## GLACIER BANCORP INC

Form 10-Q
November 08, 2007

UNITED STATES<br>SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549<br>FORM 10-Q<br>[X] Quarterly report pursuant to section 13 or $15(d)$ of the Securities Exchange Act of 1934<br>For the quarterly period ended September 30, 2007<br>[ ] Transition report pursuant to section 13 or $15(d)$ of the Securities Exchange Act of 1934<br>For the transition period from<br>$\qquad$ to<br>$\qquad$<br>COMMISSION FILE 0-18911<br>GLACIER BANCORP, INC.<br>(Exact name of registrant as specified in its charter)<br>MONTANA<br>81-0519541<br>(State or other jurisdiction<br>of incorporation or organization)<br>(IRS Employer<br>Identification No.)<br>49 Commons Loop, Kalispell, Montana<br>59901<br>(Address of principal executive offices)<br>(Zip Code)<br>(406) 756-4200<br>Registrant's telephone number, including area code<br>Not Applicable<br>(Former name, former address, and former fiscal year, if changed since last report)<br>Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(d)$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes [X] No [ ]<br>Indicate by checkmark whether the registrant is a large accelerated filer, or an accelerated filer, or a non-accelerated filer (as defined in Rule $12 b-2$ of the Exchange Act).<br>Large Accelerated Filer [X] Accelerated Filer [ ] Non-Accelerated Filer [ ]<br>Indicateby checkmark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes [ ] No [X]<br>The number of shares of Registrant's common stock outstanding on October 29,

GLACIER BANCORP, INC. QUARTERLY REPORT ON FORM 10-Q<br>INDEX

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GLACIER BANCORP, INC. CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL CONDITION

## (Dollars in thousands, except per share data)

ASSETS:
Cash on hand and in banks ..................................
Federal funds sold .
\$ 128,230

Interest bearing cash deposits
Cash and cash equivalents
Investment securities
Loans receivable, net
Loans held for sale
Premises and equipment, net
Real estate and other assets owned, net
Accrued interest receivable
Deferred tax asset
t.

Core deposit intangible, net
Goodwill
Other assets $\qquad$
SEPTEMBER 30
2007
(UNAUDITED)

LIABILITIES AND STOCKHOLDERS' EQUITY:
Non-interest bearing deposits
Interest bearing deposits
Advances from Federal Home Loan Bank of Seattle
Securities sold under agreements to repurchase
Other borrowed funds
Accrued interest payable
Deferred tax liability
Subordinated debentures


## Total liabilities

Preferred shares, $\$ .01$ par value per share. 1,000,000 shares authorized None issued or outstanding
\$ 4,700,257
===========
\$ 819,711
2,547,409
251,908
181,301
214,135
18,742
118,559
33,220

4,184,985


536
373,474
139,023
2,239
515,272
\$ 4,700,257
$=========$
53,612,211
Book value per share

136,591
6,125
30,301
173, 017
825,637
3,130,389
35,135
110,759
1,484
25,729
14,750
129,716
24,682

December 31, 2006


Septemb
(unaud

4,471,298

829,355
2,378,178
307,522
170,216
168,770
11,041
1,927
118,559
29,587
4,015,155
-----------

523
344,265
108,286
3,069
456,143
4,471,298
==========
52,302,820
8.72

See accompanying notes to condensed consolidated financial statements.

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GLACIER BANCORP, INC. CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

| (UNAUDITED - dollars in thousands, except per share data) |  | THREE MONTHS ENDED SEPTEMBER 30, |  |
| :---: | :---: | :---: | :---: |
|  |  | 2007 | 2006 |
| INTEREST INCOME: |  |  |  |
| Real estate loans | \$ | 15,617 | 13,708 |
| Commercial loans |  | 40,379 | 29,687 |
| Consumer and other loans |  | 12,423 | 10,348 |
| Investment securities and other |  | 10,011 | 10,149 |
| Total interest income |  | 78,430 | 63,892 |
| INTEREST EXPENSE: |  |  |  |
| Deposits |  | 21,449 | 15,351 |
| Federal Home Loan Bank of Seattle advances |  | 5,027 | 5,340 |
| Securities sold under agreements to repurchase |  | 2,012 | 1,804 |
| Subordinated debentures |  | 2,023 | 1,519 |
| Other borrowed funds |  | 936 | 873 |
| Total interest expense |  | 31,447 | 24,887 |
| NET INTEREST INCOME |  | 46,983 | 39,005 |
| Provision for loan losses |  | 1,315 | 1,320 |
| Net interest income after provision for loan losses |  | 45,668 | 37,685 |
| NON-INTEREST INCOME: |  |  |  |
| Service charges and other fees |  | 10,055 | 7,703 |
| Miscellaneous loan fees and charges |  | 1,798 | 1,700 |
| Gains on sale of loans |  | 3,203 | 2,992 |
| Loss on sale of investments |  | -- | (3) |
| Other income |  | 1,422 | 1,370 |
| Total non-interest income |  | 16,478 | 13,762 |
| NON-INTEREST EXPENSE: |  |  |  |
| Compensation, employee benefits and related expenses |  | 20,286 | 15,992 |
| Occupancy and equipment expense |  | 4,840 | 3,875 |
| Outsourced data processing expense |  | 553 | 620 |
| Core deposit intangibles amortization |  | 827 | 411 |
| Other expenses |  | 8,690 | 6,946 |
| Total non-interest expense |  | 35,196 | 27,844 |
| EARNINGS BEFORE INCOME TAXES |  | 26,950 | 23,603 |
| Federal and state income tax expense |  | 9,311 | 7,797 |



See accompanying notes to condensed consolidated financial statements.

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GLACIER BANCORP, INC. CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY AND COMPREHENSIVE INCOME YEAR ENDED DECEMBER 31, 2006 AND UNAUDITED NINE MONTHS ENDED SEPTEMBER 30, 2007
```

Remained
(Dollars in thousands, except per share data) (1)
(1) Shares and per share amounts have been adjusted to reflect the December 2006 three-for-two stock split.

See accompanying notes to condensed consolidated financial statements.

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> GLACIER BANCORP, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

