ANDERSONS INC
Form 10-Q
August 08, 2007

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SECURITIES AND EXCHANGE COMMISSION<br>Washington, D.C. 20549<br>FORM 10-Q

## p QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2007

## o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

## For the transition period from

$\qquad$ to
Commission file number 000-20557
THE ANDERSONS, INC.
(Exact name of registrant as specified in its charter)

## OHIO

(State of incorporation or organization)

34-1562374
(I.R.S. Employer

Identification No.)
43537
(Zip Code)
(419) 893-5050
(Telephone Number)
(Former name, former address and former fiscal year, if changed since last report.)
Indicate by check ü whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes b No o Indicate by check $u$ whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. (Check one): Large accelerated filer o Accelerated Filer p Non-accelerated filer o Indicate by check ü whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No b
The registrant had 17.8 million common shares outstanding, no par value, at July 31, 2007.

## THE ANDERSONS, INC. <br> INDEX

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## Item 1. Financial Statements

## Part I. Financial Information

The Andersons, Inc. Condensed Consolidated Balance Sheets (Unaudited)(In thousands)

|  | June 30, $2007$ | $\begin{gathered} \text { December 31, } \\ 2006 \end{gathered}$ | June 30, 2006 |
| :---: | :---: | :---: | :---: |
| Current assets: |  |  |  |
| Cash and cash equivalents | \$ 28,945 | \$ 23,398 | \$ 15,474 |
| Restricted cash | 3,756 | 3,801 | 3,836 |
| Accounts and notes receivable, net | 138,451 | 87,698 | 87,152 |
| Margin deposits, net | 27,139 | 15,273 | 7,133 |
| Inventories: |  |  |  |
| Grain \& Ethanol | 124,530 | 195,496 | 88,782 |
| Agricultural fertilizer and supplies | 35,693 | 42,604 | 30,572 |
| Lawn and garden fertilizer and corncob products | 18,906 | 26,379 | 18,514 |
| Railcar repair parts | 3,524 | 3,230 | 3,932 |
| Retail merchandise | 32,963 | 28,466 | 32,247 |
| Other | 309 | 282 | 263 |
|  | 215,925 | 296,457 | 174,310 |
| Commodity derivative assets current | 47,634 | 85,338 | 5,686 |
| Railcars available for sale | 4,071 | 5,576 | 6,224 |
| Deferred income taxes |  | 967 | 1,250 |
| Prepaid expenses and other current assets | 22,236 | 26,782 | 17,149 |
| Total current assets | 488,157 | 545,290 | 318,214 |
| Other assets: |  |  |  |
| Pension asset | 1,531 | 445 | 9,311 |
| Commodity derivative asset non-current | 27,169 | 20,862 | 11,192 |
| Other assets and notes receivable, net | 7,431 | 12,810 | 9,026 |
| Investments in and advances to affiliates | 97,515 | 59,080 | 46,007 |
|  | 133,646 | 93,197 | 75,536 |
| Railcar assets leased to others, net | 146,567 | 145,059 | 136,271 |
| Property, plant and equipment: |  |  |  |
| Land | 12,126 | 12,111 | 12,102 |
| Land improvements and leasehold improvements | 34,772 | 33,817 | 32,928 |
| Buildings and storage facilities | 107,423 | 106,391 | 105,183 |
| Machinery and equipment | 134,833 | 131,152 | 128,165 |
| Software | 7,296 | 7,164 | 7,024 |
| Construction in progress | 7,202 | 5,934 | 2,146 |
| Less allowances for depreciation and amortization | $\begin{gathered} 303,652 \\ (204,535) \end{gathered}$ | $\begin{gathered} 296,569 \\ (201,067) \end{gathered}$ | $\begin{gathered} 287,548 \\ (196,193) \end{gathered}$ |

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|  | $\mathbf{9 9 , 1 1 7}$ | 95,502 | 91,355 |
| :--- | ---: | ---: | ---: |
| Total assets | $\mathbf{\$ 8 6 7 , 4 8 7}$ | $\$ 879,048$ | $\$ 621,376$ |

See notes to condensed consolidated financial statements

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## The Andersons, Inc. Condensed Consolidated Balance Sheets (continued) (Unaudited)(In thousands)

|  | June 30, 2007 | $\begin{gathered} \text { December } \\ \text { 31, } \\ 2006 \end{gathered}$ | $\begin{gathered} \text { June 30, } \\ 2006 \end{gathered}$ |
| :---: | :---: | :---: | :---: |
| Current liabilities: |  |  |  |
| Short-term borrowings | \$ 77,000 | \$ 75,000 | \$ 51,600 |
| Accounts payable for grain | 33,262 | 95,915 | 26,742 |
| Other accounts payable | 107,858 | 81,610 | 69,323 |
| Customer prepayments and deferred revenue | 18,417 | 32,919 | 23,809 |
| Commodity derivative liabilities current | 39,481 | 43,173 | 9,562 |
| Accrued expenses | 30,704 | 31,065 | 24,026 |
| Deferred income taxes current | 402 |  |  |
| Current maturities of long-term debt non-recourse | 13,357 | 13,371 | 13,664 |
| Current maturities of long-term debt | 11,196 | 10,160 | 12,159 |
| Total current liabilities | 331,677 | 383,213 | 230,885 |
| Deferred income and other long-term liabilities | 3,705 | 3,940 | 1,699 |
| Commodity derivative liabilities non-current | 26,002 | 26,531 | 11,066 |
| Employee benefit plan obligations | 21,617 | 21,200 | 15,179 |
| Long-term debt non-recourse, less current maturities | 64,382 | 71,624 | 82,529 |
| Long-term debt, less current maturities | 87,150 | 86,238 | 88,862 |
| Deferred income taxes | 14,825 | 16,127 | 16,805 |
| Total liabilities | 549,358 | 608,873 | 447,025 |
| Minority interest | 13,120 |  |  |
| Shareholders equity: |  |  |  |
| Common shares, without par value $(25,000$ shares authorized; 19,198 shares issued) | 96 | 96 | 84 |
| Additional paid-in capital | 164,205 | 159,941 | 74,979 |
| Treasury shares ( $1,316,1,492$ and 1,581 shares at $6 / 30 / 07$, $12 / 31 / 06$ and $6 / 30 / 06$, respectively; at cost) | $(16,354)$ | $(16,053)$ | $(15,497)$ |
| Accumulated other comprehensive loss | $(11,518)$ | $(9,735)$ | (611) |
| Retained earnings | 168,580 | 135,926 | 115,396 |
|  | 305,009 | 270,175 | 174,351 |
| Total liabilities and shareholders equity | \$867,487 | \$879,048 | \$621,376 |

See notes to condensed consolidated financial statements

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| The Andersons, Inc. <br> Condensed Consolidated Statements of Income (Unaudited)(In thousands, except per share data) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Three months ended June 30, |  | Six months ended June 30, |  |
| Sales and merchandising revenues | \$634,214 | \$378,109 | \$1,040,717 | \$658,767 |
| Cost of sales and merchandising revenues | 559,601 | 323,342 | 920,083 | 563,729 |
| Gross profit | 74,613 | 54,767 | 120,634 | 95,038 |
| Operating, administrative and general expenses | 42,477 | 38,581 | 82,097 | 75,273 |
| Interest expense | 4,190 | 4,501 | 9,212 | 8,695 |
| Other income / gains: |  |  |  |  |
| Other income, net | 7,068 | 2,352 | 16,941 | 5,411 |
| Equity in earnings of affiliates | 3,916 | 2,209 | 6,748 | 5,762 |
| Minority interest in loss of subsidiaries | 433 |  | 516 |  |
| Income before income taxes | 39,363 | 16,246 | 53,530 | 22,243 |
| Income tax expense | 13,875 | 5,899 | 18,803 | 8,061 |
| Net income | \$ 25,488 | \$ 10,347 | \$ 34,727 | \$ 14,182 |
| Per common share: |  |  |  |  |
| Basic earnings | \$ 1.43 | \$ 0.68 | \$ 1.96 | \$ 0.94 |
| Diluted earnings | \$ 1.40 | \$ 0.66 | \$ 1.90 | \$ 0.90 |
| Dividends paid | \$ 0.0475 | \$ 0.045 | \$ 0.0950 | \$ 0.0875 |
| Weighted average shares outstanding-basic | 17,792 | 15,220 | 17,761 | 15,155 |
| Weighted average shares outstanding-diluted | 18,245 | 15,776 | 18,260 | 15,728 |

See notes to condensed consolidated financial statements

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## The Andersons, Inc. <br> Condensed Consolidated Statements of Cash Flows (Unaudited)(In thousands)

|  | Six months ended June 30, |  |
| :---: | :---: | :---: |
|  | 2007 | 2006 |
| Operating Activities |  |  |
| Net income | \$ 34,727 | \$ 14,182 |
| Adjustments to reconcile net income to cash provided by (used in) operating activities: |  |  |
| Depreciation and amortization | 12,747 | 12,092 |
| Minority interest in loss of subsidiaries | (516) |  |
| Unremitted earnings of unconsolidated affiliates | $(1,351)$ | $(2,670)$ |
| Realized gains on sales of railcars and related leases | $(5,048)$ | $(4,434)$ |
| Excess tax benefit from share-based payment arrangement | $(2,804)$ | $(3,983)$ |
| Deferred income taxes | 1,219 | 2,356 |
| Stock based compensation expense | 2,182 | 1,277 |
| Gain on donation of equity securities | $(4,773)$ |  |
| Other | (22) | (894) |
| Changes in operating assets and liabilities: |  |  |
| Accounts and notes receivable | $(50,753)$ | $(12,673)$ |
| Inventories | 80,532 | 80,840 |
| Commodity derivatives and margin deposits | 15,310 | $(8,872)$ |
| Prepaid expenses and other assets | 9,536 | 6,632 |
| Accounts payable for grain | $(62,653)$ | $(54,203)$ |
| Other accounts payable and accrued expenses | 7,302 | $(36,789)$ |
| Net cash provided by (used in) operating activities | 35,635 | $(7,139)$ |
| Investing Activities |  |  |
| Purchases of railcars | $(37,213)$ | $(29,512)$ |
| Proceeds from sale or financing of railcars and related leases | 36,319 | 21,434 |
| Purchases of property, plant and equipment | $(10,467)$ | $(5,866)$ |
| Proceeds from sale of property, plant and equipment | 847 | 1,046 |
| Investment in affiliates | $(37,084)$ | $(22,852)$ |
| Change in restricted cash | 45 | 100 |
| Net cash used in investing activities | $(47,553)$ | $(35,650)$ |
| Financing Activities |  |  |
| Net increase in short-term borrowings | 2,000 | 39,200 |
| Proceeds received from minority interest | 13,673 |  |
| Proceeds from issuance of long-term debt | 6,216 | 14,697 |
| Payments on long-term debt | $(4,268)$ | $(2,915)$ |
| Proceeds from issuance of non-recourse long-term debt |  | 2,001 |
| Payments of non-recourse long-term debt | $(7,256)$ | $(14,163)$ |
| Change in overdrafts | 4,204 | 1,752 |
| Proceeds from sale of treasury shares to employees and directors | 1,781 | 1,211 |
| Payments of debt issuance costs |  | (52) |


| Dividends paid | $\mathbf{( 1 , 6 8 9 )}$ | $(1,327)$ |
| :--- | ---: | ---: |
| Excess tax benefit from share-based payment arrangement | $\mathbf{2 , 8 0 4}$ | 3,983 |
| Net cash provided by financing activities | $\mathbf{1 7 , 4 6 5}$ | 44,387 |
| Increase in cash and cash equivalents | $\mathbf{5 , 5 4 7}$ | 1,598 |
| Cash and cash equivalents at beginning of period | $\mathbf{2 3 , 3 9 8}$ | 13,876 |
| Cash and cash equivalents at end of period | $\mathbf{\$ 2 8 , 9 4 5}$ | $\$ 15,474$ |

