

INDEPENDENT BANK CORP /MI/

Form 10-Q

November 07, 2008

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**SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549  
FORM 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934 FOR THE QUARTERLY PERIOD ENDED September 30, 2008  
Commission file number 0-7818  
INDEPENDENT BANK CORPORATION**

(Exact name of registrant as specified in its charter)

Michigan

38-2032782

(State or jurisdiction of  
Incorporation or Organization)

(I.R.S. Employer Identification  
Number)

230 West Main Street, P.O. Box 491, Ionia, Michigan 48846

(Address of principal executive offices)  
(616) 527-9450

(Registrant's telephone number, including area code)  
NONE

Former name, address and fiscal year, if changed since last report.

Indicate by check mark whether the registrant (1) has filed all documents and reports required to be filed by Sections 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES  NO

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated  
filer

Accelerated filer

Non-accelerated filer   
(Do not check if a smaller reporting  
company)

Smaller reporting  
company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  
YES  NO

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Common stock, par value \$1

23,014,147

Class

Outstanding at November 7, 2008

INDEPENDENT BANK CORPORATION AND SUBSIDIARIES  
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*Any statements in this document that are not historical facts are forward-looking statements as defined in the Private Securities Litigation Reform Act of 1995. Words such as expect, believe, intend, estimate, project, may and similar expressions are intended to identify forward-looking statements. These forward-looking statements are predicated on management's beliefs and assumptions based on information known to Independent Bank Corporation's management as of the date of this document and do not purport to speak as of any other date. Forward-looking statements may include descriptions of plans and objectives of Independent Bank Corporation's management for future or past operations, products or services, and forecasts of the Company's revenue, earnings or other measures of economic performance, including statements of profitability, business segments and subsidiaries, and estimates of credit quality trends. Such statements reflect the view of Independent Bank Corporation's management as of this date with respect to future events and are not guarantees of future performance; involve assumptions and are subject to substantial risks and uncertainties, such as the changes in Independent Bank Corporation's plans, objectives, expectations and intentions. Should one or more of these risks materialize or should underlying beliefs or assumptions prove incorrect, the Company's actual results could differ materially from those discussed. Factors that could cause or contribute to such differences are changes in interest rates, changes in the accounting treatment of any particular item, the results of regulatory examinations, changes in industries where the Company has a concentration of loans, changes in the level of fee income, changes in general economic conditions and related credit and market conditions, and the impact of regulatory responses to any of the foregoing. Forward-looking statements speak only as of the date they are made. Independent Bank Corporation does not undertake to update forward-looking statements to reflect facts, circumstances, assumptions or events that occur after*

*the date the forward-looking statements are made. For any forward-looking statements made in this document, Independent Bank Corporation claims the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995.*

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Item 1.INDEPENDENT BANK CORPORATION AND SUBSIDIARIES  
Condensed Consolidated Statements of Financial Condition

|   | September<br>30,<br>2008 | December 31,<br>2007<br><br>(unaudited)<br>(in thousands) |
|---|--------------------------|---|
| Assets  |                          |   |
| Cash and due from banks   | \$ 94,316                | \$ 79,289   |
| Federal funds sold  | 250                      |   |
| Cash and cash equivalents   | 94,566                   | 79,289  |
| Trading securities  | 5,179                    |   |
| Securities available for sale                                     | 241,910                  | 364,194   |
| Federal Home Loan Bank and Federal Reserve Bank stock, at cost    | 28,063                   | 21,839  |
| Loans held for sale, carried at fair value, at September 30, 2008 | 24,867                   | 33,960  |
| Loans   |                          |   |
| Commercial  | 1,012,569                | 1,066,276   |
| Mortgage  | 856,875                  | 873,945   |
| Installment   | 368,651                  | 368,478   |
| Finance receivables   | 267,307                  | 209,631   |
| Total Loans   | 2,505,402                | 2,518,330   |
| Allowance for loan losses   | (53,898)                 | (45,294)  |
| Net Loans   | 2,451,504                | 2,473,036   |
| Property and equipment, net                                       | 72,771                   | 73,558  |
| Bank owned life insurance   | 44,404                   | 42,934  |
| Goodwill  | 66,754                   | 66,754  |
| Other intangibles   | 12,948                   | 15,262  |
| Capitalized mortgage loan servicing rights                        | 16,260                   | 15,780  |
| Accrued income and other assets                                   | 79,394                   | 60,910  |
| Total Assets  | \$ 3,138,620             | \$ 3,247,516  |
| Liabilities and Shareholders' Equity                              |                          |   |
| Deposits  |                          |   |
| Non-interest bearing  | \$ 310,510               | \$ 294,332  |
| Savings and NOW   | 960,975                  | 987,299   |
| Retail time   | 687,347                  | 707,419   |
| Brokered time   | 201,709                  | 516,077   |
| Total Deposits  | 2,160,541                | 2,505,127   |
| Federal funds purchased   |                          | 54,452  |
| Other borrowings  | 611,646                  | 302,539   |
| Subordinated debentures   | 92,888                   | 92,888  |

