

EDEN BIOSCIENCE CORP

Form 10-Q

April 26, 2002

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**UNITED STATES SECURITIES AND  
EXCHANGE COMMISSION**  
Washington, D.C. 20549

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**FORM 10-Q**

(Mark One)

**Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**

**For the quarterly period ended March 31, 2002**

or

**Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**

**For the transition period from**                      **to**

**Commission File Number 0-31499**

**EDEN Bioscience Corporation**

(Exact name of registrant as specified in its charter)

**Washington**  
(State or other jurisdiction of  
incorporation or organization)

**91-1649604**  
(IRS Employer Identification No.)

**3830 Monte Villa Parkway**  
**Bothell, Washington 98021-6942**  
(Address of principal executive offices, including zip code)

**(425) 806-7300**  
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act during the past 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

State the number of shares outstanding of each of the registrant's classes of common equity, as of the latest practicable date:

<u>Class</u>	<u>Outstanding as of April 24, 2002</u>
Common Stock, \$.0025 Par Value	24,217,640

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**Table of Contents****PART I FINANCIAL INFORMATION****Item 1. Financial Statements****EDEN BIOSCIENCE CORPORATION****CONDENSED CONSOLIDATED BALANCE SHEETS**

## ASSETS

	<b>December 31, 2001</b>	<b>March 31, 2002</b>
	<hr/>	<hr/>
		<b>(Unaudited)</b>
Current assets:		
Cash and cash equivalents	\$48,327,022	\$41,548,277
Accounts receivable	89,128	560,678
Inventory	2,117,953	2,357,613
Other current assets	897,825	895,838
	<hr/>	<hr/>
Total current assets	51,431,928	45,362,406
Property and equipment, net	22,385,662	21,688,085
Other assets	1,721,413	1,710,031
	<hr/>	<hr/>
Total assets	\$75,539,003	\$68,760,522
	<hr/>	<hr/>

## LIABILITIES AND SHAREHOLDERS EQUITY

*The accompanying notes are an integral part of these statements.*

**Table of Contents****EDEN BIOSCIENCE CORPORATION****CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS  
(Unaudited)**

	<b>Three Months Ended March 31,</b>	
	<b>2001</b>	<b>2002</b>
Product sales, net of sales allowances	\$ 2,481,423	\$ 555,007
Operating expenses:		
Cost of goods sold	974,603	692,323
Research and development	2,097,954	2,895,474
Selling, general and administrative	3,023,078	2,681,899
Total operating expenses	<u>6,095,635</u>	<u>6,269,696</u>
Loss from operations	<u>(3,614,212)</u>	<u>(5,714,689)</u>
Other income (expense):		
Interest income	1,165,138	223,135
Interest expense	(24,975)	(13,163)
Gain on disposal of assets	3,528	
Total other income	<u>1,143,691</u>	<u>209,972</u>
Loss before income taxes	<u>(2,470,521)</u>	<u>(5,504,717)</u>
Provision for income taxes		
Net loss	<u>\$ (2,470,521)</u>	<u>\$ (5,504,717)</u>
Basic and diluted net loss per share	<u>\$ (0.10)</u>	<u>\$ (0.23)</u>
Weighted average shares outstanding used to compute net loss per share	<u>23,908,272</u>	<u>24,166,638</u>

*The accompanying notes are an integral part of these statements.*

**Table of Contents****EDEN BIOSCIENCE CORPORATION****CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**(Unaudited)**

	Three Months Ended March 31,	
	2001	2002
Cash flows from operating activities:		
Net loss	\$ (2,470,521)	\$ (5,504,717)
Adjustments to reconcile net loss to cash used in operating activities:		
Depreciation	380,560	777,027
Amortization of stock option compensation expense	4,620	2,535
Gain on disposal of fixed assets	(3,528)	
Deferred rent payable	137,405	34,323
Changes in assets and liabilities:		
Accounts receivable	(1,428,187)	(471,558)
Inventory	(1,142,188)	(239,181)
Other assets	(1,627,009)	13,508
Accounts payable	231,585	(154,616)
Accrued liabilities	47,531	(1,023,309)
Other long-term liabilities	32,500	(52,283)
Net cash used in operating activities	<u>(5,837,232)</u>	<u>(6,618,271)</u>
Cash flows from investing activities:		
Purchases of property and equipment	(5,509,163)	(78,650)
Proceeds from disposal of equipment	4,820	
Net cash used in investing activities	<u>(5,504,343)</u>	<u>(78,650)</u>
Cash flows from financing activities:		
Reduction in capital lease obligations	(71,380)	(66,577)
Proceeds from exercise of stock options	19,166	
Net cash used in financing activities	<u>(52,214)</u>	<u>(66,577)</u>
Effect of foreign currency exchange rates on cash and cash equivalents		<u>(15,247)</u>
Net decrease in cash and cash equivalents	(11,393,789)	(6,778,745)
Cash and cash equivalents at beginning of period	86,556,865	48,327,022
Cash and cash equivalents at end of period	<u>\$ 75,163,076</u>	<u>\$ 41,548,277</u>
Supplemental disclosures:		
Cash paid for interest	\$ 24,975	\$ 13,163

*The accompanying notes are an integral part of these statements.*

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**EDEN BIOSCIENCE CORPORATION**

**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(Information as of and for the three months ended March 31, 2001 and 2002 is unaudited)**

**1. Organization and Summary of Significant Accounting Policies**

***Organization and Business***

EDEN Bioscience Corporation (the Company) was incorporated in the State of Washington on July 18, 1994. The Company is a plant technology company focused on developing, manufacturing and marketing innovative, natural protein-based products for agriculture and began sales of its initial product, Messenger®, in August 2000.

***Basis of Presentation***

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with generally accepted accounting principles for interim financial information and pursuant to the instructions to Form 10-Q. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. The balance sheet at December 31, 2001 has been derived from the audited financial statements at that date but does not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. These financial statements and notes should be read in conjunction with the financial statements and notes for the year ended December 31, 2001 included in the Company's Annual Report on Form 10-K, which was filed with the Securities and Exchange Commission on March 29, 2002.

In the opinion of management, the unaudited condensed consolidated financial statements include all adjustments, consisting only of normal recurring adjustments, necessary to state fairly the financial information set forth therein. Results of operations for the three months ended March 31, 2002 are not necessarily indicative of the results expected for the full fiscal year or for any future period.

***Use of Estimates***

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

***Property and Equipment***

Equipment and leasehold improvements are stated at historical cost. Improvements and replacements are capitalized. Maintenance and repairs are expensed when incurred. The provision for depreciation is determined using straight-line and accelerated methods, which allocate costs over estimated useful lives of two to 20 years. On January 1, 2001, the Company adopted the units-of-production method of depreciation for manufacturing equipment placed into service after that date. Equipment leased under capital leases is depreciated over the shorter of the equipment's estimated useful life or lease term, which ranges between three to five years.