See notes to condensed consolidated financial statements

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# The Andersons, Inc. <br> Condensed Consolidated Statements of Shareholders Equity (Unaudited) (In thousands) 

| Accumulated |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | ---: |
| Common | Additional | Paid-in | Treasury | Comprehensive Unearned | Retained |  |
| Shares | Capital | Shares | Loss | Compensation | Earnings | Total |

Balance at
January 1, 200
Net income
Other comprehensive income:
Minimum pension liability (net of income tax of \$8) $\$ 84 \quad \$ 70,121 \quad \$(13,195)$ \$ (455) \$ (259) \$102,587 \$158,883 Cash flow hedge activity (net of income tax of \$185) Unrealized gains on investment (net of income tax of \$1,461)

Comprehensive income 38,788
Equity offering (2,238 shares) 1281,595 81,607
Unrecognized actuarial loss and prior service costs (net of income tax of $\$ 6,886$ )
Stock awards, stock option exercises, and other shares issued to employees and directors, net of income tax of \$6,307 (208 shares)
Dividends declared (\$. 01825 per common share)

8,225
$(2,858)$
259
5,626

Balance at
December 31, 2006

| Net income |  |  |  |  |  | 34,727 | 34,727 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Other comprehensive income: |  |  |  |  |  |  |  |
| Unrecognized actuarial loss and prior service costs (net of income tax |  |  |  |  |  |  |  |
| of \$271) |  |  |  | 461 |  |  | 461 |
| Cash flow hedge activity (net of |  |  |  |  |  |  |  |
| Unrealized gain on investment (net of income tax of \$305) |  |  |  |  |  |  |  |
| Disposal of equity securities (net of income tax of |  |  |  |  |  |  |  |
| Comprehensive income |  |  |  |  |  |  | 32,944 |
| Impact of adoption of FIN 48 |  |  |  |  |  | (383) | (383) |
| Stock awards, stock option exercises, and other shares issued to employees and directors, net of income tax of |  |  |  |  |  |  |  |
| \$1,517 (176 shares) <br> Dividends declared (\$0.095 per |  | 4,264 | (301) |  |  |  | 3,963 |
| common share) |  |  |  |  |  | $(1,690)$ | $(1,690)$ |
| $\begin{aligned} & \text { Balance at June 30, } \\ & 2007 \end{aligned}$ | \$96 | \$164,205 | \$(16,354) | \$(11,518) | \$ | \$168,580 | \$305,009 |

See notes to condensed consolidated financial statements

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## The Andersons, Inc. <br> Notes to Condensed Consolidated Financial Statements

## Note A: Basis of Presentation and Consolidation

These consolidated financial statements include the accounts of The Andersons, Inc. and its wholly and majority owned subsidiaries (the Company ). All significant intercompany accounts and transactions are eliminated in consolidation.
Investments in unincorporated joint ventures in which the Company has significant influence, but not control, are accounted for using the equity method of accounting and are recorded at cost plus the Company s accumulated proportional share of income or loss, less any distributions it has received. Differences in the basis of the investment and the separate net asset value of the investee, if any, are amortized into income over the remaining life of the underlying assets, with the exception of certain permanent basis differences related to entity formation.
In the opinion of management, all adjustments, consisting of normal recurring items and the effects of the adoption of the provisions of Financial Accounting Standards Board Interpretation 48, Accounting for Uncertainty in Income Taxes, considered necessary for a fair presentation of the results of operations for the periods indicated, have been made. Operating results for the fiscal quarter and six months ended June 30, 2007 are not necessarily indicative of the results that may be expected for the fiscal year ending December 31, 2007.
The year-end condensed consolidated balance sheet data was derived from audited consolidated financial statements, but does not include all disclosures required by generally accepted accounting principles. A condensed consolidated balance sheet as of June 30, 2006 was included as the Company operates in several seasonal industries.
The accompanying unaudited condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in The Andersons, Inc. Annual Report on Form 10-K for the year ended December 31, 2006.
Certain amounts in the prior period financial statements have been reclassified to conform to the current presentation. These reclassifications are not considered material and had no effect on net income or shareholders equity as previously presented.
Newly Adopted Accounting Standards
In the second quarter of 2007, the Financial Accounting Standards Board ( FASB ) issued FASB Staff Position No. FIN 39-1 ( FSP FIN 39-1 ), which permits a party to a master netting arrangement to offset fair value amounts recognized for the right to reclaim cash collateral or obligation to return cash collateral against the fair value amounts recognized for derivative instruments that have been offset under the same

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master netting arrangement. FSP FIN 39-1 would be required to be adopted by the Company beginning in 2008, however, the Company has elected to adopt this presentation in the current period as permitted by FSP FIN 39-1. The Company has a master netting arrangement for its futures contracts. When the Company enters into a futures contract, an initial margin deposit must be sent. The amount of the margin deposit varies by commodity. If the market price of a futures contract moves in a direction that is adverse to the Company s position, an additional margin deposit, called a maintenance margin, is required. Under FSP FIN 39-1 and consistent with the balance sheets presented herein, the Company will net its open futures position with its margin deposits and include the required disclosures. At June 30, 2007, December 31, 2006 and June 30, 2006, the Company offset $\$ 2.2$ million, $\$ 33.8$ million and $\$ 1.6$ million, respectively, of margin deposits against its net open futures position.

## Financial Statement Revision

In addition to the adoption of FSP FIN 39-1, the Company has also determined that it should revise its classification of all forward purchase and sale contracts for commodities in connection with the presentation of its financial statements for the quarter ended June 30, 2007. Historically, the Company had recorded its net position in these commodity contracts on the balance sheet within inventory. Although this presentation has been disclosed in the Company s significant accounting policies, the Company has revised its presentation to show the commodity contracts in separate line items on the consolidated balance sheet and display a gross position rather than a net position. As the Company s forward and futures contracts are considered economic hedges of inventory, the cash flows from these derivatives will remain as a part of cash flows from operating activities although for disclosure purposes the gross, rather than net effects of cash flows from these contracts will be reflected in the consolidated statements of cash flows. The Company has concluded that the effect of historically reflecting these contracts on a net, rather than gross basis did not materially misstate any previously issued consolidated balance sheets or consolidated statements of cash flows. However, the Company has elected to revise prior period comparative information presented herein in order to present such information on a basis consistent with the separate line item disclosure described above. A summary of the effects of these revisions are in the following table. The revisions have no effect on the previously reported income or stockholders equity.

| (in thousands) | Consolidated Balance Sheet <br> At December 31, 2006 |  | Consolidated Balance Sheet <br> At June 30, 2006 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | As Reported | As Revised | As Reported | As Revised |
| Margin deposits | \$ 49,121 | \$ 15,273 | \$ 8,775 | \$ 7,133 |
| Inventory | 299,105 | 296,457 | 168,918 | 174,310 |
| Commodity derivative assets current |  | 85,338 |  | 5,686 |
| Total current assets | 496,448 | 545,290 | 308,778 | 318,214 |
| Commodity derivative assets non-current |  | 20,862 |  | 11,192 |
| Total assets | 809,344 | 879,048 | 600,748 | 621,376 |
| Commodity derivative liabilities current |  | 43,173 |  | 9,562 |
| Total current liabilities | 340,040 | 383,213 | 221,323 | 230,885 |
| Commodity derivative liability non-current |  | 26,531 |  | 11,066 |
| Total liabilities | 539,169 | 608,873 | 426,397 | 447,025 |
|  | 9 |  |  |  |

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Note B: Earnings Per Share
Basic earnings per share is equal to net income divided by weighted average shares outstanding. Diluted earnings per share is equal to basic earnings per share plus the incremental per share effect of dilutive options and unvested restricted shares.

| (in thousands) | Three months ended June 30, |  | Six months ended June 30, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2007 | 2006 | 2007 | 2006 |
| Weighted average shares outstanding basic | 17,792 | 15,220 | 17,761 | 15,155 |
| Restricted shares and shares contingently issuable upon exercise of options | 453 | 556 | 499 | 573 |
| Weighted average shares outstanding diluted | 18,245 | 15,776 | 18,260 | 15,728 |

Diluted earnings per share in the first half of 2007 and 2006 excludes the impact of approximately 7,000 and 14,000 employee stock options, respectively, as such options were anti-dilutive.

