

IES Holdings, Inc.  
Form SC 13D/A  
January 11, 2019

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**SCHEDULE 13D**

OMB APPROVAL  
OMB Number: 3235-0145  
Expires: February 28, 2009  
Estimated average  
burden hours per response: 14.5

**Under the Securities Exchange Act of 1934  
(Amendment No. 22)\***

**IES Holdings, Inc.**

(Name of Issuer)

**Common Stock**

(Title of Class of Securities)

**44951W 10 6**

(CUSIP Number)

**Jeffrey L. Gendell**

**1 Sound Shore Drive**

**Greenwich, Connecticut 06830**

(Name, Address and Telephone Number of Person  
Authorized to Receive Notices and Communications)

**January 2, 2019**

(Date of Event Which Requires Filing of this Statement)

If the filing person has previously filed a statement on Schedule 13G to report the acquisition that is the subject of this Schedule 13D, and is filing this schedule because of §§240.13d-1(e), 240.13d-1(f) or 240.13d-1(g), check the following box. o

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**Note:** Schedules filed in paper format shall include a signed original and five copies of the schedule, including all exhibits. See §240.13d-7 for other parties to whom copies are to be sent.

\* The remainder of this cover page shall be filled out for a reporting person's initial filing on this form with respect to the subject class of securities, and for any subsequent amendment containing information which would alter disclosures provided in a prior cover page.

The information required on the remainder of this cover page shall not be deemed to be "filed" for the purpose of Section 18 of the Securities Exchange Act of 1934 ("Act") or otherwise subject to the liabilities of that section of the Act but shall be subject to all other provisions of the Act (however, see the Notes).

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CUSIP No. 44951W 10 6

1. Names of Reporting Persons. I.R.S. Identification Nos. of above persons (entities only)  
Tontine Capital Partners, L.P.
2. Check the Appropriate Box if a Member of a Group (See Instructions)  
(a)  x  
(b)  o
3. SEC Use Only
4. Source of Funds (See Instructions)  
WC
5. Check if Disclosure of Legal Proceedings Is Required Pursuant to Items 2(d) or 2(e)  o
6. Citizenship or Place of Organization  
Delaware
7. Sole Voting Power  
0
8. Shared Voting Power  
5,642,723
9. Sole Dispositive Power  
0
10. Shared Dispositive Power  
5,642,723
11. Aggregate Amount Beneficially Owned by Each Reporting Person:  
5,642,723
12. Check if the Aggregate Amount in Row (11) Excludes Certain Shares (See Instructions)  o
13. Percent of Class Represented by Amount in Row (11)  
26.6%
14. Type of Reporting Person (See Instructions)  
PN

Number of  
Shares  
Beneficially  
Owned by  
Each  
Reporting  
Person With

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CUSIP No. 44951W 10 6

1. Names of Reporting Persons. I.R.S. Identification Nos. of above persons (entities only)

Tontine Capital Management, L.L.C.

2. Check the Appropriate Box if a Member of a Group (See Instructions)

(a)  x  
(b)  o

3. SEC Use Only

4. Source of Funds (See Instructions)

WC

5. Check if Disclosure of Legal Proceedings Is Required Pursuant to Items 2(d) or 2(e)  o

6. Citizenship or Place of Organization

Delaware

7. Sole Voting Power

1,910,529

Number of  
Shares  
Beneficially  
Owned by  
Each  
Reporting  
Person With

8. Shared Voting Power

5,642,723

9. Sole Dispositive Power

1,910,529

10. Shared Dispositive Power

5,642,723

11. Aggregate Amount Beneficially Owned by Each Reporting Person

7,553,252

12. Check if the Aggregate Amount in Row (11) Excludes Certain Shares (See Instructions)  o

13. Percent of Class Represented by Amount in Row (11)

35.6%

14. Type of Reporting Person (See Instructions)

OO

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CUSIP No. 44951W 10 6

1. Names of Reporting Persons. I.R.S. Identification Nos. of above persons (entities only)

Tontine Management, L.L.C.

