

BIG LOTS INC  
Form 11-K  
June 25, 2004

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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 11-K**

ANNUAL REPORT PURSUANT TO SECTION 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934

For the fiscal year ended **December 31, 2003**

or

TRANSITION REPORT PURSUANT TO SECTION 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934

For the Transition Period From to

Commission File Number 33-19309

A. Full title of the plan and the address of the plan, if different from that of the issuer named below:

**BIG LOTS, INC. SAVINGS PLAN AND TRUST**

B. Name of issuer of the securities held pursuant to the plan and the address of its principal executive office:

**BIG LOTS, INC.**

300 Phillipi Road, P.O. Box 28512

Columbus, Ohio 43228-0512

(614) 278-6800

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**Big Lots, Inc.**  
***Savings Plan and Trust***

Financial Statements as of and for the Years Ended  
December 31, 2003 and 2002,  
Supplemental Schedule as of December 31, 2003, and  
Report of Independent Registered Public Accounting Firm

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**Big Lots, Inc.**  
***Savings Plan and Trust***

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\* All other financial schedules required by Section 2520.103-10 of the U.S. Department of Labor's Annual Reporting and Disclosure Requirements under the Employee Retirement Income Security Act of 1974 have been omitted because they are not applicable.

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**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

To the Employee Benefits Committee of the Big Lots, Inc. Savings Plan and Trust  
Columbus, Ohio

We have audited the accompanying statements of net assets available for benefits of the Big Lots, Inc. Savings Plan and Trust (the Plan ) as of December 31, 2003 and 2002, and the related statements of changes in net assets available for benefits for the years then ended. These financial statements are the responsibility of the Plan's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such financial statements present fairly, in all material respects, the net assets available for benefits of the Plan as of December 31, 2003 and 2002, and the changes in net assets available for benefits for the years then ended in conformity with accounting principles generally accepted in the United States of America.

Our audits were conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The accompanying supplemental schedule listed in the table of contents is presented for the purpose of additional analysis and is not a required part of the basic financial statements, but is supplementary information required by the Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974. This schedule is the responsibility of the Plan's management. This schedule has been subjected to the auditing procedures applied in our audit of the basic 2003 financial statements and, in our opinion, is fairly stated in all material respects when considered in relation to the basic financial statements taken as a whole.

Deloitte & Touche LLP  
Dayton, Ohio  
June 25, 2004

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**Table of Contents****Big Lots, Inc.**  
***Savings Plan and Trust*****STATEMENTS OF NET ASSETS AVAILABLE FOR BENEFITS**  
**DECEMBER 31, 2003 AND 2002**

|  | <b>2003</b>              | <b>2002</b>             |
|--|--------------------------|-------------------------|
| <b>Assets</b>                                |                          |                         |
| Investments:                                 |                          |                         |
| Big Lots, Inc. common shares, at fair value  | \$ 32,638,977            | \$28,332,222            |
| Mutual funds, at fair value                  | 63,799,498               | 52,397,203              |
| Participant loans, at contract value         | 6,050,179                | 5,128,412               |
| <br>Total investments                        | <br>102,488,654          | <br>85,857,837          |
| Receivables:                                 |                          |                         |
| Company contribution                         | 4,543,550                | 4,297,807               |
| Participant contributions                    | 425,413                  | 413,289                 |
| <br>Total receivables                        | <br>4,968,963            | <br>4,711,096           |
| Cash   |                          | 63,212                  |
| <br>Total assets                             | <br>107,457,617          | <br>90,632,145          |
| <br><b>Liabilities</b>                       |                          |                         |
| Administrative expenses payable              | 38,369                   | 131,000                 |
| <br>Total liabilities                        | <br>38,369               | <br>131,000             |
| <br><b>Net assets available for benefits</b> | <br><b>\$107,419,248</b> | <br><b>\$90,501,145</b> |

The accompanying notes are an integral part of these financial statements.

**Table of Contents****Big Lots, Inc.  
Savings Plan and Trust****STATEMENTS OF CHANGES IN NET ASSETS AVAILABLE FOR BENEFITS  
YEARS ENDED DECEMBER 31, 2003 AND 2002**

