North American Energy Partners Inc. Form 6-K/A August 14, 2008

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549 FORM 6-K/A

Report of Foreign Private Issuer Pursuant to Rule 13a-16 or 15d-16 under the Securities Exchange Act of 1934

For the month of August 2008

Commission File Number 001-33161

#### NORTH AMERICAN ENERGY PARTNERS INC.

Zone 3 Acheson Industrial Area 2-53016 Highway 60 Acheson, Alberta Canada T7X 5A7

(Address of principal executive offices)

Indicate by check mark whether the registrant files or will file annual reports under cover of Form 20-F or Form 40-F.

Form 20-F o Form 40-F b
Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-1 Rule 101(b)(1): o

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(7): o

Indicate by check mark whether by furnishing the information contained in this Form, the registrant is also thereby furnishing the information to the Commission pursuant to Rule 12g3-2(b) under the Securities Exchange Act of 1934.

					Yes	0		No	þ		
If	Yes	is marked,	indicate l	below the	file nu	nber	assigned	to the	registrant in	connection	with
Rule 1	12g3-2	2(b):									

# **Documents Included as Part of this Report**

- 1. Interim consolidated financial statements of North American Energy Partners Inc. for the three months ended June 30, 2008.
- 2. Revised Management s Discussion and Analysis of Financial Condition and Results of Operations.

#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

NORTH AMERICAN ENERGY PARTNERS INC.

By: /s/ Peter Dodd Name: Peter Dodd

Title: Chief Financial Officer

Date: August 13, 2008

Interim Consolidated Financial Statements For the three months ended June 30, 2008 (Expressed in thousands of Canadian dollars) (Unaudited)

# **Interim Consolidated Balance Sheets** (In thousands of Canadian dollars)

	June 30, 2008 (Unaudited)		larch 31, 2008
ASSETS			
Current assets:			
Cash and cash equivalents	\$ 51,332	\$	32,871
Accounts receivable	127,554		166,002
Unbilled revenue	89,533		70,883
Inventory (note 3(c))	6,900		110
Prepaid expenses and deposits	8,594		9,300
Other assets (note 3(c))			3,703
Future income taxes	10,563		8,217
	294,476		291,086
Future income taxes	8,889		18,199
Assets held for sale	860		1,074
Plant and equipment (note 5)	331,575		281,039
Goodwill	200,072		200,072
Intangible assets, net of accumulated amortization of \$2,383 (March 31, 2008 \$2,105)	1,850		2,128
	\$ 837,722	\$	793,598
LIABILITIES AND SHAREHOLDERS EQUITY Current liabilities:			
Accounts payable	148,578		113,143
Accrued liabilities	30,025		45,078
Billings in excess of costs incurred and estimated earnings on uncompleted contracts	12,328		4,772
Current portion of capital lease obligations	4,747		4,733
Current portion of derivative financial instruments (note 10(a))	4,803		4,720
Future income taxes	9,467		10,907
	209,948		183,353
Deferred lease inducements	915		941
Capital lease obligations	9,968		10,043
Director deferred stock unit liability	459		190
Senior notes (note 6(b))	195,613		198,245
Derivative financial instruments (note 10(a))	90,978		93,019
Asset retirement obligation (note 7)	726		04.440
Future income taxes	24,620		24,443

	533,227	510,234
Shareholders equity:  Common shares (authorized unlimited number of voting and non-voting common shares; issued and outstanding 36,036,476 voting common shares (March 31, 2008)		
35,929,476 voting common shares) (note 8(a))	299,871	298,436
Contributed surplus (note 8(b))	3,824	4,215
Retained earnings (deficit)	800	(19,287)
	304,495	283,364
Guarantee (note 16)		
	\$ 837,722	\$ 793,598

See accompanying notes to unaudited interim consolidated financial statements.

Interim Consolidated Statements of Operations, Comprehensive Income (Loss) and Retained Earnings (Deficit) (In thousands of Canadian dollars, except per share amounts) (Unaudited)

	Three Months Ende June 30,			Ended
		2008		2007 Restated ee note 4)
Revenue	\$	258,987	\$	167,627
Project costs		148,631		94,673
Equipment costs		45,811		45,139
Equipment operating lease expense		8,798		3,935
Depreciation		8,158		8,976
Gross profit		47,589		14,904
General and administrative costs		19,215		14,627
Loss on disposal of plant and equipment		1,144		269
Loss on disposal of asset held for sale		22		316
Amortization of intangible assets		278		70
Operating income before the undernoted		26,930		(378)
Interest expense (note 9)		6,449		6,809
Foreign exchange gain		(1,641)		(17,100)
Realized and unrealized (gain)/loss on derivative financial instruments (note 10(a))		(2,265)		21,514
Other income		(18)		(108)
Income (loss) before income taxes Income taxes (note 12(c)):		24,405		(11,493)
Current income taxes				21
Future income taxes (recovery)		5,309		(2,932)
Net income (loss) and comprehensive income (loss) for the period		19,096		(8,582)
Deficit, beginning of period as previously reported		(19,287)		(55,526)
Change in accounting policy related to financial instruments (note 4)				(3,545)
Change in account policy related to inventories (note 3(c))		991		
Retained Earnings (deficit), end of period	\$	800	\$	(67,653)
Net income (loss) per share basic (note 8(c))	\$	0.53	\$	(0.24)
Net income (loss) per share diluted (note 8(c))	\$	0.52	\$	(0.24)

See accompanying notes to unaudited interim consolidated financial statements.

# Interim Consolidated Statements of Cash Flows (In thousands of Canadian dollars) (Unaudited)

	Three M Ju	Ionths une 30,	
	2008		2007 Restated ee note 4)
Cash provided by (used in):			
Operating activities:			
Net income (loss) for the period	\$ 19,096	\$	(8,582)
Items not affecting cash:			
Depreciation	8,158		8,976
Amortization of intangible assets	278		70
Amortization of deferred lease inducements	(26)		
Amortization of deferred financing costs			71
Loss on disposal of plant and equipment	1,144		269
Loss on disposal of assets held for sale	22		316
Unrealized foreign exchange gain on senior notes	(1,831)		(17,150)
Amortization of bond issue costs, premiums and financing costs	174		397
Unrealized change in the fair value of derivative financial instruments	(2,933)		20,846
Stock-based compensation expense (note 14)	636		359
Accretion expense asset retirement obligation	49		
Future income taxes	5,309		(2,932)
Net changes in non-cash working capital (note 12(b))	3,265		4,764
	33,341		7,404
Investing activities:			
Acquisition, net of cash acquired			(1,581)
Purchase of plant and equipment	(59,349)		(10,193)
Additions to assets held for sale			(2,248)
Proceeds on disposal of plant and equipment	1,352		3,690
Proceeds on disposal of assets held for sale	192		10,200
Net changes in non-cash working capital (note 12(b))	43,473		(4,358)
	(14,332)		(4,490)
Financing activities:			
Decrease in revolving credit facility			(500)
Repayment of capital lease obligations	(1,225)		(802)
Issue of common shares			740
Stock options exercised (note 8(a))	677		
Financing costs			(767)

	(548)	(1	,329)
Increase in cash and cash equivalents	18,461	1	,585
Cash and cash equivalents, beginning of period	32,871	7	,895
Cash and cash equivalents, end of period	\$ 51,332	\$ 9	,480

Supplemental cash flow information (note 12(a))

See accompanying notes to unaudited interim consolidated financial statements.

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Notes to the Interim Consolidated Financial Statements

For the three months ended June 30, 2008
(Amounts in thousands of Canadian dollars, except per share amounts or unless otherwise specified)
(Unaudited)

#### 1. Nature of operations

North American Energy Partners Inc. was incorporated under the Canada Business Corporations Act on October 17, 2003. On November 26, 2003, North American Energy Partners Inc. (the Company) purchased all the issued and outstanding shares of North American Construction Group Inc. (NACGI), including subsidiaries of NACGI, from Norama Ltd. which had been operating continuously in Western Canada since 1953. The Company had no operations prior to November 26, 2003.

The Company undertakes several types of projects including heavy construction, industrial and commercial site development, pipeline and piling installations in Canada.

#### 2. Basis of presentation

These unaudited interim consolidated financial statements (the financial statements ) are prepared in accordance with Canadian generally accepted accounting principles ( GAAP ) for interim financial statements and do not include all of the disclosures normally contained in the Company s annual consolidated financial statements. Since the determination of many assets, liabilities, revenues and expenses is dependent on future events, the preparation of these financial statements requires the use of estimates and assumptions. In the opinion of management, these financial statements have been prepared within reasonable limits of materiality. Except as disclosed in note 3, these financial statements follow the same significant accounting policies as described and used in the most recent annual consolidated financial statements of the Company for the year ended March 31, 2008 and should be read in conjunction with those consolidated financial statements.

These financial statements include the accounts of the Company, its wholly-owned subsidiaries, North American Construction Group Inc. and NACG Finance LLC, the Company s joint venture, Noramac Ventures Inc. and the following 100% owned subsidiaries of NACGI:

North American Caisson Ltd.