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|   |                     |                     |
|---|---------------------|---------------------|
| Financed premiums payable   | 26,181              | 16,345              |
| Liabilities of discontinued operations  |                     | 34                  |
| Accrued expenses and other liabilities  | 22,079              | 35,629              |
| <b>Total Liabilities</b>  | <b>2,913,335</b>    | <b>3,007,014</b>    |
| <b>Shareholders' Equity</b>   |                     |                     |
| Preferred stock, no par value 200,000 shares authorized; none outstanding   |                     |                     |
| Common stock, \$1.00 par value 40,000,000 shares authorized; issued and outstanding: 23,014,147 shares at September 30, 2008 and 22,647,511 shares at December 31, 2007 | 22,782              | 22,601              |
| Capital surplus   | 196,954             | 195,302             |
| Retained earnings   | 16,621              | 22,770              |
| Accumulated other comprehensive income (loss)   | (11,072)            | (171)               |
| <b>Total Shareholders' Equity</b>   | <b>225,285</b>      | <b>240,502</b>      |
| <b>Total Liabilities and Shareholders' Equity</b>   | <b>\$ 3,138,620</b> | <b>\$ 3,247,516</b> |

See notes to interim condensed consolidated financial statements

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INDEPENDENT BANK CORPORATION AND SUBSIDIARIES  
Condensed Consolidated Statements of Operations

|  | Three Months Ended<br>September 30, |               | Nine Months Ended<br>September 30, |                |
|--|-------------------------------------|---------------|------------------------------------|----------------|
|  | 2008                                | 2007          | 2008                               | 2007           |
|  | (unaudited)                         |               |                                    |                |
|  | (in thousands)                      |               |                                    |                |
| Interest Income  |                                     |               |                                    |                |
| Interest and fees on loans                                 | \$ 46,427                           | \$ 50,941     | \$ 141,303                         | \$ 151,470     |
| Interest on securities                                     |                                     |               |                                    |                |
| Taxable  | 2,078                               | 2,308         | 6,558                              | 7,377          |
| Tax-exempt   | 1,652                               | 2,488         | 5,998                              | 7,623          |
| Other investments  | 466                                 | 232           | 1,185                              | 1,010          |
| <b>Total Interest Income</b>                               | <b>50,623</b>                       | <b>55,969</b> | <b>155,044</b>                     | <b>167,480</b> |
| Interest Expense   |                                     |               |                                    |                |
| Deposits   | 9,577                               | 22,590        | 36,980                             | 68,376         |
| Other borrowings   | 7,099                               | 2,964         | 20,511                             | 8,581          |
| <b>Total Interest Expense</b>                              | <b>16,676</b>                       | <b>25,554</b> | <b>57,491</b>                      | <b>76,957</b>  |
| Net Interest Income  | 33,947                              | 30,415        | 97,553                             | 90,523         |
| Provision for loan losses                                  | 19,788                              | 10,735        | 43,456                             | 33,767         |
| <b>Net Interest Income After Provision for Loan Losses</b> | <b>14,159</b>                       | <b>19,680</b> | <b>54,097</b>                      | <b>56,756</b>  |
| Non-interest Income  |                                     |               |                                    |                |
| Service charges on deposit accounts                        | 6,416                               | 6,565         | 18,227                             | 17,833         |
| Net gains (losses) on assets                               |                                     |               |                                    |                |
| Mortgage loans   | 969                                 | 1,094         | 3,977                              | 3,413          |
| Securities   | (6,711)                             | 52            | (8,037)                            | 259            |
| VISA check card interchange income                         | 1,468                               | 1,287         | 4,334                              | 3,529          |
| Mortgage loan servicing                                    | 340                                 | 633           | 1,545                              | 1,872          |
| Title insurance fees                                       | 307                                 | 363           | 1,108                              | 1,207          |
| Other income   | 2,659                               | 2,535         | 7,923                              | 7,859          |
| <b>Total Non-interest Income</b>                           | <b>5,448</b>                        | <b>12,529</b> | <b>29,077</b>                      | <b>35,972</b>  |
| Non-interest Expense                                       |                                     |               |                                    |                |
| Compensation and employee benefits                         | 14,023                              | 13,621        | 42,015                             | 42,373         |
| Occupancy, net   | 2,871                               | 2,521         | 8,798                              | 7,870          |
| Loan and collection  | 2,008                               | 1,285         | 5,895                              | 3,512          |
| Furniture, fixtures and equipment                          | 1,662                               | 1,798         | 5,304                              | 5,689          |
| Data processing  | 1,760                               | 1,753         | 5,197                              | 5,103          |
| Loss on other real estate and repossessed assets           | 425                                 | 80            | 2,091                              | 172            |
| Advertising  | 1,575                               | 1,472         | 3,843                              | 3,965          |