|  | 2003                  | 2002                 |
|--|-----------------------|----------------------|
| <b>Additions to net assets attributed to:</b>    |                       |                      |
| Investment income:                               |                       |                      |
| Net appreciation                                 | \$ 10,997,627         | \$ 4,586,795         |
| Dividends  | 284,357               | 591,040              |
| Interest   | 316,775               | 357,950              |
| Total investment income                          | 11,598,759            | 5,535,785            |
| Contributions:                                   |                       |                      |
| Company  | 4,544,258             | 4,321,186            |
| Participant                                      | 8,020,446             | 7,835,232            |
| Rollover   | 604,347               | 487,069              |
| Total contributions                              | 13,169,051            | 12,643,487           |
| Total additions                                  | 24,767,810            | 18,179,272           |
| <b>Deductions from net assets attributed to:</b> |                       |                      |
| Benefits paid to participants                    | 7,588,175             | 33,418,853           |
| Administrative expenses                          | 261,532               | 266,644              |
| Total deductions                                 | 7,849,707             | 33,685,497           |
| Net increase (decrease)                          | 16,918,103            | (15,506,225)         |
| <b>Net assets available for benefits:</b>        |                       |                      |
| Beginning of year                                | 90,501,145            | 106,007,370          |
| <b>End of year</b>                               | <b>\$ 107,419,248</b> | <b>\$ 90,501,145</b> |

The accompanying notes are an integral part of these financial statements.

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**Big Lots, Inc.  
Savings Plan and Trust**

**NOTES TO FINANCIAL STATEMENTS  
YEARS ENDED DECEMBER 31, 2003 AND 2002**

**A. PLAN DESCRIPTION**

The following description of the Big Lots, Inc. Savings Plan and Trust (the *Plan*) provides only general information. Participants should refer to the Plan agreement for a more complete description of the Plan's provisions.

**General** The Plan is a defined contribution plan covering all employees who have completed one year of service and have completed 1,000 service hours within the eligibility computation period and have attained 21 years of age. Eligible employees may begin participation on the first day following satisfaction of eligibility requirements.

The purpose of the Plan is to encourage employee savings, to facilitate employee ownership, and to provide benefits during the employee's participation in the Plan upon retirement, death, disability, or termination of employment. The Plan is intended to be qualified under Section 401(a) of the Internal Revenue Code of 1986, as amended (the *Code*), and is subject to the provisions of the Employee Retirement Income Security Act of 1974, as amended (*ERISA*).

**Trustee** American Express Trust Company (the *Trustee*) serves as the trustee of the Plan.

**Administration** Big Lots, Inc. (the *Company*) has established an Employee Benefits Committee that is responsible for the general operation and administration of the Plan. The Company is the Plan sponsor and a fiduciary of the Plan as defined by ERISA. The Trustee provides recordkeeping services to the Plan.

**Contributions** Contributions to the Plan may consist of participant contributions, Company matching contributions, rollover contributions, and profit sharing contributions. Each year, participants may contribute up to 50 percent of pretax annual compensation (subject to certain limitations for highly compensated individuals), as defined in the Plan. Participants may also rollover amounts representing distributions from other qualified defined benefit or defined contribution plans. Contributions withheld by the Company are participant directed and are subject to certain limitations. The Company matching contribution is 100 percent of the first 2 percent and 50 percent of the next 4 percent of participant contributions. The Company matching contribution is invested directly in the Company's common shares and is allocated to each participant who (a) is an active participant and is employed by the Company on December 31 of the Plan year, or (b) terminated employment, is retired, became disabled, or died during the Plan year. Additional profit sharing amounts may be contributed at the option of the Company's Board of Directors. No profit sharing contributions were made in 2003 or 2002.

**Participant Accounts** Each participant account is credited with the participant's contribution and allocations of (a) the Company's matching contribution, and (b) Plan earnings, and charged with an allocation of administrative expenses. Allocations are based on participant earnings or account balances, as defined. The benefit to which a participant is entitled is the benefit that can be provided from the participant's vested account.

**Table of Contents****Big Lots, Inc.  
Savings Plan and Trust****NOTES TO FINANCIAL STATEMENTS  
YEARS ENDED DECEMBER 31, 2003 AND 2002**

**Administrative Expenses** The Company pays a portion of the expenses for administration of the Plan. All other administrative expenses are paid directly by the Plan.

**Investments** Participants may direct the investment of their contributions in 1 percent increments into various investment options offered by the Plan.

**Vesting** Participants are immediately vested in participant and rollover contributions, plus actual earnings thereon. Vesting in the Company matching contribution is based on years of service. A participant is 100 percent vested after five years of credited service as follows:

| <b>Years of Service</b>    | <b>Vested Percentage</b> |
|----------------------------|--------------------------|
| Less than 2                |                          |
| At least 2 but less than 3 | 25                       |
| At least 3 but less than 4 | 50                       |
| At least 4 but less than 5 | 75                       |
| 5 or more                  | 100                      |

**Benefit Payments** Upon termination, retirement, disability, or death, a participant may elect to receive a lump-sum amount equal to the vested interest value of their account (in cash or in kind), may elect an eligible rollover distribution, or may elect to defer distribution provided the participant has not attained age 70 1/2 and has a vested interest value of at least \$5,000. The portion of the Company's matching contribution that is not fully vested will be forfeited at the time employment terminates. The Company has the right to terminate or amend the Plan at any time. In the event of termination, the Plan assets will be distributed to the participants, after payment of any expenses properly chargeable thereto, in proportion to their respective account balances. A significant portion of the benefit payments during the year ended December 31, 2002, related to participants of a discontinued operation.