North American Construction Ltd.

North American Engineering Ltd.

North American Enterprises Ltd.

North American Industries Inc.

North American Mining Inc.

North American Maintenance Ltd.

North American Pipeline Inc.

North American Road Inc.

North American Services Inc.

North American Site Development Ltd.

North American Site Services Inc.

North American Pile Driving Inc.

#### 3. Recently adopted Canadian accounting pronouncements

#### a) Financial instruments disclosure and presentation

Effective April 1, 2008, the Company prospectively adopted the Canadian Institute of Chartered Accountants ( CICA ) Sections 3862, Financial Instruments Disclosures , which replaces CICA 3861 and provides expanded disclosure requirements that enable users to evaluate the significance of financial instruments on the entity s financial position and its performance and the nature and extent of risks arising from financial instruments to which the entity is exposed during the period and at the balance sheet, and how the entity manages those risks. This standard harmonizes disclosures with International Financial Reporting Standards. The Company has

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#### **Notes to the Interim Consolidated Financial Statements** (Continued)

provided the additional required disclosures in note 10 to its interim consolidated financial statements for the three months ended June 30, 2008.

Effective April 1, 2008, the Company adopted CICA issued Handbook Section 3863, Financial Instruments Presentation . This Section establishes standards for presentation of financial instruments and non-financial derivatives. It deals with the classification of financial instruments, from the perspective of the issuer, between liabilities and equity, the classification of related interest, dividends, gains and losses, and the circumstances in which financial assets and financial liabilities are offset. The adoption of this standard did not have a material impact on the presentation of financial instruments in the Company s financial statements.

#### b) Capital disclosures

Effective April 1, 2008, the Company prospectively adopted CICA Section 1535, Capital Disclosures , which requires disclosure of qualitative and quantitative information that enables users to evaluate the Company s objectives, policies and process for managing capital. The Company has provided the additional required disclosures in note 11 to its interim consolidated financial statements for the three months ended June 30, 2008.

#### c) Inventories

Effective April 1, 2008, the Company retrospectively adopted CICA Section 3031, Inventories without restatement. This standard requires inventories to be measured at the lower of cost and net realizable value and provides guidance on the determination of cost, including the allocation of overheads and other costs to inventories, the requirement for an entity to use a consistent cost formula for inventory of a similar nature and use, and the reversal of previous write-downs to net realizable value when there is subsequent increases in the value of inventories. This new standard also clarifies that spare component parts that do not qualify for recognition as property, plant and equipment should be classified as inventory. Effective April 1, 2008, the Company reversed a tire impairment that was previously recorded at March 31, 2008 in other assets of \$1,383 with a corresponding decrease to opening deficit of \$991 net of future taxes of \$392. The Company then reclassified \$5,086 of tires and spare component parts from other assets to inventory. As at June 30, 2008, inventory is comprised of tires and spare component parts of \$6,790 and job materials of \$110. The Company carries inventory at the lower of weighted average cost and net realizable value. The carrying amount of inventories pledged as security for borrowings under the revolving credit facility is approximately \$6,900 as at June 30, 2008.

#### d) Going concern

Effective April 1, 2008, the Company prospectively adopted CICA Section 1400, General Standards of Financial Statement Presentation . These amendments require management to assess an entity s ability to continue as a going concern. When management is aware of material uncertainties related to events or conditions that may cast doubt on an entity s ability to continue as a going concern, those uncertainties must be disclosed. In assessing the appropriateness of the going concern assumption, the standard requires management to consider all available information about the future, which is at least, but not limited to, twelve months from the balance sheet date. The adoption of this standard did not have a material impact on the presentation and disclosures within the Company s consolidated financial statements.

#### e) Recent Canadian accounting pronouncements not yet adopted

#### i. Goodwill and intangible assets

In February 2008, the CICA issued Handbook Section 3064, (CICA 3064) Goodwill and Intangible Assets. CICA 3064, which replaces Section 3062, Goodwill and Intangible Assets, and Section 3450, Research and Development Costs, establishes standards for the recognition, measurement and disclosure of goodwill and

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#### **Notes to the Interim Consolidated Financial Statements** (Continued)

intangible assets. The provisions relating to the definition and initial recognition of intangible assets, including internally generated intangible assets, are equivalent to the corresponding provisions of International Accounting Standard IAS 38, Intangible Assets. This new standard is effective for the Company s interim and annual consolidated financial statements commencing April 1, 2009. The Company is currently evaluating the impact of this standard.

#### 4. Restatement

In preparing the financial statements for the year ended March 31, 2008, the Company determined that its previously issued interim unaudited consolidated financial statements for the three months ended June 30, 2007 did not properly account for an embedded derivative that is not closely related to the host contract with respect to price escalation features in a supplier maintenance contract. As disclosed in the annual consolidated statements, the Company has restated its original transition adjustment on adoption of CICA Handbook Section 3855, Financial Instruments Recognition and Measurement disclosed in the financial instruments for the three months ended June 30, 2007 and recorded the fair value of \$2,474 related to this embedded derivative on April 1, 2007, with corresponding increase in opening deficit of \$1,769, net of future income taxes of \$705.

The embedded derivative is measured at fair value and included in derivative financial instruments on the consolidated balance sheet with changes in fair value recognized in net income since April 1, 2007 and the comparative figures for the quarter ended June 30, 2007 have been restated to account for this embedded derivative.

The impact of this restatement on the Interim Consolidated Statements of Operations, Comprehensive Income (Loss) and Deficit is as follows:

Three Months Ended June 30, 2007		As Previously Reported		Adjustments		As Restated	
Realized and unrealized loss (gain)	\$	23,949	\$	(2,435)	\$	21,514	
Future income taxes		(3,626)		694		(2,932)	
Net income (loss)		(10,323)		1,741		(8,582)	
Change in accounting policy related to financial instruments	\$	(1,776)	\$	(1,769)	\$	(3,545)	
Deficit, end of period		(67,625)		(28)		(67,653)	
Basic and diluted earnings per share		(0.29)		0.05		(0.24)	

The impact of this restatement on the Interim Consolidated Balance Sheets is as follows:

As at June 30, 2007	Previously eported	Adjus	stments	As	Restated
Derivative financial instruments	\$ 87,763	\$	39	\$	87,802
Future income taxes (long-term asset)	22,990		11		23,001
Deficit	(67,625)		(28)		(67,653)

The impact of this restatement on the Consolidated Statements of Cash Flows is as follows:

Three Months Ended June 30, 2007		As reviously Reported	Adj	ustments	As	Restated
Net income (loss) Unrealized loss on derivative financial instruments Future income taxes	\$	(10,323) 23,281 (3,626)	\$	1,741 (2,435) 694	\$	(8,582) 20,846 (2,932)
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#### **Notes to the Interim Consolidated Financial Statements** (Continued)

## 5. Plant and equipment

	Accumulated					
June 30, 2008	Cost		oreciation	Ι	Net Book Value	
Heavy equipment	\$ 329,739	\$	67,339	\$	262,400	
Major component parts in use	16,204		2,391		13,813	
Other equipment	18,058		6,679		11,379	
Licensed motor vehicles	8,769		5,863		2,906	
Office and computer equipment	9,938		3,876		6,062	
Buildings	20,267		3,852		16,415	
Leasehold improvements	6,342		1,261		5,081	
Assets under capital lease	23,842		10,323		13,519	
	\$ 433,159	\$	101,584	\$	331,575	

March 31, 2008	Cost		umulated reciation	Net Book Value		
Heavy equipment	\$ 281,975	\$	62,539	\$	219,436	
Major component parts in use	12,291		4,797		7,494	
Other equipment	17,086		6,232		10,854	
Licensed motor vehicles	8,981		6,110		2,871	
Office and computer equipment	9,016		3,479		5,537	
Buildings	19,530		3,443		16,087	
Leasehold improvements	6,272		1,107		5,165	
Assets under capital lease	23,271		9,676		13,595	
	\$ 378,422	\$	97,383	\$	281,039	

During the three months ended June 30, 2008, additions of plant and equipment included \$1,164 for capital leases (three months ended June 30, 2007 \$13). Depreciation of equipment under capital leases of \$648 (three months ended June 30, 2007 \$533) is included in depreciation expense.

#### 6. Debt

#### a) Revolving credit facility

On June 7, 2007, the Company modified its amended and restated credit agreement to provide for borrowings of up to \$125.0 million (previously \$55.0 million) under which revolving loans and letters of credit may be issued. Based upon the Company s current credit rating, prime rate revolving loans under the agreement will bear interest at the Canadian prime rate plus 0.25% per annum, Canadian bankers acceptances have stamping fees equal to 1.75% per annum and letters of credit are subject to a fee of 1.25% per annum.

The credit facility is secured by a first priority lien on substantially all the Company s existing and after-acquired property and contains certain restrictive covenants including, but not limited to, incurring additional debt, transferring or selling assets, making investments including acquisitions or to pay dividends or redeem shares of capital stock. The Company is also required to meet certain financial covenants under the new credit agreement.