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|  |            |          |            |          |
|--|------------|----------|------------|----------|
| Branch acquisition and conversion costs            |            |          |            | 330      |
| Goodwill impairment                                |            |          |            | 343      |
| Other expenses                                     | 6,332      | 5,842    | 18,955     | 16,782   |
| Total Non-interest Expense                         | 30,656     | 28,372   | 92,098     | 86,139   |
| Income (Loss) From Continuing Operations Before    |            |          |            |          |
| Income Tax   | (11,049)   | 3,837    | (8,924)    | 6,589    |
| Income tax expense (benefit)                       | (5,723)    | 160      | (7,285)    | (1,088)  |
| Income (Loss) From Continuing Operations           | (5,326)    | 3,677    | (1,639)    | 7,677    |
| Discontinued operations, net of tax                |            | 48       |            | 248      |
| Net Income (Loss)                                  | \$ (5,326) | \$ 3,725 | \$ (1,639) | \$ 7,925 |
| Income (Loss) Per Share From Continuing Operations |            |          |            |          |
| Basic  | \$ (.23)   | .16      | (.07)      | .34      |
| Diluted  | (.23)      | .16      | (.07)      | .34      |
| Net Income (Loss) Per Share                        |            |          |            |          |
| Basic  | \$ (.23)   | .16      | (.07)      | .35      |
| Diluted  | (.23)      | .16      | (.07)      | .35      |
| Dividends Per Common Share                         |            |          |            |          |
| Declared   | \$ .01     | .21      | .13        | .63      |
| Paid   | .01        | .21      | .33        | .62      |

See notes to interim condensed consolidated financial statements

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INDEPENDENT BANK CORPORATION AND SUBSIDIARIES  
Condensed Consolidated Statements of Cash Flows

|  | Nine months ended<br>September 30, |           |
|--|------------------------------------|-----------|
|  | 2008                               | 2007      |
|  | (unaudited)                        |           |
|  | (in thousands)                     |           |
| Net Income (Loss)  | \$ (1,639)                         | \$ 7,925  |
| Adjustments to Reconcile Net Income (Loss) to Net Cash from Operating Activities             |                                    |           |
| Proceeds from sales of loans held for sale   | 221,196                            | 227,692   |
| Disbursements for loans held for sale  | (208,126)                          | (216,517) |
| Provision for loan losses  | 43,456                             | 34,060    |
| Depreciation and amortization of premiums and accretion of discounts on securities and loans | (15,677)                           | (8,837)   |
| Net gains on mortgage loans  | (3,977)                            | (3,413)   |
| Net (gains) losses on securities   | 8,037                              | (259)     |
| Goodwill impairment  |                                    | 343       |
| Deferred loan fees   | (463)                              | (1,168)   |
| Share based compensation   | 441                                | 201       |
| Increase in accrued income and other assets  | (12,461)                           | (11,657)  |
| Decrease in accrued expenses and other liabilities   | (7,761)                            | (6,609)   |
|  | 24,665                             | 13,836    |
| Net Cash from Operating Activities   | 23,026                             | 21,761    |
| Cash Flow from Investing Activities  |                                    |           |
| Proceeds from the sale of trading securities   | 111                                |           |
| Proceeds from the sale of securities available for sale                                      | 77,077                             | 56,184    |
| Proceeds from the maturity of securities available for sale                                  | 15,220                             | 31,970    |
| Principal payments received on securities available for sale                                 | 16,974                             | 24,089    |
| Purchases of securities available for sale   | (20,777)                           | (63,516)  |
| Purchase of Federal Home Loan Bank stock   | (6,224)                            |           |
| Purchase of Federal Reserve Bank stock   |                                    | (7,514)   |
| (Increase) decrease in portfolio loans originated, net of principal payments                 | 3,171                              | (16,350)  |
| Acquisition of business offices, less cash paid  |                                    | 210,053   |
| Proceeds from sale of insurance premium finance business                                     |                                    | 175,901   |
| Capital expenditures   | (5,541)                            | (7,669)   |
| Net Cash from Investing Activities   | 80,011                             | 403,148   |
| Cash Flow (used in) Financing Activities   |                                    |           |
| Net decrease in total deposits   | (344,764)                          | (287,855) |
| Net increase (decrease) in other borrowings and federal funds purchased                      | 198,386                            | (178,612) |
| Proceeds from Federal Home Loan Bank advances  | 607,101                            | 89,000    |
| Payments of Federal Home Loan Bank advances  | (547,832)                          | (49,205)  |
| Repayment of long-term debt  | (3,000)                            | (1,500)   |

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|   |           |           |
|---|-----------|-----------|
| Net increase in financed premiums payable   | 9,836     | 3,025     |
| Dividends paid  | (7,538)   | (14,105)  |
| Proceeds from issuance of common stock  | 51        | 143       |
| Repurchase of common stock  |           | (5,989)   |
| Proceeds from issuance of subordinated debt   |           | 32,991    |
| Redemption of subordinated debt   |           | (4,300)   |
| Net Cash (used in) Financing Activities   | (87,760)  | (416,407) |
| Net Increase in Cash and Cash Equivalents   | 15,277    | 8,502     |
| Change in cash and cash equivalents of discontinued operations                          |           | 167       |
| Cash and Cash Equivalents at Beginning of Period  | 79,289    | 73,142    |
| Cash and Cash Equivalents at End of Period  | \$ 94,566 | \$ 81,811 |
| Cash paid during the period for   |           |           |
| Interest  | \$ 63,827 | \$ 80,283 |
| Income taxes  | 753       | 7,355     |
| Transfer of loans to other real estate  | 16,519    | 5,562     |
| Adoption of fair value option securities transferred from available for sale to trading | 15,018    |           |
| See notes to interim condensed consolidated financial statements                        |           |           |