```
(UNAUDITED - dollars in thousands)
```

OPERATING ACTIVITIES :
NET CASH PROVIDED BY OPERATING ACTIVITIES
INVESTING ACTIVITIES:
Proceeds from sales, maturities and prepayments of investments
available-for-sale
Purchases of investments available-for-sale
Principal collected on installment and commercial loans
Installment and commercial loans originated or acquired
Principal collections on mortgage loans
Mortgage loans originated or acquired
Net purchase of FHLB and FRB stock
$\qquad$
Net cash paid for sale of Western's Lewistown branch
Net cash received (paid) from acquisitions
Funds in escrow for Citizens Development Company acquisition
Net addition of premises and equipment
NET CASH USED IN INVESTING ACTIVITIES
FINANCING ACTIVITIES:
Net increase in deposits
85,427
Net decrease in FHLB advances and other borrowed funds
Net increase in securities sold under repurchase agreements
Proceeds from issuance of subordinated debentures
Cash dividends paid
Excess tax benefits from stock options
Proceeds from exercise of stock options and other stock issued ..
NET CASH PROVIDED BY FINANCING ACTIVITIES
$(10,249)$
11,086
$(86,938)$
170,6
230,485
$(86,938)$
901,555
(40, 7
$(1,143,875)$
365,337
823, 0
$(1,068,1$
266,5
$(383,393)$
(395, 9
$(3,803)$
$(6,846)$
8,953
17,1
(47, 1
(16, 40
(855)
$(119,380)$
(119, 380 )
85,427
$(10,249)$
11,086
--
$(19,720)$
1,667
5,783
-----------

73,994
18,652
173, 017
-----------
$===========$
249,45
(41, 08
32, 87
30, 00
(16, 2
34, 91

290, 8
---------

51,21
132,60

183, 82

SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION
Cash paid during the period for: Interest ..........................
Income taxes $\qquad$

The following schedule summarizes the acquisitions of North Side State Bank in 2007 and First National Bank of Morgan in 2006

| Acquired | NORTH SIDE STATE BANK April 30, 2007 | FIRST NATIONAL BANK OF MORGAN Sept. 1, 2006 |
| :---: | :---: | :---: |
| Acquired | April 30, 2007 | sept. 1, 2006 |
| Fair Value of assets acquired | \$127, 871 | 88,443 |
| Cash paid for the capital stock | 8,953 | 10,109 |
| Capital stock issued | 19,000 | 9,999 |
| Liabilities assumed | 99,967 | 68,411 |

See accompanying notes to condensed consolidated financial statements.

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## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

## 1) Basis of Presentation

In the opinion of management, the accompanying unaudited condensed consolidated financial statements contain all adjustments (consisting of normal recurring adjustments) necessary for a fair presentation of Glacier Bancorp Inc.'s (the "Company") financial condition as of September 30, 2007 and 2006, stockholders' equity for the nine months ended September 30, 2007, the results of operations for the three and nine months ended September 30, 2007 and 2006, and cash flows for the nine months ended September 30,2007 and 2006. The condensed consolidated statement of financial condition and statement of stockholders' equity and comprehensive income of the Company as of December 31, 2006 have been derived from the audited consolidated statements of the Company as of that date.

The accompanying condensed consolidated financial statements do not include all of the information and footnotes required by accounting principles generally accepted in the United States of America for complete financial statements. These condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto contained in the Company's Annual Report on Form 10-K for the year ended December 31, 2006. Operating results for the nine months ended September 30,2007 are not necessarily indicative of the results anticipated for the year ending December 31, 2007. Certain reclassifications have been made to the 2006 financial statements to conform to the 2007 presentation.
2) Organizational Structure

The Company, headquartered in Kalispell, Montana, is a Montana corporation incorporated in 2004 as a successor corporation to the Delaware corporation incorporated in 1990. The Company is the parent company for eleven wholly-owned banking subsidiaries: Glacier Bank ("Glacier"), First Security Bank of Missoula ("First Security"), Western Security Bank ("Western"), Big Sky Western Bank ("Big Sky"), Valley Bank of Helena ("Valley"), Glacier Bank of Whitefish ("Whitefish"), First Bank of Montana ("First Bank-MT"), all located in Montana, Mountain West Bank ("Mountain West") which is located in Idaho, Utah, and Washington, Citizens Community Bank
("Citizens") located in Idaho, 1st Bank ("1st Bank") located in Wyoming, and First National Bank of Morgan ("Morgan") located in Utah.

In addition, the Company owns four trust subsidiaries, Glacier Capital Trust II ("Glacier Trust II"), Glacier Capital Trust III ("Glacier Trust III"), Glacier Capital Trust IV ("Glacier Trust IV"), and Citizens (ID) Statutory Trust $I$ ("Citizens Trust I") for the purpose of issuing trust preferred securities and in accordance with Financial Accounting Standards Board Interpretation ("FASB") $46(\mathrm{R})$ the subsidiaries are not consolidated into the Company's financial statements. The Company does not have any off-balance sheet entities.

On April 30, 2007, the Company completed the acquisition of North Side State Bank ("North Side") of Rock Springs, Wyoming, which was merged into 1st Bank, the Company's Evanston, Wyoming subsidiary.

On October 1, 2006, the Company acquired Citizens Development Company ("CDC") and its five subsidiaries which include: Citizens State Bank, First Citizens Bank of Billings ("FCB-Billings"), First National Bank of Lewistown, Western Bank of Chinook, and First Citizens Bank, N.A. On January 26, 2007, Citizens State Bank, FCB-Billings, and First Citizens Bank, N.A. were merged into First Security, Western, and Glacier, respectively, without name change for First Security, Western, and Glacier. On June 22, 2007, Western Bank of Chinook was merged into First National Bank of Lewistown and renamed First Bank of Montana.

The following abbreviated organizational chart illustrates the various relationships:

| Glacier Capital Trust III $|\quad| \quad$ Glacier Capital Trust IV | $\mid$ | $\mid$ Citizens (ID)

Ratios

Returns on average assets and average equity were calculated based on daily averages.
4) Dividends Declared

On September 26, 2007, the Board of Directors declared a $\$ .13$ per share cash dividend payable on October 18, 2007 to stockholders of record on October 9, 2007.
5) Computation of Earnings Per Share

Basic earnings per common share is computed by dividing net earnings by the weighted average number of shares of common stock outstanding during the period presented. Diluted earnings per share is computed by including the net increase in shares as if dilutive outstanding stock options were exercised, using the treasury stock method.

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The following schedule contains the data used in the calculation of basic and diluted earnings per share:

Three
months ended September 30, 2007

Three
months ended September 30, 2006

Nine months en September 30

Net earnings available to common
stockholders .......................
Average outstanding shares - basic ....
Add: Dilutive stock options ..........

Average outstanding shares - diluted ..

Basic earnings per share ............

Diluted earnings per share $\qquad$

| \$17, 639,000 | 15,806,000 |
| :---: | :---: |
| 53,566,477 | 49,702,838 |
| 438,351 | 700,476 |
| 54,004,828 | 50,403,314 |
| \$ 0.33 | 0.32 |
| \$ 0.33 | 0.31 |

\$ 0.33
0.31
$==$ = $=$ = $=$ = $=$ =
$==$ = $=$ = $=$ = $=$

There were approximately 699,747 and 807,650 average shares excluded from the nine months ended diluted share calculation as of September 30, 2007, and 2006, respectively, due to the option exercise price exceeding the market price.
6) Investments

A comparison of the amortized cost and estimated fair value of the Company's investment securities, available-for-sale and other investments, is as follows:



Interest income includes tax-exempt interest for the nine months ended September 30,2007 and 2006 of $\$ 10,207,000$ and $\$ 10,428,000$, respectively, and for the three months ended September 30, 2007 and 2006 of $\$ 3,279,000$ and $\$ 3,481,000$, respectively.

Gross proceeds from sales of investment securities for the nine months ended September 30,2007 and 2006 were $\$ 55,501,000$ and $\$ 488,000$, respectively, resulting in gross gains of approximately $\$ 1,000$ and $\$ 0$, respectively, and gross losses of approximately $\$ 9,000$ and $\$ 3,000$, respectively. Investment securities of $\$ 54,346,000$ from North Side were sold immediately after the acquisition was completed. The cost of any investment sold is determined by specific identification.
