

Norcraft Companies, Inc.  
Form SC TO-T/A  
May 12, 2015

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
**Washington, D.C. 20549**

**SCHEDULE TO**  
**TENDER OFFER STATEMENT UNDER SECTION 14(D)(1) OR 13(E)(1)**  
**OF THE SECURITIES EXCHANGE ACT OF 1934**  
**(Amendment No. 3)**

**NORCRAFT COMPANIES, INC.**

**(Name of Subject Company (Issuer))**

**TAHITI ACQUISITION CORP.**

**an indirect wholly-owned subsidiary of**

**FORTUNE BRANDS HOME & SECURITY, INC.**

**(Names of Filing Persons (Offerors))**

**COMMON STOCK, PAR VALUE \$0.01 PER SHARE**

**(Title of Class Of Securities)**

**65557Y105**

**(CUSIP Number of Class of Securities)**

**Robert K. Biggart**

**Senior Vice President, General Counsel and Secretary**

**Fortune Brands Home & Security, Inc.**

**520 Lake Cook Road**

**Deerfield, IL 60015-5611**

**(847) 484-4400**

**(Name, address, and telephone numbers of person authorized to receive notices and communications on behalf of filing persons)**

*With copies to:*

**R. Scott Falk, P.C.**

**Kirkland & Ellis LLP**

**300 North LaSalle Street**

**Chicago, Illinois 60654**

**(312) 862-2000**

**CALCULATION OF FILING FEE**

**Transaction Valuation(1)**

\$441,445,112

**Amount of Filing Fee(2)**

\$51,296

(1)

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Estimated for purposes of calculating the amount of the filing fee only, in accordance with Rule 0-11(d) under the Securities Exchange Act of 1934, as amended (the **Exchange Act** ). Calculated by multiplying \$25.50, the per share tender offer price, by the 17,311,573 outstanding shares of common stock of Norcraft Companies, Inc. as of March 30, 2015.

- (2) The filing fee was calculated in accordance with Rule 0-11 under the Exchange Act, and Fee Rate Advisor #1 for Fiscal Year 2015, issued August 29, 2014, by multiplying the transaction valuation by 0.0001162.
- x Check the box if any part of the fee is offset as provided by Rule 0-11(a)(2) and identify the filing with which the offsetting fee was previously paid. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.

Amount Previously Paid: \$51,296

Filing Party: Fortune Brands Home & Security, Inc. and Tahiti Acquisition Corp.

Form or Registration No.: Schedule TO

Date Filed: April 14, 2015

- .. Check the box if the filing relates solely to preliminary communications made before the commencement of a tender offer.

Check the appropriate boxes below to designate any transactions to which the statement relates:

- x Third-party tender offer subject to Rule 14d-1.  
.. Issuer tender offer subject to Rule 13e-4.  
.. Going-private transaction subject to Rule 13e-3.  
.. Amendment to Schedule 13D under Rule 13d-2.

Check the following box if the filing is a final amendment reporting the results of the tender offer. ..

- \* If applicable, check the appropriate box(es) below to designate the appropriate rule provision(s) relied upon:

- .. Rule 13e-4(i) (cross-border issuer tender offer).  
.. Rule 14d-1(d) (cross-border third-party tender offer).