As of June 30, 2008, the Company had outstanding borrowings of \$nil under the revolving credit facility and had issued \$20.7 million in letters of credit to support bonding requirements and performance guarantees associated

#### **Notes to the Interim Consolidated Financial Statements** (Continued)

with customer contracts and operating leases. The Company s borrowing availability under the facility was \$104.3 million at June 30, 2008.

#### b) Senior notes

	Jur	ne 30, 2008	08 March 31,		
Principal outstanding (\$US)	\$	200,000	\$	200,000	
Unrealized foreign exchange		3,720		5,574	
Unamortized financing costs and premiums, net		(2,861)		(3,059)	
Fair value of embedded prepayment and early redemption options		(5,246)		(4,270)	
	\$	195,613	\$	198,245	

The 83/4% senior notes were issued on November 26, 2003 in the amount of US\$200 million (Canadian \$263 million). These notes mature on December 1, 2011 with interest payable semi-annually on June 1 and December 1 of each year.

The 83/4% senior notes are unsecured senior obligations and rank equally with all other existing and future unsecured senior debt and senior to any subordinated debt that may be issued by the Company or any of its subsidiaries. The notes are effectively subordinated to all secured debt to the extent of the outstanding amount of such debt.

The 83/4% senior notes are redeemable at the option of the Company, in whole or in part, at any time on or after: December 1, 2007 at 104.4% of the principal amount; December 1, 2008 at 102.2% of the principal amount; December 1, 2009 at 100.00% of the principal amount; plus, in each case, interest accrued to the redemption date.

If a change of control occurs, the Company will be required to offer to purchase all or a portion of each holder s 83/4% senior notes, at a purchase price in cash equal to 101.0% of the principal amount of the notes offered for repurchase plus accrued interest to the date of purchase.

As at June 30, 2008, the Company s effective weighted average interest rate on its 83/4% senior notes, including the effect of financing costs and premiums, net, was approximately 9.42%.

#### 7. Asset retirement obligation

During the three months ended June 30, 2008, the Company recorded an asset retirement obligation related to the future retirement of a facility on leased land. Accretion expense associated with this obligation is included in Equipment Costs in the Interim Consolidated Statements of Operations, Comprehensive Income (Loss) and Retained Earnings (Deficit).

At June 30, 2008, estimated undiscounted cash flows required to settle the obligation were \$1,454. The credit adjusted risk-free rate assumed in measuring the asset retirement obligation was 8.75%. The Company expects to settle this

#### **Notes to the Interim Consolidated Financial Statements** (Continued)

#### 8. Shares

#### a) Common shares

Authorized:

Unlimited number of common voting shares

Unlimited number of common non-voting shares

Issued:

	Number of Shares	Amount
Common voting shares		
Outstanding at March 31, 2008	35,929,476	\$ 298,436
Issued on exercise of options	107,000	677
Transferred from contributed surplus on exercise of options		758
Outstanding at June 30, 2008	36,036,476	\$ 299,871
b) Contributed surplus		
Balance, March 31, 2008		\$ 4,215
Stock-based compensation (note 14)		254
Deferred performance share unit plan (note 14)		113
Transferred to common shares on exercise of options		(758)
Balance, June 30, 2008		\$ 3,824

# c) Net income (loss) per share

	ree Months 2008	June 30, 2007 estated)
Basic net income (loss) per share		
Net income (loss) available to common shareholders	\$ 19,096	\$ (8,582)

Weighted average number of common shares	35,968,046	35,671,220	
Basic net income (loss) per share	\$ 0.53	\$	(0.24)
Diluted net income (loss) per share Net income (loss) available to common shareholders	\$ 19,096	\$	(8,582)
Weighted average number of common shares	35,968,046		35,671,220
Dilutive effect of: Stock options	1,011,713		
Weighted average number of diluted common shares	36,979,759		35,671,220
Diluted net income (loss) per share	\$ 0.52	\$	(0.24)

For the three months ended June 30, 2007 the effect of outstanding stock options on loss per share was anti-dilutive. As such, the effect of outstanding stock options used to calculate the diluted net loss per share has not been disclosed.

#### Notes to the Interim Consolidated Financial Statements (Continued)

#### 9. Interest expense

		Three Months Ended June 30,		
	2008	2007		
Interest on senior notes	\$ 5,83	\$ 5,834		
Amortization of bond issue costs and premiums	17	74 397		
Interest on capital lease obligations	28	32 181		
Interest on long-term debt	6,29	90 6,412		
Amortization of deferred financing costs		71		
Other interest	15	59 326		
	\$ 6,44	\$ 6,809		

#### 10. Financial instruments and risk management

#### a) Fair value and classification of financial instruments

Based on the measurement categories set out in CICA Handbook Section 3855, Financial Instruments Recognition and Measurement, the Company s financial instruments are classified as follows:

Cash and cash equivalents are classified as financial assets held for trading and are recorded at fair value, with realized and unrealized gains and losses reported in net income;

Accounts receivable and unbilled revenue are classified as loans and receivables and are initially recorded at fair value and subsequent to initial recognition are accounted for at amortized cost using the effective interest method;

The Company has classified amounts due under its revolving credit facility, accounts payable, accrued liabilities, and senior notes as other financial liabilities. Other financial liabilities are accounted for on initial recognition at fair value and subsequent to initial recognition at amortized cost using the effective interest method with gains and losses reported in net income in the period that the liability is derecognized; and

Derivative financial instruments, including non-financial derivatives, are classified as held-for-trading and are measured at fair value with realized and unrealized gains and losses on derivatives recognized in the Consolidated Statement of Operations, Comprehensive Income (Loss) and Deficit, unless exempted from derivative treatment as a normal purchase or sale.

In determining the fair value of financial instruments, the Company uses a variety of methods and assumptions that are based on market conditions and risks existing on each reporting date. Counterparty confirmations and standard

market conventions and techniques, such as discounted cash flow analysis and option pricing models, are used to determine the fair value of the Company s financial instruments, including derivatives. All methods of fair value measurement result in a general approximation of value and such value may never actually be realized.

The fair values of the Company s accounts receivable, unbilled revenue, accounts payable and accrued liabilities approximate their carrying amounts due to the relatively short periods to maturity for the instruments.

The fair values of amounts due under the revolving credit facility and capital leases are based on management estimates which are determined by discounting cash flows required under the instruments at the interest rate currently estimated to be available for loans with similar terms. Based on these estimates, the fair value of amounts due under the revolving credit facility and capital leases as at June 30, 2008 and March 31, 2008 are not significantly different than their carrying values.

#### **Notes to the Interim Consolidated Financial Statements** (Continued)

The fair values of the Company s cross-currency and interest rate swap agreements are based on values quoted by the counterparties to the agreements. The fair values of the Company s embedded derivatives are based on appropriate price modeling commonly used by market participants to estimate fair value. Such modeling includes option pricing models and discounted cash flow analysis, using observable market based inputs to estimate fair value. Fair value determined using valuation models requires the use of assumptions concerning the amount and timing of future cash flows. Fair value amounts reflect management s best estimates using external readily observable market data such as future prices, interest rate yield curves, foreign exchange rates and discount rates for time value. It is possible that the assumption used in establishing fair value amounts will differ from future outcomes and the impact of such variations could be material.

	June 30	, 2008	March 31, 2008	
Asset (Liability)	Carrying Amount	Fair Value	Carrying Amount	Fair Value
Senior notes(i)	(195,613)	(205,757)	(198,245)	(209,178)

<sup>(</sup>i) The fair value of the US \$ denominated 83/4% senior notes is based upon their period end closing market price as at June 30, 2008 and March 31, 2008.

Derivative financial instruments that are used for risk management purposes, as described in Note 10(b) under Risk Management consist of the following:

June 30, 2008	Derivative Financial Instruments	Senior Notes
Cross-currency and interest rate swaps	\$ 80,526	
Embedded price escalation features in a long-term revenue construction contract	14,187	
Embedded price escalation features in a long-term supplier contract Embedded prepayment and early redemption options on senior notes	1,068	(5,246)
Total fair value of derivative financial instruments	95,781	(5,246)
Less: current portion	4,803	
	90,978	(5,246)
March 31, 2008	Derivative Financial Instruments	Senior Notes

81,649 14,821 1,269	(4,270)
97,739 4,720	(4,270)
93,019	(4,270)
	14,821 1,269 97,739 4,720

#### Notes to the Interim Consolidated Financial Statements (Continued)

The realized and unrealized gain/loss on derivative financial instruments is as follows:

		Three Months Ended
	Three Months Ended June 30, 2008	June 30, 2007 (Restated - Note 4)
Realized and unrealized (gain) loss on cross-currency and		
interest rate swaps	(454)	14,321
Unrealized (gain) loss on embedded price escalation features in a		
long-term revenue construction contract	(634)	6,001
Unrealized gain on embedded price escalation features in a		
long-term supplier contract	(201)	(2,435)
Unrealized (gain) loss on embedded prepayment and early		
redemption options on senior notes	(976)	3,627
	(2,265)	21,514

#### b) Risk Management

The Company is exposed to market, credit and liquidity risks associated with its financial instruments. The Company will from time to time use various financial instruments to reduce market risk exposures from changes in foreign currency exchange rates and interest rates. The Company does not hold or use any derivatives instruments for trading or speculative purposes.