***Revenue***

The Company recognizes revenue from product sales, net of sales allowances, when product is delivered to distributors and all significant obligations of the Company have been satisfied, unless acceptance provisions or other contingencies exist. If acceptance provisions or contingencies exist, revenue is recognized after such provisions or contingencies have been satisfied. Distributors do not have price protection or product return rights. The Company provides an allowance for warranty claims based on reasonable expectations. Shipping and handling costs related to product sales are paid by the Company and are included in cost of goods sold.



**Table of Contents****EDEN BIOSCIENCE CORPORATION****NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**  
**(Information as of and for the three months ended March 31, 2001 and 2002 is unaudited)**

Sales allowances represent allowances granted to independent distributors for sales and marketing support, product warehousing and delivery and information exchange and are based on a percentage of sales. Sales allowances are accrued when the related product sales revenues are recognized and are paid to distributors when the distributors sell the product and report the sales data to the Company, usually on a quarterly basis. Gross product sales and sales allowances are as follows:

	Three Months Ended March 31,	
	2001	2002
Gross product sales	\$ 3,840,952	\$ 726,233
Sales allowances	(1,359,529)	(171,226)
Product sales, net of sales allowances	<u>\$ 2,481,423</u>	<u>\$ 555,007</u>

**Net Loss Per Share**

Basic net loss per share is calculated as the net loss divided by the weighted average number of common shares outstanding during the period. Diluted net loss per share is calculated as the net loss divided by the sum of the weighted average number of common shares outstanding during the period plus the additional common shares that would have been issued had all dilutive warrants and options been exercised, less shares that would be repurchased with the proceeds from such exercises (treasury stock method). The effect of including outstanding options and warrants is antidilutive for all periods presented. Therefore, options and warrants have been excluded from the calculation of diluted net loss per share and consist of the following:

	As of March 31,	
	2001	2002
Options to purchase common stock	2,342,670	2,421,268
Warrants to purchase common stock	302,644	260,805

**2. Inventory**

Inventory, at average cost, consists of the following:

	December 31, 2001	March 31, 2002
Raw materials	\$ 934,824	\$ 944,789
Work in process	82,069	221,302
Finished goods	1,101,060	1,191,522
Total inventory	<u>\$2,117,953</u>	<u>\$2,357,613</u>

**3. Property and Equipment**

Property and equipment, at cost, consist of the following:

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	December 31, 2001	March 31, 2002
	<u>                    </u>	<u>                    </u>
Equipment	\$ 12,986,850	\$ 13,139,705
Equipment under capital lease	714,626	641,758
Leasehold improvements	12,486,376	12,486,376
	<u>                    </u>	<u>                    </u>
	26,187,852	26,267,839
Less accumulated depreciation	(3,802,190)	(4,579,754)
	<u>                    </u>	<u>                    </u>
Net property and equipment	\$ 22,385,662	\$ 21,688,085
	<u>                    </u>	<u>                    </u>

For the three months ended March 31, 2001 and 2002, the Company recorded depreciation expense of \$380,560 and \$777,027, respectively.

**Table of Contents****EDEN BIOSCIENCE CORPORATION****NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**  
**(Information as of and for the three months ended March 31, 2001 and 2002 is unaudited)****4. Accrued Liabilities**

Accrued liabilities consist of the following:

	December 31, 2001	March 31, 2002
Compensation and benefits	\$ 1,397,639	\$ 1,355,301
Research and development field trial expenses	1,113,546	569,921
Sales and marketing expenses	389,775	219,908
Insurance premiums	342,320	171,160
Other	723,833	627,774
	<hr/>	<hr/>
Total accrued liabilities	\$ 3,967,113	\$ 2,944,064
	<hr/>	<hr/>

**5. Stock Options and Warrants**

The following table summarizes stock option activity since December 31, 2001:

	Number of Options
Balance at December 31, 2001	2,740,603
Options granted	20,000
Options cancelled	(139,335)
Options exercised	(200,000)
	<hr/>
Balance at March 31, 2002	2,421,268
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The Company has elected to apply the disclosure-only provisions of Statement of Financial Accounting Standards ( SFAS ) No. 123, Accounting for Stock-Based Compensation. Accordingly, the Company accounts for stock-based compensation using the intrinsic value method prescribed in Accounting Principles Board Opinion No. 25, Accounting for Stock Issued to Employees, and related interpretations.

No warrants to purchase shares of our common stock were issued during the three-month period ended March 31, 2002.

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

*This discussion and analysis should be read in conjunction with our unaudited condensed consolidated financial statements and accompanying notes included in this document and with the 2001 audited financial statements and notes thereto included in our Annual Report on Form 10-K, which was filed with the Securities and Exchange Commission on March 29, 2002.*

*The following discussion of our financial condition and results of operations contains forward-looking statements that involve risks and uncertainties, such as statements of our plans, objectives, expectations and intentions. We use words such as anticipate, believe, expect, future and intend and similar expressions to identify forward-looking statements. However, these words are not the exclusive means of identifying such statements. In addition, any statements that refer to expectations, projections or other characterizations of future events or circumstances are forward-looking statements. Our actual results could differ materially from those anticipated in these forward-looking statements for many reasons, including the factors described below and under the caption Factors That May Affect Our Business, Future Operating Results and*

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*Financial Condition set forth at the end of this Item 2. You should not place undue reliance on these forward-looking statements, which apply only as of the date of this Form 10-Q. The cautionary statements made in this document should be read as being applicable to all forward-looking statements wherever they appear in this document.*

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**Table of Contents****Overview**

We are a plant technology company focused on developing, manufacturing and marketing innovative, natural protein-based products for agriculture. We have a fundamentally new, patented and proprietary technology that we believe will improve crop production and plant protection worldwide. We believe our technology and initial product, Messenger, offer innovative solutions versus traditional plant protection and crop enhancement alternatives and, importantly, avoid the substantial and growing public resistance to chemical pesticides and gene-based biotechnology. Commercial sales of Messenger began in August 2000.

We have incurred significant operating losses since inception. As of March 31, 2002, we had an accumulated deficit of \$67.9 million. We incurred net losses of \$2.5 million and \$5.5 million for the quarters ended March 31, 2001 and 2002, respectively. Total operating expenses increased \$200,000 (3%) from \$6.1 million in the first quarter of 2001 to \$6.3 million in the quarter ended March 31, 2002. We expect to incur additional net losses as we proceed with the commercialization of Messenger and the development of new products and technologies.