7) Loans

The following table summarizes the Company's loan portfolio:

|  | $\begin{gathered} \text { At } \\ 9 / 30 / 2007 \end{gathered}$ |  |  | $\begin{gathered} \text { At } \\ 12 / 31 / 2006 \end{gathered}$ |  |  | $\begin{gathered} \text { At } \\ 9 / 30 / 2006 \end{gathered}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (Dollars in thousands) |  | Amount | Percent |  | Amount | Percent |  | Amount | Percen |
| Real Estate Loans: |  |  |  |  |  |  |  |  |  |
| Residential real estate | \$ | 805,125 | 23.5\% | \$ | 758,921 | 24.0\% | \$ | 732,863 | 26.0 |
| Loans held for sale |  | 30,860 | $0.9 \%$ |  | 35,135 | 1.1\% |  | 28,780 | 1.0 |
| Total |  | 835,985 | 24.4\% |  | 794,056 | 25.1 \% |  | 761,643 | 27.0 |
| Commercial Loans: |  |  |  |  |  |  |  |  |  |
| Real estate |  | 1,240,239 | 36.1 \% |  | 954,290 | $30.2 \%$ |  | 867,862 | 30.8 |
| Other commercial |  | 793,889 | 23.1 \% |  | 902,994 | 28.5\% |  | 696,696 | 24.7 |
| Total |  | 2,034,128 | 59.2 \% |  | 1,857,284 | $58.7 \%$ |  | , 564,558 | 55.5 |
| Consumer and other Loans: |  |  |  |  |  |  |  |  |  |
| Consumer |  | 207,330 | 6.0\% |  | 218,640 | 6.9\% |  | 193,015 | 6.9 |
| Home equity |  | 420,097 | 12.2\% |  | 356,477 | 11.3\% |  | 347,760 | 12.4 |



[^0]11

The following table illustrates the loan loss experience:

ALLOWANCE FOR LOAN LOSSES

| (Dollars in thousands) | Nine months ended <br> September 30, <br> 2007 | Year ended <br> December 31, <br> 2006 | Nine months ended <br> September 30, <br> 2006 |
| :---: | :---: | :---: | :---: |
| Balance at beginning of period <br> Charge offs: | $\$ 49,259$ | 38,655 | 38,655 |


| Real estate loans | (103) | (14) | (12) |
| :---: | :---: | :---: | :---: |
| Commercial loans | $(1,489)$ | $(1,187)$ | (405) |
| Consumer and other loans | (383) | (448) | (304) |
| Total charge-offs | \$ $(1,975)$ | $(1,649)$ | (721) |
| Recoveries: |  |  |  |
| Real estate loans | 158 | 341 | 309 |
| Commercial loans | 520 | 331 | 135 |
| Consumer and other loans | 295 | 298 | 235 |
| Total recoveries | \$ 973 | 970 | 679 |
| Net recoveries (charge-offs) | $(1,002)$ | (679) | (42) |
| Acquisition (1) | 639 | 6,091 | 763 |
| Provision | 3,720 | 5,192 | 3,840 |
| Balance at end of period | \$52,616 | 49,259 | 43,216 |
| Ratio of net charge-offs to average |  |  |  |
| loans outstanding during the period | 0.030\% | 0.024\% | 0.002\% |

(1) Acquisition of North Side, First National Bank of Morgan and Citizen's Development Company

The following table summarizes the allocation of the allowance for loan losses:

8) Intangible Assets

The following table sets forth information regarding the Company's core deposit intangible and mortgage servicing rights as of September 30, 2007:

| (Dollars in thousands) | Intangible |  | Rights (1) | Total |
| :---: | :---: | :---: | :---: | :---: |
| Gross carrying value |  | 5,706 |  |  |
| Accumulated Amortization |  | (0,958) |  |  |
| Net carrying value |  | 4,748 | 1,207 | 15,955 |
| WEIGHTED-AVERAGE AMORTIZATION PERIOD (Period in years) |  | 10.0 | 9.7 | 10.0 |
| AGGREGATE AMORTIZATION EXPENSE |  |  |  |  |
| For the three months ended September 30, 2007 | \$ | 827 | 45 | 872 |
| For the nine months ended September 30, 2007 | \$ | 2,416 | 148 | 2,564 |
| ESTIMATED AMORTIZATION EXPENSE |  |  |  |  |
| For the year ended December 31, 2007 | \$ | 3,202 | 168 | 3,370 |
| For the year ended December 31, 2008 |  | 3,032 | 81 | 3,113 |
| For the year ended December 31, 2009 |  | 2,738 | 79 | 2,817 |
| For the year ended December 31, 2010 |  | 2,369 | 77 | 2,446 |
| For the year ended December 31, 2011 |  | 1,662 | 75 | 1,737 |

(1) The mortgage servicing rights are included in other assets and the gross carrying value and accumulated amortization are not readily available.

Acquisitions are accounted for using the purchase accounting method as prescribed by Statement of Financial Accounting Standard Number 141, Business Combinations. Purchase accounting requires the total purchase price to be allocated to the estimated fair values of assets acquired and liabilities assumed, including certain intangible assets. Goodwill is recorded for the residual amount in excess of the net fair value.

Adjustment of the allocated purchase price may be related to fair value estimates for which all information has not been obtained or required for pre-acquisition contingencies of the acquired entity known or discovered during the allocation period, the period of time required to identify and measure the fair values of the assets and liabilities acquired in the business combination. The allocation period is generally limited to one year following consummation of a business combination.

The following is a summary of activity in goodwill for the nine months ended September 30, 2007.
(Dollars in thousands)

Balance as of December 31, 2006 Sale of Western's Lewistown branch Adjustment for FCB-Billings' building Adjustment for FCB-Billings' loan Acquisition of North Side State Bank Other adjustments

Goodwill
---------
\$129,716
(454)
(760)

3,605
8, 081
100

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\$140,288<br>$=======$

As a condition of acquiring FCB - Billings, a subsidiary of CDC which was acquired on October 1, 2006, bank regulators required Western to divest of Western's branch in Lewistown, Montana. Western was acquired in February 2001 through the purchase of WesterFed Financial Corporation ("WesterFed"), its parent company. The WesterFed acquisition was accounted for using the purchase method of accounting with a portion of goodwill allocated to Western's Lewistown branch. With the January 2007 sale of the Lewistown branch, $\$ 454,000$ of goodwill associated with such branch was removed.

In March 2007, Western adjusted its purchase price allocation for FCB - Billings based upon new information available to management concerning the estimated fair value of property as of the acquisition date. Accordingly, the fair value of certain property was increased by $\$ 1,250,000$ with a related $\$ 490,000$ increase in deferred tax liability, resulting in a $\$ 760,000$ decrease in goodwill.

In February 2007, Western became aware of a preacquisition contingency in regards to a loan that was impaired as of the October 1, 2006 acquisition of $F C B$ - Billings. After taking into consideration recoveries, the amount of impairment determined to have occurred on or before the acquisition date is estimated to be $\$ 5,900,000$ with such amount charged off against the loan balance. No further loss is expected as the balance of the loan, after such charge-off, has been collected. On an after tax basis, the increase to goodwill is $\$ 3,605,000$. Management continues to pursue additional recoveries and remedies from the guarantors and other third parties, with any recoveries occurring after September 30, 2007 recorded in earnings in the period in which the recoveries are received or accrued.

On April 30, 2007, the Company acquired North Side, and the purchase price included core deposit intangible of $\$ 2,524,000$ and goodwill of $\$ 8,081,000$.
9) Deposits

The following table illustrates the amounts outstanding for deposits $\$ 100,000$ and greater at September 30,2007 according to the time remaining to maturity. Included in the $C D$ maturities are brokered $C D$ in the amount of $\$ 200,907,000$.

| (Dollars in thousands) | Certificates <br> of Deposit | Non-Maturity Deposits | Totals |
| :---: | :---: | :---: | :---: |
| Within three months | \$305,968 | 1,230,658 | 1,536,626 |
| Three to six months | 96,281 | -- | 96,281 |
| Seven to twelve months | 104,470 | -- | 104,470 |
| Over twelve months | 45,669 | -- | 45,669 |
| Totals | \$552,388 | 1,230,658 | 1,783,046 |

10) Advances and Other Borrowings

The following chart illustrates the average balances and the maximum outstanding month-end balances for Federal Home Loan Bank of Seattle (FHLB) advances and repurchase agreements:

## (Dollars in thousands)

As of and
for the nine
months ended
September 30, 2007

## As of and for the year ended <br> December 31, 2006

---------------------

$$
\begin{array}{r}
\$ 251,908 \\
\$ 376,381 \\
\$ 509,519 \\
5.02 \%
\end{array}
$$

307,522
487,112
655,492 $4.20 \%$

170,216

As
for th month
September

FHLB Advances:
Amount outstanding at end of period .....
Average balance .............................
Maximum outstanding at any month-end ....
Weighted average interest rate ..........
\$185,051
164,338
4.54\%
11) Stockholders' Equity

