

ALASKA AIR GROUP INC  
Form 8-K  
December 17, 2002

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**UNITED STATES SECURITIES AND EXCHANGE COMMISSION**

WASHINGTON, DC 20549

**FORM 8-K  
CURRENT REPORT**

**Pursuant to section 13 or 15(d) of the Securities Exchange Act of 1934**

**December 16, 2002**

(Date of Report)

**ALASKA AIR GROUP, INC.**

(Exact name of registrant as specified in its charter)

Commission file number 1-8957

**Delaware**

(State or other jurisdiction of  
incorporation or organization)

**91-1292054**

(I.R.S. Employer  
Identification No.)

**19300 Pacific Highway South, Seattle, Washington 98188**

(Address of principal executive offices)

**(206) 431-7040**

(Registrant's telephone number)

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ITEM 9. Regulation FD Disclosure

Signature

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This report may contain forward-looking statements that are based on the best information currently available to management. These forward-looking statements are intended to be subject to the safe harbor protection provided by Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Forward-looking statements are indicated by phrases such as will, should, the Company believes, we expect or any other language indicating a prediction of future events. There can be no assurance that actual developments will be those anticipated by the Company. Actual results could differ materially from those projected as a result of a number of factors, some of which the Company cannot predict or control. For a discussion of these factors, please see Item 1 of the Company's Annual Report on Form 10-K for the year ended December 31, 2001. The Company expressly disclaims any duty to update these projections, and makes no representation as to their continued accuracy in the event it does not provide such updates.

**Fourth Quarter 2002 Estimates**

	<b>Forecast Q4</b>	<b>Change Yr/Yr</b>
<b>Alaska Airlines</b>		
Capacity (ASMs in millions)	4,737	14.9%
Fuel gallons (000,000)	79.6	14.3%
Cost per ASM excluding fuel (cents)	8.8	(9.0)%

For November 2002, Alaska experienced a 6.8% increase in traffic on a 11.6% increase in capacity. However, revenue per available seat mile (RASM) decreased 7.4% for November 2002 as compared to November 2001. This decrease in RASM is due principally to a 3.5% decrease in yield and a 3.0pt. decrease in load factor.

Compared to November 2000, traffic in 2002 decreased 1.8%, capacity increased 7% , and RASM decreased 13%.

<b>Horizon Air</b>		
Capacity (ASMs in millions)	627	32.2%
Fuel gallons (000,000)	13.9	15.8%
Cost per ASM excluding fuel (cents)	15.5	(24.4)%

For November 2002, Horizon experienced a 24.5% increase in traffic on a 35.7% increase in capacity. However, revenue per available seat mile (RASM) decreased 14.3% for November 2002 as compared to November 2001. This decrease in RASM is due principally to a 5.5% decrease in yield and a 5.3pt. decrease in load factor.

Compared to November 2000, traffic in 2002 increased 2%, capacity increased 9%, and RASM decreased 20%.

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**Capacity and Traffic Estimates for 2002**

Provided below are capacity (ASMs in millions) estimates for the full year of 2002.

Alaska Airlines capacity	19,339	7.9%
Horizon Air capacity	2,422	12.8%

**Other Financial Information**

*Cash and Short-Term Investments*

Cash and short-term investments amounted to approximately \$654 million on November 30, 2002.

*Fuel Cost per Gallon (including realized hedging gains)*

	<b>Cost per Gallon</b>	<b>% Change from Prior Year</b>
Alaska: November	83.1 cents	12.4%
Horizon: November	85.9 cents	10.1%

Current fuel hedge positions for Alaska and Horizon are as follows:

	<b>Approximate % of Expected Fuel Requirements</b>	<b>Approximate Crude Oil Price per Barrel</b>
October - December 2002	40%	\$ 22
January - December 2003	35%	\$ 22

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**Operating Fleet Plan**

Provided below are estimated changes in the Alaska and Horizon fleets for 2002 - 2003.

	Seats	On Hand YE 2001	Estimated Change During	
			2002	2003
<b>Alaska Airlines</b>				
B737-200C	111	9		
B737-400	138	39	1	
B737-700	120	16		6
B737-900	172	5	1	5
MD-80	140	32	(1)	(4)
		—	—	—
Total		101	1	7
		—	—	—
<b>Horizon Air</b>				
Dash 8-100/200	37	29	(1)	
Dash 8-400	70	12	3	
F-28	69	10	(6)	(4)
CRJ 700	70	9	7	2
		—	—	—
Total		60	3	(2)
		—	—	—

**Signature**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ALASKA AIR GROUP, INC.

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Registrant

Date: December 16, 2002

/s/ Terri K. Maupin

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Terri K. Maupin  
Staff Vice President/Finance and Controller

/s/ Bradley D. Tilden

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Bradley D. Tilden  
Executive Vice President/Finance and Chief Financial Officer