2. Check the Appropriate Box if a Member of a Group (See Instructions)

(a)  x  
(b)  o

3. SEC Use Only

4. Source of Funds (See Instructions)

WC

5. Check if Disclosure of Legal Proceedings Is Required Pursuant to Items 2(d) or 2(e)  o

6. Citizenship or Place of Organization

Delaware

7. Sole Voting Power

1,410,162

Number of  
Shares  
Beneficially  
Owned by  
Each  
Reporting  
Person With

8. Shared Voting Power

0

9. Sole Dispositive Power

1,410,162

10. Shared Dispositive Power

0

11. Aggregate Amount Beneficially Owned by Each Reporting Person:

1,410,162

12. Check if the Aggregate Amount in Row (11) Excludes Certain Shares (See Instructions)  o

13. Percent of Class Represented by Amount in Row (11)

6.6%

14. Type of Reporting Person (See Instructions)

OO

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CUSIP No. 44951W 10 6

1. Names of Reporting Persons. I.R.S. Identification Nos. of above persons (entities only)  
Tontine Capital Overseas Master Fund II, L.P.
2. Check the Appropriate Box if a Member of a Group (See Instructions)  
(a)  x  
(b)  o
3. SEC Use Only
4. Source of Funds (See Instructions)  
WC
5. Check if Disclosure of Legal Proceedings Is Required Pursuant to Items 2(d) or 2(e)  o
6. Citizenship or Place of Organization  
Cayman Islands
7. Sole Voting Power  
0
8. Shared Voting Power  
2,350,686
9. Sole Dispositive Power  
0
10. Shared Dispositive Power  
2,350,686
11. Aggregate Amount Beneficially Owned by Each Reporting Person:  
2,350,686
12. Check if the Aggregate Amount in Row (11) Excludes Certain Shares (See Instructions)  o
13. Percent of Class Represented by Amount in Row (11)  
11.1%
14. Type of Reporting Person (See Instructions)  
PN

Number of  
Shares  
Beneficially  
Owned by  
Each  
Reporting  
Person With

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CUSIP No. 44951W 10 6

1. Names of Reporting Persons. I.R.S. Identification Nos. of above persons (entities only)  
Tontine Asset Associates, L.L.C.
2. Check the Appropriate Box if a Member of a Group (See Instructions)  
(a)  x  
(b)  o
3. SEC Use Only
4. Source of Funds (See Instructions)  
WC
5. Check if Disclosure of Legal Proceedings Is Required Pursuant to Items 2(d) or 2(e)  o
6. Citizenship or Place of Organization  
Delaware
7. Sole Voting Power  
96,891
8. Shared Voting Power  
2,350,686
9. Sole Dispositive Power  
96,891
10. Shared Dispositive Power  
2,350,686
11. Aggregate Amount Beneficially Owned by Each Reporting Person:  
2,447,577
12. Check if the Aggregate Amount in Row (11) Excludes Certain Shares (See Instructions)  o
13. Percent of Class Represented by Amount in Row (11)  
11.5%
14. Type of Reporting Person (See Instructions)  
OO

Number of  
Shares  
Beneficially  
Owned by  
Each  
Reporting  
Person With

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CUSIP No. 44951W 10 6

1. Names of Reporting Persons. I.R.S. Identification Nos. of above persons (entities only)

Tontine Associates, L.L.C.