The Federal Reserve Board has adopted capital adequacy guidelines that are used to assess the adequacy of capital in supervising a bank holding company. The following table illustrates the Federal Reserve Board's capital adequacy guidelines and the Company's compliance with those guidelines as of September 30, 2007.

## CONSOLIDATED

| (Dollars in thousands) |  | Tier 1 <br> (Core) <br> Capital | Tier 2 <br> (Total) Capital | Leverage Capital |
| :---: | :---: | :---: | :---: | :---: |
| GAAP Capital | \$ | 515,272 | 515,272 | 515,272 |
| Less: Goodwill and intangibles |  | $(155,037)$ | $(155,037)$ | $(155,037)$ |
| Other adjustments |  | (455) | (455) | (455) |
| Plus: Allowance for loan losses |  | -- | 48,494 | -- |
| Accumulated other comprehensive Unrealized loss on AFS securities |  | 2,239 | 2,239 | 2,239 |
| Subordinated debentures |  | 115,000 | 115,000 | 115,000 |
| Regulatory capital computed | \$ | 477,019 | 525,513 | 477,019 |
| Risk weighted assets |  | ,874,078 | 3,874,078 |  |
| Total average assets |  |  |  | \$4,515,591 |
| Capital as \% of defined assets |  | 12.31\% | 13.56\% | 10.56\% |
| Regulatory "well capitalized" requirement |  | 6.00\% | 10.00\% | 5.00\% |
| Excess over "well capitalized" requirement |  | 6.31\% | 3.56\% | 5.56\% |

The Company and its financial institution subsidiaries join together in the filing of consolidated income tax returns in the following jurisdictions: federal, Montana, Idaho and Utah. Although lst Bank has operations in Wyoming and Mountain West has operations in Washington, neither Wyoming nor Washington imposes a corporate level income tax. All required income tax returns have been timely filed. Income tax returns for the years ended December 31, 2004, 2005 and 2006, remain subject to examination by federal, Montana, Idaho and Utah tax authorities and income tax returns for the year ended December 31, 2003 remain subject to examination by the state of Montana and Idaho.

On January 1, 2007, the Company adopted FASB Interpretation No. 48 ("FIN 48"), Accounting for Uncertainty in Income Taxes. There was no cumulative effect recognized in retained earnings as a result of adopting FIN 48. The Company determined its unrecognized tax benefit to be $\$ 300,000$ as of September 30,2007 . In accordance with FIN 48, the Company reclassified such amount from a deferred tax liability to a current tax liability.

If the unrecognized tax benefit amount was recognized, it would decrease the Company's effective tax rate from 34.2 percent to 33.9 percent. Management believes that it is unlikely that the balance of its unrecognized tax benefits will significantly increase or decrease over the next twelve months.

The Company recognizes interest related to unrecognized income tax benefits in interest expense and penalties are recognized in other expense. During the nine months ended September 30, 2007 and 2006, the Company recognized $\$ 0$ interest expense and recognized $\$ 0$ penalty with respect to income tax liabilities. The Company had approximately $\$ 50,000$ and $\$ 0$ accrued for the payment of interest at September 30,2007 and 2006 , respectively. The Company had accrued $\$ 0$ for the payment of penalties at September 30, 2007 and 2006 .
13) Comprehensive Income

The Company's only component of comprehensive income other than net earnings is the unrealized gains and losses on available-for-sale securities.

| Dollars in thousands | For the three months ended September 30, |  | For the n ended Sep |
| :---: | :---: | :---: | :---: |
|  | 2007 | 2006 | 2007 |
| Net earnings | \$17,639 | 15,806 | 50,457 |
| Unrealized holding gain (loss) arising during the period | 4,533 | 11,435 | $(1,378)$ |
| Tax (benefit) expense | $(1,786)$ | $(4,505)$ | 543 |
| Net after tax. | 2,747 | 6,930 | (835) |
| Reclassification adjustment for losses included in net earnings | - | 3 | 8 |
| Tax benefit | - | (1) | (3) |


| Net after | -- | 2 | 5 |
| :---: | :---: | :---: | :---: |
| Net unrealized gain (loss) on | 2,747 | 6,932 | (830) |
| Total comprehensive income | \$20,386 | 22,738 | 49,627 |

14) Segment Information

> The Company evaluates segment performance internally based on individual bank charters, and thus the operating segments are so defined. The following schedule provides selected financial data for the Company's operating segments. Centrally provided services to the Banks are allocated based on estimated usage of those services. The operating segment identified as "Other" includes the Parent, non-bank units, and elimination of transactions between segments.

Nine months ended and as of September 30, 2007

> (Dollars in thousands)

Revenues from external customers Intersegment revenues
Expenses
Intercompany eliminations

Net Earnings
Total Assets

| Mountain West | Glacier | First Security | Western | 1st Bank | Big Sky |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ 65,098 | 48,679 | 44,051 | 29,721 | 19,246 | 17,596 |
| $\begin{gathered} 42 \\ (54,500) \end{gathered}$ | $\begin{gathered} 116 \\ (38,245) \end{gathered}$ | $\begin{gathered} 1,590 \\ (35,389) \end{gathered}$ | $\begin{gathered} 1,538 \\ (25,380) \end{gathered}$ | $\begin{gathered} 1,013 \\ (16,243) \end{gathered}$ | $(13,826$ |
| -- | -- | -- | -- | -- |  |
| \$ 10,640 | 10,550 | 10,252 | 5,879 | 4,016 | 3,785 |
| \$1,005,535 | 894,556 | 837,202 | 559,573 | 438,653 | 297,721 |


|  | Whitefish | Citizens | First Bank of MT | Morgan | Other | Consol |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues from external customers | \$ 10,648 | 11,413 | 7,131 | 3,749 | 523 | 274 |
| Intersegment revenues |  | 105 | 317 | 920 | 63,070 | 68 |
| Expenses | $(8,580)$ | $(9,852)$ | $(5,994)$ | (4,009) | 1,329 | (223 |
| Intercompany eliminations | -- | -- | -- | -- | $(68,870)$ | ( 68 |
| Net Earnings | \$ 2,068 | 1,666 | 1,454 | 660 | $(3,948)$ | 50 |
| Total Assets | \$196,192 | 189,735 | 140,501 | 96,644 | $(240,327)$ | 4,700 |
|  | ======== | ======== | ======= | ====== | = = = = = = = | = |


| (Dollars in thousands) | Mountain West | Glacier | $\begin{gathered} \text { First } \\ \text { Security } \end{gathered}$ | Western | 1st Bank | Big S |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues from external customers | \$ 53,018 | 39,944 | 38,506 | 21,962 | 13,780 | 15,4 |
| Intersegment revenues | 25 | 778 | 179 | 62 | 461 |  |
| Expenses | $(43,609)$ | $(30,956)$ | $(29,213)$ | $(17,152)$ | $(11,608)$ | (11, 8 |
| Intercompany eliminations | -- | -- | -- | -- | -- |  |
| Net Earnings | \$ 9,434 | 9,766 | 9,472 | 4,872 | 2,633 | 3,6 |
| Total Assets | \$893, 260 | 814,126 | 792,063 | 438,175 | 293,021 | 275,0 |
|  | Valley | Whitefish | Citizens | Morgan | Other | Consoli |
| Revenues from external customers | \$ 14,032 | 9,626 | 10,458 | 424 | 376 | 217,5 |
| Intersegment revenues | 100 | 8 | -- | 22 | 54,251 | 55, |
| Expenses | (11,081) | $(7,549)$ | $(8,863)$ | (338) | $(1,233)$ | (173, |
| Intercompany eliminations | -- | -- | -- | -- | $(55,978)$ | $(55,9$ |
| Net Earnings | \$ 3,051 | 2,085 | 1,595 | 108 | $(2,584)$ | 44,1 |
| Total Assets | \$285,180 | 193,301 | 170,354 | 89,038 | $(113,308)$ | 4,130,2 |

17

Three months ended and as of September 30, 2007
(Dollars in thousands)
----
Revenues from external customers
Intersegment revenues
Expenses
Intercompany eliminations
Net Earnings
Total Assets

| Revenues from external customers | \$ | 3,686 | 3,864 | 2,527 | 1,322 | 328 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Intersegment revenues |  | -- | 105 | 1 | 288 | 21,882 |
| Expenses |  | $(2,951)$ | $(3,391)$ | $(2,025)$ | $(1,407)$ | 896 |
| Intercompany eliminations |  | -- | -- | -- | -- | $(24,337)$ |
| Net Earnings | \$ | 735 | 578 | 503 | 203 | $(1,231)$ |
| Total Assets |  | 96,192 | 189,735 | 140,501 | 96,644 | $(240,327)$ |

Three months ended and as of September 30, 2006
(Dollars in thousands)
Revenues from external customers
Intersegment revenues
Expenses
Intercompany eliminations
Net Earnings
Total Assets

| Mountain West | Glacier | First Security | Western | 1st Bank | Big Sky |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ 19,235 | 14,172 | 13,373 | 7,906 | 4,909 | 5,305 |
| 10 | 578 | 83 | 43 | 107 |  |
| $(16,019)$ | $(11,483)$ | $(10,362)$ | $(6,002)$ | $(4,109)$ | $(4,147$ |
| -- | -- | -- | -- | -- |  |
| \$ 3,226 | 3,267 | 3,094 | 1,947 | 907 | 1,158 |
| \$893,260 | 814,126 | 792,063 | 438,175 | 293,021 | 275,045 |

Tota

| Valley | Whitefish | Citizens | Morgan | Other | Consolid |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ 4,953 | 3,428 | 3,803 | 424 | 146 | 77,65 |
| 34 | 8 | -- | 22 | 18,219 | 19,10 |
| $(4,011)$ | $(2,716)$ | $(3,271)$ | (338) | 610 | (61, 84 |