Overall, the Company s Board of Directors has responsibility for the establishment and approval of the Company s risk management policies. Management performs a risk assessment on a continual basis to ensure that all significant risks related to the Company and its operations have been reviewed and assessed to reflect changes in market conditions and the Company s operating activities.

#### **Market Risk**

Market risk is the risk of loss that results from changes in market factors such as foreign currency exchange rates and interest rates. The level of market risk to which the Company is exposed at any point in time varies depending on market conditions, expectations of future price or market rate movements and composition of the Company s financial assets and liabilities held, non-trading physical assets and contract portfolios.

To manage the exposure related to changes in market risk, the Company uses various risk management techniques including the use of derivative instruments. Such instruments may be used to establish a fixed price for a commodity, an interest-bearing obligation or a cash flow dominated in a foreign currency. Market risk exposures are monitored regularly and tolerances and control processes are in place to monitor that only authorized activities are undertaken.

The sensitivities provided below are hypothetical and should not be considered to be predictive of future performance or indicative of earnings on these contracts.

#### i. Foreign exchange risk

The Company has 83/4% senior notes denominated in U.S. dollars in the amount of US\$200 million. In order to reduce its exposure to changes in the U.S. to Canadian dollar exchange rate, the Company entered into a cross-currency swap agreement to manage this foreign currency exposure for both the principal balance due on December 1, 2011 as well as the semi-annual interest payments from the issue date to the maturity date. In conjunction with the cross-currency swap agreement, the Company also entered into a U.S. dollar interest rate swap and a Canadian dollar interest rate swap as discussed in note 10(b)(ii) below. These derivative financial instruments

#### Notes to the Interim Consolidated Financial Statements (Continued)

were not designated as hedges for accounting purposes. At June 30, 2008 and March 31, 2008, the notional principal amount of the cross-currency swaps was US\$200 million.

The Company also regularly transacts in foreign currencies when purchasing equipment, spare parts as well as certain general and administrative goods and services. These exposures are generally of a short-term nature and the impact of changes in exchange rates has not been significant in the past. The Company attempts to fix its exposure in either the Canadian dollar or the U.S. dollar for these short-term transactions, if material.

With other variables unchanged, a 100 basis point increase (decrease) of the Canadian dollar to the U.S. dollar related to the U.S. dollar denominated senior notes would decrease (increase) net income by approximately \$1.7 million. With other variables unchanged, a 100 basis point increase (decrease) in the Canadian to the U.S. dollar related to the cross-currency swap would increase (decrease) net income by approximately \$1.9 million. The impact on short-term exposures would be insignificant. There would be no impact to other comprehensive income.

#### ii. Interest rate risk

The Company is exposed to interest rate risk from the possibility that changes in the interest rates will affect future cash flows or the fair values of its financial instruments. Amounts outstanding under the Company s revolving credit facility are subject to a floating rate. The Company s senior notes are subject to a fixed rate.

In some circumstances, floating rate funding may be used for short-term borrowings and other liquidity requirements. The Company may use derivative instruments to manage interest rate risk.

In conjunction with the cross-currency swap agreement discussed in note 10(b)(i) above, the Company also entered into a U.S. dollar interest rate swap and a Canadian dollar interest rate swap with the net effect of economically converting the 8.75% rate payable on the 83/4% senior notes into a fixed rate of 9.765% for the duration that the 83/4% senior notes are outstanding. On May 19, 2005 in connection with the Company s new revolving credit facility at that time, this fixed rate was increased to 9.889%. These derivative financial instruments were not designated as a hedge for accounting purposes.

At June 30, 2008 and March 31, 2008, the notional principal amounts of the interest rate swaps were US\$200 million and Canadian \$263 million.

As at June 30, 2008, holding all other variables constant, a 1% increase (decrease) to Canadian interest rates would impact the fair value of the interest rate swaps by \$7,038 with this change in fair value being recorded in net income. As at June 30, 2008, holding all other variables constant, a 1% increase (decrease) to US interest rates would impact the fair value of the interest rate swaps by \$3,292 with this change in fair value being recorded in net income. As at June 30, 2008, holding all other variables constant, a 1% increase (decrease) of Canadian to US interest rate volatility would impact the fair value of the interest rate swaps by \$2,105 with this change in fair value being recorded in net income.

At June 30, 2008 the Company did not hold any floating rate debt. As at June 30, 2008, holding all other variables constant, a 1% increase (decrease) to interest rates would not have an impact on net income or other comprehensive income. This assumes that the amount and mix of fixed and floating rate debt remains unchanged from that which was

held at June 30, 2008.

As at June 30, 2008 the Company is party to an interim financing agreement related to the manufacture of a piece of heavy equipment. While the equipment is under construction, the progress payments made to the manufacturer by the third party finance company are subject to a floating interest rate. This borrowing cost will be capitalized by the third party finance company until the equipment is commissioned, which is expected to be November 1, 2008. This borrowing cost will be factored into the Company s future operating lease payments. A 1% increase (decrease) in interest rates would result in an insignificant increase (decrease) to the borrowing cost which

#### Notes to the Interim Consolidated Financial Statements (Continued)

will be capitalized by the third party finance company. This additional (reduced) cost will impact the Company s net income through the increased (reduced) operating lease payments in future periods.

#### iii. Credit Risk

Credit risk is the financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations. The Company manages the credit risk associated with its cash by holding its funds with reputable financial institutions. The Company is exposed to credit risk through its accounts receivable and unbilled revenue. Credit risk for trade and other accounts receivables, and unbilled revenue are managed through established credit monitoring activities.

The Company has a concentration of customers in the oil and gas sector. The concentration risk is mitigated by the customers being large investment grade organizations. The credit worthiness of new customers is subject to review by management by considering such items as the type of customer and the size of the contract.

At June 30, 2008 and March 31, 2008, the following customers represented 10% or more of accounts receivable and unbilled revenue:

	June 30, 2008	March 31, 2008
Customer A	24%	19%
Customer B	12%	9%
Customer C	8%	17%
Customer D	8%	11%
Customer E	5%	11%

The Company reviews its accounts receivable accounts regularly and amounts are written down to their expected realizable value when outstanding amounts are determined not to be fully collectible. This generally occurs when the customer has indicated an inability to pay, the Company is unable to communicate with the customer over an extended period of time, and other methods to obtain payment have been considered and have not been successful. Bad debt expense is charged to net income in the period that the account is determined to be doubtful. Estimates of the allowance for doubtful accounts are determined on a customer-by-customer evaluation of collectability at each reporting date taking into consideration the following factors: the length of time the receivable has been outstanding, specific knowledge of each customer—s financial condition and historical experience.

The Company s maximum exposure to credit risk for trade accounts receivable is the carrying value of \$121,448 as at June 30, 2008 (March 31, 2008 \$157,237), other receivables is the carrying value of \$6,106 (March 31, 2008 \$8,765) and unbilled revenue is the carrying value of \$89,533 as at June 30, 2008 (March 31, 2008 \$70,883). On a geographic basis as at June 30, 2008, approximately 95% (March 31, 2008 89%) of the balance of trade accounts receivable (before considering the allowance for doubtful accounts) was due from customers based in Western Canada.

#### Notes to the Interim Consolidated Financial Statements (Continued)

Payment terms are generally net 30 days. As at June 30, 2008 and March 31, 2008 trade receivables are aged as follows:

	June 30, 2008	March 31, 2008
Not past due	\$ 75,986	\$ 124,211
Past due 1-30 days	19,362	19,790
Past due 31-60 days	18,610	1,896
More than 61 days	7,490	11,340
Total	121,448	157,237

As at June 30, 2008, the Company has recorded an allowance for doubtful accounts of \$751 (March 31, 2008 \$742) of which 100% relates to amounts that are more than 61 days past due.

The allowance is an estimate of the June 30, 2008 trade receivable balances that are considered uncollectible. Changes to the allowance during the three months ended June 30, 2008 consisted of payments received on outstanding balances of \$68 (three months ended June 30, 2007 \$nil), write off of trade accounts receivable balances not collected of \$nil (three months ended June 30, 2007 - \$nil), and bad debt expense of \$77 (three months ended June 30, 2007 \$nil).

Credit risk on cross-currency and interest rate swap agreements arises from the possibility that the counterparties to the agreements may default on their respective obligations under the agreements. This credit risk only arises in instances where these agreements have positive fair value for the Company.