2. Check the Appropriate Box if a Member of a Group (See Instructions)

(a)  x  
(b)  o

3. SEC Use Only

4. Source of Funds (See Instructions)

WC

5. Check if Disclosure of Legal Proceedings Is Required Pursuant to Items 2(d) or 2(e)  o

6. Citizenship or Place of Organization

Delaware

7. Sole Voting Power

642,057

Number of  
Shares  
Beneficially  
Owned by  
Each  
Reporting  
Person With

8. Shared Voting Power

0

9. Sole Dispositive Power

642,057

10. Shared Dispositive Power

0

11. Aggregate Amount Beneficially Owned by Each Reporting Person:

642,057

12. Check if the Aggregate Amount in Row (11) Excludes Certain Shares (See Instructions)  o

13. Percent of Class Represented by Amount in Row (11)

3.0%

14. Type of Reporting Person (See Instructions)

OO



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CUSIP No. 44951W 10 6

1. Names of Reporting Persons. I.R.S. Identification Nos. of above persons (entities only)  
Tontine Capital Overseas GP, L.L.C.
2. Check the Appropriate Box if a Member of a Group (See Instructions)  
(a)  x  
(b)  o
3. SEC Use Only
4. Source of Funds (See Instructions)  
WC
5. Check if Disclosure of Legal Proceedings Is Required Pursuant to Items 2(d) or 2(e)  o
6. Citizenship or Place of Organization  
Delaware
- |   |     |                                  |
|---|-----|----------------------------------|
| Number of<br>Shares<br>Beneficially<br>Owned by<br>Each<br>Reporting<br>Person With | 7.  | Sole Voting Power<br>47,284      |
|   | 8.  | Shared Voting Power<br>0         |
|   | 9.  | Sole Dispositive Power<br>47,284 |
|   | 10. | Shared Dispositive Power<br>0    |
11. Aggregate Amount Beneficially Owned by Each Reporting Person:  
47,284
12. Check if the Aggregate Amount in Row (11) Excludes Certain Shares (See Instructions)  o
13. Percent of Class Represented by Amount in Row (11)  
0.2%
14. Type of Reporting Person (See Instructions)  
OO

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CUSIP No. 44951W 10 6

1. Names of Reporting Persons. I.R.S. Identification Nos. of above persons (entities only)

Jeffrey L. Gendell

2. Check the Appropriate Box if a Member of a Group (See Instructions)

(a)  x  
 (b)  o

3. SEC Use Only

4. Source of Funds (See Instructions)

OO

5. Check if Disclosure of Legal Proceedings Is Required Pursuant to Items 2(d) or 2(e)  o

6. Citizenship or Place of Organization

United States

7. Sole Voting Power

89,352

Number of  
 Shares  
 Beneficially  
 Owned by  
 Each  
 Reporting  
 Person With

8. Shared Voting Power

12,100,332

9. Sole Dispositive Power

89,352

10. Shared Dispositive Power

12,100,332

11. Aggregate Amount Beneficially Owned by Each Reporting Person

12,189,684

12. Check if the Aggregate Amount in Row (11) Excludes Certain Shares (See Instructions)  o

13. Percent of Class Represented by Amount in Row (11)

57.5%

14. Type of Reporting Person (See Instructions)

IN

**Item 1. Security and Issuer**

This Amendment No. 22 to Schedule 13D is being filed by the Reporting Persons to amend the Schedule 13D originally filed by certain of the Reporting Persons on May 18, 2006 (the Original 13D ), as amended on August 25, 2006, January 11, 2007, September 7, 2007, December 19, 2007, March 5, 2008, November 10, 2008, October 23, 2009, February 3, 2010, March 10, 2010, May 13, 2010, February 11, 2011, July 21, 2011, September 17, 2013, March 5, 2014, August 15, 2014, October 5, 2015, December 24, 2015, March 25, 2016, August 10, 2016, October 5, 2016 and December 14, 2018 (the Original 13D, together with the amendments, the Schedule 13D ) with respect to the common stock, par value of \$.01 per share (the Common Stock ), of IES Holdings, Inc. (the Company ). The principal executive offices of the Company are located at 5433 Westheimer Road, Suite 500, Houston, Texas 77056.