**Results of Operations***Three Months Ended March 31, 2001 and 2002**Revenue*

We recognize revenue from product sales when (a) the product is delivered to independent distributors, (b) we have satisfied all of our significant obligations and (c) any acceptance provisions or other contingencies have been satisfied. We do not offer price or inventory protection or product return rights to our distributors. We generated our first product sales revenue in August 2000. All product sales revenue to date has resulted from sales of Messenger, our only product, to distributors in the United States. Product sales revenue is reported net of applicable sales allowances, as follows:

	Three Months Ended March 31,	
	2001	2002
Gross product sales	\$ 3,840,952	\$ 726,233
Sales allowances	(1,359,529)	(171,226)
Product sales, net of sales allowances	\$ 2,481,423	\$ 555,007

Gross product sales revenue for the first quarter of 2002 was \$726,000, a decrease of \$3.1 million (82%) from \$3.8 million in the comparable quarter of 2001. Sales were made to seven distributors in the first quarter of 2002 and to six distributors in the initial quarter of 2001. Gross sales to the following distributors exceeded 10% of our total sales in the first quarters of 2001 and 2002:

	Three Months Ended March 31,	
	2001	2002
AgRx, Inc.	\$	\$ 186,469
Montgomery Farmers Co-op		72,675
United Agri Products	2,749,433	161,718
Western Farm Service	602,831	121,388

Some of our major distributors, particularly in our Southern business unit, currently hold significant inventories of Messenger. In 2000, we shipped 453,000 ounces of Messenger to our distributors. We estimate that 66,000 ounces were sold by our distributors to growers in 2000 and 387,000 ounces remained in distributors' inventories at December 31, 2000. In 2001, we shipped 1,225,000 ounces of Messenger to our distributors. We estimate that 596,000 ounces were sold by our distributors to growers in 2001 and 1,016,000 ounces remained in distributors' inventories at December 31, 2001. In the first quarter of 2002, we shipped 167,000 ounces of Messenger to our distributors. We estimate that 144,000 ounces were sold by our distributors to growers in the first quarter of 2002 and 1,039,000 ounces remained in distributor's inventories at

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March 31, 2002. We do not expect distributors that have significant inventories of Messenger to place additional orders for Messenger until their current inventories are reduced. We are working with our distributors and growers to reduce distributors' inventories of Messenger.

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*Sales Allowances*

Sales allowances represent allowances granted to independent distributors for sales and marketing support, product warehousing and delivery and information exchange and are based on a percentage of sales. Sales allowances are accrued when the related product sales revenue is recognized and are paid to distributors when the distributors sell the product and report the sales data to us, usually on a quarterly basis. Sales allowances were \$171,000 (24% of gross product sales) for the first quarter of 2002, a reduction of \$1.2 million (86%) from \$1.4 million (35% of gross product sales) in the comparable quarter of 2001. Sales allowances as a percentage of gross product sales have declined as we have increased the number of distributors. We expect 2002 sales allowances to average approximately 25-30% of gross product sales.

*Cost of Goods Sold*

Cost of goods sold includes the cost of raw materials, labor and overhead required to manufacture, package and ship Messenger for sale and for promotional purposes. Cost of goods sold was \$692,000 (125% of net revenues) in the first quarter of 2002 compared to \$975,000 (39% of net revenues) in the first quarter of 2001. Cost of goods sold in the first quarter of 2002 includes approximately \$377,000 of manufacturing overhead costs incurred while our manufacturing plant was not in production and approximately \$144,000 of costs associated with Messenger used for promotional purposes. We expect to incur idle capacity charges in the future and will continue to take steps to reduce staffing and other costs in this area to lower these charges during periods of non-production.

*Research and Development Expenses*

Research and development expenses consist primarily of personnel, field trial, laboratory, patent and facility expenses. Research and development expenses increased \$798,000 (38%) from \$2.1 million in the first quarter of 2001 to \$2.9 million in the same quarter of 2002. This increase resulted primarily from higher personnel, regulatory and development costs in Europe and Mexico and increased facilities and related costs in the United States, offset by reductions in personnel costs and research supplies in the United States. Research and development costs will continue to be significant in 2002 as we continue to pursue regulatory approvals, conduct field research on Messenger and develop new products.

*Selling, General and Administrative Expenses*

Selling, general and administrative expenses consist of personnel and related expenses for sales and marketing, executive and administrative personnel; advertising, marketing and professional fees; and other corporate expenses. Selling, general and administrative expenses decreased \$341,000 (11%) from \$3.0 million in the first quarter of 2001 to \$2.7 million in the same period of 2002. This decrease resulted primarily from reductions in personnel costs, travel costs and supplies, offset by increases in insurance, recruiting and facilities costs. Selling, general and administrative expenses, particularly sales, marketing and promotional expenses, will continue to be significant in 2002 and an important part of our Messenger commercialization strategy.

*Interest Income*

Interest income consists of earnings on our cash and cash equivalents. Interest income decreased \$1.0 million (83%) from \$1.2 million in the first quarter of 2001 to \$223,000 in the same quarter of 2002. This decrease was due in part to significantly lower average cash balances available for investment in the current year and to significant interest rate reductions that occurred last year.

*Interest Expense*

Interest expense consists of interest we pay on capital leases used to finance certain equipment purchases. Interest expense decreased \$12,000 (48%) from \$25,000 in the first quarter of 2001 to \$13,000 in the same quarter of 2002. This decrease was due to reduced leasing activity and lower average principal balances as we paid down our existing capital lease obligations.

**Table of Contents***Income Taxes*

We have generated a net loss from operations for each period since we began doing business. As of December 31, 2001, we had accumulated approximately \$62 million of net operating loss carryforwards for federal income tax purposes. These carryforwards expire between 2009 and 2021. The annual use of these net operating loss carryforwards may be limited in the event of a cumulative change in ownership of more than 50%.

**Liquidity and Capital Resources**

At March 31, 2002, our cash and cash equivalents totaled \$41.5 million. Prior to October 2000, we financed our operations primarily through the private sale of our equity securities, resulting in net proceeds of \$36.5 million through September 30, 2000. In October 2000, we received approximately \$91.5 million in net proceeds from the initial public offering of 6,670,000 shares of our common stock. To a lesser extent, we have financed our equipment purchases through lease financings.

Net cash used in operations increased \$781,000 (13%) from \$5.8 million in the first quarter of 2001 to \$6.6 million in same quarter of 2002. Net cash used in operations in the first quarter of 2001 resulted primarily from a net loss of \$2.1 million, after adding back depreciation expense of \$381,000, and fluctuations in various asset and liability balances totaling \$3.7 million. Net cash used in operations in the first quarter of 2002 resulted primarily from a net loss of \$4.7 million, after adding back depreciation expense of \$777,000, and fluctuations in various asset and liability balances totaling \$1.9 million.

Net cash used in investing activities decreased \$5.4 million (98%) from \$5.5 million in the first quarter of 2001 to \$79,000 in the first quarter of 2002. Investing activities in the first quarter of 2001 consisted primarily of property and equipment purchases in connection with expansion of our manufacturing and research and development facilities, which were completed by December 31, 2001.

Net cash used in financing activities increased \$15,000 (29%) from \$52,000 in the first quarter of 2001 to \$67,000 in the same quarter of 2002. The primary use of funds in both quarters was to pay down principal on our outstanding capital leases, offset by \$19,000 of proceeds from the exercise of stock options in the first quarter of 2001.