#### iv. Liquidity Risks

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they become due. The Company manages liquidity risk through management of its capital structure and financial leverage, as outlined in note 11 to the unaudited interim consolidated financial statements. It also manages liquidity risk by continuously monitoring actual and projected cash flows to ensure that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company s reputation. The Company believes that forecasted cash flows from operating activities, along with the available lines of credit, will provide sufficient cash requirements to cover the Company s forecasted normal operating and budgeted capital expenditures.

The Company s principal sources of cash are funds from operations and borrowings under our revolving credit facility.

Our revolving credit facility contains covenants that restrict our activities, including, but not limited to, incurring additional debt, transferring or selling assets and, making investments including acquisitions. Under the revolving credit agreement Consolidated Capital Expenditures during any applicable period cannot exceed 120% of the amount in the capital expenditure plan. In addition, we are required to satisfy certain financial covenants, including a minimum interest coverage ratio and a maximum senior leverage ratio, both of which are calculated using

Consolidated EBITDA as defined in the revolving credit agreement, as well as a minimum current ratio.

At June 30, 2008 the Company was in compliance with its senior leverage, its interest coverage, and working capital covenants.

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#### Notes to the Interim Consolidated Financial Statements (Continued)

The following are the undiscounted contractual maturities of financial liabilities and other contractual commitments measured at period end exchange rates:

	Carrying  Amount	Contractual Cash Flows	Less Than 1 Year	1 - 3 Years	3 - 5 Years	After 5 Years
Accounts payable and accrued						
liabilities	178,603	178,603	178,603			
Capital lease obligations						
(including interest)	14,715	16,509	5,606	7,977	2,926	
Senior notes	195,612	203,720			203,720	
Interest on senior notes		80,543	11,506	46,025	23,012	
Cross-currency and interest rate						
swaps	80,527	73,485	1,498	5,991	65,996	
_						
Total	469,457	552,860	197,213	59,993	295,654	

#### 11. Capital disclosures

The Company s objectives in managing capital are to ensure sufficient liquidity to pursue its strategy of organic growth combined with strategic acquisitions and to provide returns to its shareholders. The Company defines capital that it manages as the aggregate of its debt and shareholders—equity, which is comprised of issued capital, contributed surplus, accumulated other comprehensive income (loss) and retained earnings (deficit). The Company manages its capital structure and makes adjustments to it in light of general economic conditions, the risk characteristics of the underlying assets and the Company—s working capital requirements. In order to maintain or adjust its capital structure, the Company, upon approval from its Board of Directors, may issue or repay long-term debt, issue shares, repurchase shares through a normal course issuer bid, pay dividends or undertake other activities as deemed appropriate under the specific circumstances. The Board of Directors reviews and approves any material transactions out of the ordinary course of business, including proposals on acquisitions or other major investments or divestitures, as well as capital and operating budgets.

The Company monitors debt leverage ratios as part of the management of liquidity and shareholders—return and to sustain future development of the business. The Company is also subject to externally imposed capital requirements under its revolving credit facility and indenture agreement governing the U.S. dollar denominated 83/4% senior notes, which contains certain restrictive covenants including, but not limited to, incurring additional debt, transferring or selling assets, making investments including acquisitions or to pay dividends or redeem shares of capital stock. The Company—s overall strategy with respect to capital risk management remains unchanged from the year ended March 31, 2008.

The Company is subject to restrictive covenants under its banking agreements with its principal lenders related to its revolving credit facility (note 6(a)), its capital lease obligations and senior notes (note 6(b)) that are measured on a

quarterly basis. These covenants include, but are not limited to a working capital ratio, senior leverage ratio, and interest coverage ratio.

## **Notes to the Interim Consolidated Financial Statements** (Continued)

## 12. Other information

## a) Supplemental cash flow information

	Three Months Ended June 30,		
	2008	2007	
Cash paid during the period for:			
Interest	\$ 13,468	\$ 13,397	
Income taxes		22	
Cash received during the period for:			
Interest	7	106	
Income taxes			
Non-cash transactions:			
Acquisition of plant and equipment by means of capital leases	1,164	13	
Lease inducements		1,500	

## b) Net change in non-cash working capital

	Three Months Ended June 30,			
		2008		2007
Operating activities:				
Accounts receivable	\$	38,439	\$	(17,342)
Allowance for doubtful accounts		9		, , ,
Unbilled revenue		(18,650)		25,804
Inventory		(5,407)		
Prepaid expenses and deposits		706		3,684
Other assets		3,703		3,834
Accounts payable		(8,038)		(8,870)
Accrued liabilities		(15,053)		(4,806)
Billings in excess of costs incurred and estimated earnings on uncompleted contracts		7,556		2,460
	\$	3,265	\$	4,764
Investing activities:				
Accounts payable	\$	43,473	\$	(4,358)

### c) Income taxes

Income tax expense as a percentage of income before income taxes for the three months ended June 30, 2008 differs from the statutory rate of 29.38% primarily due to the benefit from changes in the timing of the reversal of temporary differences. Income tax as a percentage of income before income taxes for the three months ended June 30, 2007 differed from the statutory rate of 31.72% primarily due to the impact of the enacted rate changes during the period and the impact of new accounting standards for the recognition and measurement of financial instruments as certain embedded derivatives are considered capital in nature for income tax purposes.

**Notes to the Interim Consolidated Financial Statements** (Continued)

### 13. Segmented information

### a) General overview

The Company operates in the following reportable business segments, which follow the organization, management and reporting structure within the Company.

Heavy Construction and Mining:

The Heavy Construction and Mining segment provides mining and site preparation services, including overburden removal and reclamation services, project management and underground utility construction, to a variety of customers throughout Canada.

Piling:

The Piling segment provides deep foundation construction and design build services to a variety of industrial and commercial customers throughout Western Canada.

### Pipeline:

The Pipeline segment provides both small and large diameter pipeline construction and installation services to energy and industrial clients throughout Western Canada.

Certain business units of the Company have been aggregated into the Heavy Construction and Mining segment as they have similar economic characteristics. These business units are considered to have similar economic characteristics based on similarities in the nature of the services provided, the customer base and the similarities in the production process and the resources used to provide these services.

### b) Results by business segment

Three Months Ended June 30, 2008	Cor	Heavy nstruction d Mining	Piling	Pipeline	Total
Revenues from external customers	\$	189,405	\$ 42,503	\$ 27,079	\$ 258,987
Depreciation of plant and equipment		5,223	820	227	6,270
Segment profits		21,402	8,661	8,925	38,988
Segment assets		529,431	123,108	74,975	727,514
Expenditures for segment plant and equipment		48,842	5,830	4,649	59,321

Heavy Construction

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Three Months Ended June 30, 2007	and Mining		Piling Pipeline		Total		
Revenues from external customers	\$	126,914	\$	35,522	\$ 5,191	\$	167,627
Depreciation of plant and equipment		4,320		846	109		5,275
Segment profits		19,489		9,247	(1,189)		27,547
Segment assets		438,030		104,981	51,683		594,694
Expenditures for segment plant and equipment		7,677		364	358		8,399
	19						

## **Notes to the Interim Consolidated Financial Statements** (Continued)

## c) Reconciliations

## i. Income (loss) before income taxes

	Three Months Ended June 30,			Ended
		2008	(R	2007 Restated note 4)
Total profit for reportable segments	\$	38,988	\$	27,547
Unallocated corporate expenses:				
General and administrative expense		(19,215)		(14,627)
Loss on disposal of plant and equipment		(1,144)		(269)
Loss on disposal of assets held for sale		(22)		(316)
Amortization of intangibles		(278)		(70)
Interest expense		(6,449)		(6,809)
Foreign exchange gain		1,641		17,100
Realized and unrealized loss (gain) on derivative financial instruments		2,265		(21,514)
Other income		18		108
Unallocated equipment recovery & (costs)(1)		8,601		(12,643)
Income (loss) before income taxes	\$	24,405	\$	(11,493)

<sup>(1)</sup> Unallocated equipment costs represent actual equipment costs, including non-cash items such as depreciation, which have not been allocated to reportable segments.

### ii. Total assets

	June 30, 2008	March 31, 2008
Total assets for reportable segments Corporate assets:	\$ 727,514	\$ 698,966
Cash	51,332	32,871
Plant & equipment	28,828	26,785
Future income taxes	19,452	26,416
Other	10,596	8,560
Total corporate assets	110,208	94,632

Total assets \$ 837,722 \$ 793,598

The Company s goodwill was assigned to the Heavy Construction and Mining, Piling and Pipeline segments in the amounts of \$125,447, \$41,872, and \$32,753, respectively.

All of the Company s assets are located in Canada and the activities are carried out throughout the year.

## iii. Depreciation of plant and equipment

	June 30, 2008	June 30, 2007
Total depreciation for reportable segments Depreciation for corporate assets	\$ 6,270 1,888	\$ 5,275 3,701
Total depreciation	8,158	8,976
20		

### **Notes to the Interim Consolidated Financial Statements** (Continued)

### d) Customers

The following customers accounted for 10% or more of total revenues:

		Three Months Ended June 30,		
	2008	2007		
Customer A	24%	28%		
Customer B	22%	13%		
Customer C	15%	16%		
Customer D	15%	15%		

The revenue by major customer was earned in the Heavy Construction and Mining, Piling and Pipeline segments.