**Item 2. Identity and Background**

(a) This statement is filed by:

(i) Tontine Capital Partners, L.P., a Delaware limited partnership ( TCP ), with respect to the shares of Common Stock directly owned by it;

(ii) Tontine Capital Management, L.L.C., a Delaware limited liability company ( TCM ), with respect to the shares of Common Stock directly owned by it and by TCP;

(iii) Tontine Management, L.L.C., a Delaware limited liability company ( TM ), with respect to the shares of Common Stock directly owned by it;

(iv) Tontine Capital Overseas Master Fund II, L.P. a Cayman Islands limited partnership ( TCP 2 ) with respect to shares of Common Stock directly owned by it;

(v) Tontine Asset Associates, L.L.C., a Delaware limited liability company ( TAA ), with respect to the shares of Common Stock directly owned by it and by TCP 2;

(vi) Tontine Associates, L.L.C., a Delaware limited liability company ( TA ), with respect to shares of Common Stock directly owned by it;

(vii) Tontine Capital Overseas GP, L.L.C., a Delaware limited liability company ( TCO ), with respect to shares of Common Stock directly owned by it; and

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(viii) Jeffrey L. Gendell ( Mr. Gendell ) with respect to the shares of Common Stock directly owned by him and each of TCP, TCM, TM, TCP 2, TAA, TA and TCO.

TCP, TCM, TM, TCP 2, TAA, TA, TCO and Mr. Gendell are hereinafter sometimes collectively referred to as the Reporting Persons. Any disclosures herein with respect to persons other than the Reporting Persons are made on information and belief after making inquiry to the appropriate party.

(b) The address of the principal business and principal office of each of TCP, TCM, TM, TCP 2, TAA, TA and TCO is 1 Sound Shore Drive, Greenwich, Connecticut 06830. The business address of Mr. Gendell is 1 Sound Shore Drive, Greenwich, Connecticut 06830.

(c) The principal business of each of TCP and TCP 2 is serving as a private investment limited partnership. The principal business of TCM is serving as the general partner of TCP. The principal business of TM is serving as the general partner of an investment fund affiliated with the Reporting Persons. The principal business of TAA is serving as the general partner of TCP 2. The principal business of TA is to serve as the fund manager of an investment fund affiliated with the Reporting Persons. The principal business of TCO is that of managing its assets. Mr. Gendell serves as the managing member of TCM, TM, TA, TCO and TAA.

(d) None of the Reporting Persons has, during the last five years, been convicted in a criminal proceeding (excluding traffic violations or similar misdemeanors).

(e) None of the Reporting Persons has, during the last five years, been a party to a civil proceeding of a judicial or administrative body of competent jurisdiction and, as a result of such proceeding, was, or is subject to, a judgment, decree or final order enjoining future violations of, or prohibiting or mandating activities subject to, Federal or State securities laws or finding any violation with respect to such laws.

(f) TCP is a limited partnership organized under the laws of the State of Delaware. Each of TCM, TM, TAA, TA and TCO is a limited liability company organized under the laws of the State of Delaware. TCP 2 is a limited partnership organized under the laws of the Cayman Islands. Mr. Gendell is a United States citizen.

**Item 3. Source and Amount of Funds or Other Consideration**

All securities of the Company owned by the Reporting Persons were purchased with working capital and on margin. The Reporting Persons margin transactions are with UBS Securities LLC and Wells Fargo Securities LLC, on each such firm's usual terms and conditions. All or part of the shares of Common Stock directly owned by the Reporting Persons may from time to time be pledged with one or more banking institutions or brokerage firms as collateral for loans made by such bank(s) or brokerage firm(s) to the Reporting Persons. Such loans bear interest at a rate based upon the broker's call rate from time to time in effect. Such indebtedness may be refinanced with other banks or broker dealers.

**Item 4. Purpose of Transaction**

On January 2, 2019, TCP 2 distributed an aggregate of 218,732 shares of Common Stock in connection with the redemption of ownership interests by investors that are not directly or indirectly controlled by Mr. Gendell.

Also on January 2, 2019, Mr. Gendell received a grant of 1,045 phantom stock units ( PSUs ) from the Company pursuant to the IES Holdings, Inc. 2006 Equity Incentive Plan upon Mr. Gendell electing to receive PSUs as director compensation in lieu of a cash or common stock retainer. Each PSU converts to one share of Common Stock when Mr. Gendell leaves the board of directors for any reason.