**Participant Loans** Participants may borrow from their fund accounts a minimum of \$1,000 up to a maximum equal to the lesser of \$50,000 or 50 percent of their vested account balance. One loan per participant may be outstanding at any time, and the loan term may not exceed 5 years. Loans are secured by the balance in the participant's account. Loans bear interest at the Prime rate plus 1 percent using the rate stated in *The Wall Street Journal* on the first business day of the month. Loan repayments, including interest and applicable loan fees, are typically through regular payroll deductions. The loan balance may be paid off at any time without penalty.

**Forfeited Accounts** Forfeited nonvested contributions are used to reduce Company matching contributions and pay certain Plan expenses. At December 31, 2003, forfeited nonvested accounts totaled \$140,902. In 2003 and 2002, employer contributions and Plan expenses were reduced by \$130,000 and \$221,886, respectively, from forfeited nonvested accounts.



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**Big Lots, Inc.  
Savings Plan and Trust**

**NOTES TO FINANCIAL STATEMENTS  
YEARS ENDED DECEMBER 31, 2003 AND 2002**

**B. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

***Basis of Accounting*** The accompanying financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America ( GAAP ).

***Use of Estimates*** The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and changes therein, and disclosure of contingent assets and liabilities. Actual results could differ materially from those estimates.

***Investments*** Plan investments, other than participant loans, are stated at fair value. Fair value is determined by the respective quoted market prices. Participant loans are valued at contract value plus accrued interest, which approximates fair value. The Plan utilizes various investment instruments. Investment securities, in general, are exposed to various risks, such as interest rate, credit, and overall market volatility. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the value of investment securities will occur in the near term and such changes could materially affect the amounts reported in the statements of net assets available for benefits and statements of changes in net assets available for benefits.

***Income Recognition*** Purchases and sales of securities are recorded on a trade-date basis. Dividends are recorded on the ex-dividend date. Interest is recorded on the accrual basis.

***Payment of Benefits*** Benefit payments are recorded when paid.

**C. TAX STATUS**

The Plan obtained its latest determination letter on August 4, 2003, in which the Internal Revenue Service stated that the Plan was designed in accordance with the applicable requirements of the Code. Therefore, the Plan administrator believes that the Plan continues to qualify under Section 401(a) of the Code and continues to be tax exempt as of December 31, 2003. No provision for income taxes has been included in the Plan s financial statements.

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Savings Plan and Trust****NOTES TO FINANCIAL STATEMENTS  
YEARS ENDED DECEMBER 31, 2003 AND 2002****D. INVESTMENTS**

The fair value of individual investments that represent 5 percent or more of Plan net assets at December 31, 2003 and 2002 are as follows:

|   | <b>2003</b>   | <b>2002</b>   |
|---|---------------|---------------|
| Big Lots, Inc. common shares: 2,296,902 and 2,924,466 shares, respectively          | \$ 32,638,977 | \$ 28,332,222 |
| American Express Trust Income Fund II: 1,242,890 and 1,211,654 shares, respectively | 29,625,227    | 27,806,239    |
| Davis New York Venture Fund: 375,324 and 368,855 shares, respectively               | 10,328,917    | 7,723,831     |
| American Express Growth Fund: 259,447 and 235,312 shares, respectively              | 6,442,076     | 4,830,942     |

During 2003, the Plan's investments (including gains and losses on investments bought and sold, as well as held during the year) appreciated in value as follows:

|                              |               |
|------------------------------|---------------|
| Mutual funds                 | \$ 7,277,095  |
| Big Lots, Inc. common shares | 3,720,532     |
| Net appreciation             | \$ 10,997,627 |

**E. PLAN TERMINATION**

Although it has not expressed any intent to do so, the Company has the right under the Plan to discontinue its contributions at any time and to terminate the Plan subject to the provisions of ERISA. In the event the Company terminates or partially terminates the Plan, affected participants would become 100 percent vested in their account.

**F. PARTIES-IN-INTEREST**

Certain Plan investments are shares of mutual funds managed by the Trustee. In addition, the Plan holds common shares of the Company and makes loans to participants. These transactions qualify as party-in-interest transactions. Fees paid by the Plan to these parties-in-interest for the Plan years ended December 31, 2003 and 2002, were not material.