### 14. Stock-based compensation

### Share option plan

Under the 2004 Amended and Restated Share Option Plan, directors, officers, employees and certain service providers to the Company are eligible to receive stock options to acquire voting common shares in the Company. Each stock option provides the right to acquire one common share in the Company and expires ten years from the grant date or on termination of employment. Options may be exercised at a price determined at the time the option is awarded, and vest as follows: no options vest on the award date and twenty percent vest on each subsequent anniversary date.

	Three Months Ended June 30,					
		2008			2007	
	Weighted Average Number of Exercise Price		Number of	$\mathbf{A}$	eighted verage cise Price	
	Options		er Share)	Options		er Share)
Outstanding, beginning of period Granted	2,036,364	\$	7.54	2,146,840	\$	6.03
Exercised	(107,000)		(6.32)	(147,400)		(5.00)
Forfeited	(101,000)		(10.58)			
Outstanding, end of period	1,828,364	\$	7.44	1,999,440	\$	6.10

At June 30, 2008, the weighted average remaining contractual life of outstanding options is 7.6 years (March 31, 2008 7.6 years). The Company recorded \$254 of compensation expense related to the stock options in the three

months ended June 30, 2008 (2007 \$359) with such amount being credited to contributed surplus.

### Deferred performance share unit plan

On March 19, 2008, the Company approved a Deferred Performance Share Unit ( DPSU ) Plan which became effective April 1, 2008.

DPSUs will be granted effective April 1 of each fiscal year in respect of services to be provided in that fiscal year and the following two fiscal years. The DPSUs vest at the end of a three-year term and are subject to the performance criteria approved by the Compensation Committee of the Board of Directors at the date of grant. Such performance criterion includes the passage of time and is based upon return on invested capital calculated on operating income and average operating assets. The date of the third fiscal year-end following the date of the grant of DPSUs shall be the Maturity Date for such DPSUs. At the maturity date the Compensation Committee shall

### **Notes to the Interim Consolidated Financial Statements** (Continued)

assess the participant against the performance criteria and determine the number of DPSUs that have been earned (earned DPSUs).

The settlement of the participant s entitlement shall be made in either cash at the value of the earned DPSUs equivalent to the number of earned DPSUs at the value of the Company s voting shares at the date of maturity or in a number of common shares equal to the number of earned DPSUs. If settled in common shares, the common shares shall be purchased on the open market or through the issuance of shares from treasury, subject to shareholder approval.

The fair value of each unit under the DPSU Plan was estimated on the date of the grant using Black-Scholes option pricing model. The weighted average assumptions used in estimating the fair value of the share options issued under the DPSU Plan at April 1, 2008 are as follows:

Number of options granted	111,020
Weighted average fair value per option granted (\$)	12.34
Weighted average assumptions:	
Dividend yield	nil%
Expected volatility	56.25%
Risk-free interest rate	2.83%
Expected life (years)	3.00

At June 30, 2008, the weighted average remaining contractual life of outstanding DPSUs is 2.75 years. For the three months ended June 30, 2008, the Company granted 111,020 under the Plan and recorded compensation expense of \$113 included in general and administrative costs. As at June 30, 2008, there was approximately \$1,256 of total unrecognized compensation cost related to nonvested share-based payment arrangements under the DPSU Plan, which is expected to be recognized over a weighted average period of 2.75 years.

## Directors deferred stock unit plan

On November 27, 2007, the Company approved a Directors Deferred Stock Unit (DDSU) Plan, which became effective January 1, 2008. Under the DDSU Plan, non-employee or officer directors of the Company shall receive 50% of their annual fixed remuneration (which is included in general and administrative expenses in the consolidated statement of operations) in the form of DDSUs and may elect to receive all or a part of their annual fixed remuneration in excess of 50% in the form of DDSUs. The DDSUs vest immediately upon grant and are redeemable, in cash, equal to the difference between the market value of the Company s common stock at maturity and the market value of the Company s common stock on the grant date (maturity occurs when the director resigns or retires). DDSUs must be redeemed within 60 days following maturity. Directors, who are not US taxpayers, may elect to defer the maturity date until a date no later than December 1st of the calendar year following the year in which the actual maturity date occurred. As at June 30, 2008, an expense of \$269 (June 30, 2007 \$nil) was recorded relating to 20,774 (March 31, 2008 11,882) outstanding units that were granted during the year.

### 15. Seasonality

The Company generally experiences a decline in revenues during the first quarter of each fiscal year due to seasonality, as weather conditions make operations in the Company s operating regions difficult during this period. The level of activity in the Heavy Construction and Mining and Pipeline segments declines when frost leaves the ground and many secondary roads are temporarily rendered incapable of supporting the weight of heavy equipment. The duration of this period is referred to as spring breakup and has a direct impact on the Company s activity levels. Revenues during the fourth quarter of each fiscal year are typically highest as ground conditions are most

### **Notes to the Interim Consolidated Financial Statements** (Continued)

favorable in the Company s operating regions. As a result, full-year results are not likely to be a direct multiple of any particular quarter or combination of quarters.

### 16. Guarantee

At June 30, 2008, in connection with a heavy equipment financing agreement, the Company has guaranteed \$4.5 million of debt owed to the equipment manufacturer by a third party finance company. The Company s guarantee of this indebtedness will expire when the equipment is commissioned, which is expected to be November 1, 2008. The Company has determined that the fair value of this financial instrument at inception and June 30, 2008 was not significant.

### 17. Claims revenue

On June 25, 2008, the Company reached an agreement with a customer to settle all outstanding claims arising from a pipeline project completed in fiscal 2008 for \$8,000. The Company had previously recognized claims revenue of \$2,744 related to such outstanding claims as at March 31, 2008 and it has recognized the excess of the settlement over previously recognized claims revenue of \$5,256 as revenue in the quarter ended June 30, 2008.

### 18. Comparative figures

The comparative consolidated financial statements have been reclassified from statements previously presented to conform to the presentation of the current year consolidated financial statements.

# Revised Management s Discussion and Analysis For the three months ended June 30, 2008

The following discussion and analysis is as of August 13, 2008 and should be read in conjunction with the unaudited interim consolidated financial statements for the three months ended June 30, 2008 and the audited consolidated financial statements for the fiscal year ended March 31, 2008. These statements have been prepared in accordance with Canadian generally accepted accounting principles (GAAP) and, except where otherwise specifically indicated, all dollar amounts are expressed in Canadian dollars. The consolidated financial statements and additional information relating to our business are available on SEDAR at www.sedar.com and EDGAR at www.sec.gov.

The first quarter fiscal 2009 Management s Discussion and Analysis has been refiled to reflect a correction of the backlog figures on pages 13 and 14.

August 13, 2008

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### **Management s Discussion and Analysis (Continued)**

## **Prior Year Comparisons**

In preparing the financial statements for the year ended March 31, 2008, we determined that the previously issued interim unaudited consolidated financial statements for the three months ended June 30, 2007 did not properly account for an embedded derivative with respect to price escalation features in a supplier maintenance contract.

The embedded derivative has been measured at fair value and included in derivative financial instruments on the consolidated balance sheet with changes in fair value recognized in net income. The impact of this restatement on the Interim Consolidated Balance Sheet for the three months ended June 30, 2007 is an immaterial change to future income taxes (long-term assets), derivative financial instruments and retained earnings (all adjustments less than \$0.1 million). The impact on the interim consolidated financial statements for the three months ended June 30, 2007 is an adjustment to unrealized loss on derivative financial instruments and income tax expense. This resulted in an improvement to net income of \$1.7 million (restated as a loss of \$8.6 million)

## A. Business Overview and Strategy

#### **Business Overview**

We are a leading resource services provider to major oil, natural gas and other natural resource companies, with a primary focus on the Alberta oil sands. We provide a wide range of heavy construction and mining, piling and pipeline installation services to our customers across the entire lifecycle of their projects. We are the largest provider of contract mining services in the oil sands area and we believe we are one of the largest piling foundations installer in Western Canada. In addition, we believe that we operate the largest fleet of equipment of any contract resource services provider in the oil sands. Our total fleet includes over 845 pieces of diversified heavy construction equipment supported by over 925 ancillary vehicles. While our expertise covers heavy earth moving, site preparation, underground industrial piping, piling and pipeline installation in any location, we have a specific capability operating in the harsh climate and difficult terrain of the oil sands and northern Canada.

We believe that our significant knowledge, experience, equipment capacity and scale of operations in the oil sands differentiate us from our competition. We provide services to every company in the Alberta oil sands that uses surface mining techniques in their production. These surface mining techniques account for over 65% of total oil sands production. We also provide site construction services for in-situ producers, which use horizontally drilled wells to inject steam into deposits and pump bitumen to the surface.