The Reporting Persons acquired their shares of Common Stock for investment purposes and in the ordinary course of business. All of the Reporting Persons may dispose of securities of the Company at any time and from time to time in the open market, through dispositions in kind to parties holding an ownership interest in TCP, TCM, TM, TA, TCP 2, TAA and/or TCO, or otherwise. While the Reporting Persons have no current plan or intent to dispose of their shares of Common Stock, any or all of them could seek to dispose of shares of Common Stock at any time by any means described in this Schedule 13D. In addition, the Reporting Persons may obtain securities of the Company through open market purchases, transfers from other Reporting Persons or otherwise.

As discussed in this Schedule 13D, the Reporting Persons own approximately 57.5% of the Company's outstanding Common Stock and can control the Company's affairs, including (i) the election of directors who in turn appoint management, (ii) any action requiring the approval of the holders of Common Stock, including adoption of amendments to the Company's corporate charter, and (iii) approval of a merger or sale of all or substantially all assets. The Reporting Persons can also control certain decisions affecting the Company's capital structure.

Jeffrey L. Gendell has served as a member of the Company's Board of Directors and as non-executive Chairman of the Board since November 2016. While serving in such capacity, Jeffrey L. Gendell may have the ability to affect the composition of the Company's management and influence the business operations of the Company or extraordinary transactions outside the normal course of the Company's business. If the Reporting Persons dispose of all or a portion of their holdings in the Company, they may not retain sufficient voting power to cause Jeffrey L. Gendell to continue to be a director.

David B. Gendell, the brother of Jeffrey L. Gendell and, until December 2017, an employee of an affiliate of the Reporting Persons, has served as the Company's Interim Director of Operations since November 2017 and as a member of the Company's Board of Directors since February 2012. Previously, he served as non-executive Vice Chairman of the Board from November 2016 to November 2017 and as non-executive Chairman of the Board from January 2015 to November 2016. While serving in his capacity as a director, David B. Gendell may have the ability to affect the composition of the Company's management and influence the business operations of the Company or extraordinary

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transactions outside the normal course of the Company's business. If the Reporting Persons dispose of all or a portion of their holdings in the Company, they may not retain sufficient voting power to cause David B. Gendell to continue to be a director.

Although the foregoing represents the range of activities presently contemplated by the Reporting Persons with respect to the Company, it should be noted that the possible activities of the Reporting Persons are subject to change at any time. Accordingly, the Reporting Persons reserve the right to change their plans or intentions and to take any and all actions that they may deem to be in their best interests.

Except as set forth in the Schedule 13D, the Reporting Persons do not have any current intention, plan or proposal with respect to: (a) the acquisition by any person of additional securities of the Company, or the disposition of securities of the Company; (b) an extraordinary corporate transaction, such as a merger, reorganization or liquidation, involving the

Company or any of its subsidiaries; (c) a sale or transfer of a material amount of assets of the Company or any of its subsidiaries; (d) any change in the present Board of Directors or management of the Company, including any plans or proposals to change the number or term of directors or to fill any existing vacancies on the Board; (e) any material change in the present capitalization or dividend policy of the Company; (f) any other material change in the Company's business or corporate structure; (g) changes in the Company's charter, bylaws or instruments corresponding thereto or other actions which may impede the acquisition of control of the Company by any person; (h) causing a class of securities of the Company to be delisted from a national securities exchange, if any, or cease to be authorized to be quoted in an inter-dealer quotation system of a registered national securities association; (i) a class of equity securities of the Company becoming eligible for termination of registration pursuant to Section 12(g)(4) of the Securities Act, or (j) any action similar to any of those enumerated in items (a) through (i) above.

**Item 5. Interest in Securities of the Issuer**

The following disclosure of share ownership by the Reporting Persons is as of the date of this Amendment No. 22 to Schedule 13D.

**A. Tontine Capital Partners, L.P.**

(a) Aggregate number of shares beneficially owned: 5,642,723. Percentage: 26.6%. The percentages used herein and in the rest of Item 5 are calculated based upon 21,205,536 shares of Common Stock outstanding as of December 10, 2018 as disclosed in the Company's Definitive Proxy Statement on Schedule 14A filed on December 27, 2018.