| -- | -- | -- | -- | (19,104) | $(19,10$ |
| \$ 976 | 720 | 532 | 108 | (129) | 15,80 |
| \$285,180 | 193,301 | 170,354 | 89,038 | $(113,308)$ | 4,130,25 |
| ======= | ======= | ======= | ====== | ======== | ====== |

## 15) Rate/Volume Analysis

Net interest income can be evaluated from the perspective of relative dollars of change in each period. Interest income and interest expense, which are the components of net interest income, are shown in the following table on the basis of the amount of any increases (or decreases) attributable to changes in the dollar levels of the Company's interest-earning assets and interest-bearing liabilities ("Volume") and the yields earned and rates paid on such assets and liabilities ("Rate"). The change in interest income and interest expense attributable to changes in both volume and rates has been allocated proportionately to the change due to volume and the change due to rate.

| (Dollars in thousands) | Nine Months Ended September 30, 2007 vs. 2006 <br> Increase (Decrease) due to: |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | lume | Rate | Net |
| INTEREST INCOME |  |  |  |  |
| Residential real estate loans | \$ | 6,924 | 1,396 | 8,320 |
| Commercial loans |  | 25,671 | 6,839 | 32,510 |
| Consumer and other loans |  | 5,349 | 1,391 | 6,740 |
| Investment securities and other |  | $(3,023)$ | 1,319 | (1,704) |
| Total Interest Income |  | 34,921 | 10,945 | 45,866 |
| INTEREST EXPENSE |  |  |  |  |
| NOW accounts |  | 448 | 1,229 | 1,677 |
| Savings accounts |  | 236 | 234 | 470 |
| Money market accounts |  | 4,233 | 4,208 | 8,441 |
| Certificates of deposit |  | 4,336 | 5,459 | 9,795 |
| FHLB advances |  | $(3,245)$ | 2,811 | (434) |
| Other borrowings and repurchase agreements |  | 2,878 | 708 | 3,586 |
| Total Interest Expense |  | 8,886 | 14,649 | 23,535 |
| NET INTEREST INCOME | \$ | 26,035 | $(3,704)$ | 22,331 |

16) Average Balance Sheet

The following schedule provides (i) the total dollar amount of interest and dividend income of the Company for earning assets and the resultant average yield; (ii) the total dollar amount of interest expense on interest-bearing liabilities and the resultant average rate; (iii) net interest and dividend income; (iv) interest rate spread; and (v) net interest margin. Non-accrual loans are included in the average balance of the loans.

AVERAGE BALANCE SHEET

## (Dollars in thousands)

## ASSETS

Residential real estate loans
Commercial loans

For the Three months ended 9-30-07

| Average Balance | Interest and Dividends | Average <br> Yield/ Rate |
| :---: | :---: | :---: |

$$
\begin{array}{rrrrr}
\$ 819,617 & 15,617 & 7.62 \% & \$ 98,500 \\
1,987,812 & 40,379 & 8.06 \% & 1,909,361
\end{array}
$$

For the Nine mont
-------------------1nt
Average
Balance

| Consumer and other loans | 614,804 | 12,423 | 8.02\% | 595,991 |
| :---: | :---: | :---: | :---: | :---: |
| Total Loans | 3,422,233 | 68,419 | $7.93 \%$ | 3,303,852 |
| Tax - exempt investment securities (1) | 268,145 | 3,279 | $4.89 \%$ | 274,838 |
| Other investment securities | 581,651 | 6,732 | 4.63\% | 578,393 |
| Total Earning Assets | 4,272,029 | 78,430 | $7.28 \%$ | 4,157,083 |
| Goodwill and core deposit intangible | 154,842 |  |  | 148,319 |
| Other non-earning assets | 243,758 |  |  | 243,459 |
| TOTAL ASSETS | \$4,670,629 |  |  | \$4,548, 861 |
| LIABILITIES |  |  |  |  |
| AND STOCKHOLDERS' EQUITY |  |  |  |  |
| NOW accounts | \$ 452,425 | 1,147 | 1.01\% | \$ 455,476 |
| Savings accounts | 269,030 | 678 | 1.00\% | 268,248 |
| Money market accounts | 787,097 | 7,223 | $3.64 \%$ | 743,424 |
| Certificates of deposit | 1,039,415 | 12,401 | 4.73\% | 998,820 |
| FHLB advances | 391,042 | 5,027 | $5.10 \%$ | 376,381 |
| Repurchase agreements and other borrowed funds | 371,304 | 4,971 | $5.31 \%$ | 395,891 |
| Total Interest Bearing Liabilities | 3,310,313 | 31,447 | $3.77 \%$ | 3,238,240 |
| Non-interest bearing deposits | 803,511 |  |  | 778,071 |
| Other liabilities | 48,266 |  |  | 45,451 |
| Total Liabilities | 4,162,090 |  |  | 4,061,762 |
| Common stock | 536 |  |  | 531 |
| Paid-in capital | 372,072 |  |  | 356,650 |
| Retained earnings | 135,909 |  |  | 127,705 |
| Accumulated other |  |  |  |  |
| Comprehensive income | 22 |  |  | 2,213 |
| Total Stockholders' Equity | 508,539 |  |  | 487,099 |
| TOTAL LIABILITIES AND |  |  |  |  |
| STOCKHOLDERS' EQUITY | \$4,670,629 |  |  | \$4,548, 861 |
| Net interest income |  | \$46,983 |  |  |
| Net interest spread |  |  | $3.51 \%$ |  |
| Net interest margin on average earning assets |  |  | $4.36 \%$ |  |
| Return on average assets (annualized) |  |  | 1.50\% |  |
| Return on average equity (annualized) |  |  | 13.76\% |  |

(1) Excludes tax effect on non-taxable investment security income of $\$ 4,519$ and $\$ 1,452$ for the nine and three months ended September 30, 2007. which was merged into 1st Bank, the Company's Evanston, Wyoming subsidiary.

As of April 30, 2007, North Side had approximate total assets of $\$ 118,803,000$, loans of $\$ 39,541,000$, and deposits of $\$ 99,568,000$. A portion of the purchase price was allocated to core deposit intangible of $\$ 2,524,000$ and goodwill of $\$ 8,081,000$.

Acquisitions are accounted for under the purchase method of accounting. Accordingly, the assets and liabilities of the acquired banks are recorded by the Company at their respective fair values at the date of the acquisition and the results of operations are included with those of the Company since the date of acquisition. The excess of the Company's purchase price over the net fair value of the assets acquired and liabilities assumed, including identifiable intangible assets, is recorded as goodwill.

Adjustment of the allocated purchase price may be related to fair value estimates for which all information has not been obtained or required for pre-acquisition contingencies of the acquired entity known or discovered during the allocation period, the period of time required to identify and measure the fair values of the assets and liabilities acquired in the business combination. The allocation period is generally limited to one year following consummation of a business combination.

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Impact of Recently Issued Accounting Standards
In February 2007, the FASB issued Statement No. 159, "The Fair Value Option for Financial Assets and Financial Liabilities--including an amendment of FASB Statement No. 115" (Statement 159). Statement 159 permits entities to choose to measure many financial instruments and certain other items at fair value and amends Statement 115 to, among other things, require certain disclosures for amounts for which the fair value option is applied. This standard is effective as of the beginning of an entity's first fiscal year that begins after November 15, 2007, or January 1, 2008 for the Company. Early adoption is permitted as of the beginning of a fiscal year that begins on or before November 15, 2007, provided the entity also elects to apply the provisions of Statement 157. The Company has not completed its assessment of SFAS 159 and the impact, if any, on the consolidated financial statements.

In September 2006, the Financial Accounting Standards Board (FASB) issued SFAS No. 157, Fair Value Measurements, which defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles (GAAP), and expands disclosures about fair value measurements. This Statement applies under other accounting pronouncements that require or permit fair value measurements, FASB having previously concluded in those accounting pronouncements that fair value is the relevant measurement attribute. Accordingly, this Statement does not require any new fair value measurements. SFAS No. 157 is effective for financial statements issued for fiscal years beginning after November 15, 2007, and interim periods within those fiscal years. The Company is currently evaluating the impact of the adoption of this standard, but does not expect it to have a material effect on the Company's financial position or results of operations.

## Financial Condition

This section discusses the changes in the Statement of Financial Condition items from September 30, 2006 and December 31, 2006, to September 30, 2007.

Effective with its acquisition on April 30, 2007, North Side was merged into 1st Bank, the Company's subsidiary bank in Evanston, Wyoming. On June 21, 2007, the remaining two CDC subsidiaries, i.e., First National Bank of Lewistown and Western Bank of Chinook, merged to become First Bank of Montana. In the second
quarter, each