Our principal oil sands customers include all three of the producers that are currently mining bitumen in Alberta: Syncrude Canada Ltd. (Syncrude), Suncor Energy Inc. (Suncor) and Albian Sands Energy Inc. (Albian), a joint venture amongst Shell Canada Limited, Chevron Canada Limited and Marathon Oil Canada Corporation. We are also working with customers that are in the process of developing bitumen-mining projects, including Canadian Natural Resources Limited (Canadian Natural) and Fort Hills (a joint venture between UTS Energy, Teck Cominco and Petro-Canada).

We have long-term relationships with most of our customers. For example, we have been providing services to Syncrude and Suncor since they pioneered oil sands development over 30 years ago. Approximately 39% of our revenues in fiscal 2008 were derived from recurring work and long-term contracts, which assist in providing stability

in our operations.

We believe that we have demonstrated our ability to successfully export knowledge and technology gained in the oil sands and put it to work in other resource development projects across Canada. As an example, our Heavy Construction and Mining division successfully completed the development of a diamond mine site in 2008. This three-year project required us to operate effectively in a remote location under difficult weather conditions. As a

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### **Management s Discussion and Analysis (Continued)**

result of our successful work on this project, we believe we have attracted the attention of resource developers and we are currently looking at other potential projects, including those in the high arctic regions.

Our piling division installs all types of driven, drilled and screw piles, caissons, earth retention and stabilization systems. Operating throughout Western Canada, this division has a solid record of performance on both small and large- scale projects. Our piling division also has experience with industrial projects in the oil sands and related petrochemical and refinery complexes and has been involved in the development of commercial and infrastructure projects.

Our Pipeline division installs penstocks as well as steel, fiberglass, and plastic pipe in sizes up to 52 in diameter. This division is experienced with jobs of varying magnitude for some of Canada's largest energy companies. Our experience includes the recent construction of a new pipeline that goes through the Rocky Mountains, from Alberta to British Columbia. Undertaken as part of Kinder Morgan's Trans Mountain Expansion (TMX), this project involves the construction of a 160 kilometer pipeline through ecologically sensitive environments, including Jasper National Park, with minimal impact to the environment.

### Canadian Oil Sands

Oil sands are grains of sand covered by a thin layer of water and coated by heavy oil, or bitumen. Bitumen, because of its structure, does not flow, and therefore requires non-conventional extraction techniques to separate it from the sand and other foreign matter. There are currently two main methods of extraction: open pit mining, where bitumen deposits are sufficiently close to the surface to make it economically viable to recover the bitumen by treating mined sand in a surface plant; and in-situ, where bitumen deposits are buried too deep for open pit mining to be cost effective, and operators instead inject steam into the deposit so that the bitumen can be separated from the sand and pumped to the surface. We currently provide most of our services to companies operating open pit mines to recover bitumen reserves. These customers utilize our services for surface mining, site preparation, overburden removal, piling, pipe installation, site maintenance, equipment and labor supply and land reclamation.

### Oil Sands Outlook

Demand for our services is primarily driven by the development, expansion and operation of oils sands projects. The oils sands operators—capital investment decisions are driven by a number of factors, with what we believe is one of the most important being the expected long-term price of oil. The development, expansion and operation of oils sands projects and related public infrastructure spending play a key role in influencing our business activities.

On October 25, 2007, the Alberta government announced increases to the Alberta royalty rates affecting natural gas, conventional oil and oil sands producers. The announced increases were significant but lower than increases recommended to the government by the Royalty Review Panel. While some of our customers have announced their intentions to reduce oil and gas investment in Alberta as a result of the increased royalties, to date, the areas affected by these investment reductions do not include oil sands mining projects. Given the long-term nature and capital investment requirement to develop an oil sands mining operation, we anticipate that there is limited risk that the royalty changes will cause our customers to cancel, delay or reduce the scope of any significant mining developments currently underway.\*

We are continuing to experience increasing requests for services under existing contracts with our major oil sands customers in spite of the recent royalty changes. Our recent acquisitions of new equipment ideally suited to heavy earth moving in the oil sands area, together with the addition of a significant number of new employees, has

\* This paragraph contains forward-looking statements. Please refer to Forward-Looking Information and Risk Factors for a discussion on the risks and uncertainties related to such information.

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### Management s Discussion and Analysis (Continued)

strengthened our ability to bid competitively and profitably into this expanding market and we have secured contracts on many of these new projects.

According to the Canadian Association of Petroleum Producers (CAPP), approximately \$55.2 billion was invested in the oil sands from 1998 through 2006. According to the Canadian Energy Research Institute s (CERI) November 2007 report, Canadian Oil Sands Supply Costs and Development Projects (2007 2027), an additional \$228 billion of capital expenditures will be required between 2007 and 2015 to achieve production levels projected under their constrained scenario. According to the CERI, as of November 2007, there were 23 mining and upgrader projects in various stages, ranging from announcement to construction, with start-up dates through 2014. Beyond 2014, several new multi-billion dollar projects and a number of smaller multimillion dollar projects are being considered by various oil sands operators. We intend to pursue business opportunities from these projects.\*

### Strategy

Our strategy is to be an integrated service provider for the developers of resource-based industries in a broad and often challenging range of environments. This strategy is focused on the following priorities:

Capitalize on growth opportunities in the Alberta oil sands: We intend to build on our market leadership position and successful track record with our customers to benefit from any continued growth in this market. We intend to increase our fleet size to be ready to meet the challenges from the projected growth opportunities in oil sands development.\*

Leverage our complementary services: Our complementary service segments, including site preparation, pipeline installation, piling and other mining services allow us to compete for many different forms of business. We intend to build on our first-in position to cross-sell our other services and pursue selective acquisition opportunities that expand our complementary service offerings.\*

*Increase our recurring revenue base:* We provide services both during the construction phase and once the project is in operation. Many of the services provided once the project is in operation, including overburden removal, reclamation, road construction and maintenance and mining services are recurring in nature and provide more stable recurring revenues. It is our intention to continue the expansion of our business in these areas to provide a larger, more stable revenue base in the future.\*

Leverage our long- term relationships with customers: Several of our oil sands customers have announced intentions to increase their production capacity by expanding the infrastructure at their sites. We intend to continue to build on our relationships with these and other existing oil sands customers to win a substantial share of the heavy construction and mining, piling and pipeline services outsourced in connection with these projects.\*

*Increase our presence outside the oil sands:* We intend to increase our presence outside the oil sands and extend our services to other resource industries across Canada. Canada has significant natural resources and we believe that we have the equipment and the experience to assist with developing those natural resources.\*

*Enhance operating efficiencies to improve revenues and margins:* We aim to increase the availability and efficiency of our equipment through enhanced maintenance, providing the opportunity for improved revenue, margins and profitability.\*

\* This paragraph contains forward-looking statements. Please refer to Forward-Looking Information and Risk Factors for a discussion on the risks and uncertainties related to such information.

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### Management s Discussion and Analysis (Continued)

### **Operations**

As discussed above we provide our services through three interrelated yet distinct business units: (i) Heavy Construction and Mining, (ii) Piling and (iii) Pipeline. Our services include initial advice and consulting to customers as they develop plans to exploit resources. We believe that we have the skills and equipment to build infrastructure in new locations or to expand existing sites for heavy construction projects. We are currently involved in assisting with on-site mining services, overburden removal and plant upgrades. We are also able to respond to customer needs for site reclamation services once a site s resources are depleted.

The table below shows the revenues generated by each operating segment for the three month periods ended June 30, 2006 through June 30, 2008:

	Three Months Ended June 30,								
	( <b>Q</b> )	2008 1-FY2009)	% of Total	` •	2007 1-FY2008) Dollars in th	% of Total ousands)	(Q1	2006 1-FY2007)	% of Total
Revenue by operating segment: Heavy Construction and Mining Piling Pipeline	\$	189,405 42,503 27,079	73.1% 16.4% 10.5%	\$	126,914 35,522 5,191	75.7% 21.2% 3.1%	\$	111,387 23,276 3,437	80.7% 16.9% 2.5%
Total	\$	258,987	100.0%	\$	167,627	100.0%	\$	138,100	100.0%

### **B.** Financial Results

Consolidated Results (Three Months)

	Three Months Ended June 30,					
	2008 (Q1-FY2009)	% of Revenue	2007 (Q1-FY2008)	% of Revenue		
	(Restated) (Dollars in thousands, except per share information)					
Revenue	\$ 258,987	100.0%	\$ 167,627	100.0%		
Project costs	148,631	57.4%	94,673	56.5%		
Equipment costs	45,811	17.7%	45,139	26.9%		
Equipment operating lease expense	8,798	3.4%	3,935	2.3%		

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Depreciation	8,158	3.1%	8,976	5.4%
Gross profit	47,589	18.4%	14,904	8.9%
General & administrative costs	19,215	7.4%	14,627	8.7%
Operating income (loss)	26,930	10.4%	(378)	(0.2)%
Net income (loss)	19,096	7.4%	(8,582)	(5.1)%
Per share information				
Net income (loss) basic	\$ 0.53		\$ (0.24)	
Net income (loss) diluted	0.52		(0.24)	
EBITDA(1)	\$ 39,290	15.2%	\$ 4,362	2.6%
Consolidated EBITDA(1)	36,727	14.2%	9,670	5.8%
(as defined within the revolving credit agreement)				