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INDEPENDENT BANK CORPORATION AND SUBSIDIARIES  
Condensed Consolidated Statements of Shareholders' Equity

|   | Nine months ended<br>September 30,<br>2008                      2007<br>(unaudited)<br>(in thousands) |            |
|---|---|------------|
| Balance at beginning of period  | \$ 240,502  | \$ 258,167 |
| Net income (loss)   | (1,639)   | 7,925      |
| Cash dividends declared   | (2,992)   | (14,251)   |
| Issuance of common stock  | 1,392   | 487        |
| Share based compensation  | 441   | 201        |
| Repurchase of common stock  |   | (5,989)    |
| Net change in accumulated other comprehensive income, net of reclassification adjustment pursuant to the adoption of SFAS #159 and related tax effect | (12,419)  | (2,107)    |
| Balance at end of period  | \$ 225,285  | \$ 244,433 |

See notes to interim condensed consolidated financial statements.

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**NOTES TO INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

(unaudited)

1. The interim condensed consolidated financial statements have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission. Certain information and note disclosures normally included in annual financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to those rules and regulations, although we believe that the disclosures made are adequate to make the information not misleading. The unaudited condensed consolidated financial statements should be read in conjunction with the audited consolidated financial statements and notes for the year ended December 31, 2007 included in our annual report on Form 10-K.

In our opinion, the accompanying unaudited condensed consolidated financial statements contain all the adjustments necessary to present fairly our consolidated financial condition as of September 30, 2008 and December 31, 2007, and the results of operations for the three and nine-month periods ended September 30, 2008 and 2007. Certain reclassifications have been made in the prior year financial statements to conform to the current year presentation. Our critical accounting policies include the assessment for other than temporary impairment on investment securities, the determination of the allowance for loan losses, the valuation of derivative financial instruments, the valuation of originated mortgage loan servicing rights, the valuation of deferred tax assets and the valuation of goodwill. Refer to our 2007 Annual Report on Form 10-K for a disclosure of our accounting policies.

2. In September 2006, the Financial Accounting Standards Board ( FASB ) issued Statement of Financial Accounting Standards ( SFAS ) No. 157, Fair Value Measurements , ( SFAS #157 ). This statement defines fair value, establishes a framework for measuring fair value and expands disclosures about fair value measurements. This statement establishes a fair value hierarchy about the assumptions used to measure fair value and clarifies assumptions about risk and the effect of a restriction on the sale or use of an asset. The standard is effective for fiscal years beginning after November 15, 2007. In February 2008, the FASB issued Staff Position ( FSP ) 157-2, Effective Date of FASB Statement No. 157 . This FSP delays the effective date of SFAS #157 for all non-financial assets and non-financial liabilities, except those that are recognized or disclosed at fair value on a recurring basis (at least annually) to fiscal years beginning after November 15, 2008, and interim periods within those fiscal years. The adoption of this statement on January 1, 2008 did not have a material impact on our consolidated financial statements.

In February 2007, the FASB issued SFAS No. 159, The Fair Value Option for Financial Assets and Financial Liabilities , ( SFAS #159 ). This statement provides companies with an option to report selected financial assets and liabilities at fair value and establishes presentation and disclosure requirements designed to facilitate comparisons between companies that choose different measurement attributes for similar types of assets and liabilities. This new standard is effective for us on January 1, 2008. We elected the fair value option for certain securities available for sale that existed at January 1, 2008 and for loans held for sale originated on or after January 1, 2008. The cumulative effect adjustment to retained earnings resulting from the adoption of SFAS #159 was an after tax decrease of \$1.5 million. This amount was reclassified from accumulated other comprehensive income.

In November 2007, the Securities and Exchange Commission ( SEC ) released Staff Accounting Bulletin No. 109, Written Loan Commitments Recorded at Fair Value through Earnings ( SAB 109 ). Previously, Staff Accounting Bulletin No. 105, Application of Accounting Principles to Loan Commitments ( SAB 105 ) stated that in measuring the fair value of a derivative loan commitment, a company should not incorporate the expected net future cash flows related to the associated servicing of the loan. SAB 109 supersedes SAB 105 and indicates that the expected

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(unaudited)

net future cash flows related to the associated servicing of the loan should be included in measuring fair value for all written loan commitments that are accounted for at fair value through earnings. SAB 105 also indicated that internally-developed intangible assets should not be recorded as part of the fair value of a derivative loan commitment, and SAB 109 retains that view. SAB 109 was effective for derivative loan commitments issued or modified in fiscal quarters beginning after December 15, 2007. As a result of adoption of SAB 109, gains on mortgage loans increased by approximately \$0.1 million, before tax during the first nine months of 2008.

3. Our assessment of the allowance for loan losses is based on an evaluation of the loan portfolio, recent loss experience, current economic conditions and other pertinent factors. Loans on non-accrual status, past due more than 90 days, or restructured amounted to \$114.6 million at September 30, 2008, and \$77.2 million at December 31, 2007.