## Note C: Employee Benefit Plans

In the first quarter of 2006, the Company s Board of Directors approved changes to its defined benefit plans that became effective on January 1, 2007. These changes included freezing benefits for certain employee groups and adjusting the formula for employees who continue to earn benefits after January 1, 2007. This plan amendment triggered a new valuation at February 28, 2006 resulting in an actuarial gain of $\$ 1.8$ million.
Included as charges against income for the quarter and year-to-date period are the following amounts for pension and postretirement benefit plans maintained by the Company:

| (in thousands) | Pension Benefits |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Three months ended June 30, |  | Six months ended June 30, |  |
|  | 2007 | 2006 | 2007 | 2006 |
| Service cost | \$ 665 | \$ 891 | \$ 1,329 | \$ 1,884 |
| Interest cost | 784 | 740 | 1,568 | 1,544 |
| Expected return on plan assets | $(1,141)$ | $(1,009)$ | $(2,283)$ | $(1,996)$ |
| Amortization of prior service cost | (159) | (158) | (317) | (210) |
| Recognized net actuarial loss | 232 | 440 | 536 | 918 |
| Benefit cost | \$ 381 | \$ 904 | \$ 833 | \$ 2,140 |

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| (in thousands) | Postretirement Benefits |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Three months ended June 30, |  | Six months ended June 30, |  |
|  | 2007 | 2006 | 2007 | 2006 |
| Service cost | \$ 109 | \$ 136 | \$ 218 | \$ 271 |
| Interest cost | 290 | 311 | 581 | 621 |
| Amortization of prior service cost | (127) | (110) | (255) | (220) |
| Recognized net actuarial loss | 198 | 228 | 396 | 457 |
| Benefit cost | \$ 470 | \$ 565 | \$ 940 | \$1,129 |

The Company made contributions to its defined benefit pension plan of $\$ 1.3$ million in each of the first six months of 2007 and 2006. The Company currently expects to make a total contribution of approximately $\$ 5.0$ million for fiscal 2007, which exceeds the required minimum contribution. The Company contributed $\$ 5.0$ million in fiscal 2006.
The postretirement benefit plan is not funded. Company contributions in the quarter represent actual claim payments and insurance premiums for covered retirees. In the first half of 2007 and 2006, payments of $\$ 0.7$ million and $\$ 0.6$ million, respectively, were made by the Company.
Note D: Segment Information

## Results of Operations Segment Disclosures (unaudited)(in thousands)

| Second Quarter 2007 | Grain \& Ethanol |  | Rail | Plant <br> Nutrient | Turf \& Specialty | Retail | Other | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues from external customers | \$323,580 | \$ | 42,445 | \$ 182,908 | \$30,394 | \$54,887 | \$ | \$634,214 |
| Inter-segment sales | 1,016 |  | 272 | 937 | 376 |  |  | 2,601 |
| Other income | 3,538 |  | 431 | 300 | 133 | 158 | 2,508 | 7,068 |
| Equity in earnings of affiliates | 3,916 |  |  |  |  |  |  | 3,916 |
| Interest expense | 1,079 |  | 1,701 | 524 | 454 | 285 | 147 | 4,190 |
| Operating income (loss) | 11,981 |  | 6,902 | 17,117 | 706 | 3,616 | (959) | 39,363 |
| Identifiable assets | 394,614 |  | 189,270 | 127,025 | 50,043 | 59,443 | 47,092 | 867,487 |
| Second Quarter 2006 | Grain \& Ethanol |  | Rail | Plant Nutrient | Turf \& Specialty | Retail | Other | Total |
| Revenues from external customers | \$148,763 | \$ | 27,836 | \$113,308 | \$33,428 | \$54,774 | \$ | \$378,109 |
| Inter-segment sales | 20 |  | 117 | 1,982 | 395 |  |  | 2,514 |
| Other income | 157 |  | 195 | 329 | 155 | 268 | 1,248 | 2,352 |
| Equity in earnings of affiliates | 2,206 |  |  | 3 |  |  |  | 2,209 |
| Interest expense | 1,278 |  | 1,733 | 698 | 416 | 286 | 90 | 4,501 |
| Operating income (loss) | 1,923 |  | 4,999 | 5,041 | 1,344 | 4,155 | $(1,216)$ | 16,246 |
| Identifiable assets | 205,641 |  | 184,579 | $\begin{aligned} & 90,544 \\ & 11 \end{aligned}$ | 49,482 | 55,256 | 35,874 | 621,376 |

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| Six months ended June 30, 2007 | Grain \& Ethanol | Rail | Plant <br> Nutrient | Turf \& Specialty | Retail | Other | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues from external customers | \$567,523 | \$68,361 | \$249,468 | \$66,698 | \$88,667 | \$ | \$1,040,717 |
| Inter-segment sales | 1,379 | 474 | 4,791 | 835 |  |  | 7,479 |
| Other income | 9,523 | 522 | 453 | 195 | 318 | 5,930 | 16,941 |
| Equity in earnings of affiliates | 6,745 |  | 3 |  |  |  | 6,748 |
| Interest expense (income)(a) | 4,212 | 3,074 | 878 | 937 | 467 | (356) | 9,212 |
| Operating income | 22,151 | 9,910 | 17,548 | 2,506 | 1,329 | 86 | 53,530 |
| Six months ended June 30, 2006 | Grain \& Ethanol | Rail | Plant Nutrient | Turf \& Specialty | Retail | Other | Total |
| Revenues from external customers | \$277,388 | \$62,219 | \$159,341 | \$72,933 | \$86,886 | \$ | \$658,767 |
| Inter-segment sales | 354 | 252 | 4,269 | 924 |  |  | 5,799 |
| Other income | 2,245 | 315 | 430 | 518 | 432 | 1,471 | 5,411 |
| Equity in earnings of affiliates | 5,759 |  | 3 |  |  |  | 5,762 |
| Interest expense (income)(a) | 2,946 | 3,327 | 1,358 | 956 | 601 | (493) | 8,695 |
| Operating income (loss) | 3,703 | 11,217 | 3,806 | 3,493 | 1,714 | $(1,690)$ | 22,243 |

(a) The interest income reported in Other includes net interest income at the corporate level. These amounts result from a rate differential between the interest rate at which interest is allocated to the operating segments and the actual rate at
which
borrowings are made.
Note E: Equity Method Investments and Related Party Transactions
The Company, directly or indirectly, holds investments in six limited liability companies that are accounted for under the equity method. The Company s equity in these entities is presented at cost plus its accumulated proportional share
of income or loss, less any distributions it has received.
Each of the operating ethanol LLCs has a marketing agreement with the Company under which the Company buys ethanol produced and markets it to external customers. Substantially all of the Company s ethanol purchases from the LLCs and sales to external parties are done through forward contracts on matching terms and, therefore, the Company does not recognize any gross profit on the sales transactions. As compensation for these marketing services, the Company earns a fee on each gallon of ethanol sold. For the quarter and year to date periods, sales made by the Company under these arrangements are as follows:

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Sales of ethanol

Three months ended
June 30,
20072006
\$56,857 \$

Six months ended
June 30, 20072006
\$85,567 \$

Prior to 2007, sales of ethanol were made directly from the applicable LLC to third parties.
The following table presents summarized financial information of Lansing Trade Group LLC as this investment qualified as a significant subsidiary for the six months ended June 30, 2006. Income before income taxes is presented as the subsidiary is structured as a limited liability company.

|  | Three months ended <br> June 30, |  | Six months ended |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| June 30, |  |  |  |  |

The following table summarizes income earned from the Company s equity method investees by entity.

| (in thousands) | Three months ended June 30, |  | Six months ended June 30, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2007 | 2006 | 2007 | 2006 |
| The Andersons Albion Ethanol LLC | \$ 4,136 | \$ (498) | \$ 7,290 | \$ (579) |
| The Andersons Clymers Ethanol LLC | (123) | (129) | $(1,082)$ | (167) |
| The Andersons Marathon Ethanol LLC | $(1,275)$ |  | $(1,635)$ |  |
| Lansing Trade Group LLC | 1,178 | 2,859 | 2,582 | 6,531 |
| Other |  | (23) | (407) | (23) |
| Total | \$ 3,916 | \$2,209 | \$ 6,748 | \$5,762 |

Included in these amounts were losses of $\$ 1.7$ million and $\$ 0.6$ million for the second quarters of 2007 and 2006, respectively, as well as $\$ 3.4$ million and $\$ 0.8$ million in the first six months of 2007 and 2006 , respectively, from investments in ethanol joint ventures that were still in the process of constructing ethanol plants or were not yet fully operational.
In the ordinary course of business, the Company enters into related party transactions with its equity method investees. The following table sets forth financial information with respect to the related party transactions entered into for the time periods presented:

|  | Three months ended <br> June 30, |  | Six months ended <br> June 30, |  |
| :--- | ---: | ---: | ---: | ---: |
| (in thousands) | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 6}$ |
|  |  |  |  |  |
| Sales and revenues | $\mathbf{\$ 7 1 , 7 3 1}$ | $\$ 5,685$ | $\mathbf{\$ 9 9 , 4 8 8}$ | $\$ 7,704$ |
| Purchases | $\mathbf{5 5 , 0 6 4}$ | 5 | $\mathbf{8 4 , 8 5 2}$ | 1 |
| Lease income | $\mathbf{8 0 7}$ | 255 | $\mathbf{1 , 4 2 4}$ | 510 |
| Accounts receivable at June 30 |  |  | $\mathbf{1 5 , 8 7 7}$ | 1,752 |

## Note F: Insurance Recoveries

On July 1, 2005, two explosions and a resulting fire occurred in a grain storage and loading facility operated by the Company and located on the Maumee River in Toledo, Ohio. There were no injuries; however, a portion of the grain at the facility was

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destroyed along with damage to a portion of the storage capacity and the conveyor systems. The facility, although leased, was insured by the Company for full replacement cost as the Company is responsible for the complete repair of the facility under the terms of the lease agreement. The Company also carried insurance on inventories and business interruption with a total deductible of $\$ 0.25$ million. As of June 30, 2007, inventory losses have been reimbursed by the insurance company (net of the $\$ 0.25$ million deductible) in the amount of $\$ 1.2$ million. Clean-up and repair costs have been reimbursed by the insurance company in the amount of $\$ 4.6$ million and re-construction costs have been reimbursed in the amount of $\$ 11.9$ million. The 2006 business interruption claim was settled in the second quarter of 2007 for $\$ 2.9$ million. As of June 30, 2007, the Company had a receivable on its balance sheet from the insurance company for reconstruction costs in the amount of $\$ 2.4$ million compared to a liability of $\$ 0.5$ million at June 30 , 2006.

## Note G: Equity Securities

In June 2007, the Company donated the remaining $\$ 1.8$ million of available-for-sale equity securities it held on its balance sheet to a charitable foundation. The entire amount was recorded as charitable giving expense. The Company had also donated $\$ 3.1$ million of available-for-sale securities in the first quarter of 2007 . These donations resulted in a realized gain of $\$ 4.8$ million in the first six months of 2007 , which was recognized in other income.

