset by lower accounts receivable. The Company's cash and cash equivalents decreased by \$87.5 million to \$233.1 million during the nine months ended September 30, 2018.

For the nine months ended September 30, 2018, on a constant currency basis, the number of days of sales outstanding in accounts receivable increased by 7 day to 68 days as compared to 61 days at December 31, 2017. On a constant currency basis, the number of days of sales in inventory increased by 13 days to 144 days at September 30, 2018 as compared to 131 days at December 31, 2017.

Cash used in investing activities during the first nine months of 2018 included capital expenditures of \$130.6 million as well as capital deployment of \$130.5 million related to acquisitions and the purchase of intellectual property of \$5.5 million. The Company expects capital expenditures to be in the range of approximately \$190 million to \$200 million for the full year 2018.

Cash used in financing activities for the nine months ended September 30, 2018 was primarily related to dividend payments of \$59.1 million and share repurchases of \$250.2 million, offset by proceeds from stock option exercises and short term borrowings.

On April 25, 2018, the Board of Directors of the Company approved an increase in the authorized number of shares of common stock that may be repurchased under the share repurchase program for a total remaining authorization of \$1.0 billion of shares of common stock. For the nine months ended September 30, 2018, the Company purchased 5.4 million shares or \$250.2 million at an average price of \$45.92. Additional share repurchases, if any, will be made through open market purchases, Rule 10b5-1 plans, accelerated share repurchases, privately negotiated transactions or other transactions in such amounts and at such times as the Company deems appropriate based upon prevailing market and business conditions and other factors. At September 30, 2018, the Company held 42 million shares of treasury stock. The Company received proceeds of \$22.8 million as a result of the exercise of 0.7 million of stock options during the nine months ended September 30, 2018.

The Company's total borrowings increased by a net \$87.9 million during the nine months ended September 30, 2018, which includes a decrease of \$29.0 million due to exchange rate fluctuations on debt denominated in foreign

currencies. At September 30, 2018, the Company's ratio of total net debt to total capitalization was 22.5% compared to 16.6% at December 31, 2017. The Company defines net debt as total debt, including current and long-term portions, less cash and cash equivalents and total capitalization as the sum of net debt plus equity.

The Company is obligated to pay annual principal amortization of \$8.8 million representing a 5% mandatory principal amortization due in each of the first nine years under the terms of the PNC Term Loan with a final maturity of August 25, 2020. On August 28, 2018, the Company paid the fifth required payment of \$8.8 million under the PNC Term Loan. The sixth annual installment in the amount of \$8.8 million will be due in August 2019 and has been classified as current on the Consolidated Balance Sheets.

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Effective July 27, 2018, the Company amended and extended its \$500 million multicurrency revolving credit facility increasing the total available to \$700 million for an additional five year through July 27, 2023. In addition, certain new lenders joined the bank group. The Company has access to the full \$700 million through July 27, 2023. The facility is unsecured and contains certain affirmative and negative covenants relating to the operations and financial condition of the Company. The most restrictive of these covenants pertain to asset dispositions and prescribed ratios of indebtedness to total capital and operating income, plus depreciation and amortization to interest expense. At September 30, 2018, the Company was in compliance with these covenants. The Company also has available an aggregate \$500.0 million under a U.S. dollar commercial paper facility. The five-year revolver serves as a back-up to the commercial paper facility, thus the total available credit under the commercial paper facility and the multi-currency revolving credit facilities in the aggregate is \$700.0 million. At September 30, 2018, there were no outstanding borrowings under the previous \$500.0 million multi-currency revolving credit facility. The Company had \$131.0 million Commercial Paper outstanding at September 30, 2018.

The Company also has access to \$41.0 million in uncommitted short-term financing under lines of credit from various financial institutions. The lines of credit have no major restrictions and are provided under demand notes between the Company and the lending institutions. At September 30, 2018, the Company had \$14.7 million outstanding under these short-term lines of credit. At September 30, 2018, the Company had total unused lines of credit related to the revolving credit agreement and the uncommitted short-term lines of credit of \$595.3 million.

At September 30, 2018, the Company held \$39.8 million of precious metals on consignment from several financial institutions. The consignment agreements allow the Company to acquire the precious metal at market rates at a point in time which is approximately the same time and for the same price as alloys are sold to the Company's customers. In the event that the financial institutions would discontinue offering these consignment arrangements, and if the Company could not obtain other comparable arrangements, the Company may be required to obtain third party financing to fund an ownership position in the required precious metal inventory levels.

As a result of U.S. tax reform, \$271.7 million of cash and cash equivalents held by the Company's non-U.S. subsidiaries was subject to current tax in the U.S. in 2017. At September 30, 2018 the Company had not repatriated any of these funds to the U.S. However, to the extent the Company repatriates these funds to the U.S., the Company will be required to pay income taxes in certain U.S. states and applicable foreign withholding taxes on those amounts during the period when such repatriation occurs.

Except as stated above, there have been no material changes to the Company's scheduled contractual cash obligations disclosed in its Form 10-K for the year ended December 31, 2017.