**Table of Contents****G. RECONCILIATION OF FINANCIAL STATEMENTS TO FORM 5500**

Upon an event of default in a participant loan, to the extent a distribution to the participant is not permissible under the Plan, the amount due to the Plan on account of the loan will be treated as a deemed distribution. A loan that is a deemed distribution is treated as a distribution on Form 5500 and removed from Plan assets on Form 5500. However, in the Plan financial statements, and in accordance with the Plan, such deemed distributions remain part of the participant's account balance until a distributable event occurs for the participant.

The following is a reconciliation of net assets available for benefits per the financial statements at December 31, 2003 and 2002, to Form 5500:

|  | <b>2003</b>    | <b>2002</b>   |
|--|----------------|---------------|
| Net assets available for benefits per the financial statements | \$ 107,419,248 | \$ 90,501,145 |
| Less: Certain deemed distributions of participant loans        | (148,834)      |               |
| Net assets available for benefits per Form 5500                | \$ 107,270,414 | \$ 90,501,145 |

The following is a reconciliation of the increase in net assets per the financial statements for the year ended December 31, 2003, to Form 5500 net income:

|   |               |
|---|---------------|
| Net increase in assets per the financial statements     | \$ 16,918,103 |
| Less: Certain deemed distributions of participant loans | (148,834)     |
| Net income per Form 5500                                | \$ 16,769,269 |

The following is a reconciliation of benefits paid to participants per the financial statements for the year ended December 31, 2003, to Form 5500:

**Table of Contents****Big Lots, Inc.  
Savings Plan and Trust****FORM 5500, SCHEDULE H, PART IV, LINE 4i SCHEDULE OF ASSETS (HELD AT END OF YEAR)  
DECEMBER 31, 2003**

| (a) (b) Identity of issue, borrower, lessor<br>or similar party | (c) Description of investment including<br>maturity date, rate of interest, collateral, par,<br>or maturity value | (d) Cost                | (e) Current<br>value     |
|---|---|-------------------------|--------------------------|
| <b>*Big Lots, Inc.</b>  | Common shares: 2,296,902 shares   | \$21,237,709            | \$ 32,638,977            |
| <b>Mutual funds:</b>  |   |                         |                          |
| * American Express Funds<br>Davis New York Funds                | Trust Income Fund II: 1,242,890 shares<br>Venture Fund: 375,324 shares  | 27,819,188<br>9,172,197 | 29,625,227<br>10,328,917 |
| * American Express Funds<br>Artisan Funds                       | Growth Fund: 259,447 shares<br>International Fund: 259,344 shares   | 5,536,430<br>4,621,567  | 6,442,076<br>4,904,200   |
| * American Express Funds  | Trust Balanced Fund II: 497,515 shares  | 4,366,554               | 4,588,084                |
| * American Express Funds  | S&P 500 Index Fund: 729,114 shares  | 2,919,933               | 3,149,771                |
| * American Express Funds<br>Neuberger Berman                    | Selective Fund: 263,580 shares<br>Focus Trust Fund: 32,664 shares   | 2,297,583<br>736,130    | 2,282,602<br>863,647     |
| RS Investments  | Emerging Growth Fund: 17,102 shares   | 450,026                 | 480,566                  |
| Franklin Templeton Investments                                  | Small-Mid Cap Growth Fund: 14,505 shares  | 366,749                 | 438,339                  |
| * American Express Funds  | Money Market II Fund: 382,279 shares  | 382,279                 | 382,279                  |
| INVESCO Stock Funds, Inc.                                       | Dynamics Fund: 21,288 shares  | 270,774                 | 313,790                  |
| Total mutual funds  |   | 58,939,410              | 63,799,498               |
| <b>*Participant loan fund</b>                                   | Interest bearing at Prime plus 1 percent; maturing<br>at various dates through 2008                               | 5,901,345               | 5,901,345                |
| <b>TOTAL ASSETS HELD FOR INVESTMENT PURPOSES</b>                |   | <b>\$86,078,464</b>     | <b>\$102,339,820</b>     |

\* Party-in-interest

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**SIGNATURE**

*The Plan.* Pursuant to the requirements of the Securities Exchange Act of 1934, the trustees (or other persons who administer the employee benefit plan) have duly caused this annual report to be signed on its behalf by the undersigned hereunto duly authorized.

**BIG LOTS, INC. SAVINGS PLAN AND TRUST**

Dated: June 25, 2004

By: /s/ Brad A. Waite

Brad A. Waite  
*Executive Vice President*