Impaired loans totaled approximately \$87.7 million, \$61.3 million and \$49.6 million at September 30, 2008, December 31, 2007 and September 30, 2007, respectively. At those same dates, certain impaired loans with balances of approximately \$77.1 million, \$53.4 million and \$43.1 million, respectively had specific allocations of the allowance for loan losses, which totaled approximately \$16.8 million, \$10.7 million and \$10.4 million, respectively. Our average investment in impaired loans was approximately \$82.4 million and \$35.1 million for the nine-month periods ended September 30, 2008 and 2007, respectively. Cash receipts on impaired loans on non-accrual status are generally applied to the principal balance. Interest income recognized on impaired loans during the first nine months of 2008 and 2007 was approximately \$0.5 million and \$0.3 million, respectively, the majority of which were received in cash.

An analysis of the allowance for loan losses is as follows:

|  | 2008      | Nine months ended<br>September 30, |                         | 2007     |
|--|-----------|------------------------------------|-------------------------|----------|
|  |           | Loans                              | Unfunded<br>Commitments |          |
|  |           |                                    | (in thousands)          |          |
| Balance at beginning of period         | \$ 45,294 | \$ 1,936                           | \$ 26,879               | \$ 1,881 |
| Additions (deduction)                  |           |                                    |                         |          |
| Provision charged to operating expense | 44,039    | (583)                              | 33,420                  | 347      |
| Recoveries credited to allowance       | 2,707     |                                    | 1,741                   |          |
| Loans charged against the allowance    | (38,142)  |                                    | (19,713)                |          |
| Balance at end of period               | \$ 53,898 | \$ 1,353                           | \$ 42,327               | \$ 2,228 |

**Table of Contents****NOTES TO INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)**  
(unaudited)

4. Comprehensive income for the three- and nine-month periods ended September 30 follows:

|  | Three months ended<br>September 30,<br>2008 |          | Nine months ended<br>September 30,<br>2008 |          |
|--|---|----------|--|----------|
|  | 2007  | 2007     | 2007                                       | 2007     |
|  | (in thousands)                              |          |  |          |
| Net income (loss)  | \$ (5,326)                                  | \$ 3,725 | \$ (1,639)                                 | \$ 7,925 |
| Net change in unrealized gain (loss) on securities available for sale, net of related tax effect | (7,529)                                     | 1,766    | (13,097)                                   | (1,333)  |
| Net change in unrealized gain (loss) on derivative instruments, net of related tax effect        | (43)  | (524)    | 678  | (616)    |
| Reclassification adjustment for accretion on settled derivative financial instruments            |   | (4)      |  | (158)    |
| Comprehensive income (loss)  | \$ (12,898)                                 | \$ 4,963 | \$ (14,058)                                | \$ 5,818 |

The net change in unrealized gain (loss) on securities available for sale reflect net gains and losses reclassified into earnings as follows:

|   | Three months ended<br>September 30,<br>2008 |      | Nine months ended<br>September 30,<br>2008 |       |
|---|---|------|--|-------|
|   | 2007  | 2007 | 2007                                       | 2007  |
|   | (in thousands)                              |      |  |       |
| Gain (loss) reclassified into earnings  | \$958                                       | \$52 | \$1,681                                    | \$259 |
| Federal income tax expense (benefit) as a result of the reclassification of these amounts from comprehensive income | 335   | 19   | 588  | 91    |

5. Our reportable segments are based upon legal entities. We currently have two reportable segments: Independent Bank ( IB ) and Mepco Finance Corporation ( Mepco ). We evaluate performance based principally on net income of the respective reportable segments. In September 2007 we consolidated our four existing bank charters into one. Prior to this consolidation we reported each of the four banks as separate segments. Prior period information for the four banks has been consolidated under our current IB segment.

A summary of selected financial information for our reportable segments as of or for the three-month and nine-month periods ended September 30, follows:

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(unaudited)

As of or for the three months ended September 30,

|  | IB          | Mepco     | Other <sup>(1)</sup> | Elimination | Total       |
|--|-------------|-----------|----------------------|-------------|-------------|
|  |             |           | (in thousands)       |             |             |
| 2008   |             |           |                      |             |             |
| Total assets   | \$2,841,413 | \$292,825 | \$321,505            | \$(317,123) | \$3,138,620 |
| Interest income  | 42,266      | 8,357     |                      |             | 50,623      |
| Net interest income  | 29,067      | 6,624     | (1,744)              |             | 33,947      |
| Provision for loan losses                                  | 19,708      | 80        |                      |             | 19,788      |
| Income (loss) before income tax                            | (13,244)    | 4,352     | (2,134)              | (23)        | (11,049)    |
| Net income (loss)  | (6,622)     | 2,704     | (1,393)              | (15)        | (5,326)     |
| 2007   |             |           |                      |             |             |
| Total assets   | \$2,996,014 | \$219,153 | \$347,432            | \$(339,595) | \$3,223,004 |
| Interest income  | 48,850      | 6,313     | (10)                 | 816         | 55,969      |
| Net interest income  | 27,995      | 4,156     | (1,820)              | 84          | 30,415      |
| Provision for loan losses                                  | 10,668      | 67        |                      |             | 10,735      |
| Income (loss) from continuing operations before income tax | 2,964       | 2,305     | (2,299)              | 867         | 3,837       |
| Discontinued operations, net of tax                        |             | 48        |                      |             | 48          |
| Net income (loss)  | 2,975       | 1,485     | (1,360)              | 625         | 3,725       |

(1) Includes amounts relating to our parent company and certain insignificant operations.