## Note H: Uncertain Tax Positions

The Company adopted FASB Interpretation No. 48 ( FIN 48 ), Accounting for Uncertainty in Income Taxes an Interpretation of FASB Statement 109, effective January 1, 2007. As a result of the implementation of FIN 48, the Company recognized a $\$ 0.4$ million decrease to beginning retained earnings.
The Company has elected to classify interest and penalties, accrued as required by FIN 48, as interest expense and penalty expense, respectively, rather than as income tax expense. The total amount of accrued interest and penalties as of the date of adoption is $\$ 0.5$ million. An additional $\$ 0.1$ million of interest and penalties was accrued during each of the first and second quarters of 2007.
The total amount of unrecognized tax benefits as of the date of adoption is $\$ 1.5$ million. If recognized, $\$ 1.0$ million of unrecognized tax benefits would decrease the Company s effective tax rate. The Company anticipates that the amount of unrecognized tax benefits will decrease by $\$ 0.4$ million in the fourth quarter of 2007. This decrease relates to unrecognized tax benefits associated with investment tax credits and royalty expense deductions taken on state income tax returns in tax years that will no longer be subject to examination.
U.S. federal income tax and various state and city income tax returns filed by the Company remain subject to examination for the tax years 2003 through 2006. Canadian federal income tax returns remain subject to examination for the tax years 2004 through

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2006 and Mexican federal income tax returns remain subject to examination for the tax years 2001 through 2006. There have been no material changes during the first or second quarters of 2007 in the amounts of unrecognized tax benefits recorded as a result of tax positions taken during the current period or a prior periods, or in the amount of unrecognized tax benefits that, if recognized, would affect the effective tax rate.

## Note I: Inventory Commitments

The Company s inventory commitments include the fair value of forward contracts to buy and sell grain and ethanol, and exchange traded futures and option contracts used as economic hedges of the value of both owned grain and grain and ethanol forward contracts. The forward contracts require performance in future periods. Contracts to purchase grain from producers generally relate to the current or future crop years for delivery periods quoted by regulated commodity exchanges. Contracts for the sale of grain to processors or other grain and ethanol consumers generally do not extend beyond one year. The terms of contracts for the purchase and sale of grain are consistent with industry standards. These grain contracts are considered derivatives under Financial Accounting Standards Board ( FASB ) Statement No. 133, as amended, Accounting for Derivative Instruments and Hedging Activities, and are marked to the market price. Forward contracts in a gain position are recorded on the balance sheet as either Commodity derivative assets current or Commodity derivative assets non-current based on their delivery period. Forward contracts in a loss position are recorded on the balance sheet as either Commodity derivative liabilities current or Commodity derivative liabilities non-current. Futures contracts are netted against margin deposits as permitted under FSP FIN 39-1. Set forth below is a table outlining the Company s net position in its commodity derivative contracts at June 30, 2007, December 31, 2006 and June 30, 2006.

|  | June 30, 2007 | $\begin{gathered} \text { December } \\ 31, \\ 2006 \end{gathered}$ | $\begin{gathered} \text { June 30, } \\ 2006 \end{gathered}$ |
| :---: | :---: | :---: | :---: |
| Physical inventory | \$ 124,530 | \$ 195,496 | \$ 88,722 |
| Commodity derivative assets current | 47,634 | 85,338 | 5,686 |
| Commodity derivative assets non-current | 27,169 | 20,862 | 11,192 |
| Commodity derivative liabilities current | $(39,481)$ | $(43,173)$ | $(9,562)$ |
| Commodity derivative liabilities non-current | $(26,002)$ | $(26,531)$ | $(11,066)$ |
| Futures contracts | 2,168 | $(33,848)$ | $(1,642)$ |
| Net position | \$136,018 | \$ 198,144 | \$ 83,330 |

## Note J: New Accounting Standards

In February 2007 the Financial Accounting Standards Board released Statement of Financial Accounting Standards No. 159 ( SFAS 159 ), The Fair Value Option for Financial Assets and Financial Liabilities. SFAS 159 permits entities to choose to measure many financial instruments and certain other items at fair value. The objective is to mitigate volatility in reported earnings caused by measuring related assets and liabilities differently without having to apply complex hedge accounting provisions. SFAS 159 is effective for the Company s annual period beginning January 1, 2008. The Company is currently assessing the impact on the financial statements of the application of SFAS 159.

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## Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations Forward Looking Statements

The following Management s Discussion and Analysis of Financial Condition and Results of Operations contains forward-looking statements which relate to future events or future financial performance and involve known and unknown risks, uncertainties and other factors that may cause actual results, levels of activity, performance or achievements to be materially different from those expressed or implied by these forward-looking statements. You are urged to carefully consider these risks and factors, including those listed under Item 1A of our Annual Report on Form 10-K for the year ended December 31, 2006 ( 2006 Form 10-K ). In some cases, you can identify forward-looking statements by terminology such as may, anticipates, believes, estimates, predicts, or the negative of these terms other comparable terminology. These statements are only predictions. Actual events or results may differ materially. These forward-looking statements relate only to events as of the date on which the statements are made and the Company undertakes no obligation, other than any imposed by law, to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. Although we believe that the expectations reflected in the forward-looking statements are reasonable, we cannot guarantee future results, levels of activity, performance or achievements.

## Critical Accounting Policies and Estimates

Our critical accounting estimates, as described in our 2006 Form 10-K, have not materially changed during the second quarter of 2007 other than the changes to the Company s accounting treatment for its commodity contracts as described in Note A: Basis of Presentation and Consolidation.

## Executive Overview

## Grain \& Ethanol Group

The Grain \& Ethanol Group operates grain elevators in Ohio, Michigan, Indiana and Illinois. In addition to storage and merchandising, the Group performs grain trading risk management and other services for its customers. The Group is also the developer and significant investor is three ethanol facilities located in Indiana, Michigan and Ohio with a nameplate capacity of 275 million gallons. Two of these facilities are now producing ethanol while the third is expected to begin production in early 2008. In addition to its investment in these ethanol facilities, the Group operates the facilities under management contracts and provides grain origination and marketing and risk management services for which it is separately compensated. The expected surge in demand for corn to be used in ethanol production has caused corn prices to escalate and has resulted in an increase of corn acres planted in 2007 of $19 \%$ over last year.

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Although corn acreage has increased, the extremely dry weather has caused planted corn rated as good to excellent, as of this writing, in Indiana and Ohio to be only $43 \%$ compared to $71 \%$ at the same point last year. In Illinois, which has experienced more regular rain, corn rated as good to excellent is $77 \%$ compared to $70 \%$ last year. In Michigan, planted corn rated as good to excellent is only $12 \%$ compared to $75 \%$ at the same point last year. Ohio and Michigan are expecting some reduction in yields due to the less than favorable growing conditions. The 2007 wheat harvest is complete in the Company s four state region. Total wheat production in this region dropped $20 \%$ on a combination of fewer acres harvested and lower yields.
The agricultural commodity-based business is one in which changes in selling prices generally move in relationship to changes in purchase prices. Therefore, increases or decreases in prices of the agricultural commodities that the Company deals in, will have a relatively equal impact on sales and cost of sales and a minimal impact on gross profit. As a result, the significant increase in sales for the period is not necessarily indicative of the Group s overall performance and more focus should be placed on changes to merchandising revenues and service income. A portion of the sales increase relates to the Company s position as ethanol marketer for its ethanol ventures. In this role the Company buys ethanol from its ventures and then resells the ethanol to ethanol blenders. For this service, it earns a volume-based fee rather than a traditional sales margin.
Grain inventories on hand at June 30, 2007 were 43.5 million bushels, of which 14.8 million bushels were stored for others. This compares to 43.1 million bushels on hand at June 30, 2006, of which 14.3 million bushels were stored for others.
Production at the Clymers, Indiana ethanol plant began in early May, slightly behind schedule. The ethanol ventures in which the Company has interests and where production is occurring have the majority of their 2007 and 2008 ethanol margins locked in through forward purchase contracts for corn and natural gas and forward sale contracts of ethanol.

## Rail Group

The Rail Group buys, sells, leases rebuilds and repairs various types of used railcars and rail equipment. The Group also provides fleet management services to fleet owners and operates a custom steel fabrication business. The Group has a diversified fleet of car types (boxcars, gondolas, covered and open top hoppers, tank cars and pressure differential cars) and locomotives and also serves a diversified customer base.
Railcars and locomotives under management (owned, leased or managed for financial institutions in non-recourse arrangements) at June 30, 2007 were 22,573 compared to 19,569 at June 30, 2006. With overall U.S. rail traffic decreasing more than $4 \%$ over the last year, the Group s utilization rate (railcars and locomotives under management that are in lease service, exclusive of railcars managed for third party investors) has fallen from 95\% at June 30, 2006 to $92 \%$ at June 30, 2007.

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## Plant Nutrient Group

The Company s Plant Nutrient Group purchases, stores, formulates, manufactures and sells dry and liquid fertilizer to dealers and farmers as well as sells reagents for air pollution control technologies used in coal-fired power plants. In addition, they provide warehousing and services to manufacturers and customers, formulate liquid anti-icers and deicers for use on roads and runways and distribute seeds and various farm supplies. The major fertilizer ingredients sold by the Company are nitrogen, phosphate and potash.
As stated previously, U.S. corn acreage in 2007 has increased $19 \%$ over last year and the Company s year to date average corn sales price has risen $59 \%$. The significant rise in corn prices, along with expectations for future demand to supply ethanol plants, has contributed to the increase in acreage. This has benefited the Plant Nutrient Group significantly as corn requires more nutrients than other crops. Because of this, volumes have increased $44 \%$ for the quarter and $41 \%$ year-to-date. Weather will play an important role in the outlook for the remainder of the year as farmers begin to make decisions about the next year s crop and fall nutrient applications.

## Turf \& Specialty Group

The Turf \& Specialty Group produces granular fertilizer products for the professional lawn care and golf course markets. It also produces private label fertilizer and corncob-based animal bedding and cat litter for the consumer markets. The turf products industry is highly seasonal, with the majority of sales occurring from early spring to early summer. Corncob based products are sold throughout the year.
As part of the restructuring plan announced in 2005 by the Turf \& Specialty Group, many new value-added products were introduced and, in spite of high raw material prices this year, average gross margins in the lawn business have improved when compared to the same period last year. The expansion of the Group s manufacturing facility, which manufactures a patented fertilizer product primarily for use on golf course greens, is expected to be fully operational before the end of 2007. With this increased capacity, the Group is planning the launch of several new products. The cob business continues to be challenged by a current shortage of cobs, which has increased raw material costs. This cob shortage is expected to continue through the summer.