(b) 1. Sole power to vote or direct vote: -0-

2. Shared power to vote or direct vote: 5,642,723

3. Sole power to dispose or direct the disposition: -0-

4. Shared power to dispose or direct the disposition: 5,642,723

(c) TCP has not engaged in any transactions in Common Stock since December 14, 2018.

(d) TCM, the general partner of TCP, has the power to direct the affairs of TCP, including decisions respecting

the receipt of dividends from, and the disposition of the proceeds from the sale of, the shares. Mr. Gendell is the Managing Member of TCM and in that capacity directs its operations.

(e) Not applicable.

B. Tontine Capital Management, L.L.C.

(a) Aggregate number of shares beneficially owned: 7,553,252. Percentage: 35.6%.

(b) 1. Sole power to vote or direct vote: 1,910,529

2. Shared power to vote or direct vote: 5,642,723

3. Sole power to dispose or direct the disposition: 1,910,529

4. Shared power to dispose or direct the disposition: 5,642,723

(c) TCM has not engaged in any transactions in Common Stock since December 14, 2018.

(d) Not applicable.

(e) Not applicable.

C. Tontine Management, L.L.C.

(a) Aggregate number of shares beneficially owned: 1,410,162. Percentage: 6.6%.

(b) 1. Sole power to vote or direct vote: 1,410,162

2. Shared power to vote or direct vote: -0-



3. Sole power to dispose or direct the disposition: 1,410,162

4. Shared power to dispose or direct the disposition: -0-

(c) TM has not engaged in any transactions in Common Stock since December 14, 2018.

(d) Mr. Gendell is the Managing Member of TM and in that capacity directs its operations.

(e) Not applicable.

D. Tontine Capital Overseas Master Fund II, L.P.

(a) Aggregate number of shares beneficially owned: 2,350,686. Percentage: 11.1%.

(b) 1. Sole power to vote or direct vote: -0-

2. Shared power to vote or direct vote: 2,350,686

3. Sole power to dispose or direct the disposition: -0-

4. Shared power to dispose or direct the disposition: 2,350,686

(c) On January 2, 2019, TCP 2 distributed an aggregate of 218,732 shares of Common Stock in connection with the redemption of ownership interests by investors that are not directly or indirectly controlled by Mr. Gendell. See Item 4.

(d) TAA, the general partner of TCP 2, has the power to direct the affairs of TCP 2, including decisions respecting the receipt of dividends from, and the disposition of the proceeds from the sale of, the shares. Mr. Gendell is the Managing Member of TAA and in that capacity directs its operations.

(e) Not applicable.

E. Tontine Asset Associates, L.L.C.

(a) Aggregate number of shares beneficially owned: 2,447,577. Percentage: 11.5%.

(b) 1. Sole power to vote or direct vote: 96,891

2. Shared power to vote or direct vote: 2,350,686

3. Sole power to dispose or direct the disposition: 96,891

4. Shared power to dispose or direct the disposition: 2,350,686

(c) TAA has not engaged in any transactions in Common Stock since December 14, 2018. On January 2, 2019, TCP 2 distributed an aggregate of 218,732 shares of Common Stock in connection with the redemption of ownership interests by investors that are not directly or indirectly controlled by Mr. Gendell. See Item 4.

(d) Not applicable.

(e) Not applicable.

F. Tontine Associates, L.L.C.

(a) Aggregate number of shares beneficially owned: 642,057. Percentage: 3.0%.

(b) 1. Sole power to vote or direct vote: 642,057

2. Shared power to vote or direct vote: -0-

3. Sole power to dispose or direct the disposition: 642,057

4. Shared power to dispose or direct the disposition: -0-

(c) TA has not engaged in any transactions in Common Stock since December 14, 2018.

(d) Mr. Gendell is the Managing Member of TA and in that capacity directs its operations.

(e) Not applicable.

G. Tontine Capital Overseas GP, L.L.C.

(a) Aggregate number of shares beneficially owned: 47,284. Percentage: 0.2%.