As of or for the nine months ended September 30,

|                                 | IB          | Mepco     | Other <sup>(1)</sup> | Elimination | Total       |
|---------------------------------|-------------|-----------|----------------------|-------------|-------------|
|                                 |             |           | (in thousands)       |             |             |
| 2008                            |             |           |                      |             |             |
| Total assets                    | \$2,841,413 | \$292,825 | \$321,505            | \$(317,123) | \$3,138,620 |
| Interest income                 | 131,536     | 23,508    |                      |             | 155,044     |
| Net interest income             | 84,423      | 18,517    | (5,387)              |             | 97,553      |
| Provision for loan losses       | 43,359      | 97        |                      |             | 43,456      |
| Income (loss) before income tax | (14,834)    | 12,524    | (6,543)              | (71)        | (8,924)     |
| Net income (loss)               | (5,227)     | 7,779     | (4,145)              | (46)        | (1,639)     |
| 2007                            |             |           |                      |             |             |

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|  |             |           |           |             |             |
|--|-------------|-----------|-----------|-------------|-------------|
| Total assets   | \$2,996,014 | \$219,153 | \$347,432 | \$(339,595) | \$3,223,004 |
| Interest income  | 150,311     | 17,169    |           |             | 167,480     |
| Net interest income  | 84,402      | 11,090    | (4,969)   |             | 90,523      |
| Provision for loan losses                                  | 33,529      | 238       |           |             | 33,767      |
| Income (loss) from continuing operations before income tax | 6,462       | 5,562     | (6,382)   | 947         | 6,589       |
| Discontinued operations, net of tax                        |             | 248       |           |             | 248         |
| Net income (loss)  | 7,511       | 3,720     | (3,922)   | 616         | 7,925       |

(1) Includes amounts relating to our parent company and certain insignificant operations.

6. Basic income per share is based on weighted average common shares outstanding during the period. Diluted income per share includes the dilutive effect of additional potential common shares to be issued upon the exercise of stock options, stock units for a deferred compensation plan for non-employee directors and restricted stock awards.



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A reconciliation of basic and diluted earnings per share for the three-month and the nine-month periods ended September 30 follows:

|  | Three months<br>ended<br>September 30,   |          | Nine months<br>ended<br>September 30, |          |
|--|--|----------|---------------------------------------|----------|
|  | 2008                                     | 2007     | 2008                                  | 2007     |
|  | (in thousands, except per share amounts) |          |                                       |          |
| Income from continuing operations  | \$ (5,326)                               | \$ 3,677 | \$ (1,639)                            | \$ 7,677 |
| Net income (loss)  | \$ (5,326)                               | \$ 3,725 | \$ (1,639)                            | \$ 7,925 |
| Shares outstanding   | 22,778                                   | 22,587   | 22,728                                | 22,666   |
| Effect of stock options  |  | 81       | 14                                    | 155      |
| Stock units for deferred compensation plan for<br>non-employee directors | 59                                       | 64       | 61                                    | 61       |
| Restricted stock awards  |  |          | 15                                    | 2        |
| Shares outstanding for calculation of diluted earnings per<br>share      | 22,837                                   | 22,732   | 22,818                                | 22,884   |
| Income (loss) per share from continuing operations                       |  |          |                                       |          |
| Basic  | \$ (.23)                                 | \$ .16   | \$ (.07)                              | \$ .34   |
| Diluted <sup>(1)</sup>   | (.23)                                    | .16      | (.07)                                 | .34      |
| Net income (loss) per share  |  |          |                                       |          |
| Basic  | \$ (.23)                                 | \$ .16   | \$ (.07)                              | \$ .35   |
| Diluted <sup>(1)</sup>   | (.23)                                    | .16      | (.07)                                 | .35      |

(1) For any period in which a loss is recorded, the assumed exercise of stock options and stock units for deferred compensation plan for non-employee directors would have an anti-dilutive impact on the loss per share and thus are ignored in the

diluted per share  
calculation.

Weighted average stock options outstanding that were anti-dilutive totaled 1.6 million and 1.4 million for the three-months ended September 30, 2008 and 2007, respectively. During the nine-month periods ended September 30, 2008 and 2007, weighted-average anti-dilutive stock options totaled 1.5 million and 0.9 million, respectively.

7. SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities, ( SFAS #133 ) which was subsequently amended by SFAS #138, requires companies to record derivatives on the balance sheet as assets and liabilities measured at their fair value. The accounting for increases and decreases in the value of derivatives depends upon the use of derivatives and whether the derivatives qualify for hedge accounting.

