

HENKEL KGAA /NEW/  
Form SC 13D/A  
November 19, 2008  
SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

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**SCHEDULE 13D**

**Under the Securities Exchange Act of 1934**

**(Amendment No. 19)\***  
**(Final Amendment)**

Ecolab Inc.

(Name of Issuer)

Common Stock, par value \$1.00 per share

(Title of Class of Securities)

278865100

(CUSIP Number)

William A. Groll, Esq.

Cleary Gottlieb Steen & Hamilton LLP

One Liberty Plaza  
New York, NY 10006

212-225-2000

(Name, Address and Telephone Number of Person Authorized to Receive Notices and Communications)

November 18, 2008

(Date of Event which Requires Filing of this Statement)

If the filing person has previously filed a statement on Schedule 13G to report the acquisition which is the subject of this Schedule 13D, and is filing this schedule because of §§ 240.13d-1(e), 240.13d-1(f) or 240.13d-1(g), check the following box .

**Note:** Schedules filed in paper format shall include a signed original and five copies of the schedule, including all exhibits. See § 240.13d-7(b) for other parties to whom copies are to be sent.

\*The remainder of this cover page shall be filled out for a reporting person's initial filing on this form with respect to the subject class of securities, and for any subsequent amendment containing information which would alter disclosures provided in a prior cover page.

The information required on the remainder of this cover page shall not be deemed to be filed for the purpose of Section 18 of the Securities Exchange Act of 1934 or otherwise subject to the liabilities of that section of the Act but shall be subject to all other provisions of the Act

(however, see the Notes).

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SCHEDULE 13D

CUSIP No. 278865100

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1 NAME OF REPORTING PERSON  
S.S. OR I.R.S. IDENTIFICATION NO. OF ABOVE PERSON

Henkel AG & Co. KGaA

2 CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP\* (a) 0  
(b) 0

3 SOURCE OF FUNDS\*  
4 N/A

5 CHECK BOX IF DISCLOSURE OF LEGAL PROCEEDINGS IS REQUIRED PURSUANT TO ITEMS 2(d) or 2(e) 0

6 CITIZENSHIP OR PLACE OF ORGANIZATION

Germany  
NUMBER OF SHARES BENEFICIALLY OWNED BY 7 SOLE VOTING POWER 0

PERSON WITH 8 SHARED VOTING POWER 0  
9 SOLE DISPOSITIVE POWER 0

10 SHARED DISPOSITIVE POWER 0

11 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON 0

12 CHECK BOX IF THE AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES\* 0

13 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (11) 0%

14 TYPE OF REPORTING PERSON\* CO

\*SEE INSTRUCTIONS BEFORE FILLING OUT!



SCHEDULE 13D

CUSIP No. 278865100

Page 3

1 NAME OF REPORTING PERSON  
S.S. OR I.R.S. IDENTIFICATION NO. OF ABOVE PERSON

Henkel Corporation

2 CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP\* (a) 0  
(b) 0

3 SOURCE OF FUNDS\*  
4 N/A

5 CHECK BOX IF DISCLOSURE OF LEGAL PROCEEDINGS IS REQUIRED PURSUANT TO ITEMS 2(d) or 2(e) 0

6 CITIZENSHIP OR PLACE OF ORGANIZATION

Delaware  
NUMBER OF SHARES BENEFICIALLY OWNED BY PERSON WITH  
7 SOLE VOTING POWER  
8 SHARED VOTING POWER  
9 SOLE DISPOSITIVE POWER  
10 SHARED DISPOSITIVE POWER  
0

11 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON  
0

12 CHECK BOX IF THE AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES\* 0

13 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (11)  
0%

14 TYPE OF REPORTING PERSON\*  
CO

\*SEE INSTRUCTIONS BEFORE FILLING OUT!



This Amendment No. 19 (this Amendment) amends and supplements the Schedule 13D filed on December 20, 1989, as previously amended (the Schedule 13D), of Henkel AG & Co. KGaA (formerly known as Henkel KGaA) (KGaA and, together with its affiliates, The Henkel Group) and Henkel Corporation (as successor by merger to HC Investments, Inc.), with respect to the Common Stock, par value \$1.00 per share (Common Stock), of Ecolab Inc. (Ecolab or the Company). All capitalized terms used in this Amendment and not otherwise defined herein have the meanings ascribed to such terms in the Schedule 13D. As described herein, the members of the Henkel Group no longer own any shares of Common Stock and, accordingly, this constitutes the final amendment to the Schedule 13D.

Item 5. Interest in Securities of the Issuer.

(a)-(c) On November 18, 2008, KGaA completed the sale of all of its 43,738,036 shares of Common Stock in the previously disclosed public offering at a price of \$29.96625 per share. On the same date, Henkel Corporation completed the sale of 17,608,418 shares of Common Stock in the public offering (the underwriters having exercised the previously disclosed over-allotment option) at the same price.

On November 19, 2008, Henkel Corporation completed the sale of its remaining 11,346,098 shares of Common Stock to Ecolab in the previously disclosed transaction for an aggregate price of \$300,000,000.

As a result of the foregoing transactions, KGaA and Henkel Corporation no longer beneficially own any shares of Common Stock.

(e) November 18, 2008.



Signature

After reasonable inquiry and to the best of our knowledge and belief, we certify that the information set forth in this statement is true, complete and correct.