The Company continues to review its debt portfolio and may refinance additional debt in the near-term as interest rates remain at historically low levels.

## **NEW ACCOUNTING PRONOUNCEMENTS**

Refer to Part 1, Item 1, Note 1, Significant Accounting Policies, to the Unaudited Interim Consolidated Financial Statements of this Form 10-Q for a discussion of recent accounting standards and pronouncements.

### **Item 3 – Quantitative and Qualitative Disclosures about Market Risk**

There have been no significant material changes to the market risks as disclosed in the Company's Form 10-K for the year ended December 31, 2017.

### **Item 4 – Controls and Procedures**

#### Conclusion Regarding the Effectiveness of Disclosure Controls and Procedures

The Company's management, with the participation of the Company's Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of the Company's disclosure controls and procedures as of the end of the period covered by this report. Based on that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended) as of the end of the period covered by this report were effective to provide reasonable assurance that the information required to be disclosed by the Company in reports filed under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms and that it is accumulated and communicated to management, including the Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

#### Changes in Internal Control Over Financial Reporting

There have been no changes in the Company's internal controls over financial reporting that occurred during the quarter ended September 30, 2018, that have materially affected, or are likely to materially affect, its internal control over financial reporting.

## **PART II – OTHER INFORMATION**

### **Item 1 – Legal Proceedings**

Reference to Part I, Item 1, Note 15 Commitments and Contingencies, in the Notes to Unaudited Interim Consolidated Financial Statements of this Form 10-Q.

### **Item 1A – Risk Factors**

Except as noted below, there have been no significant material changes to the risk factors as disclosed in Part 1A, “Risk Factors” in the Company’s Form 10-K for the year ended December 31, 2017.

**The Company has recognized three substantial goodwill impairment charges within the last 18 months and may be required to recognize additional goodwill and intangible asset impairment charges in the future.**

We acquire other companies and intangible assets and may not realize all the economic benefit from those acquisitions, which could cause an impairment of goodwill or intangibles. We review our amortizable intangible assets for impairment when events or changes in circumstances indicate the carrying value may not be recoverable. We test goodwill for impairment at least annually. Factors that may be a change in circumstances, indicating that the carrying value of our goodwill or amortizable intangible assets may not be recoverable, include reduced future cash flow estimates, slower growth rates in industry segments in which we participate and a decline in our stock price and market capitalization. We may be required to record a significant charge in our consolidated financial statements during the period in which any impairment of our goodwill or amortizable intangible assets is determined, negatively affecting our results of operations.

During the past 18 months, the Company has recorded an aggregate of \$3.3 billion in charges for the impairment of certain financial reporting units:

- In connection with the Company’s April 30, 2017 annual goodwill impairment test and the preparation of the financial statements for the quarter ended June 30, 2017, the Company recorded a \$1,092.9 million non-cash goodwill impairment charge associated with the CAD/CAM, Imaging and Treatment Center equipment reporting units. In addition, the Company tested the indefinite-lived intangible assets related to the CAD/CAM and Imaging reporting units and determined that certain tradenames and trademarks were impaired, resulting in the recording of an impairment charge of \$79.8 million for the three months ended June 30, 2017.
- In preparing the financial statements for the year ended December 31, 2017, the Company identified a triggering event and recorded a \$558.0 million non-cash goodwill impairment charge associated with the CAD/CAM, Imaging and Treatment Center equipment reporting units. In addition, the Company tested the indefinite-lived intangible assets related to these reporting units and determined that certain tradenames and trademarks were impaired, resulting in the recording of an impairment charge of \$266.9 million for the three months ended December 31, 2017.
- In connection with the Company’s April 30, 2018 annual goodwill impairment test and the preparation of the financial statements for the quarter ended June 30, 2018, the Company recorded a \$1,085.8 million non-cash goodwill impairment charge associated with the CAD/CAM and Imaging equipment reporting units and the Orthodontics reporting unit. In addition, the Company tested the indefinite-lived intangible assets related to the equipment reporting units and determined that certain tradenames and trademarks were impaired, resulting in the recording of an impairment charge of \$179.2 million for the three months ended June 30, 2018.

These charges resulted from changes in the Company's estimates of discounted cash flows which, in turn, resulted from changes in management's assumptions such as future revenue growth rates, operating margins, weighted average cost of capital, and future economic and market conditions affecting the dental and medical device industries. Given the uncertainty in the marketplace and other factors affecting management's assumptions underlying the Company's discounted cash flow model, the Company's current estimates could vary significantly in the future, which may result in a goodwill impairment charge at that time. For example, for the Company's reporting units that were not impaired at April 30, 2018, the Company applied a hypothetical sensitivity analysis. Had the discount rate of each of these reporting units been hypothetically increased by 100 basis points at April 30, 2018, the fair value of one reporting unit, Treatment Centers, would not exceed net book value. If the fair value of each of these reporting units had been hypothetically reduced by 10% at April 30, 2018, the fair value of one reporting unit, Treatment Centers, would not exceed net book value. Goodwill for the Treatment Centers reporting unit totals \$292.6 million at September 30, 2018.