## Retail Group

The Retail Group consists of six stores operated as The Andersons, which are located in the Columbus, Lima and Toledo, Ohio markets. In the second quarter of 2007, the Group opened a new specialty food store operated as The Andersons Market, located in the Toledo, Ohio market. The Group also operates a sales and service facility for outdoor power equipment near one of its conventional retail stores. The retail concept is More for

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Your Home ${ }^{\circledR}$ and the conventional retail stores focus on providing significant product breadth with offerings in building supplies and other housewares as well as specialty foods, wine and indoor and outdoor garden centers. The retail business is highly competitive. The Company competes with a variety of retail merchandisers, including home centers, department and hardware stores, as well as local grocers.

## Company

The Other business segment of the Company represents corporate functions that provide support and services to the operating segments. The operating results contained within this segment include expenses and benefits not allocated back to the operating segments.
Beginning in 2007, changes were made to the allocation of certain costs and benefits that were previously held at the corporate level. These consist primarily of increased interest expense (credit) and other corporate costs.

## Operating Results

|  | Three months ended June 30, |  | Six months ended June 30, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2007 | 2006 | 2007 | 2006 |
| Sales and merchandising revenues | \$634,214 | \$378,109 | \$ 1,040,717 | \$658,767 |
| Cost of sales | 559,601 | 323,342 | 920,083 | 563,729 |
| Gross profit | 74,613 | 54,767 | 120,634 | 95,038 |
| Operating, administrative \& general | 42,477 | 38,581 | 82,097 | 75,273 |
| Interest expense | 4,190 | 4,501 | 9,212 | 8,695 |
| Equity in earnings of affiliates | 3,916 | 2,209 | 6,748 | 5,762 |
| Other income/gains | 7,068 | 2,352 | 16,941 | 5,411 |
| Minority interest in loss of subsidiaries | 433 |  | 516 |  |
| Operating income | \$ 39,363 | \$ 16,246 | \$ 53,530 | \$ 22,243 |

The following discussion focuses on the operating results as shown in the consolidated statements of income with a separate discussion by segment. Additional segment information is included herein in Note E: Segment Information.

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Comparison of the three months ended June 30, 2007 with the three months ended June 30, 2006: Grain \& Ethanol Group

|  | Three months ended June 30, |  |
| :---: | :---: | :---: |
|  | 2007 | 2006 |
| Sales and merchandising revenues | \$323,580 | \$148,763 |
| Cost of sales | 307,419 | 138,459 |
| Gross profit | 16,161 | 10,304 |
| Operating, administrative \& general | 10,988 | 9,466 |
| Interest expense | 1,079 | 1,278 |
| Minority interest in loss of subsidiaries | 433 |  |
| Equity in earnings of affiliates | 3,916 | 2,206 |
| Other income/gains | 3,538 | 157 |
| Operating income | \$ 11,981 | \$ 1,923 |

Operating results for the Grain \& Ethanol Group improved $\$ 10.1$ million over its 2006 results. Sales of grain (corn, soybeans, wheat and oats) increased $75 \%$ over the second quarter of 2006. The majority of this increase came in sales of corn as expected increased demand from ethanol has driven up the average selling price per bushel over $50 \%$ from the same period last year. The volume of grains sold also increased by $26 \%$ over the second quarter of 2006 . The Group sold $\$ 56.9$ million of ethanol during the quarter and earned $\$ 2.8$ million for services provided to its ethanol affiliates. There were no comparable sales of ethanol in the second quarter of 2006 and fees earned totaled $\$ 0.6$ million. Merchandising revenues for the Group increased $\$ 7.2$ million, a majority of which came from increased space income, which is income earned on grain held for our account or for our customers and includes storage fees earned and appreciation in the value of grain owned.
Gross profit for the Group increased $\$ 5.9$ million due mostly to the increases in space income and ethanol service fees mentioned previously. Gross profit earned on the $\$ 56.9$ million of ethanol sales was limited to a small per gallon commission.
Operating expenses increased $16 \%$ over the second quarter of 2006 . This was due to a variety of factors, primarily personnel costs, including labor and incentive compensation.
In the second quarter of 2007, the Group settled its 2006 business interruption claim that resulted from the July 1, 2005 explosion at one of its grain elevators. Included in other income is $\$ 2.8$ million from this settlement.
The Group s equity in earnings of affiliates increased $\$ 1.7$ million from the second quarter of 2006. The Company now has investments in two ethanol entities that are producing ethanol. One was operating the entire second quarter and one commenced

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operations at the beginning of May. During the same period in 2006, none of the Company s ethanol affiliates were operational.

## Rail Group

|  | Three months ended |  |
| :--- | ---: | ---: |
| June 30, |  |  |
|  | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 6}$ |
| Sales and merchandising revenues | $\mathbf{\$ 4 2 , 4 4 5}$ | $\$ 27,836$ |
| Cost of sales | $\mathbf{2 9 , 6 7 4}$ | 15,953 |
|  |  |  |
| Gross profit | $\mathbf{1 2 , 7 7 1}$ | 11,883 |
| Operating, administrative \& general | $\mathbf{4 , 5 9 9}$ | 5,346 |
| Interest expense | $\mathbf{1 , 7 0 1}$ | 1,733 |
| Other income/gains | $\mathbf{4 3 1}$ | 195 |
| Operating income | $\mathbf{\$ 1 , 9 0 2}$ | $\$ 4,999$ |

Operating results for the Rail Group increased $\$ 1.9$ million over results from the second quarter of 2006. Leasing revenues increased $\$ 1.5$ million, car sales for the Group increased $\$ 13.2$ million and sales from the railcar repair and fabrication shops remained relatively flat. The increase in leasing revenue is a factor of the increased cars in the Group s rail fleet. Decisions on car sales are made based on portfolio needs and the second quarter increase was the result of an opportunity that presented itself for the sale of a large number of cars.
Gross profit for the Group increased $\$ 0.9$ million, resulting from a $\$ 2.4$ million increase in gross profit on car sales, a $\$ 0.5$ million decrease in gross profit on leases and a $\$ 1.0$ million decrease in gross profit from the Group s railcar repair and fabrication shops. Maintenance costs continue to be a problem and are impacting the Group s gross profit from its leasing business. The decrease in gross profit from the fabrication shops are a result of sales of product with lower margins.
Operating expenses for the Group decreased $14 \%$ from the same period last year which is due mostly to the decreased repair shop activity. The second quarter of 2006 saw a lot of work resulting from Hurricane Katrina and with the elimination of that work in the second quarter of 2007, there has been less need for temporary labor and other expenses.

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## Plant Nutrient Group

|  | Three months ended June 30, |  |
| :---: | :---: | :---: |
|  | 2007 | 2006 |
| Sales and merchandising revenues | \$ 182,908 | \$113,308 |
| Cost of sales | 159,517 | 103,198 |
| Gross profit | 23,391 | 10,110 |
| Operating, administrative \& general | 6,050 | 4,703 |
| Interest expense | 524 | 698 |
| Equity in earnings of affiliates |  | 3 |
| Other income/gains | 300 | 329 |
| Operating income | \$ 17,117 | \$ 5,041 |

Operating results for the Plant Nutrient Group improved $\$ 12.1$ million over results from the second quarter of 2006. Sales increased $61 \%$ due to a $44 \%$ increase in volume and a $12 \%$ increase in the average price per ton sold. The increased demand for corn as a result of ethanol production has contributed to the increased volume as corn requires more nutrients than other crops. Merchandising revenues increased $52 \%$ due to increased application acres and increased storage income.
Gross profit improved $131 \%$ over the same period last year due to the increase in sales and merchandising revenues as well as a significant increase in the gross profit per ton.
Operating expenses for the Group increased $29 \%$ over the first quarter of 2007 which is a result of increased business as well as increased incentive compensation expense from their significantly improved performance. The reduction in interest expense for the Group in the second quarter of 2007 relates primarily to a change in the amount of interest allocated to the Group.
Turf \& Specialty Group

|  | Three months ended |  |
| :--- | ---: | ---: |
| June 30, |  |  |
|  | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 6}$ |
| Sales and merchandising revenues | $\mathbf{\$ 3 0 , 3 9 4}$ | $\$ 33,428$ |
| Cost of sales | $\mathbf{2 5 , 2 2 7}$ | 27,800 |
| Gross profit | $\mathbf{5 , 1 6 7}$ | 5,628 |
| Operating, administrative \& general | $\mathbf{4 , 1 4 0}$ | 4,023 |
| Interest expense | $\mathbf{4 5 4}$ | 416 |
| Other income/gains | $\mathbf{1 3 3}$ | 155 |
| Operating income | $\mathbf{\$}$ | $\mathbf{7 0 6}$ |

Operating results for the Turf \& Specialty Group decreased $\$ 0.6$ million over results from the second quarter of 2006. Sales in the lawn fertilizer business decreased $\$ 2.8$ million due to both decreased volume and a decrease in the average price per ton sold. The decreased volume can be attributed to a decrease in the demand for granular insecticides

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as dry weather conditions have lessened the need for these types of products. Sales in the cob business decreased $\$ 0.2$ million due mostly to decreased volumes which resulted from product rationalization due to a limited supply of cobs.
Gross profit for the Group decreased 8\% over the same period last year. The decrease in gross profit in the lawn fertilizer business is a direct result of the decreased sales. Gross profit per ton experienced a slight increase over the same period last year due to more sales made in the value-add professional market. The decrease in gross profit in the cob business is a combined result of the decrease in sales as well as having to outsource cobs at higher prices in order to meet customer demand.
Operating and interest expenses for the Group remained relatively flat quarter over quarter.
Retail Group

|  | Three months ended |  |
| :--- | ---: | ---: |
| June 30, |  |  |
|  | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 6}$ |
| Sales and merchandising revenues | $\mathbf{\$ 5 4 , \mathbf { 8 8 7 }}$ | $\$ 54,774$ |
| Cost of sales | $\mathbf{3 7 , 7 6 4}$ | 37,932 |
|  |  |  |
| Gross profit | $\mathbf{1 7 , 1 2 3}$ | 16,842 |
| Operating, administrative \& general | $\mathbf{1 3 , 3 8 0}$ | 12,669 |
| Interest expense | $\mathbf{2 8 5}$ | 286 |
| Other income/gains | $\mathbf{1 5 8}$ | 268 |
| Operating income | $\mathbf{\$ 3 , 6 1 6}$ | $\$ 4,155$ |

Operating results for the Retail Group decreased 13\% over results from the same period last year in spite of the addition of the new market in the second quarter of 2007. Same store sales decreased $2.9 \%$. The Group s new concept food store, Andersons Market, more than offset this decrease. Overall, customer counts increased slightly. Gross profit increased by $2 \%$ due primarily to changes in the mix of products sold.
There was a slight increase in the Group s operating expense in the second quarter of 2007 as compared to the first quarter of 2006. While the Group has seen a significant current year benefit from the pension plan change approved in 2006, the benefits were offset by increased expenses relating to the new food market.