We conduct our operations in three primary functional currencies: the U.S. dollar, the European Union euro and the Mexican peso. Historically, neither fluctuations in foreign exchange rates nor changes in foreign economic conditions have had a significant impact on our financial condition or results of operations. We currently do not hedge our foreign currency exposures and are therefore subject to the risk of exchange rate fluctuations. We may invoice our international customers in U.S. dollars, euros and Mexican pesos, as the case may be. We are exposed to foreign exchange rate fluctuations as the financial results of foreign subsidiaries are translated into U.S. dollars in consolidation. Foreign exchange rate fluctuations did not have a material impact on our financial results in the quarters ended March 31, 2001 and 2002.

The following are our contractual obligations as of March 31, 2002 associated with our capital and operating lease obligations:

	<b>Payments Due by Period</b>				
	<b>Total</b>	<b>Less Than 1 Year</b>	<b>1-3 Years</b>	<b>4-5 Years</b>	<b>After 5 Years</b>
	(in thousands)				
Capital lease obligations	\$ 317	\$ 222	\$ 87	\$ 8	\$
Operating leases	14,963	1,885	3,731	3,567	5,780
<b>Total contractual cash obligations</b>	<b>\$ 15,280</b>	<b>\$ 2,107</b>	<b>\$ 3,818</b>	<b>\$ 3,575</b>	<b>\$ 5,780</b>

Our operating expenditures have increased significantly since our inception. We currently anticipate that our operating expenses will significantly exceed net product sales and that net losses and working capital requirements will consume a material amount of our cash resources. We believe that the balance of our cash and cash equivalents at March 31, 2002 will be sufficient to meet our anticipated cash needs for net losses, working capital and capital expenditures for at least the next 18 months.



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In the future, we may require additional funds to support our working capital requirements or for other purposes and may seek to raise such additional funds through public or private equity financing or through other sources, such

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as credit facilities. We may be unable to obtain adequate or favorable financing at that time or at all. The sale of additional equity securities could result in dilution to our shareholders.

### **Significant Accounting Policies, Estimates and Judgments**

Our significant accounting policies are more fully described in Note 1 to our consolidated financial statements included in our Annual Report on Form 10-K, which was filed with the Securities and Exchange Commission on March 29, 2002. Certain of our accounting policies require the application of significant judgment by management in selecting the appropriate assumptions for calculating financial estimates. By their nature, these judgments are subject to an inherent degree of uncertainty. These judgments are based on historical experience, terms of existing contracts, commonly accepted industry practices, information provided by our customers and other assumptions that we believe are reasonable under the circumstances. Our estimates and assumptions are reviewed periodically and the effects of revisions are reflected in the consolidated financial statements in the period they are determined to be necessary. Actual results may differ from these estimates under different assumptions or conditions. Our significant accounting policies and estimates include:

#### *Revenue Recognition*

We sell our product through independent, third-party distributors. Our contracts with those distributors provide no price protection or product-return rights. We recognize revenue from product sales, net of sales allowances, when product is delivered to our distributors and all of our significant obligations have been satisfied, unless acceptance provisions or other contingencies exist. If acceptance provisions or contingencies exist, revenue is recognized after such provisions or contingencies have been satisfied. Sales allowances represent allowances granted to independent distributors for sales and marketing support, product warehousing and delivery and information exchange and are based on a percentage of sales. Sales allowances are accrued when the related product sales revenues are recognized and are paid to distributors when the distributors sell the product and report the sales data to us, usually on a quarterly basis. We also record an allowance for warranty claims based on a percentage of sales, at the time revenues are recognized. The warranty reserve percentage, which has ranged between one to five percent, is reviewed periodically and adjusted as necessary, based on our experience and future estimations.

#### *Accounts Receivable and Allowance for Doubtful Accounts*

Accounts receivable balances are reported net of related liabilities for sales allowances payable. In determining the adequacy of the allowance for doubtful accounts, we consider a number of factors including the aging of the accounts receivable portfolio, customer payment trends, the financial condition of our customers, historical bad debts and current economic trends. Based upon our analysis of outstanding net accounts receivable at March 31, 2002, no allowance for doubtful accounts was recorded.

#### *Inventory*

Our inventory is valued at the lower of cost or market on an average cost basis. We regularly review inventory balances to determine whether a write-down is necessary. We consider various factors in making this determination, including recent sales history and predicted trends, industry market conditions and general economic conditions. No inventory write-downs were recorded during the three months ended March 31, 2002.

#### *Valuation of Property and Equipment*

We periodically review the carrying values of our property and equipment to determine whether such assets have been impaired. An impairment loss must be recorded pursuant to SFAS No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets, when the undiscounted net cash flows to be realized from the use of such assets are less than their carrying value. The determination of undiscounted net cash flows requires us to make many estimates, projections and assumptions, including the lives of the assets, future sales and expense levels, additional capital investments or expenditures necessary to maintain the assets, industry market trends and general and industry economic conditions. Based upon our most recent analysis of net cash flows to be realized from our investments in property and equipment, no impairment loss was recorded. Changes in the factors listed above or other factors could result in significantly different cash flow estimates and an impairment charge.

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### **Recent Accounting Pronouncements**

SFAS No. 143 In June 2001, the FASB issued SFAS No. 143, Accounting for Asset Retirement Obligations, which provides the accounting requirements for retirement obligations associated with tangible long-lived assets. This statement requires entities to record the fair value of a liability for an asset retirement obligation in the period in which it is incurred. This statement is effective for our 2003 fiscal year, and early adoption is permitted. The adoption of SFAS No. 143 is not expected to have a material impact on our consolidated results of operations, financial position or cash flows.

SFAS No. 144 In August 2001, the FASB issued SFAS No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets, which excludes from the definition of long-lived assets goodwill and other intangibles that are not amortized in accordance with SFAS No. 142. SFAS No. 144 requires that long-lived assets to be disposed of through sales be measured at the lower of carrying amount or fair value less cost to sell, whether reported in continuing operations or in discontinued operations. SFAS No. 144 also expands the reporting of discontinued operations to include components of an entity that have been or will be disposed of rather than limiting such discontinuance to a segment of a business. This statement is effective for our 2002 fiscal year and was adopted without any impact on our consolidated results of operations, financial position or cash flows.

### **Factors That May Affect Our Business, Future Operating Results and Financial Condition**

*You should carefully consider the risks described below, together with all of the other information included in this quarterly report on Form 10-Q. The risks and uncertainties described below are not the only ones facing our company. If any of the following risks actually occurs, our business, financial condition or operating results could be harmed.*

#### **We currently depend on a single product and our development and commercialization of that product may not be successful.**

For the immediately foreseeable future we will be dependent on the successful development and commercialization of one product, Messenger, which is based on a new technology. While Messenger has been subject to numerous field tests on a wide variety of crops with favorable results, we have only recently begun sales of Messenger, and Messenger could prove to be commercially unsuccessful. Messenger may not prove effective or economically viable for all crops or markets. In addition, because Messenger has not been put to widespread commercial use over significant periods of time, no assurance can be given that adverse consequences might not result from the use of Messenger, such as soil or other environmental degradation, the development of negative effects on animals or plants or reduced benefits in terms of crop yield or protection.