Dated: November 19, 2008

Henkel AG & Co. KGaA

By: /s/ Thomas Gerd Kühn

Name: Thomas Gerd Kühn

Title: General Counsel

By: /s/ Heinz Nicolas

Name: Heinz Nicolas

Title: Senior Corporate Counsel

Henkel Corporation

By: /s/ Paul R. Berry

Name: Paul R. Berry

Title: Senior Vice President and

Chief Legal Officer

**Exhibit Index**

|            |   |       |
|------------|---|-------|
| Exhibit 1  | Stock Purchase Agreement by and among HC Investments, Inc., Henkel KGaA and Ecolab Inc. dated as of December 11, 1989                     | (i)   |
| Exhibit 2  | Amendment No. 1 to Stock Purchase Agreement by and among HC Investments, Inc., Henkel KGaA and Ecolab Inc. dated as of December 11, 1989  | (i)   |
| Exhibit 3  | Confidentiality Agreement between Henkel KGaA and Ecolab Inc. dated November 13, 1989   | (i)   |
| Exhibit 4  | Press Release issued by Ecolab Inc. and Henkel KGaA on December 11, 1989  | (i)   |
| Exhibit 5  | Amendment No. 2 to Stock Purchase Agreement by and among HC Investments, Inc., Henkel KGaA and Ecolab Inc. dated as of September 11, 1990 | (ii)  |
| Exhibit 6  | Umbrella Agreement by and between Henkel KGaA and Ecolab Inc. dated as of September 11, 1990  | (ii)  |
| Exhibit 7  | Joint Venture Agreement by and between Henkel KGaA and Ecolab Inc. dated as of September 11, 1990   | (ii)  |
| Exhibit 8  | Stockholder s Agreement between Henkel KGaA and Ecolab Inc. dated as of September 11, 1990  | (ii)  |
| Exhibit 9  | Amendment No. 3 to Stock Purchase Agreement by and among HC Investments, Inc., Henkel KGaA and Ecolab Inc. dated as of March 8, 1991      | (iii) |
| Exhibit 10 | First Amendment to the Umbrella Agreement by and between Henkel KGaA and Ecolab Inc. dated as of March 8, 1991                            | (iii) |
| Exhibit 11 | First Amendment to the Joint Venture Agreement by and between Henkel KGaA and Ecolab Inc. dated as of March 8, 1991                       | (iii) |
| Exhibit 12 | First Amendment to the Stockholder s Agreement between Henkel KGaA and Ecolab Inc. dated as of March 8, 1991                              | (iii) |

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|------------|--|--------|
| Exhibit 13 | Amended and Restated Umbrella Agreement by and between Henkel KGaA and Ecolab Inc. dated as of June 26, 1991                   | (iv)   |
| Exhibit 14 | Amended and Restated Joint Venture Agreement by and between Henkel KGaA and Ecolab Inc. dated as of June 26, 1991              | (iv)   |
| Exhibit 15 | Amended and Restated Stockholder s Agreement between Henkel KGaA and Ecolab Inc. dated as of June 26, 1991                     | (iv)   |
| Exhibit 16 | Press Release issued by Ecolab Inc. and Henkel KGaA on July 11, 1991   | (iv)   |
| Exhibit 17 | Amendment No. 1 to Amended and Restated Stockholder s Agreement between Henkel KGaA and Ecolab Inc. dated as of June 30, 2000  | (v)    |
| Exhibit 18 | Master Agreement, dated as of December 7, 2000, between Ecolab Inc. and Henkel KGaA  | (v)    |
| Exhibit 19 | Form of Amended Stockholder s Agreement  | (v)    |
| Exhibit 20 | Purchases of Common Stock from December 14, 2000 through October 5, 2001   | (vi)   |
| Exhibit 21 | Purchases of Common Stock from October 9, 2001 through November 23, 2001   | (vii)  |
| Exhibit 22 | Agreement to be Bound by Chemie dated as of December 31, 2002  | (viii) |
| Exhibit 23 | Agreement to be Bound by Henkel Corporation dated as of December 15, 2004  | (ix)   |
| Exhibit 24 | Press release issued by Henkel KGaA on February 27, 2008   | (x)    |
| Exhibit 25 | Letter from Henkel AG & Co. KGaA to Ecolab Inc. dated June 27, 2008  | (xi)   |
| Exhibit 26 | Amendment No. 1 to Second Amended and Restated Stockholder s Agreement, dated as of November 10, 2008, between Ecolab and KGaA | (xii)  |
| Exhibit 27 | Stock Purchase Agreement, dated as of November 10, 2008, by and among KGaA, Henkel Corporation and Ecolab                      | (xii)  |

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- (i) Previously filed as an Exhibit to the Schedule 13D on December 20, 1989.
- (ii) Previously filed as an Exhibit to Amendment No. 2 to the Schedule 13D on September 17, 1990.
- (iii) Previously filed as an Exhibit to Amendment No. 3 to the Schedule 13D on March 15, 1991.
- (iv) Previously filed as an Exhibit to Amendment No. 4 to the Schedule 13D on July 16, 1991.
- (v) Previously filed as an Exhibit to Amendment No. 5 to the Schedule 13D on December 15, 2000.
- (vi) Previously filed as an Exhibit to Amendment No. 6 to the Schedule 13D on October 9, 2001.
- (vii) Previously filed as an Exhibit to Amendment No. 7 to the Schedule 13D on November 26, 2001.
- (viii) Previously filed as an Exhibit to Amendment No. 9 to the Schedule 13D on January 8, 2003.
- (ix) Previously filed as an Exhibit to Amendment No. 12 to the Schedule 13D on February 1, 2005.
- (x) Previously filed as an Exhibit to Amendment No. 15 to the Schedule 13D on February 27, 2008.
- (xi) Previously filed as an Exhibit to Amendment No. 16 to the Schedule 13D on July 7, 2008.
- (xii) Previously filed as an Exhibit to Amendment No. 17 to the Schedule 13D on November 10, 2008.