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## Other

| Sales and merchandising revenues | $\mathbf{\$}$ | $\$$ |
| :--- | ---: | ---: |
| Cost of sales |  |  |
| Gross profit | $\mathbf{3 , 3 2 0}$ | 2,374 |
| Operating, administrative \& general | $\mathbf{1 4 7}$ | 90 |
| Interest expense | $\mathbf{2 , 5 0 8}$ | 1,248 |
| Other income | $\mathbf{\$ ( 9 5 9 )}$ | $\$(1,216)$ |
| Operating (loss) |  |  |

Net corporate losses not allocated to business segments decreased $\$ 0.3$ million over the same period last year. Operating expenses increased $\$ 0.9$ million which is the result of increased charitable contribution expense recorded in the second quarter with the donation of the final shares of the Company s available-for-sale securities. The Company normally recognizes expense for its charitable giving donation throughout the year as the Company recognizes income. The Company s charitable donations are generally based on a percentage of income; however, this donation accelerated the recognition of the 2007 expense. This same donation required the current period recognition of an unrealized gain previously held in other accumulated comprehensive income in the amount of $\$ 1.8$ million. As a result of the above, pretax operating income of $\$ 39.4$ million for the second quarter of 2007 was $\$ 23.1$ million higher than pretax operating income of $\$ 16.2$ million recognized in the second quarter of 2006. Income tax expense of $\$ 13.9$ million was provided at $35.2 \%$. The Company anticipates that its 2007 effective annual tax rate will be $35.1 \%$. In the second quarter of 2006, income tax expense of $\$ 5.9$ million was provided at $36.3 \%$. The Company s actual 2006 effective tax rate was $33.3 \%$.

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Comparison of the six months ended June 30, 2007 with the six months ended June 30, 2006: Grain \& Ethanol Group

|  | Six months ended <br> June 30, |  |
| :--- | ---: | ---: |
|  | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 6}$ |
| Sales and merchandising revenues | $\mathbf{\$ 5 6 7 , 5 2 3}$ | $\$ 277,388$ |
| Cost of sales | $\mathbf{5 3 5 , 9 4 2}$ | 260,139 |
|  |  |  |
| Gross profit | $\mathbf{3 1 , 5 8 1}$ | 17,249 |
| Operating, administrative \& general | $\mathbf{2 2 , 0 0 2}$ | 18,604 |
| Interest expense | $\mathbf{4 , 2 1 2}$ | 2,946 |
| Equity in earnings of affiliates | $\mathbf{6 , 7 4 5}$ | 5,759 |
| Other income/gains | $\mathbf{9 , 5 2 3}$ | 2,245 |
| Minority interest in loss of subsidiaries | $\mathbf{5 1 6}$ |  |
| Operating income | $\mathbf{\$ 2 2 , 1 5 1}$ | $\$ \mathbf{3 , 7 0 3}$ |

Operating results for the Grain \& Ethanol Group improved $\$ 18.4$ million over its 2006 results. Sales of grain (corn, soybeans, wheat and oats) increased $69 \%$ over the first six months of 2006 . The majority of this increase came in sales of corn which experienced a $32 \%$ increase in volume and a $59 \%$ increase in the average price per bushel sold. The improved sales are due to the increased demand created by ethanol mentioned previously. Sales of ethanol totaled $\$ 85.6$ million during the first six months and fees earned for services provided to ethanol affiliates totaled $\$ 4.9$ million. Fees earned in the first half of 2006 for services provided to ethanol affiliates totaled $\$ 1.0$ million. Merchandising revenues for the Group increased $\$ 12.7$ million, a majority of which came from space income. Gross profit for the Group increased $\$ 14.3$ million due mostly to the increases in space income and service fees mentioned previously. Gross profit earned on the $\$ 85.6$ million of 2007 ethanol sales was limited to a small per gallon commission included in the service fees mentioned previously.
Operating expenses increased $18 \%$ over the first six months of 2006 . This was due to a variety of factors including increased energy costs, an increase in professional and contract fees and personnel costs, including labor, incentives and stock compensation.
Interest expense for the Group increased $\$ 1.3$ million resulting from increased interest rates and higher commodity values resulting in additional costs of financing working capital, primarily inventory and margin deposits.
Other income for the Grain \& Ethanol Group increased $\$ 7.3$ million. The primary causes of this increase were first quarter development fees earned of $\$ 5.4$ million for the formation of an ethanol LLC and a second quarter insurance settlement of $\$ 2.8$ million for its 2006 business interruption claim discussed previously.

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The Group s equity in earnings of affiliates increased $\$ 1.0$ million from the first six months of 2006 and is a result of having two ethanol affiliates with plants in operation whereas in the prior year, all of its affiliates were still in the construction phase. The Group still has one remaining ethanol affiliate still in the construction phase, and that plant is expected to be in service in 2008. The Group s earnings from its investment in Lansing Trade Group LLC decreased $\$ 4.0$ million.
Rail Group

|  | Six months ended <br> June <br> 30, |  |
| :--- | ---: | ---: |
|  | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 6}$ |
| Sales and merchandising revenues | $\mathbf{\$ 6 8 , 3 6 1}$ | $\$ 62,219$ |
| Cost of sales | $\mathbf{4 6 , 3 2 5}$ | 37,458 |
|  | $\mathbf{2 2 , 0 3 6}$ | 24,761 |
| Gross profit | $\mathbf{9 , 5 7 4}$ | 10,532 |
| Operating, administrative \& general | $\mathbf{3 , 0 7 4}$ | 3,327 |
| Interest expense | $\mathbf{5 2 2}$ | 315 |
| Other income/gains | $\mathbf{\$ 9 , 9 1 0}$ | $\$ 11,217$ |

Operating results for the Rail Group decreased $\$ 1.3$ million over results from the first six months of 2006. Leasing revenues increased $\$ 3.5$ million over 2006 and car sales increased $\$ 5.3$ million. Sales from the railcar repair and fabrication shops decreased $\$ 2.7$ million. The increase in leasing revenue is a result of increased cars in the Group $s$ rail fleet. In the second quarter the Group acquired a portfolio of railcars and sold a number of excess cars which contributed to the significant increase in car sales. The reduction in sales in the Group s railcar repair and fabrication shops is a result of significant sales in the first half of 2006 related to work obtained as a result of hurricane Katrina. That work has since ceased and the shops are operating now at more typical activity levels.
Gross profit for the Group decreased $\$ 2.7$ million, resulting from a $\$ 1.2$ million decrease in gross profit on leases, a $\$ 2.1$ million decrease in gross profit from the railcar repair and fabrication shops and a $\$ 0.6$ million increase in gross profit on car sales. Maintenance costs remain high and have impacted the Group s gross profit from its leasing business. The decrease in gross profit from the fabrication shops is a result of sales of product with lower margins. Operating expenses for the Group decreased $9 \%$ from the same period last year due to decreased employee costs such as labor and benefits.
Interest expense for the Group decreased $8 \%$ as it continues to pay off its long-term debt obligations.

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## Plant Nutrient Group

|  | Six months ended |  |
| :--- | ---: | ---: |
| June 30, |  |  |
|  | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 6}$ |
|  | $\mathbf{2 4 9 , 4 6 8}$ | $\$ 159,341$ |
| Sales and merchandising revenues | $\mathbf{2 2 0 , 6 5 2}$ | 145,099 |
| Cost of sales |  |  |
|  | $\mathbf{2 8 , 8 1 6}$ | 14,242 |
| Gross profit | $\mathbf{1 0 , 8 4 6}$ | 9,511 |
| Operating, administrative \& general | $\mathbf{8 7 8}$ | 1,358 |
| Interest expense | $\mathbf{3}$ | 3 |
| Equity in earnings of affiliates | $\mathbf{4 5 3}$ | 430 |
| Other income/gains | $\mathbf{1 7 , 5 4 8}$ | $\$ 3,806$ |

Operating results for the Plant Nutrient Group improved $\$ 13.7$ million over results from the first six months of 2006. Sales increased $\$ 90.1$ million, or $57 \%$, due to a $41 \%$ increase in volume and an $11 \%$ increase in the average price per ton sold. The increase in acres planted in corn as a result of ethanol needs has contributed to the increased volume as corn requires more nutrients than other crops. Storage income also contributed to the increase in revenues.
Gross profit improved $102 \%$ over the same period last year due to both the increased sales as well as a $43 \%$ increase in gross margin per ton.
Operating expenses for the Group increased $14 \%$ over the first six months of 2006 as a result of increased business, as well as increased incentive compensation expense from the significantly improved performance. The reduction in interest expense for the Group relates primarily to a change in the amount of interest allocated to the Group.
Turf \& Specialty Group

|  | Six months ended |  |
| :--- | ---: | ---: |
| June 30, |  |  |
|  | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 6}$ |
|  | $\mathbf{\$ 6 6 , 6 9 8}$ | $\$ 72,933$ |
| Sales and merchandising revenues | $\mathbf{5 5 , 4 6 0}$ | 60,669 |
| Cost of sales |  |  |
|  | $\mathbf{1 1 , 2 3 8}$ | 12,264 |
| Gross profit | $\mathbf{7 , 9 9 0}$ | 8,333 |
| Operating, administrative \& general | $\mathbf{9 3 7}$ | 956 |
| Interest expense | $\mathbf{1 9 5}$ | 518 |
| Other income/gains | $\mathbf{\$ 2 , 5 0 6}$ | $\$ 3,493$ |
| Operating income |  |  |

Operating results for the Turf \& Specialty Group decreased $\$ 1.0$ million over results from the first six months of 2006. Sales in the lawn fertilizer business decreased $\$ 6.2$ million, or $9 \%$, due to both decreased volumes and a decrease in the average price per ton sold. Sales in the cob business remained flat period over period in spite of slightly decreased volumes.

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Gross profit for the Group decreased $8 \%$ over the same period last year. The biggest decrease came in the cob business due to a short supply of raw cobs, which caused the Group to purchase processed cobs at a higher cost. In the lawn business, gross profit was down only slightly and gross profit per ton increased 5\% due to a focus on higher margin products.
Operating expenses for the Group continue to decrease as a result of the restructuring and improved asset utilization. Interest expense for the Group was slightly lower and other income decreased $\$ 0.3$ million. The 2006 results include a one time rebate for prior years that had been previously thought to be uncollectible.