The markets for Messenger and other harpin-based products we may develop are unproven. Messenger may not gain commercial acceptance or success. If we are unable to successfully achieve broad market acceptance of Messenger, we may not be able to generate enough product revenues in the future to achieve profitability. A variety of factors will determine the success of our market development and commercialization efforts and the rate and extent of market acceptance of Messenger, including our ability to implement and maintain an appropriate pricing policy for Messenger, general economic conditions in agricultural markets, including commodity prices, climatic conditions and the extent that growers, regulatory authorities and the public accept new agricultural practices and products developed through biotechnology.

#### **Inability to develop adequate sales and marketing capabilities could prevent us from successfully commercializing Messenger and other products we may develop.**

We currently have limited sales and marketing experience and capabilities. Our internal sales and marketing staff consists primarily of sales and marketing specialists and field development specialists who are trained to educate growers and independent distributors on the uses and benefits of Messenger. We will need to further develop our sales, marketing and field development capabilities in order to enhance our commercialization efforts, which will involve substantial costs. These specialists require a high level of technical expertise and knowledge regarding Messenger's capabilities and other plant protection and yield enhancement products and techniques. We cannot assure you that our specialists and other members of our sales and marketing team will successfully compete against the sales and marketing operations of our current and future competitors that may have more established relationships with distributors, retailers and growers. Failure to recruit, train and retain important sales and marketing personnel, such as our sales and marketing specialists and field development specialists, or the inability of

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new sales and marketing personnel to effectively market and sell Messenger and other products we may develop, could impair our ability to gain market acceptance of our products and cause our sales to suffer.

**We have a history of losses since inception, we expect to continue to incur losses and we may not achieve or sustain profitability.**

We have incurred operating losses in each quarter since inception and we expect to continue to incur further operating losses for the foreseeable future. From our inception in July 1994 to March 31, 2002, we have accumulated a deficit of approximately \$67.9 million. For the years ended December 31, 2000 and 2001, we had net losses of \$15.7 million and \$23.7 million, respectively. To date, our revenues have been limited. We expect our future revenues to come primarily from the sale of Messenger, and these sales are highly uncertain. For example, there were no sales of Messenger in the fourth quarter of 2001. Moreover, some of our major distributors, particularly in our Southern business unit, currently hold significant inventories of Messenger. In 2000, we shipped 453,000 ounces of Messenger to our distributors. We estimate that 66,000 ounces were sold by our distributors to growers in 2000 and 387,000 ounces remained in distributors' inventories at December 31, 2000. In 2001, we shipped 1,225,000 ounces of Messenger to our distributors. We estimate that 596,000 ounces were sold by our distributors to growers in 2001 and 1,016,000 ounces remained in distributors' inventories at December 31, 2001. In the first quarter of 2002, we shipped 167,000 ounces of Messenger to our distributors. We estimate that 144,000 ounces were sold by our distributors to growers in the first quarter of 2002 and 1,039,000 ounces remained in distributors' inventories at March 31, 2002. We do not expect distributors that hold significant inventories of Messenger to place additional orders for Messenger until their current inventories are reduced, which will adversely affect our sales and results of operations. We expect to continue to devote substantial resources to maintaining and operating our manufacturing facility and to funding our research and development and sales and marketing activities in the United States and foreign countries. As a result, we will need to generate significant revenues to achieve and maintain profitability. We may never generate profits, and if we do become profitable, we may be unable to sustain or increase profitability on a quarterly or annual basis.

**Our product development efforts, which are based on an innovative technology that is commercially unproven, may not be successful.**

Our harpin and harpin-related technology is new, in an early stage of development and commercially unproven. It may take years and significant capital investment to develop viable enhancements of Messenger or any new products we may develop based on our harpin and harpin-related technology. Risks inherent in the development of products based on innovative technologies include the possibility that:

new products or product enhancements will be difficult to produce on a large scale or will be uneconomical to market;

proprietary rights of third parties will prevent us from marketing products; and

third parties will market superior or equivalent products or will market their products first.

**Inability to produce a high quality product could impair our business.**

To be successful, we will have to manufacture Messenger in large quantities at acceptable costs while also preserving high product quality. If we cannot maintain high product quality on a large scale, we may be unable to achieve market acceptance of our product and our sales would likely suffer. Moreover, we do not have back-up manufacturing systems and, as a result, any failure of any component required in the manufacturing process could delay or impair our ability to manufacture Messenger in the quantities that we may require.

We intend to continue to make changes to our manufacturing processes and facilities in order to improve the efficiency and quality of our manufacturing activities. We cannot guarantee that we will be successful in this regard or that the changes we make will improve our manufacturing activities. We may encounter difficulties in the production of our current product or any future products we may develop, including problems involving manufacturing processes or yields, packaging, distribution, storage, quality control and assurance, shortages of qualified personnel or compliance with regulatory requirements. Even if we are successful in developing our manufacturing capability and processes, there can be no assurance that we will satisfy the requirements of our distributors or customers.

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### **Actual storage conditions of Messenger may cause it to degrade more rapidly than we anticipate, which could adversely affect market acceptance of Messenger or our results of operations.**

Messenger is currently being stored in large quantities under various conditions by us and by our distributors in the United States. We have conducted laboratory studies that indicate Messenger is stable for at least two years under our recommended storage conditions. No assurance can be given, however, that actual storage conditions will not cause Messenger's quality to degrade over a shorter time period. If this were to occur, we may have to record inventory write-downs or, if required or we decide to do so, replace product held by distributors or growers, which could adversely impact the market acceptance of Messenger or our results of operations.

### **If our ongoing or future field trials are unsuccessful, we may be unable to achieve market acceptance or obtain regulatory approval of our current product or any other products we may develop.**

The successful completion of multiple field trials in domestic and foreign locations on a wide variety of crops is critical to the success of our product development and marketing efforts. If our ongoing or future field trials are unsuccessful or produce inconsistent results or adverse side effects, or if we are unable to collect reliable data, regulatory approval of our current product or any other products we may develop could be delayed or withheld or we may be unable to achieve market acceptance of these products. Although we have conducted successful field trials on a broad range of crops, we cannot be certain that additional field trials conducted on a greater number of acres, or on crops for which we have not yet conducted field trials, will be successful. Moreover, the results of our ongoing and future field trials are subject to a number of conditions beyond our control, including weather-related events such as droughts and floods, severe heat and frost, hail, tornadoes and hurricanes. Generally, we pay third parties, such as growers, consultants and universities, to conduct our field tests for us. Incompatible crop treatment practices or misapplication of the product by third parties could interfere with the success of our field trials.