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Our derivative financial instruments according to the type of hedge in which they are designated under SFAS #133 follows:

|  |                    | September 30, 2008<br>Average<br>Maturity<br>(years) | Fair<br>Value |
|--|--------------------|--|---------------|
|  | Notional<br>Amount | (dollars in thousands)                               |               |
| Cash Flow Hedges                             |                    |  |               |
| Pay fixed interest-rate swap agreements      | \$ 122,000         | 2.5  | \$ 374        |
| Interest-rate cap agreements                 | 198,500            | 0.8  | 148           |
|  | \$ 320,500         | 1.4  | \$ 522        |
| No hedge designation                         |                    |  |               |
| Pay fixed interest-rate swap agreements      | \$ 1,500           | 0.7  | \$ 2          |
| Interest-rate cap agreements                 | 92,000             | 1.3  | 42            |
| Rate-lock mortgage loan commitments          | 12,708             | 0.1  | 79            |
| Mandatory commitments to sell mortgage loans | 37,107             | 0.1  | 106           |
| Total  | \$ 143,315         | 0.9  | \$ 229        |

We have established management objectives and strategies that include interest-rate risk parameters for maximum fluctuations in net interest income and market value of portfolio equity. We monitor our interest rate risk position via simulation modeling reports. The goal of our asset/liability management efforts is to maintain profitable financial leverage within established risk parameters.

We use variable-rate and short-term fixed-rate (less than 12 months) debt obligations to fund a portion of our balance sheet, which exposes us to variability in interest rates. To meet our objectives, we may periodically enter into derivative financial instruments to mitigate exposure to fluctuations in cash flows resulting from changes in interest rates ( Cash Flow Hedges ). Cash Flow Hedges currently include certain pay-fixed interest-rate swaps and interest-rate cap agreements.

Through certain special purposes entities we issue trust preferred securities as part of our capital management strategy. Certain of these trust preferred securities are variable rate which exposes us to variability in cash flows . To mitigate our exposure to fluctuations in cash flows resulting from changes in interest rates, on approximately \$20.0 million of variable rate trust preferred securities, we entered into a pay-fixed interest-rate swap agreement in September, 2007. Pay-fixed interest-rate swaps convert the variable-rate cash flows on debt obligations to fixed-rates. Under interest-rate cap agreements, we will receive cash if interest rates rise above a predetermined level. As a result, we effectively have variable-rate debt with an established maximum rate. We pay an upfront premium on interest rate caps which is recognized in earnings in the same period in which the hedged item affects earnings. Unrecognized premiums from interest rate caps aggregated to \$0.7 million and \$1.2 million at September 30, 2008 and December 31, 2007, respectively.

We record the fair value of Cash Flow Hedges in accrued income and other assets and accrued expenses and other liabilities. On an ongoing basis, we adjust our balance sheet to reflect the then current fair value of Cash Flow Hedges. The related gains or losses are reported in other comprehensive income and are subsequently reclassified into earnings, as a yield adjustment in the same period in which the related interest on the hedged items (primarily variable-rate debt obligations) affect earnings. It is anticipated that approximately \$0.3 million, net of tax, of

unrealized losses on Cash Flow Hedges at September 30, 2008 will be reclassified to earnings

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**NOTES TO INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)**  
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over the next twelve months. To the extent that the Cash Flow Hedges are not effective, the ineffective portion of the Cash Flow Hedges are immediately recognized as interest expense. The maximum term of any Cash Flow Hedge at September 30, 2008 is 6.3 years.

We historically have used long-term, fixed-rate brokered CDs to fund a portion of our balance sheet. These instruments expose us to variability in fair value due to changes in interest rates. To meet our objectives, we may enter into derivative financial instruments to mitigate exposure to fluctuations in fair values of such fixed-rate debt instruments ( Fair Value Hedges ). We had no Fair Value Hedges at September 30, 2008.

We record Fair Value Hedges at fair value in accrued income and other assets and accrued expenses and other liabilities. The hedged items (primarily fixed-rate debt obligations) are also recorded at fair value through the statement of operations, which offsets the adjustment to Fair Value Hedges. On an ongoing basis, we will adjust our balance sheet to reflect the then current fair value of both the Fair Value Hedges and the respective hedged items. To the extent that the change in value of the Fair Value Hedges do not offset the change in the value of the hedged items, the ineffective portion is immediately recognized as interest expense.

Certain financial derivative instruments are not designated as hedges. The fair value of these derivative financial instruments have been recorded on our balance sheet and are adjusted on an ongoing basis to reflect their then current fair value. The changes in the fair value of derivative financial instruments not designated as hedges, are recognized currently in earnings.

In the ordinary course of business, we enter into rate-lock mortgage loan commitments with customers ( Rate Lock Commitments ). These commitments expose us to interest rate risk. We also enter into mandatory commitments to sell mortgage loans ( Mandatory Commitments ) to reduce the impact of price fluctuations of mortgage loans held for sale and Rate Lock Commitments. Mandatory Commitments help protect our loan sale profit margin from fluctuations in interest rates. The changes in the fair value of Rate Lock Commitments and Mandatory Commitments are recognized currently as part of gains on the sale of mortgage loans. We obtain market prices on Mandatory Commitments and Rate Lock Commitments. Net gains on the sale of mortgage loans, as well as net income may be more volatile as a result of these derivative instruments, which are not designated as hedges.