## Retail Group

|  | Six months ended |  |
| :--- | ---: | ---: |
|  | June 30, |  |
|  | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 6}$ |
| Sales and merchandising revenues | $\mathbf{\$ 8 8 , 6 6 7}$ | $\$ 86,886$ |
| Cost of sales | $\mathbf{6 1 , 7 0 4}$ | 60,364 |
|  |  |  |
| Gross profit | $\mathbf{2 6 , 9 6 3}$ | 26,522 |
| Operating, administrative \& general | $\mathbf{2 5 , 4 8 5}$ | 24,639 |
| Interest expense | $\mathbf{4 6 7}$ | 601 |
| Other income/gains | $\mathbf{3 1 8}$ | 432 |
| Operating income | $\mathbf{\$ 1 , 3 2 9}$ | $\$ 1,714$ |

Operating results for the Retail Group decreased $22 \%$ over results from the same period last year. Same store sales and merchandising revenues remained relatively flat however with the new market store, which opened in April of 2007, sales for the Group increased $\$ 1.8$ million. Customer counts experienced slight increases period over period and can be attributed to the new store.
Gross profit for the Group improved $2 \%$ over gross profit from the same period in 2006. A larger favorable physical inventory adjustment in 2006 contributed to the improved prior year performance. The Group has adjusted its shrink allowance calculation and the 2007 inventory adjustment was minimal, and the Retail Group continues to experience unusually low shrink when compared to industry averages.
There was a slight increase in the Group s operating expense in the first six months of 2007. While the Group has seen a significant benefit from the pension plan change approved in 2006, the benefits were offset by increased expenses relating to the implementation of the new point of sale system and pre-opening and operating costs of the new food market.
The reduction in interest expense for the Group relates primarily to a change in the amount of interest allocated to the Group.

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## Other

| Sales and merchandising revenues | $\$$ | $\$$ |
| :--- | :---: | :---: |
| Cost of sales |  |  |
| Gross profit | $\mathbf{6 , 2 0 0}$ | 3,654 |
| Operating, administrative \& general | $\mathbf{( 3 5 6})$ | $(493)$ |
| Interest income | $\mathbf{5 , 9 3 0}$ | 1,471 |
| Other income | $\mathbf{\$} \mathbf{8 6}$ | $\$(1,690)$ |
| Operating income (loss) |  |  |

Net corporate income not allocated to business segments improved $\$ 1.8$ million over the same period last year. Operating expenses increased $\$ 2.5$ million, which is primarily the result of an increase in the 2007 charitable contribution expense recorded in the first six months of 2007. The Company elected to donate its available-for-sale equity securities to meet its 2007 planned contribution. The Company normally expenses its charitable giving donation throughout the year as the Company recognizes income. The Company s charitable donations are generally based on a percentage of income; however, this donation accelerated the recognition of the 2007 expense. The Company also saw slight increases in stock compensation and performance incentives for corporate office employees. The corporate interest credit resulted from the timing of certain interest benefits that have not yet been passed back to the operating Groups.
The $\$ 4.5$ million increase in other income is almost entirely a result of realized gains on the Company s available-for-sale securities that were donated to various charities as mentioned previously.
As a result of the above, pretax income of $\$ 53.5$ million for the six months of 2007 was $\$ 31.3$ million higher than pretax income of $\$ 22.2$ million recognized in the first six months of 2006. Income tax expense of $\$ 18.8$ million was provided at a rate of $35.1 \%$. The Company anticipates that its 2007 effective annual tax rate will remain at this level. In the first six months of 2006 , income tax expense of $\$ 8.1$ million was provided at a rate of $36.2 \%$. The donation of the Company s available-for-sale securities contributed to the decrease in tax rate for the first six months of 2007 reducing the 2007 tax rate by $2.1 \%$. The Company s actual 2006 effective tax rate was $33.3 \%$.

## Liquidity and Capital Resources

Operating Activities and Liquidity
The Company s operations provided cash of $\$ 36.0$ million in the first six months of 2007, a change from a use of cash in operating activities of $\$ 7.1$ million in the first six months of 2006. Net working capital at June 30, 2007 was $\$ 156.5$ million, a $\$ 5.6$ million

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decrease from December 31, 2006 and a $\$ 69.2$ million increase from June 30, 2006. Short-term borrowings used to fund operations increased $\$ 25.4$ million compared to the same period in 2006.
The Company utilizes interest rate contracts to manage a portion of its interest rate risk on both its short and long-term debt and lease commitments. At June 30, 2007, the fair value of these derivative financial instruments (primarily interest rate swaps and interest rate caps) was a net liability of $\$ 0.1$ million and was recorded in the consolidated balance sheet.
The Company made income tax payments of $\$ 13.4$ million in the first six months of 2007 and expects to make payments totaling approximately $\$ 14.4$ million for the remainder of 2007.
On July 12, 2007, the State of Michigan enacted legislation that creates a new Michigan Business Tax ( MBT ) to replace the Single Business Tax that is scheduled to expire on December 31, 2007. The MBT has a business income tax component and a modified gross receipts tax component and will be accounted for as provided by FASB Statement No. 109, Accounting for Income Taxes. The Company will record the impact of the legislation in the third quarter of 2007, the period in which the legislation was enacted. The Company expects that the legislation will not have a material impact on the Company s financial statements.

## Investing Activities

Total capital spending for 2007 on property, plant and equipment within our base businesses is expected to be approximately $\$ 24.0$ million and may include $\$ 3.2$ million for information technology and expanded storage capacity in the Grain \& Ethanol Group, $\$ 1.2$ million for expansion of operations in railcar repair facilities, $\$ 2.6$ million for information technology and new store fixtures in the Retail Group and $\$ 2.5$ million for expansion and improvements in the Plant Nutrient Group. The remaining amount of $\$ 14.5$ million will be spent on numerous assets and projects, none of which the Company expects to be in excess of $\$ 1.0$ million.
In addition, the Company is expecting continued significant investment in railcars and related leases and anticipates that spending for the purchase of additional railcars and capitalized modifications to railcars that may then be sold, financed off-balance sheet or owned by the Company for lease to customers will continue for the remainder of the year.
The Company increased its investments in affiliates by $\$ 37.1$ million in the first six months of 2007 and sold a $34 \%$ interest in its share of an ethanol joint venture for $\$ 13.7$ million.

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## Financing Arrangements

The Company has significant short-term lines of credit available to finance working capital, primarily inventories and accounts receivable. The Company is party to a borrowing arrangement with a syndicate of banks to provide the Company with $\$ 300$ million in short-term lines of credit and an additional $\$ 50$ million in a three-year line of credit. In addition, the agreement includes a flex line which was amended in March 2007 to allow the company to increase the available short-term line by $\$ 250$ million and the long-term line by $\$ 150$ million. The Company had drawn $\$ 77.0$ million on its short-term line of credit at June 30, 2007. Peak short-term borrowing for the Company to date is $\$ 183.4$ million on February 23, 2007. Typically, the Company s highest borrowing occurs in the spring due to seasonal inventory requirements in the fertilizer and retail businesses, credit sales of fertilizer and a customary reduction in grain payables due to the cash needs and market strategies of grain customers. Escalating commodity prices, especially corn, have created a significant increase in cash needs. The proceeds received from the follow-on equity offering in 2006 has helped to satisfy some of these cash needs.
A cash dividend of $\$ 0.0425$ per common share was paid for the first quarter of 2006 and a dividend of $\$ 0.045$ was paid for the last three quarters of 2006 . A cash dividend of $\$ 0.0475$ per common share was paid in the first and second quarters of 2007. On May 18, 2007, the Company declared a cash dividend of $\$ 0.0475$ per common share payable on July 23, 2007 to shareholders of record on July 2, 2007. During the first six months of 2007, the Company issued approximately 176 thousand shares to employees under its equity-based compensation plans.
Certain of the Company s long-term borrowings include covenants that, among other things, impose minimum levels of working capital and equity, and impose limitations on additional debt. The Company was in compliance with all such covenants at June 30, 2007. Certain of the Company s loan covenants relating to limits on unhedged bushels of grain were removed in the second quarter of 2007 to accommodate the Company s growing and evolving business. In addition, certain of the long-term borrowings are collateralized by first mortgages on various facilities or are collateralized by railcar assets. The Company s non-recourse long-term debt is collateralized by railcar and locomotive assets.
Because the Company is a significant consumer of short-term debt in peak seasons and the majority of this is variable rate debt, increases in interest rates could have a significant impact on the profitability of the Company. In addition, periods of high grain prices and/or unfavorable market conditions could require the Company to make additional margin deposits on its exchange traded futures contracts. Conversely, in periods of declining prices, the Company receives a return of cash. The marketability of the Company s grain inventories and the availability of short-term lines of credit enhance the Company s liquidity. In the opinion of management, the Company s liquidity is adequate to meet short-term and long-term needs.

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## Contractual Obligations

Future payments due under debt and lease obligations as of June 30, 2007 are as follows:

## Contractual Obligations

| (in thousands) | Less than 1 year | 1-3 years | 4-5 years | After 5 years | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Long-term debt | \$ 11,121 | \$ 31,850 | \$22,735 | \$32,431 | 98,137 |
| Long-term debt, securitized, non-recourse | 13,357 | 26,174 | 19,320 | 18,889 | 77,740 |
| Interest obligations | 9,449 | 14,455 | 8,577 | 6,223 | 38,704 |
| Uncertain tax positions | 741 | 760 | 132 |  | 1,633 |
| Capital lease obligations | 75 | 134 |  |  | 209 |
| Operating leases | 26,369 | 47,132 | 36,600 | 32,164 | 142,265 |
| Purchase commitments (a) | 968,904 | 277,640 | 5,796 |  | 1,252,340 |
| Other long-term liabilities (b) | 5,287 | 3,097 | 3,365 | 7,273 | 19,022 |
| Total contractual cash obligations | \$ 1,035,303 | \$401,242 | \$96,525 | \$96,980 | \$1,630,050 |

(a) Includes the
value of
purchase
obligations in the
Company s operating units, including $\$ 753$ million for the purchase of grain from producers and $\$ 416$ million for the purchase of ethanol from our ethanol joint ventures. There are also forward grain and ethanol sales contracts to consumers and traders. The net of the forward grain purchase and sale contracts are substantially
offset by
exchange-traded
futures and
options
contracts.
(b) Other long-term
liabilities include
estimated
obligations
under our retiree
healthcare
programs and the
estimated 2007
contribution to
our defined
benefit pension
plan. Obligations
under the retiree
healthcare
programs are not
fixed
commitments
and will vary
depending on
various factors,
including the
level of
participant
utilization and
inflation. Our
estimates of
postretirement
payments
through 2011
have considered
recent payment
trends and
actuarial
assumptions. We
have not
estimated
pension
contributions
beyond 2007 due
to the significant
impact that return on plan assets and changes in discount rates might have on such amounts.