### **Rapid changes in technology could render our current product or any other products we may develop unmarketable or obsolete.**

We are engaged in an industry characterized by extensive research efforts and rapid technological development. Our competitors, many of which have substantially greater technological and financial resources than we do, may develop plant protection and yield enhancement technologies and products that are more effective than ours or that render our technology and products obsolete or uncompetitive. To be successful, we will need to continually enhance Messenger and any other products we may develop and to design, develop and market new products that keep pace with new technological and industry developments.

### **We may be unable to establish or maintain successful relationships with independent distributors and retailers, which could adversely affect our sales.**

We intend to rely on independent distributors and retailers of agri-chemicals to distribute and assist with the marketing and sale of Messenger and any other products we may develop. We have engaged several independent distributors and retailers for the distribution and sale of Messenger. Our future revenue growth will depend in large part on our success in establishing and maintaining these sales and distribution channels. We are in the early stages of developing our distribution network and we may be unable to establish or maintain these relationships in a timely or cost-effective manner. Moreover, we cannot assure you that the distributors and retailers on which we rely will focus adequate resources on selling these products or will be successful in selling them. Many of our potential distributors and retailers are in the business of distributing and sometimes manufacturing other, possibly competing, plant protection and yield enhancement products and may perceive Messenger as a threat to various product lines currently being manufactured or distributed by them. In addition, the distributors may earn higher margins by selling competing products or combinations of competing products. If we are unable to establish or maintain successful relationships with independent distributors and retailers, we will need to further develop our own distribution capabilities, which would be expensive and time-consuming and the success of which would be uncertain.

Four of our distributors accounted for an aggregate of approximately 75% of our net revenues for the quarter ended March 31, 2002 and 85% of our trade accounts receivable balance as of March 31, 2002. One of these distributors, AgRx, Inc., accounted for approximately 26% of our net revenues and 28% of our trade accounts receivable balance. Montgomery Farmers Co-op accounted for approximately 10% of our net revenues and 11% of our trade accounts receivable balance. United Agri Products, a subsidiary of ConAgra Foods, Inc., accounted for approximately 22% of our net revenue and 46% of our trade accounts receivable balance, and Western Farm Service accounted for approximately 17% of our net revenues. There were no accounts receivable from Western Farm Service at March 31, 2002. We anticipate that we will continue to extend credit to these distributors. If any of these

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distributors, or any other distributor which purchases a significant amount of our products, were to discontinue purchasing our products at any time, our sales would be adversely affected. In addition, the failure of any of these distributors, or of any other distributor to which we extend a significant amount of credit, to pay its account, now or in the future, may harm our operating results.

**Inability to obtain regulatory approvals, or to comply with ongoing and changing regulatory requirements, could delay or prevent sales of Messenger or any other products we may develop.**

The field testing, manufacture, sale and use of plant protection and yield enhancement products, including Messenger and any other products we may develop, are extensively regulated by the EPA and state, local and foreign governmental authorities. These regulations substantially increase the cost and time associated with bringing Messenger and any other products we may develop to market. If we do not receive the necessary governmental approvals to test, manufacture and market these products, or if the regulatory authorities revoke our approvals or grant them subject to restrictions on their use, we may be unable to sell these products and our business may fail.

In April 2000, we received conditional approval from the EPA to market and sell our first product, Messenger, in the United States. In April 2002, the EPA determined that all conditions for registration had been satisfied and converted the Messenger registration to unconditional. We are also required to obtain regulatory approval from certain state and foreign regulatory authorities before we market Messenger in those jurisdictions. Certain of these jurisdictions may apply different criteria than the EPA in connection with their approval processes. Although we are authorized to sell Messenger in 48 states on virtually all crops for crop production and disease management and in California on strawberries, grapes and fruiting vegetables, such as tomatoes and peppers, for disease management, we have not received approval for Messenger in Colorado or for use on other crops in California. We have also received authorization to sell Messenger in 12 foreign countries, including China, Germany and Ecuador. Our registration in China is temporary and limited to the sale of Messenger for use on several crops, including tomatoes, peppers, rice, cotton and citrus.

If we significantly modify Messenger's design as a result of our ongoing research and development projects, additional EPA approvals may be required. Moreover, we cannot assure you that we will be able to obtain approval for marketing additional harpin-based products or product extensions that we may develop. For example, while the EPA has in place a registration procedure for products such as Messenger that is streamlined in comparison to the registration procedure for chemical pesticides, there can be no assurance that all of our products or product extensions will be eligible for the streamlined procedure or that the EPA will not impose additional requirements that could make the procedure more time-consuming and costly for any future products we may develop.

Even if we obtain all necessary regulatory approvals to market and sell Messenger and any other products we may develop, Messenger and these other products will be subject to continuing review and extensive regulatory requirements. The EPA, as well as state and foreign governmental authorities, could withdraw a previously approved product from the market upon discovery of new information, including an inability to comply with regulatory requirements, the occurrence of unanticipated problems with the product or for other reasons. In addition, federal, state and foreign regulations relating to crop protection products developed through biotechnology are subject to public concerns and political circumstances and, as a result, regulations have changed and may change substantially in the future. These changes may result in limitations on the manufacturing, marketing or use of Messenger or any other products we may develop and commercialize.

**Inability to satisfy the conditions of our California registration for strawberries could limit or prevent sales of Messenger in that State.**

Our registration to sell Messenger in California for use on strawberries for disease management is conditioned on the requirement that we submit data from several additional studies within various required timeframes ending on March 31, 2003. There are no conditions on our registration to sell Messenger in California for use on fruiting vegetables and grapes. As required by the California registration for use on strawberries, in April 2001 we submitted to the California Department of Pesticide Regulation the data required by the EPA as a condition of federal registration. We submitted the results of six additional strawberry field trials and other information in December 2001 and March 2002, respectively. We will submit the results of additional studies to the CDPR at various times in 2002 and 2003, in accordance with the conditions of our registration. If we are unable to conduct the studies required by the CDPR in a timely manner, or if the results of the studies are unacceptable to the CDPR, they may not allow the continued use of Messenger on strawberries in California or they may impose limitations on this use of Messenger, which could have a negative impact on our sales. Because EPA and state approvals are required for

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commercial sales of Messenger, the loss of any of these approvals for any reason would prevent further sales of Messenger in the affected state or nationwide.

**Inability to comply with regulations applicable to our facilities and procedures could delay, limit or prevent our research and development or manufacturing activities.**

Our research and development and manufacturing facilities and procedures are subject to continual review and periodic inspection. To comply with the regulations applicable to these facilities and procedures, we must spend funds, time and effort in the areas of production, safety and quality control and assurance to help ensure full technical compliance. If the EPA or another regulator determines that we are not in compliance, regulatory approval of Messenger or any other products we may develop could be revoked, delayed or withheld or we may be required to limit or cease our research and development or manufacturing activities or pay a monetary fine. If we were required to limit or cease our research and development activities, our ability to develop new products would be impaired. In addition, if we were required to limit or cease our manufacturing activities, our ability to produce Messenger in commercial quantities would be impaired or prohibited, which could have an adverse effect on our sales.