(b) 1. Sole power to vote or direct vote: 47,284

2. Shared power to vote or direct vote: -0-

3. Sole power to dispose or direct the disposition: 47,284

4. Shared power to dispose or direct the disposition: -0-

(c) TCO has not engaged in any transactions in Common Stock since December 14, 2018.

(d) Mr. Gendell is the Managing Member of TCO and in that capacity directs its operations.

(e) Not applicable.

H. Jeffrey L. Gendell

(a) Aggregate number of shares beneficially owned: 12,189,684. Percentage: 57.5%.

(b) 1. Sole power to vote or direct vote: 89,352

2. Shared power to vote or direct vote: 12,100,332

3. Sole power to dispose or direct the disposition: 89,352

4. Shared power to dispose or direct the disposition: 12,100,332

(c) On January 2, 2019, Mr. Gendell received a grant of 1,045 PSUs from the Company pursuant to the IES Holdings, Inc. 2006 Equity Incentive Plan upon Mr. Gendell electing to receive PSUs as director compensation in lieu of a cash or common stock retainer. Each PSU converts to one

share of Common Stock when Mr. Gendell leaves the board of directors for any reason. On January 2, 2019, TCP 2 distributed an aggregate of 218,732 shares of Common Stock in connection with the redemption of ownership interests by investors that are not directly or indirectly controlled by Mr. Gendell. See Item 4.

(d) Not applicable.

(e) Not applicable.

**Item 6. Contracts, Arrangements, Understandings or Relationships with Respect to Securities of the Issuer**

On December 6, 2018, TA entered into that certain Board Observer Letter Agreement, by and between TA and the Company (the Board Observer Letter ). Subject to the terms and conditions set forth in the Board Observer Letter, the Company granted the Reporting Persons the right, at any time that the Reporting Persons hold at least 20% of the outstanding common stock of the Company, to appoint a representative to serve as an observer to the Company's Board of Directors (the Board Observer ). The Board Observer, who must be reasonably acceptable to those members of the Company's Board of Directors who are not affiliates of TA, shall have no voting rights or other decision making authority. Subject to the terms and conditions set forth in the Board Observer Letter, so long as the Reporting Persons have the right to appoint a Board Observer, the Board Observer will have the right to attend and participate in meetings of the Company's Board of Directors and the committees thereof, subject to confidentiality requirements, and to receive reimbursement for reasonable out-of-pocket expenses incurred in his or her capacity as a Board Observer and such rights to coverage under the Company's directors and officers liability insurance policy as are available to the Company's directors. On December 20, 2018, Joseph M. Cerulli, an employee of TA, was appointed as the initial Board Observer pursuant to the terms of the Board Observer Letter.

Except as described herein, the Reporting Persons do not have any contracts, arrangements, understandings or relationships (legal or otherwise) with any person with respect to any securities of the Company, including but not limited to, the transfer or voting of any of the securities, finder's fees, joint ventures, loan or option arrangements, puts or calls, guarantees of profits, division of profits or losses, or the giving or withholding of proxies.

**Item 7. Material to be Filed as Exhibits**

1. Board Observer Letter Agreement, between Tontine Associates, L.L.C. and IES Holdings, Inc., dated December 6, 2018 (incorporated by reference to Exhibit 10.17 to the Company's Annual Report on Form 10-K filed December 7, 2018).

**Signature**

After reasonable inquiry and to the best of my knowledge and belief, I certify that the information set forth in this statement is true, complete and correct.

January 11, 2019  
Date

/s/ Jeffrey L. Gendell  
Signature

Jeffrey L. Gendell, individually, as managing member of Tontine Capital Management, L.L.C., general partner of Tontine Capital Partners, L.P., as managing member of Tontine Management, L.L.C., as managing member of Tontine Asset Associates, L.L.C., the general partner of Tontine Capital Overseas Master Fund II, L.P., as managing member of Tontine Associates, L.L.C. and as managing member of Tontine Capital Overseas GP, L.L.C.

Name/Title