This Amendment No. 3 to the Tender Offer Statement on Schedule TO (this **Amendment No. 3**) is filed by (i) Fortune Brands Home & Security, Inc., a Delaware corporation (**Fortune Brands**), and (ii) Tahiti Acquisition Corp., a Delaware corporation (the **Purchaser**) and an indirect wholly-owned subsidiary of Fortune Brands. This Amendment No. 3 amends and supplements the Tender Offer Statement on Schedule TO filed with the Securities and Exchange Commission (the **SEC**) on April 14, 2015, as amended by Amendment No. 1 filed with the SEC on April 27, 2015 and Amendment No. 2 filed with the SEC on April 30, 2015 (the **Initial Schedule TO** and which, together with this Amendment No. 3 and any amendments and supplements thereto, this **Schedule TO**) and relates to the offer by the Purchaser to purchase all outstanding shares of common stock, par value \$0.01 per share (each a **Share**), of Norcraft Companies, Inc., a Delaware corporation (**Norcraft**), at a price of \$25.50 per Share, net to the seller in cash, without interest, less any required withholding taxes, upon the terms and subject to the conditions set forth in the Offer to Purchase, dated April 14, 2015 (as it may be amended or supplemented, the **Offer to Purchase**) and in the related Letter of Transmittal (as it may be amended or supplemented, the **Letter of Transmittal** and, together with the Offer to Purchase, the **Offer**), copies of which are attached to the Initial Schedule TO as Exhibits (a)(1)(A) and (a)(1)(B), respectively.

Capitalized terms used but not otherwise defined herein have the meanings ascribed to such terms in the Initial Schedule TO and the related exhibits incorporated therein by reference.

### **Items 1 through 9 and Item 11**

The Offer to Purchase and Items 1 through 9 and Item 11 of the Initial Schedule TO, to the extent such Items incorporate by reference the information contained in the Offer to Purchase, are hereby amended and supplemented as follows:

At 11:59 p.m., New York City time, on May 11, 2015, the Offer expired as scheduled. The Offer was not extended. The Depositary has advised the Purchaser that, as of the expiration of the Offer, a total of 14,798,762 Shares were validly tendered and not validly withdrawn pursuant to the Offer, representing approximately 78% of the currently issued and outstanding Shares. As a result, the Minimum Condition has been satisfied. All Shares that were validly tendered and not validly withdrawn pursuant to the Offer have been accepted for payment.

Following the expiration of the Offer and acceptance for payment of the Shares on May 12, 2015, the Purchaser intends to effect a Merger with Norcraft pursuant to the terms of the Merger Agreement and without a meeting of Norcraft stockholders pursuant to Section 251(h) of the DGCL. The Merger is expected to be consummated on or about May 12, 2015. Pursuant to the Merger Agreement, at the Effective Time, the Purchaser will be merged with and into Norcraft, with Norcraft continuing as the surviving corporation and an indirect wholly-owned subsidiary of Fortune Brands. At the Effective Time, each Share issued and outstanding immediately prior to the Effective Time (other than (i) Shares held by Norcraft as treasury stock or by a Norcraft subsidiary or owned by Fortune Brands or the Purchaser, all of which will be canceled, and (ii) Shares owned by any stockholder of Norcraft who was entitled to demand, and who properly demanded, appraisal rights pursuant to Section 262 of the DGCL) will be converted into the right to receive an amount in cash equal to the Offer Price, less any required withholding taxes.

As promptly as practicable following the consummation of the Merger, Fortune Brands intends to cause all Shares to be delisted from the New York Stock Exchange and deregistered under the Exchange Act, after which the Company will no longer have reporting obligations under the Exchange Act.

On May 12, 2015, Fortune Brands issued a press release announcing, among other things, the expiration of the Offer and the acceptance of Shares. The press release is attached as Exhibit (a)(5)(D) and is incorporated herein by reference.

### **ITEM 12. EXHIBITS.**

Item 12 of the Initial Schedule TO is hereby amended and supplemented by adding the following exhibit:

(a)(5)(D). Press Release, dated May 12, 2015, issued by Fortune Brands.\*

**SIGNATURE**

After due inquiry and to the best of my knowledge and belief, I certify that the information set forth in this statement is true, complete and correct.

Dated: May 12, 2015

**TAHITI ACQUISITION CORP.**

By: /s/ Robert K. Biggart

Name: Robert K. Biggart

Title: Vice President

**FORTUNE BRANDS HOME & SECURITY, INC.**

By: /s/ Robert K. Biggart

Name: Robert K. Biggart

Title: Senior Vice President, General Counsel and  
Secretary