Any changes to the assumptions and estimates made by management may cause a change in circumstances indicating that the carrying value of the goodwill and indefinite-lived assets in the Treatment Centers reporting unit may not be recoverable. See Note 14, Goodwill and Intangible Assets, in the Notes to Unaudited Interim Consolidated Financial Statements in Part 1, Item 1 of this Form 10-Q and Note 9, Goodwill and Intangible Assets, in the Notes to Consolidated Financial Statement in the Company's Annual Report on Form 10-K for the year ended December 31, 2017.

**The Company may fail to realize the expected benefits of its announced cost reduction and restructuring efforts.**

In order to operate more efficiently and control costs, the Company may announce restructuring plans from time to time, including workforce reductions, global facility consolidations and other cost reduction initiatives that are intended to generate operating expense or cost of goods sold savings through direct and indirect overhead expense reductions as well as other savings. In 2017, the Company announced that it had targeted a cost reduction initiative of approximately \$100 million expected to be achieved over the next several years as the benefits of these initiatives, net of related investments, are realized over time. For the nine months ended September 30, 2018, the Company achieved cost savings of approximately \$50 million related to this target. The Company expects to realize an additional cost savings of approximately \$20 million through December 31, 2018. The Company expects to realize the remainder of the cost savings through the restructuring plan noted below.

The Company's ability to achieve the anticipated cost savings and other benefits from these initiatives within the expected time frame is subject to many estimates and assumptions and other factors that we may not be able to control. The Company may also incur significant charges related to restructuring plans, which would reduce our profitability in the periods such charges are incurred. Consistent with these efforts, on November 5, 2018, the Board of Directors of the Company approved a plan to restructure the Company's business to support revenue growth and margin expansion and to simplify the organization. The Company anticipates that the restructuring will result in annualized topline growth of 3% to 4%, an adjusted operating income margin of 20% by the end of the year 2020, an adjusted operating income margin of 22% by the year 2022 and \$200 million to \$225 million in net annual cost savings by 2021. The Company expects to incur approximately \$275 million in one-time expenditures and charges. There can be no assurance that the cost reductions and results will be achieved.

Due to the complexities inherent in implementing these types of cost reduction and restructuring activities, and the quarterly phasing of related investments, the Company may fail to realize expected efficiencies and benefits, or may experience a delay in realizing such efficiencies and benefits, and its operations and business could be disrupted. Company management may be required to divert their focus to managing these disruptions, and implementation may require the agreement of third party's, such as labor unions or works councils. Risks associated with these actions and other workforce management issues include delays in implementation of anticipated workforce reductions, additional unexpected costs, changes in restructuring plans that increase or decrease the number of employees affected, negative

impact on the Company's relationship with labor unions or works councils, adverse effects on employee morale, and the failure to meet operational targets due to the loss of employees, any of which may impair the Company's ability to achieve anticipated cost reductions or may otherwise harm its business, and could have a material adverse effect on its competitive position, results of operations, cash flows or financial condition.

**Item 2 – Unregistered Sales of Securities and Use of Proceeds**

Issuer Purchases of Equity Securities

On February 14, 2018, the Board of Directors of the Company approved an increase in the authorized number of shares of common stock that may be repurchased under the share repurchase program for a total remaining authorization of \$500.0 million of shares of common stock. On April 25, 2018, the Board of Directors of the Company approved a further increase in the share repurchase authorization to a total of \$1.0 billion. Additional share repurchases, if any, will be made through open market purchases, Rule 10b5-1 plans, accelerated share repurchases, privately negotiated transactions or other transactions in such amounts and at such times as the Company deems appropriate based upon prevailing market and business conditions and other factors.

During the quarter ended September 30, 2018, the Company had no repurchases of common shares under the stock repurchase program.

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**Item 6 – Exhibits**

<u>Exhibit Number</u>	<u>Description</u>
<u>31.1</u>	Section 302 Certification Statement Chief Executive Officer
<u>31.2</u>	Section 302 Certification Statement Chief Financial Officer
<u>32</u>	Section 906 Certification Statements
101.INS	XBRL Instance Document - the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.
101.SCH	XBRL Taxonomy Extension Schema Document
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document
101.DEF	XBRL Taxonomy Extension

101.LAB  
101.PRE

- Definition
- Linkbase
- Document
- XBRL
- Extension
- Labels
- Linkbase
- Document
- XBRL
- Taxonomy
- Extension
- Presentation
- Linkbase
- Document

Signatures

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the Company has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

**DENTSPLY SIRONA Inc.**

/s/ *Donald M. Casey, Jr.*      November 8, 2018  
Donald M. Casey, Jr.      Date  
Chief Executive Officer

/s/ *Nicholas W. Alexos*      November 8, 2018  
Nicholas W. Alexos      Date  
Executive Vice President and Chief Financial Officer