of the combining CDC bank's operating systems and First National Bank of Morgan's operating systems were converted to the core operating system used by the Company's banking subsidiaries.

The results of operations and financial condition include the acquisition of North Side from May 1, 2007 forward. Cash of $\$ 9.0$ million and 793,580 shares of the Company's common stock were issued to North Side shareholders. The following table provides information on selected classifications of assets and liabilities acquired:

| (UNAUDITED - \$ IN THOUSANDS) | North Side <br> State Bank <br> $---------~$ |
| :--- | ---: |
| Total assets | 118,803 |
| Investments | 61,456 |
| Fed funds sold | 10,100 |
| Net loans | 39,541 |
| Non-interest bearing deposits | 22,101 |
| Interest bearing deposits | 77,467 |

As reflected on the next schedule, total assets at September 30, 2007 were $\$ 4.7$ billion, which is $\$ 229$ million, or 5.1 percent, greater than the total assets of $\$ 4.5$ billion at December 31, 2006 , and $\$ 570$ million, or 13.8 percent, greater than the total assets of $\$ 4.1$ billion at September 30, 2006.


At September 30, 2007, total loans were $\$ 3.487$ billion, an increase of $\$ 103$ million, or 3 percent (12 percent annualized) over total loans of $\$ 3.384$ billion at June 30, 2007. Total loans increased $\$ 272$ million, or 8.5 percent (11.3 percent annualized) from December 31, 2006 . For the first three quarters of 2007, commercial loans have increased $\$ 179$ million, or 9.7 percent, real estate loans increased $\$ 42$ million, or 5.3 percent, and consumer loans grew by $\$ 51$ million, or 8.9 percent. Total loans have increased $\$ 629$ million, or 22 percent, from September 30, 2006, with all loan categories showing increases. Commercial loans grew the most with an increase of $\$ 469$ million, or 30 percent, followed by real estate loans which increased $\$ 75$ million, or 10 percent, and consumer loans, which are primarily comprised of home equity loans, increasing by $\$ 86$ million, or 16 percent.

Investment securities, including interest bearing deposits in other financial institutions and federal funds sold, have decreased $\$ 58$ million from December 31, 2006, or 6.8 percent, and have declined $\$ 112$ million, or 12.2 percent, from September 30, 2006. The investment portfolio of North Side was sold immediately after the acquisition was completed with the sale proceeds invested in higher yielding loans. Investment securities at September 30,2007 represented 17 percent of total assets versus 22 percent the prior year.

The Company typically sells a majority of long-term mortgage loans originated, retaining servicing only on loans sold to certain lenders. The sale of loans in the secondary mortgage market reduces the Company's risk of holding long-term, fixed rate loans in the loan portfolio. Mortgage loans sold for the nine months ended September 30, 2007 and 2006 were $\$ 472$ million and $\$ 329$ million, respectively, and for the three months ended September 30, 2007 and 2006 were $\$ 163$ million and $\$ 119$ million, respectively. The Company has also been active in generating commercial SBA loans. A portion of some of those loans is sold to other investors. The amount of loans sold and serviced for others at September 30, 2007 was approximately $\$ 173$ million.

## LIABILITIES (\$ IN THOUSANDS)

Non-interest bearing deposits
Interest bearing deposits
Advances from Federal Home Loan Bank
Securities sold under agreements to repurchase and other borrowed funds Other liabilities Subordinated debentures

Total liabilities

| September 30, 2007 <br> (unaudited) | $\begin{gathered} \text { December 31, } \\ 2006 \end{gathered}$ | September 30 2006 <br> (unaudited) | \$ change December 2006 |
| :---: | :---: | :---: | :---: |
| \$ 819,711 | 829,355 | 751,593 | (9, 64 |
| 2,547,409 | 2,378,178 | 2,099,742 | 169,23 |
| 251,908 | 307,522 | 377,104 | $(55,61$ |
| 395,436 | 338,986 | 334,099 | 56,45 |
| 51,962 | 42,555 | 38,148 | 9,40 |
| 118,559 | 118,559 | 118,559 |  |
| \$4,184,985 | 4,015,155 | 3,719,245 | 169,83 |

Non-interest bearing deposits decreased $\$ 10$ million, or 1.16 percent, since December 31, 2006 and decreased by $\$ 1$ million since June 30, 2007. However, non-interest bearing deposits increased by $\$ 68$ million, or 9 percent, since September 30, 2006. Increasing non-interest bearing deposits remains a primary focus of each of our banks. Interest bearing deposits increased $\$ 169$ million from December 31, 2006, with $\$ 123$ million of such growth occurring in the second
quarter, such changes attributable to growth in certificates of deposits ("CD's"). The September 30, 2007 balance of interest bearing deposits includes $\$ 201$ million in broker originated CD's. Since September 30, 2006, interest bearing deposits increased $\$ 448$ million, or 21 percent, including a decrease of $\$ 29$ million in CD's from broker sources. Federal Home Loan Bank ("FHLB") advances decreased $\$ 56$ million from year end and decreased $\$ 125$ million from September 30, 2006. Repurchase agreements and other borrowed funds increased \$56 million from December 31, 2006, of which $\$ 43$ million are U. S. Treasury Tax and Loan Term Auction funds.

Liquidity and Capital Resources

The objective of liquidity management is to maintain cash flows adequate to meet current and future needs for credit demand, deposit withdrawals, maturing liabilities and corporate operating expenses. The principal source of the Company's cash revenues is the dividends received from the Company's banking subsidiaries. The payment of dividends is subject to government regulation, in that regulatory authorities may prohibit banks and bank holding companies from paying dividends which would constitute an unsafe or unsound banking practice. The subsidiaries' source of funds is generated by deposits, principal and interest payments on loans, sale of loans and securities, short and long-term borrowings, and net earnings. In addition, all of the banking subsidiaries are members of the FHLB. As of September, 2007 , the Company had $\$ 918$ million of available FHLB credit of which $\$ 252$ million was utilized. Accordingly, management of the Company has a wide range of versatility in managing the liquidity and asset/liability mix for each individual institution as well as the Company as a whole.

## Lending Commitments

In the normal course of business, there are various outstanding commitments to extend credit, such as letters of credit and un-advanced loan commitments, which are not reflected in the accompanying condensed
consolidated financial statements. Management does not anticipate any material losses as a result of these transactions.


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Total equity and book value per share amounts have increased $\$ 59$ million and $\$ .89$ per share, respectively, from December 31, 2006 , the result of earnings retention, issuance of common stock in connection with acquisitions, and stock options exercised. Accumulated other comprehensive income, representing net unrealized gains or losses on investment securities designated as available for sale, decreased $\$ 830$ thousand from December 31, 2006 , such decrease primarily a function of interest rate changes and the decreased balance of investment securities.

| CREDIT QUALITY INFORMATION (\$ IN THOUSANDS) | ```September 30, 2007 (unaudited)``` | $\begin{gathered} \text { December } 31, \\ 2006 \end{gathered}$ |
| :---: | :---: | :---: |
| Allowance for loan losses | \$52,616 | \$ 49,259 |
| Non-performing assets | \$11,722 | 8,894 |
| Allowance as a percentage of non performing assets | $449 \%$ | $554 \%$ |
| Non-performing assets as a percentage of total bank assets | $0.24 \%$ | $0.19 \%$ |
| Allowance as a percentage of total loans | 1.51\% | 1.53\% |
| Net charge-offs as a percentage of loans | $0.029 \%$ | $0.021 \%$ |

Allowance for Loan Loss and Non-Performing Assets
Non-performing assets as a percentage of total bank assets at September 30, 2007 were at . 24 percent, down from the second quarter results of .25 , up slightly from . 22 percent at September 30,2006 , but increasing 5 basis points from .19 percent at December 31,2006 . These ratios compare favorably to the Federal Reserve Bank Peer Group average of . 59 percent at June 30, 2007, the most recent information available. The allowance for loan losses was 449 percent of non-performing assets at September 30,2007 , down from 455 percent a year ago. The allowance, including $\$ 6.434$ million from acquisitions, has increased $\$ 9.4$ million, or 22 percent, from a year ago. The allowance of $\$ 52.616$ million is 1.51 percent of September 30,2007 total loans outstanding, the same as the third quarter last year. The third quarter provision for loan losses expense was $\$ 1.315$ million, a decrease of $\$ 5$ thousand from the same quarter in 2006 . Charged off loans exceeded recovery of previously charged-off loans during the quarter by $\$ 1.1$ million. Loan growth, average loan size, and credit quality considerations will determine the level of additional provision expense.