The Company had standby letters of credit outstanding of $\$ 9.2$ million at June 30, 2007, of which $\$ 8.2$ million represents a credit enhancement for industrial revenue bonds included in the contractual obligations table above. Approximately $88 \%$ of the operating lease commitments above relate to 8,210 railcars and 25 locomotives as well as 200 railcars on order but not yet received, that the Company leases from financial intermediaries. See Off-Balance Sheet Transactions.
The Company is subject to various loan covenants highlighted previously. The Company is and has been in compliance with such covenants. Noncompliance could result in default under the documents governing such indebtedness and acceleration of long-term

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debt payments. The Company anticipates it will continue to be in compliance with its covenants.

## Off-Balance Sheet Transactions

The Company s Rail Group utilizes leasing arrangements that provide off-balance sheet financing for its activities. The Company leases railcars from financial intermediaries through sale-leaseback transactions, the majority of which involve operating leasebacks. Railcars owned by the Company, or leased by the Company from a financial intermediary, are generally leased to a customer under an operating lease. The Company also arranges non-recourse lease transactions under which it sells railcars or locomotives to a financial intermediary, and assigns the related operating lease to the financial intermediary on a non-recourse basis. In such arrangements, the Company generally provides ongoing railcar maintenance and management services for the financial intermediary, and receives a fee for such services. On most of the railcars and locomotives that are not on its balance sheet, the Company holds an option to purchase at the end of the lease.
The following table describes the Company s railcar and locomotive positions at June 30, 2007:

## Method of Control

Owned-railcars available for sale
Owned-railcar assets leased to others
Railcars leased from financial intermediaries
Railcars non-recourse arrangements

## Financial Statement

| On balance sheet | current | 190 |
| :--- | :--- | ---: |
| On balance sheet | non-current | 11,932 |
| Off balance sheet |  | 8,210 |
| Off balance sheet | 2,241 |  |

## Number

Total Railcars 22,573

Locomotive assets leased to others
Locomotives leased from financial intermediaries under limited recourse arrangements
Locomotives non-recourse arrangements

On balance sheet non-current 17
Off balance sheet 25
Off balance sheet 39

Total Locomotives
In addition, the Company manages 612 railcars for third-party customers or owners for which it receives a fee. The Company has future lease payment commitments aggregating approximately $\$ 124.5$ million for the railcars leased by the Company from financial intermediaries under various operating leases. Remaining lease terms vary with none exceeding 11 years. Included in the above car counts are 5,555 railcars and 12 locomotives owned outright by subsidiaries of TOP CAT Holding Company LLC, a wholly owned subsidiary of the Company, and included in the balance sheet. These assets are included in bankruptcy-remote entities whose debt is non-recourse to the Company and is collateralized only by the applicable railcar and locomotive assets. Lease terms with customers utilizing these

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assets are generally less than the remaining term of the non-recourse debt. Also included in the above car counts are 2,273 railcars and 1 locomotive owned by TARO-I, another wholly owned subsidiary and bankruptcy remote entity.

## Item 3. Ouantitative and Oualitative Disclosures about Market Risk

The market risk inherent in the Company s market risk-sensitive instruments and positions is the potential loss arising from adverse changes in commodity prices and interest rates as discussed below.

## Commodity Prices

The availability and price of agricultural commodities are subject to wide fluctuations due to unpredictable factors such as weather, plantings, government (domestic and foreign) farm programs and policies, changes in global demand created by demand for ethanol, population growth and higher standards of living, and global production of similar and competitive crops. To reduce price risk caused by market fluctuations, the Company follows a policy of hedging its inventories and related purchase and sale contracts. The instruments used are exchange-traded futures and options contracts that function as hedges. The market value of exchange-traded futures and options used for hedging has a high, but not perfect correlation, to the underlying market value of grain inventories and related purchase and sale contracts. The less correlated portion of inventory and purchase and sale contract market value (known as basis) is much less volatile than the overall market value of exchange-traded futures and tends to follow historical patterns. The Company manages this less volatile risk using its daily grain position report to constantly monitor its position relative to the price changes in the market. In addition, inventory values are affected by the month-to-month spread relationships in the regulated futures markets, as the Company carries inventories over time. These spread relationships are also less volatile than the overall market value and tend to follow historical patterns but also represent a risk that cannot be directly hedged. The Company s accounting policy for its futures and options hedges, as well as the underlying inventory positions and purchase and sale contracts, is to mark them to the market price daily and include gains and losses in the statement of income in sales and merchandising revenues.
A sensitivity analysis has been prepared to estimate the Company s exposure to market risk of its commodity position (exclusive of basis risk). The Company s daily net commodity position consists of inventories, related purchase and sale contracts and exchange-traded contracts. The fair value of the position is a summation of the fair values calculated for each commodity by valuing each net position at quoted futures market prices. Market risk is estimated as the potential loss in fair value resulting from a hypothetical $10 \%$ adverse change in such prices. The result of this analysis, which may differ from actual results, is as follows:

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(in thousands)

| Net long (short) position |
| :--- |
| Market risk |

Interest Rates
The fair value of the Company s s long-term debt is estimated using quoted market prices or discounted future cash
flows based on the Company s current incremental borrowing rates for similar types of borrowing arrangements. In
addition, the Company has derivative interest rate contracts recorded on its balance sheet at their fair values. The fair
value of these contracts is estimated based on quoted market termination values. Market risk, which is estimated as the
potential increase in fair value resulting from a hypothetical one-half percent decrease in interest rates, is summarized
below:

|  | June 30, | December 31, |
| :--- | :---: | :---: |
| (in thousands) | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 6}$ |
|  |  |  |
| dinterest rate contracts | $\mathbf{\$ 1 7 3 , 6 6 7}$ | $\$ 178,082$ |
| an) carrying value | $\mathbf{( 2 , 5 5 9})$ | $(3,729)$ |
|  | $\mathbf{3 , 8 6 5}$ | 4,412 |

## Item 4. Controls and Procedures

The Company is not organized with one Chief Financial Officer. Our Vice President, Controller and CIO is responsible for all accounting and information technology decisions while our Vice President, Finance and Treasurer is responsible for all treasury functions and financing decisions. Each of them, along with the President and Chief Executive Officer ( Certifying Officers ), are responsible for evaluating our disclosure controls and procedures. These Certifying Officers have evaluated our disclosure controls and procedures as defined in the rules of the Securities and Exchange Commission, as of June 30, 2007, and have determined that such controls and procedures were effective. Our Certifying Officers are primarily responsible for the accuracy of the financial information that is presented in this report. To meet their responsibility for financial reporting, they have established internal controls and procedures which they believe are adequate to provide reasonable assurance that the Company s assets are protected from loss. These procedures are reviewed by the Company s internal auditors in order to monitor compliance. In addition, our Board of Director s Audit Committee, which is composed entirely of independent directors, meets regularly with each of management and our internal auditors to review accounting, auditing and financial matters.
There were no changes in internal controls over financial reporting or in other factors that has materially affected or could materially affect internal controls over financial reporting, in each case, during the second quarter of 2007.

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## Part II. Other Information

## Item 1A . Risk Factors

Our operations are subject to risks and uncertainties that could cause actual results to differ materially from those discussed in this Form 10-Q and could have a material adverse impact on our financial results. These risks can be impacted by factors beyond our control as well as by errors and omissions on our part. The significant factors known to us that could materially adversely affect our business, financial condition or operating results are described in the 2006 10-K (Item 1A). There have been no material changes in the risk factors set forth therein.
Item 4. Submission of Matters to a Vote of Security Holders
The annual meeting of the shareholders of The Andersons, Inc. was held on May 11, 2007 to elect ten directors and to ratify the appointment of PricewaterhouseCoopers LLP as the Company $s$ independent registered public accounting firm. Results of the voting follow:
For $\quad$ Against Withheld Not Voted

## Director

| Michael J. Anderson | $15,225,656$ | 546,689 | $2,025,388$ |
| :--- | ---: | ---: | ---: |
| Richard P. Anderson | $15,014,308$ | 758,037 | $2,025,388$ |
| John F. Barrett | $15,643,661$ | 128,684 | $2,025,388$ |
| Robert J. King, Jr. | $15,663,642$ | 108,703 | $2,025,388$ |
| Paul M. Kraus | $15,621,745$ | 150,600 | $2,025,388$ |
| Donald L. Mennel | $15,687,191$ | 85,154 | $2,025,388$ |
| David L. Nichols | $15,642,224$ | 130,121 | $2,025,388$ |
| Dr. Sidney A. Ribeau | $15,667,233$ | 105,112 | $2,025,388$ |
| Charles A. Sullivan | $14,958,190$ | 814,155 | $2,025,388$ |
| Jacqueline F. Woods | $15,658,227$ | 114,118 | $2,025,388$ |
| Ratification of independent registered public |  |  |  |
| accounting firm | $15,684,201$ | 68,942 | 19,202 |
|  | 36 |  | $2,025,388$ |

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## Item 6. Exhibits

(a) Exhibits

No. Description
31.1 Certification of the President and Chief Executive Officer under Rule 13(a)-14(a)/15d-14(a)
31.2 Certification of the Vice President, Controller and CIO under Rule 13(a)-14(a)/15d-14(a)
31.3 Certification of the Vice President, Finance and Treasurer under Rule 13(a)-14(a)/15d-14(a)
32.1 Certifications Pursuant to 18 U.S.C. Section 1350

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## Signatures

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: August 8, 2007
THE ANDERSONS, INC.
(Registrant)

By /s/ Michael J. Anderson<br>Michael J. Anderson<br>President and Chief Executive Officer

Date: August 8, 2007
By /s/ Richard R. George
Richard R. George
Vice President, Controller and CIO
(Principal Accounting Officer)

Date: August 8, 2007

By /s/ Gary L. Smith<br>Gary L. Smith<br>Vice President, Finance and Treasurer (Principal Financial Officer)<br>38

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## Exhibit Index <br> The Andersons, Inc.

No. Description
31.1 Certification of the President and Chief Executive Officer under Rule 13(a)-14(a)/15d-14(a)
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31.3 Certification of the Vice President, Finance and Treasurer under Rule 13(a)-14(a)/15d-14(a)
32.1 Certifications Pursuant to 18 U.S.C. Section 1350

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