## Management s Discussion and Analysis (Continued)

## (1) Non GAAP Financial measures

The body of generally accepted accounting principles applicable to us is commonly referred to as GAAP. A non-GAAP financial measure is generally defined by the Securities and Exchange Commission (SEC) and by the Canadian securities regulatory authorities as one that purports to measure historical or future financial performance, financial position or cash flows, but excludes or includes amounts that would not be so adjusted in the most comparable GAAP measures. EBITDA is calculated as net income (loss) before interest expense, income taxes, depreciation and amortization. Consolidated EBITDA (as defined within the revolving credit agreement) is a measure defined by our revolving credit facility. This measure is defined as EBITDA, excluding the effects of unrealized foreign exchange gain or loss, realized and unrealized gain or loss on derivative financial instruments, non-cash stock-based compensation expense, gain or loss on disposal of plant and equipment and certain other non-cash items included in the calculation of net income (loss). We believe that EBITDA is a meaningful measure of the performance of our business because it excludes items, such as depreciation and amortization, interest and taxes that are not directly related to the operating performance of our business. Management reviews EBITDA to determine whether plant and equipment are being allocated efficiently. In addition, our revolving credit facility requires us to maintain a minimum interest coverage ratio and a maximum senior leverage ratio, which are calculated using Consolidated EBITDA. Non-compliance with these financial covenants could result in our being required to immediately repay all amounts outstanding under our revolving credit facility. EBITDA and Consolidated EBITDA are not measures of performance under Canadian GAAP or U.S. GAAP and our computations of EBITDA and Consolidated EBITDA may vary from others in our industry. EBITDA and Consolidated EBITDA should not be considered as alternatives to operating income or net income as measures of operating performance or cash flows as measures of liquidity. EBITDA and Consolidated EBITDA have important limitations as analytical tools and should not be considered in isolation or as substitutes for analysis of our results as reported under Canadian GAAP or U.S. GAAP. For example, EBITDA and Consolidated EBITDA:

do not reflect our cash expenditures or requirements for capital expenditures or capital commitments;

do not reflect changes in our cash requirements for, our working capital needs;

do not reflect the interest expense or the cash requirements necessary to service interest or principal payments on our debt;

exclude tax payments that represent a reduction in cash available to us; and

do not reflect any cash requirements for assets being depreciated and amortized that may have to be replaced in the future.

Consolidated EBITDA excludes unrealized foreign exchange gains and losses and realized and unrealized gains and losses on derivative financial instruments, which, in the case of unrealized losses, may ultimately result in a liability that will need to be paid and in the case of realized losses, represents an actual use of cash during the period. The term as defined within the revolving credit agreement replaces the term per bank used in prior filings. The definition of Consolidated EBITDA has not changed.

### Management s Discussion and Analysis (Continued)

A reconciliation of net income (loss) to EBITDA and Consolidated EBITDA (as defined within the revolving credit agreement) is as follows:

	Three Months I 2008 (Q1-FY2009)	Ended June 30, 2007 (Q1-FY2008) (Restated)	
	(Dollars in thousands)		
Net income (loss) Adjustments:	\$ 19,096	\$ (8,582)	
Interest expense	6,449	6,809	
Income taxes	5,309	(2,911)	
Depreciation	8,158	8,976	
Amortization of intangible assets	278	70	
EBITDA	\$ 39,290	\$ 4,362	
Adjustments:	(1.021)	(17.150)	
Unrealized foreign exchange (gain) on senior notes	(1,831)	(17,150)	
Realized and unrealized (gain) loss on derivative financial instruments	(2,265)	21,514	
Loss on disposal of plant and equipment and assets held for sale	1,166	585	
Stock-based compensation	636	359	
Director deferred stock unit compensation	(269)		
Consolidated EBITDA (as defined within the revolving credit agreement)	\$ 36,727	\$ 9,670	

Analysis of Results:

Revenues of \$259.0 million for the three months ended June 30, 2008 (first quarter fiscal 2009) were \$91.4 million (or 55%) higher than in the same period last year. Strong revenue performance in Heavy Construction and Mining (up \$62.5 million) together with higher Pipeline revenue as a result of the TMX project (up \$21.9 million), were key contributors to the year-over-year improvements.

First quarter gross profit increased to \$47.6 million or 18.4% percent of revenue, compared to \$14.9 million or 8.9% of revenue in the prior year. In addition to the contribution of increased revenue, the key factors in the year-over-year improvement included the return to profitability of the Pipeline segment, a partial recovery of losses incurred on a pipeline contract executed in fiscal 2007, lower repair and maintenance costs and improvements to the management and purchasing of tires. Increased activity levels have delayed the timing of repairs costs to the second quarter. First quarter equipment leasing costs of \$8.8 million increased \$4.9 million year-over-year reflecting the March 2008 commissioning of the new electric cable shovel at our long-term overburden project together with increased leasing of major capital equipment during the latter part of fiscal 2008. Depreciation in the first quarter of fiscal 2008 included a \$3.0 million charge for accelerated depreciation for equipment that was being removed from service compared to a

\$0.6 million similar charge in the first quarter of fiscal 2009. General and administrative (G&A) costs, as a percentage of revenue, dropped to 7.4% from 8.7% in the prior year. The increase of \$4.6 million in costs, year-over-year, was a result of the addition of new employees as we built capacity to support our higher activity levels.

### Management s Discussion and Analysis (Continued)

First quarter net income of \$19.1 million increased by \$27.7 million compared to the same period in fiscal 2008. The increase was driven by the stronger revenue and gross profit combined with the positive net effects of non-operating items. Basic earnings per share for the quarter were \$0.53, compared to a loss of \$0.24 per share in the first quarter of fiscal 2008. Improvements in net income were enhanced by non-cash gains on derivative financial instruments and foreign exchange of \$3.9 million, net of tax, compared to a negative impact of \$3.6 million, net of tax, in the first quarter of fiscal 2008. Excluding these items, basic earnings per share would have been \$0.42 per share for the first quarter of fiscal 2009 compared to a loss of \$0.14 per share for the same period in fiscal 2008.

### **Segment Results (Three Months)**

Segment profits include revenue earned from the performance of our projects, including amounts arising from approved change orders and claims that have met the appropriate accounting criteria for recognition, less all direct project expenses, including direct labour, short-term equipment rentals and materials, payments to subcontractors, indirect job costs and internal charges for use of capital equipment.

### Heavy Construction and Mining

	Three Months Ended June 30,				
	2008 (Q1-FY2009)	% of Revenue (Dollars in	2007 (Q1-FY2008) thousands)	% of Revenue	
Segment revenue	\$ 189,405		\$ 126,914		
Segment profit	\$ 21,402	11.3%	\$ 19,489	15.4%	

First quarter fiscal 2009 Heavy Construction and Mining revenues of \$189.4 million were \$62.5 million higher than in the same period in fiscal 2008. Strong demand for our site services work was the primary factor in this improvement. Construction work on the Suncor Voyageur and Millennium Naptha Unit sites together with site preparation work on the Petro Canada Fort Hills project added to revenues during the period. Segment margins declined to 11.3% of revenues for the current fiscal quarter, from 15.4% in the same quarter of fiscal 2008. Production challenges related to unfavourable haul road conditions and site congestion at a single mining project negatively affected segment margins during the period lessening the effect of the higher-margin site services and site preparation work in the project mix.

### **Piling**

	Three Months Ended June 30,				
	2008 (Q1-FY2009)	% of Revenue (Dollars in	2007 (Q1-FY2008) thousands)	% of Revenue	
Segment revenue	\$ 42,503		\$ 35,522		

Segment profit \$ 8,661 20.4% \$ 9,247 26.0%

First quarter fiscal 2009 piling revenues of \$42.5 million were \$7.0 million better than in the same period in fiscal 2008. Major contracts for oil sands-related plant and upgrader projects were a significant contributor to the revenue growth. Delays in approval of change orders resulted in segment margin declining to 20.4% from 26.0% year-over-year.

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Management s Discussion and Analysis (Continued)

**Pipeline** 

	Three Months Ended June 30,				
	2008 (Q1-FY2009)	% of Revenue (Dollars in	2007 (Q1-FY2008) (thousands)	% of Revenue	
Segment revenue	\$ 27,079		\$ 5,191		
Segment profit	\$ 8,925	33.0%	\$ (1,189)	(22.9)%	

The TMX project continued to drive revenue growth in the Pipeline division during the first quarter of fiscal 2009. The segment also benefited from the settlement of claims revenue of \$5.3 million related to losses incurred on a fixed-price contract that negatively impacted the 2007 fiscal year. The claims revenue, in part, increased segment profit to \$8.9 million (33.0% of revenue) compared to a \$1.2 million loss in the first quarter of fiscal