RESULTS OF OPERATIONS - THE THREE MONTHS ENDED SEPTEMBER 30, 2007 COMPARED TO THE THREE MONTHS ENDED SEPTEMBER 30, 2006.

The Company reported record net earnings of $\$ 17.6$ million for the third quarter, an increase of $\$ 1.8$ million, or 12 percent, over the $\$ 15.8$ million for the third quarter of 2006. Diluted earnings per share of $\$ .33$ for the quarter is an increase of 6.5 percent over the diluted earnings per share of $\$ .31$ for the third quarter of 2006. Net earnings for the third quarter of 2007 and 2006 were reduced by $\$ 544$ thousand, or $\$ .01$ per share, and $\$ 519$ thousand, or $\$ .01$ per share, respectively, for stock-based compensation expense. Annualized return on average assets and return on average equity for the quarter were 1.50 percent and 13.76 percent, respectively, which compares with prior year returns for the third quarter of 1.58 percent and 16.24 percent.

| (UNAUDITED - \$ IN THOUSANDS) | Three months ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2007 | 2006 | \$ change | \% change |
| Interest income | \$78,430 | \$63,892 | 14,538 | 23\% |
| Interest expense | 31,447 | 24,887 | 6,560 | 26\% |
| Net interest income | 46,983 | 39,005 | 7,978 | 20\% |
| Non-interest income |  |  |  |  |
| Service charges, loan fees, and other fees | 11,853 | 9,403 | 2,450 | 26\% |
| Gain on sale of loans | 3,203 | 2,992 | 211 | 7\% |
| Loss on sale of investments | -- | (3) | 3 | -100\% |
| Other income | 1,422 | 1,370 | 52 | 4\% |
| Total non-interest income | 16,478 | 13,762 | 2,716 | 20\% |
|  | \$63,461 | \$52,767 | \$10,694 | 20\% |
| Tax equivalent net interest margin | $4.50 \%$ | 4.38\% |  |  |

Net Interest Income

Net interest income for the quarter increased $\$ 7.978$ million, or 20 percent, over the same period in 2006 , and increased $\$ 1.787$ million, or 4 percent, from the second quarter of 2007 . Total interest income increased $\$ 14.538$ million from the prior year's quarter, or 23 percent, while total interest expense was $\$ 6.560$ million, or 26 percent higher. The increase in interest expense is primarily attributable to the volume and rate increases in interest bearing deposits. The net interest margin as a percentage of earning assets, on a tax equivalent basis, was 4.50 percent which is 1 basis point lower than the second quarter of 2007, and was 12 basis points higher than the 4.38 percent result for the third quarter of 2006 . The net interest margin calculation has been revised to account for intercompany elimination entries. Previously reported net interest margins have been adjusted to reflect the change.

Non-interest Income

Fee income increased $\$ 2.450$ million, or 26 percent, over the same period last year, driven primarily by an increased number of loan and deposit accounts from internal growth and acquisitions. Gain on sale of loans increased $\$ 211$ thousand, or 7 percent, from the third quarter of last year.
Compensation and employee benefits
Occupancy and equipment expense
Outsourced data processing
Core deposit intangibles amortization
Other expenses

Total non-interest expense

| $\$ 20,286$ | $\$ 15,992$ | $\$ 4,294$ | $27 \%$ |
| ---: | ---: | :---: | ---: |
| 4,840 | 3,875 | 965 | $25 \%$ |
| 553 | 620 | $(67)$ | $-11 \%$ |
| 827 | 411 | 416 | $101 \%$ |
| 8,690 | 6,946 | 1,744 | $25 \%$ |
| ------ | ------- | ------ | --- |
| $\$ 35,196$ | $\$ 27,844$ | $\$ 7,352$ | $26 \%$ |
| $=======$ | $=======$ | $======$ | $===$ |

Non-interest Expense

Non-interest expense increased by $\$ 7.352$ million, or 26 percent, from the same quarter of 2006. Compensation and benefit expense increased $\$ 4.294$ million, or 27 percent, which is primarily attributable to increased staffing levels, including staffing from the acquisitions of First National Bank of Morgan and CDC during 2006 and North Side in 2007, new branches, as well as increased compensation, including commissions tied to increased production, and benefits, including health insurance. The number of full-time-equivalent employees has increased from 1,200 to 1,476, a 23 percent increase, since September 30, 2006 . Occupancy and equipment expense increased $\$ 965$ thousand, or 25 percent, reflecting the bank acquisitions, cost of additional branch locations and facility upgrades.

Other expenses increased $\$ 1.744$ million, or 25 percent, primarily from acquisitions, additional marketing expenses, and costs associated with new branch offices. The efficiency ratio (non-interest expense/net interest income plus non-interest income) was 55 percent for the 2007 third quarter, compared to 57 percent for the prior quarter, and 53 percent for the 2006 third quarter.

RESULTS OF OPERATIONS - THE NINE MONTHS ENDED SEPTEMBER 30, 2007 COMPARED TO THE NINE MONTHS ENDED SEPTEMBER 30, 2006.

Record net earnings of $\$ 50.5$ million for the first three quarters of 2007 is an increase of $\$ 6.4$ million, or 14 percent over the prior year. Diluted earnings per share of $\$ 0.94$ versus $\$ 0.89$ for the same period last year is an increase of 5.6 percent. Included in net earnings for the first three quarters of 2007 is a $\$ 1.0$ million gain (pre-tax gain of $\$ 1.6$ million) from the January 19, 2007 sale of Western Security Bank's Lewistown branch, a requirement imposed by bank regulators to complete the acquisition of Citizens Development Company ("CDC"). Also, included in the first three quarters' earnings is approximately $\$ 500$ thousand of non-recurring expenses and costs associated with the January 26, 2007 merger of three of the five CDC subsidiaries into Glacier Bancorp, Inc.'s subsidiaries. Effective with its acquisition on April 30, 2007, North Side was merged into 1st Bank, Glacier Bancorp, Inc.'s subsidiary bank in Evanston, Wyoming. On June 21, 2007, the remaining two CDC subsidiaries, i.e., First National Bank of Lewistown and Western Bank of Chinook, merged to become First Bank of Montana. During the second quarter of 2007 , each of the combining CDC bank's operating systems and First National Bank of Morgan's operating systems were converted to the core operating system used by the Company's subsidiaries.

| Interest income | \$225,643 | \$179,777 | \$45,866 | 26\% |
| :---: | :---: | :---: | :---: | :---: |
| Interest expense | 90,373 | 66,838 | 23,535 | 35\% |
| Net interest income | 135,270 | 112,939 | 22,331 | 20\% |
| Non-interest income |  |  |  |  |
| Service charges, loan fees, and other fees | 33,696 | 26,969 | 6,727 | 25\% |
| Gain on sale of loans | 9,953 | 7,952 | 2,001 | 25\% |
| Loss on sale of investments | (8) | (3) | (5) | 167\% |
| Other income | 4,940 | 2,898 | 2,042 | 70\% |
| Total non-interest income | 48,581 | 37,816 | 10,765 | 28\% |
|  | \$183, 851 | \$150,755 | \$33,096 | 22\% |
| Tax equivalent net interest margin | 4.50\% | 4.39\% |  |  |

Net Interest Income

Net interest income for the nine months increased $\$ 22.331$ million, or 20 percent, over the same period in 2006 . Total interest income increased $\$ 45.866$ million, or 26 percent, while total interest expense increased $\$ 23.535$ million, or 35 percent. The increase in interest expense is primarily attributable to the volume and rate increases in interest bearing deposits. The net interest margin as a percentage of earning assets, on a tax equivalent basis, was 4.50 percent which is an increase of 11 basis points over the 4.39 percent for 2006 . The net interest margin calculation has been revised to account for intercompany elimination entries and previously reported net interest margins have been adjusted to reflect the change.

Non-interest Income

Total non-interest income increased $\$ 10.765$ million, or 28 percent in 2007 . Fee income for the first nine months of 2007 increased $\$ 6.727$ million, or 25 percent, over the first nine months of 2006 , driven primarily by an increased number of loan and deposit accounts, acquisitions, and additional customer product and services offered. Gain on sale of loans increased $\$ 2.001$ million, or 25 percent, from the first nine months of last year. Loan origination volume in our markets, especially in the first half of 2007 , was robust versus historical standards. Other income for the nine months increased $\$ 2.042$ million, or 70 percent, over the same period in 2006. Such increase includes a gain of $\$ 1.6$ million from the January 19,2007 sale of Western Security Bank's Lewistown branch, a regulatory requirement imposed to complete the acquisition of CDC.