**If third-party manufacturers fail to adequately perform, we could be unable to meet demand and our revenues could be impaired.**

We currently depend on independent manufacturers to perform certain portions of our production process. We intend to engage additional third-party manufacturers as necessary to perform this process. Any failure or delay in the ability of our current or any future manufacturers to provide us with material they produce could adversely affect our ability to produce Messenger in the quantities necessary to satisfy the requirements of our distributors or customers, or could increase our costs associated with obtaining such materials. In addition, the time and resources that our current or future third-party manufacturers devote to our business are not within our control. We cannot ensure that our current or future third-party manufacturers will perform their obligations to meet our quality standards, that we will derive cost savings or other benefits from our relationships with them or that we will be able to maintain a satisfactory relationship with them on terms acceptable to us. Moreover, these manufacturers may support products that compete directly or indirectly with ours, or offer similar or greater support to our competitors. If any of these events were to occur, our business and operations could be adversely affected.

**International expansion will subject us to risks associated with international operations, which could adversely affect both our domestic and our international operations.**

Our success depends in part on our ability to expand internationally as we obtain regulatory approvals to market and sell Messenger and any other products we may develop in other countries. We have been conducting field trials in several international locations, and we hired personnel in Europe, Mexico and Africa to develop operations in those regions. International expansion of our operations could impose substantial burdens on our resources, divert management's attention from domestic operations or otherwise adversely affect our business. Furthermore, international operations are subject to several inherent risks, especially different regulatory requirements and reduced protection of intellectual property rights, that could adversely affect our ability to compete in international markets and could have a negative effect on our operating results.

**Inability to address strain on our resources caused by growth could result in ineffective management of our business.**

As we add manufacturing, marketing, sales, field development and other personnel, both domestically and internationally, during the commercialization of Messenger, and expand our manufacturing and research and development capabilities, we expect that our operating expenses and capital requirements will increase. Our ability to manage growth effectively requires us to continue to expend funds to improve our operational, financial and management controls, reporting systems and procedures. In addition, we must effectively expand, train and manage our employee base. We will be unable to effectively manage our business if we are unable to timely and successfully alleviate the strain on our resources caused by growth in our business, which could adversely affect our operating results.

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### **The high level of competition in our market may result in price reductions, reduced margins or the inability of our products to achieve market acceptance.**

The market for plant protection and yield enhancement products is intensely competitive, rapidly changing and undergoing consolidation. We may be unable to compete successfully against our current or future competitors, which may result in price reductions, reduced margins or the inability to achieve market acceptance of Messenger or any other products we may develop.

Many companies are engaged in developing plant protection and yield enhancement products. Our competitors include major international agri-chemical companies, specialized biotechnology companies and research and academic institutions. Many of these organizations have significantly more capital, research and development, regulatory, manufacturing, distribution, sales, marketing, human and other resources than we do. As a result, they may be able to devote greater resources to the development, manufacture, promotion or sale of their products, receive greater resources and support from independent distributors, initiate or withstand substantial price competition or take advantage of acquisition or other opportunities more readily. Furthermore, many of the large agri-chemical companies have a more diversified product offering than we do, which may give these companies an advantage in meeting customer needs by enabling them to offer integrated solutions to plant protection and yield enhancement.

### **Inability to protect our patents and proprietary rights in the United States and foreign countries could limit our ability to compete effectively since our competitors may take advantage of our patents or proprietary rights.**

Our success depends on our ability to obtain and maintain patent and other proprietary-right protection for our technology and products in the United States and other countries. If we are unable to obtain or maintain these protections, we may not be able to prevent third parties from using our proprietary rights. We also rely on trade secrets, proprietary know-how and continuing technological innovation to remain competitive. We have taken measures to protect our trade secrets and know-how, including the use of confidentiality agreements with our employees, consultants and advisors. It is possible that these agreements may be breached and that any remedies for breach will not make us whole. We generally control and limit access to, and the distribution of, our product documentation and other proprietary information. Despite our efforts to protect these proprietary rights, unauthorized parties may copy aspects of our products or obtain and use information that we regard as proprietary. We also cannot guarantee that other parties will not independently develop our know-how or otherwise obtain access to our technology.

The laws of some foreign countries do not protect proprietary rights to the same extent as the laws of the United States, and many companies have encountered significant problems and incurred significant costs in protecting their proprietary rights in these foreign countries.

Patent law is still evolving with respect to the scope and enforceability of claims in the fields in which we operate. We are like many biotechnology companies in that our patent protection is highly uncertain and involves complex legal and technical questions for which legal principles are not firmly established. Our patents and those patents for which we have license rights may be challenged, narrowed, invalidated or circumvented. In addition, our issued patents may not contain claims sufficiently broad to protect us against third parties with similar technologies or products, or provide us with any competitive advantage. We are not certain that our pending patent applications will be issued. Moreover, our competitors could challenge or circumvent our patents or pending patent applications.

The U.S. Patent and Trademark Office and the courts have not established a consistent policy regarding the breadth of claims allowed in biotechnology patents. The allowance of broader claims may increase the incidence and cost of patent interference proceedings and the risk of infringement litigation. On the other hand, the allowance of narrower claims may limit the value of our proprietary rights.

### **We are at an early stage of development and are subject to the risks of a new enterprise and the commercialization of a new technology.**

We began our operations in 1994 and began the marketing and sale of our first product, Messenger, in the third quarter of 2000. Our early stage of development, the newness of our technology and the uncertain nature of the market in which we compete make it difficult to assess our prospects or predict our future operating results. We are subject to risks and uncertainties frequently encountered in the establishment of a new business enterprise,



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particularly in the rapidly changing market for plant protection and yield enhancement products. These risks include our inability to transition from a company with a research focus to a company capable of supporting commercial activities, including manufacturing, quality control and assurance, regulatory approval and compliance, marketing, sales, distribution and customer service. Our inability to adequately address these risks could cause us to be unprofitable or to cease operations.

### **Other companies may claim that we infringe their intellectual property or proprietary rights, which could cause us to incur significant expenses or be prevented from selling Messenger or any other products we may develop.**

Our success depends on our ability to operate without infringing the patents and proprietary rights of third parties. Product development is inherently uncertain in a rapidly evolving technological environment in which there may be numerous patent applications pending, many of which are confidential when filed, with regard to similar technologies. Future patents issued to third parties may contain claims that conflict with our patents. Although we believe that Messenger does not infringe the proprietary rights of any third parties, third parties could assert infringement claims against us in the future. Any litigation or interference proceedings, regardless of their merit or outcome, would probably be costly and require significant time and attention of our key management and technical personnel. Litigation or interference proceedings could also force us to:

stop or delay selling, manufacturing or using products that incorporate the challenged intellectual property;

pay damages; or

enter into licensing or royalty agreements that may be unavailable on acceptable terms.

### **If we do not adequately distinguish Messenger from products that genetically modify plants and certain other products, public concerns over those products could negatively impact market acceptance of Messenger.**

Claims that genetically engineered products are unsafe for consumption or pose a danger to the environment have led to public concerns and negative public attitudes, particularly in Europe. We intend to distinguish Messenger and harpin-related technologies from products that genetically modify plants. While our technology does involve genetic modification in the process of manufacturing Messenger, Messenger and harpin-related technologies are topically applied and do not genetically modify the plant's DNA. If the public or potential customers perceive Messenger as a product that genetically modifies the plant, Messenger may not gain market acceptance. Similarly, countries that have imposed more restrictive regulations on products that genetically modify plants, including Japan and certain members of the European Union, may perceive Messenger as a product that genetically modifies plants. If so, regulators in those countries may impose more restrictive regulations on Messenger, which could delay, limit or impair our ability to market and sell Messenger in those countries.

### **We may be exposed to product liability claims, which could adversely affect our operations.**

We may be held liable or incur costs to settle product liability claims if any products we may develop, or any products that use or incorporate any of our technologies, cause injury or are found unsuitable during product testing, manufacturing, marketing, sale or use. These risks exist even with respect to any products that have received, or may in the future receive, regulatory approval, registration or clearance for commercial use. We cannot guarantee that we will be able to avoid product liability exposure.

We currently maintain product liability insurance at levels we believe are sufficient and consistent with industry standards for companies at our stage of development. We cannot guarantee that our product liability insurance is adequate, and, at any time, it is possible that such insurance coverage may not be available on commercially reasonable terms or at all. A product liability claim could result in liability to us greater than our assets and insurance coverage. Moreover, even if we have adequate insurance coverage, product liability claims or recalls could result in negative publicity or force us to devote significant time and attention to matters other than those that arise in the normal course of business.

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### **Inability to retain our key employees or other skilled managerial or technical personnel could impair our ability to maintain and expand our business.**

We are highly dependent on the efforts and abilities of our current key managerial and technical personnel, particularly Bradley Powell, our Interim President and Chief Financial Officer, and Dr. Zhongmin Wei, our Chief Scientific Officer and Vice President of Research. Our success will depend in part on retaining the services of Mr. Powell and Dr. Wei and our other existing key management and technical personnel and on attracting and retaining new, highly qualified personnel.

Mr. Powell, formerly our Vice President of Finance, was appointed Interim President when Jerry Butler, formerly our President and Chief Executive Officer, resigned in November 2001. We have retained an executive search firm to identify a Chief Executive Officer, but there can be no assurance that we will be successful in identifying or attracting an individual with the required qualifications. In addition, during the interim period, the additional responsibilities assumed by our existing management team could impair its ability to effectively manage our business.

Inability to retain our existing key management or technical personnel or to attract additional qualified personnel, including a Chief Executive Officer, could, among other things, delay our sales, marketing and research and development efforts. Moreover, in our field, competition for qualified management and technical personnel is intense and many of the companies with which we compete for experienced personnel have greater financial and other resources than we do. As a result, we may be unable to recruit, train and retain sufficient qualified personnel.

### **We may have to reduce operations if we are unable to meet our funding requirements.**

We will require substantial additional funding to continue our research and development activities, maintain and operate our manufacturing facilities and commercialize worldwide Messenger and any other products we may develop. If we are unable to generate sufficient cash flow from operations, or obtain funds through additional financing, we may have to delay, curtail or eliminate some or all of our research and development, field testing, marketing or manufacturing programs. We believe that our existing capital resources will be sufficient to support our operations for at least the next 18 months. Our future capital requirements will depend on the success of our operations.

If our capital requirements vary from our current plans, we may require additional financing sooner than we anticipate. Financing may be unavailable to us when needed or on acceptable terms.

### **Our operating results are likely to fluctuate, resulting in an unpredictable level of sales and earnings and possibly in a decrease in our stock price.**

Our operating results for a particular quarter or year are likely to fluctuate, which could result in uncertainty surrounding our level of sales and earnings and possibly result in a decrease in our stock price. For example, there were no sales of Messenger in the fourth quarter of 2001. Numerous other factors will contribute to the unpredictability of our operating results. In particular, our sales are expected to be highly seasonal. Sales of plant protection and yield enhancement products are dependent on planting and growing seasons, climatic conditions, economic and other variables, which we expect to result in substantial fluctuations in our quarterly sales and earnings. For example, weather-related events such as droughts and floods, severe heat and frost, hail, tornadoes and hurricanes could decrease demand for our product and any future products we may develop, and have an adverse impact on our operating results from quarter to quarter. In addition, most of our expenses, such as employee compensation and lease payments for facilities and equipment, are relatively fixed. Our expense levels are based, in part, on our expectations regarding future sales. As a result, any shortfall in sales relative to our expectations could cause significant changes in our operating results from quarter to quarter. Other factors may also contribute to the unpredictability of our operating results, including the amount of Messenger carried in inventory by independent distributors and retailers, the size and timing of significant customer transactions, the delay or deferral of customer use of our product and the fiscal or quarterly budget cycles of our customers. For example, customers may purchase large quantities of our product in a particular quarter to store and use over long periods of time, or time their purchases to coincide with the availability of capital, which may cause significant fluctuations in our operating results for a particular quarter or year.

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**Item 3. Quantitative and Qualitative Disclosures About Market Risk**

We do not currently hold any derivative instruments, and we do not engage in hedging activities. Also, we do not have any outstanding variable rate debt and currently do not enter into any material transactions denominated in foreign currency. Therefore, our direct exposure to interest rate and foreign exchange rate fluctuation is currently not material to our results of operations. We believe that the market risk arising from the financial instruments we hold is not material.

**PART II OTHER INFORMATION**

**Item 2. Changes in Securities and Use of Proceeds**

On September 26, 2000, the SEC declared effective our Registration Statement on Form S-1, as amended (Registration No. 333-41028), as filed with the SEC in connection with our initial public offering. Proceeds to EDEN, after accounting for \$7.0 million in underwriting discounts and commissions and approximately \$1.6 million in other expenses of the offering, were approximately \$91.5 million.

To date, of the net offering proceeds, we have used approximately \$18.2 million to expand and enhance our manufacturing and research and development and administration facilities, and approximately \$32.7 million for working capital and general corporate purposes. The remaining portion of the net offering proceeds has been invested in cash equivalent investments. Our use of the proceeds from the offering does not represent a material change in the use of proceeds described in the prospectus included as part of the Registration Statement.

**Item 6. Exhibits and Reports on Form 8-K**

The following exhibits are being filed as part of this quarterly report on Form 10-Q.

(a) *Exhibits.*

Exhibit Number	Description
11.1	Statement re computation of per share loss.

(b) *Reports on Form 8-K.*

There were no reports on Form 8-K filed during the three months ended March 31, 2002.

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

EDEN BIOSCIENCE CORPORATION

Date: April 26, 2002

By: /s/ Bradley S. Powell

Bradley S. Powell  
Interim President, Chief Financial Officer and Secretary  
(principal financial and accounting officer)