NON-INTEREST EXPENSE SUMMARY
(UNAUDITED - \$ IN THOUSANDS)

|  | Nine months ended September 30, |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2007 | 2006 | \$ change | \% change |
| Compensation and employee benefits | \$ | 60,386 | \$47,042 | \$13,344 | 28\% |
| Occupancy and equipment expense |  | 14,110 | 10,797 | 3,313 | 31\% |
| Outsourced data processing |  | 2,045 | 2,022 | 23 | 1\% |


| Core deposit intangibles amortization | $2,416$ | 1,231 | 1,185 | 96\% |
| :---: | :---: | :---: | :---: | :---: |
| Other expenses | 24,496 | 19,529 | 4,967 | 25\% |
| Total non-interest expense | \$103,453 | \$80, 621 | \$22,832 | 28\% |
| Non-interest Expense |  |  |  |  |
| Non-interest expense increased by $\$ 22$ nine months of 2006. Compensation and or 28 percent, which is primarily attril including staffing from the acquisitio CDC | 32 million nefit exp butable to of First | or 28 pe se incre ncreased National | nt, from d $\$ 13.3$ affing k of Mo | same llion, S, and |

during 2006 and North Side in 2007, de novo branches, increased compensation, including production based commissions, and benefits, including health insurance, and overtime associated with the merger and operating systems conversions in the first half of 2007. The first nine months of 2007 included approximately $\$ 500,000$ of non-recurring expenses and costs associated with the January 26, 2007 merger of three of the five CDC subsidiaries into the Company's subsidiaries. Occupancy and equipment expense increased $\$ 3.313$ million, or 31 percent, reflecting the acquisitions, cost of additional locations and facility upgrades. Other expenses increased $\$ 4.967$ million, or 25 percent, primarily from acquisitions, additional marketing expenses, and costs associated with new branch offices. The efficiency ratio (non-interest expense/net interest income plus non-interest income) increased to 56 percent from 53 percent for the first nine months of 2006.

Allowance for Loan Loss and Non-Performing Assets

The provision for loan losses expense was $\$ 3.720$ million for the first nine months of 2007, a decrease of $\$ 120$ thousand, or 3 percent, from the same period in 2006. Charged-off loans during the nine months ended September 30, 2007 exceeded recovery of previously charged-off loans by $\$ 1$ million.

Critical Accounting Policies

Companies apply certain critical accounting policies requiring management to make subjective or complex judgments, often as a result of the need to estimate the effect of matters that are inherently uncertain. The Company considers its only critical accounting policy to be the allowance for loan losses. The allowance for loan losses is established through a provision for loan losses charged against earnings. The balance of allowance for loan loss is maintained at the amount management believes will be adequate to absorb known and inherent losses in the loan portfolio. The appropriate balance of allowance for loan losses is determined by applying estimated loss factors to the credit exposure from outstanding loans. Estimated loss factors are based on subjective measurements including management's assessment of the internal risk classifications, changes in the nature of the loan portfolio, industry concentrations and the impact of current local, regional and national economic factors on the quality of the loan portfolio. Changes in these estimates and assumptions are reasonably possible and may have a material impact on the Company's consolidated financial statements, results of operations and liquidity.

Effect of inflation and changing prices

Generally accepted accounting principles require the measurement of financial position and operating results in terms of historical dollars, without consideration for change in relative purchasing power over time due to inflation. Virtually all assets of a financial institution are monetary in nature; therefore, interest rates generally have a more significant impact on a company's performance than does the effect of inflation.

Forward Looking Statements

This Form 10-Q includes forward looking statements, which describe management's expectations regarding future events and developments such as future operating results, growth in loans and deposits, continued success of the Company's style of banking and the strength of the local economies in which it operates. Future events are difficult to predict, and the expectations described above are necessarily subject to risk and uncertainty that may cause actual results to differ materially and adversely. In addition to discussions about risks and uncertainties set forth from time to time in the Company's public filings, factors that may cause actual results to differ materially from those contemplated by such forward looking statements include, among others, the following possibilities: (1) local, national and international economic conditions are less favorable than expected or have a more direct and pronounced effect on the Company than expected and adversely affect the company's ability to continue its internal growth at historical rates and maintain the quality of its earning assets; (2) changes in interest rates reduce interest margins more than expected and negatively affect funding sources; (3) projected business increases following strategic expansion or opening or acquiring new banks and/or branches are lower than expected; (4) costs or difficulties related to the integration of acquisitions are greater than expected; (5) competitive pressure among financial institutions increases significantly; (6) legislation or regulatory requirements or changes adversely affect the businesses in which the Company is engaged.

## ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK

The Company believes that there have not been any material changes in information about the Company's market risk than was provided in the Form $10-\mathrm{K}$ report for the year ended December 31, 2006.

ITEM 4. CONTROLS AND PROCEDURES

Evaluation of Disclosure Controls and Procedures
The Company's Chief Executive Officer and Chief Financial Officer have reviewed and evaluated the effectiveness of our disclosure controls and procedures (as required by Exchange Act Rules $240.13 a-15(b)$ and $15 d-14(c))$ as of the date of this quarterly report. Based on that evaluation, the Chief Executive Officer and Chief Financial Officer have concluded that the Company's current disclosure controls and procedures are effective and timely, providing them with material information relating to the Company required to be disclosed in the reports the Company files or submits under the Exchange Act.

Changes in Internal Controls

There have not been any changes in the Company's internal control over financial reporting (as such term is defined in Rules 13a-15(f) and 15d-15 (f) under the Exchange Act) during the third quarter 2007 , to which this report relates that
have materially affected, or are reasonably likely to materially affect the Company's internal control over financial reporting.

PART II - OTHER INFORMATION
ITEM 1. LEGAL PROCEEDINGS

There are no pending material legal proceedings to which the registrant or its subsidiaries are a party.

ITEM 1A. RISK FACTORS

There have not been any material changes to the Company's risk factors during the third quarter 2007.

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS
(a) Not Applicable
(b) Not Applicable
(c) Not Applicable

ITEM 3. DEFAULTS UPON SENIOR SECURITIES
(a) Not Applicable
(b) Not Applicable

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITIES HOLDERS
(a) None
(b) Not Applicable
(c) None
(d) None

ITEM 5. OTHER INFORMATION
(a) Not Applicable
(b) Not Applicable

ITEM 6. EXHIBITS


SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934 , the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

GLACIER BANCORP, INC.

November 5, 2007
/s/ Michael J. Blodnick
Michael J. Blodnick
President/CEO

November 5, 2007
/s/ Ron J. Copher

Ron J. Copher
Senior Vice President/CFO


[^0]:    (1) Amounts represent interest income that would have been recognized on loans accounted for on a non-accrual basis for nine months ended September 30, 2007, year ended December 31, 2006 and nine months ended September 30, 2006, had such loans performed pursuant to contractual terms.