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The impact of SFAS #133 on net income and other comprehensive income for the three-month and nine-month periods ended September 30, 2008 and 2007 is as follows:

|  | Net<br>Income | Income (Expense)<br>Other<br>Comprehensive<br>Income<br>(in thousands) | Total    |
|--|---------------|--|----------|
| Change in fair value during the three-month period ended<br>September 30, 2008 |               |  |          |
| Interest-rate swap agreements not designated as hedges                         | \$ 10         |  | \$ 10    |
| Interest-rate cap agreements not designated as hedges                          | (71)          |  | (71)     |
| Rate Lock Commitments  | (66)          |  | (66)     |
| Mandatory Commitments  | (24)          |  | (24)     |
| Ineffectiveness of Cash flow hedges  | (1)           |  | (1)      |
| Cash flow hedges   |               | \$ 393   | 393      |
| Reclassification adjustment  |               | (459)  | (459)    |
| Total  | (152)         | (66)   | (218)    |
| Income tax   | (53)          | (23)   | (76)     |
| Net  | \$ (99)       | \$ (43)  | \$ (142) |

|   | Net<br>Income | Income (Expense)<br>Other<br>Comprehensive<br>Income<br>(in thousands) | Total  |
|---|---------------|--|--------|
| Change in fair value during the nine-month period ended<br>September 30, 2008 |               |  |        |
| Interest-rate swap agreements not designated as hedges                        | \$ 2          |  | \$ 2   |
| Interest-rate cap agreements not designated as hedges                         | (74)          |  | (74)   |
| Rate Lock Commitments   | 127           |  | 127    |
| Mandatory Commitments   | 169           |  | 169    |
| Ineffectiveness of Fair value hedges  | 6             |  | 6      |
| Cash flow hedges  |               | \$ 1,972   | 1,972  |
| Reclassification adjustment   |               | (930)  | (930)  |
| Total   | 230           | 1,042  | 1,272  |
| Income tax  | 81            | 364  | 445    |
| Net   | \$ 149        | \$ 678   | \$ 827 |



**Table of Contents****NOTES TO INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)**  
(unaudited)

|  | Net<br>Income | Income (Expense)<br>Other<br>Comprehensive<br>Income<br>(in thousands) | Total    |
|--|---------------|--|----------|
| Change in fair value during the three-month period ended<br>September 30, 2007 |               |  |          |
| Interest-rate swap agreements not designated as hedges                         | \$ 5          |  | \$ 5     |
| Interest-rate cap agreements not designated as hedges                          | 322           |  | 322      |
| Rate Lock Commitments  | 188           |  | 188      |
| Mandatory Commitments  | (232)         |  | (232)    |
| Ineffectiveness of Fair value hedges   | 38            |  | 38       |
| Ineffectiveness of Cash flow hedges  | (2)           |  | (2)      |
| Cash flow hedges   |               | \$ (979)   | (979)    |
| Reclassification adjustment  |               | 167  | 167      |
| Total  | 319           | (812)  | (493)    |
| Income tax   | 112           | (284)  | (172)    |
| Net  | \$ 207        | \$ (528)   | \$ (321) |

|   | Net<br>Income | Income (Expense)<br>Other<br>Comprehensive<br>Income<br>(in thousands) | Total    |
|---|---------------|--|----------|
| Change in fair value during the nine-month period ended<br>September 30, 2007 |               |  |          |
| Interest-rate swap agreements not designated as hedges                        | \$ 34         |  | \$ 34    |
| Interest-rate cap agreements not designated as hedges                         | 348           |  | 348      |
| Rate Lock Commitments   | 69            |  | 69       |
| Mandatory Commitments   | (131)         |  | (131)    |
| Ineffectiveness of Fair value hedges  | 29            |  | 29       |
| Cash flow hedges  |               | \$ (2,055)   | (2,055)  |
| Reclassification adjustment   |               | 865  | 865      |
| Total   | 349           | (1,190)  | (841)    |
| Income tax  | 122           | (416)  | (294)    |
| Net   | \$ 227        | \$ (774)   | \$ (547) |





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8. SFAS No. 141, Business Combinations, ( SFAS #141 ) and SFAS No. 142, Goodwill and Other Intangible Assets, ( SFAS #142 ) effects how organizations account for business combinations and for the goodwill and intangible assets that arise from those combinations or are acquired otherwise.

Intangible assets, net of amortization, were comprised of the following at September 30, 2008 and December 31, 2007:

|                                 | September 30, 2008     |                          | December 31, 2007     |                          |
|---------------------------------|------------------------|--------------------------|-----------------------|--------------------------|
|                                 | Gross Carrying Amount  | Accumulated Amortization | Gross Carrying Amount | Accumulated Amortization |
|                                 | (dollars in thousands) |                          |                       |                          |
| Amortized intangible assets     |                        |                          |                       |                          |
| Core deposit                    | \$ 31,326              | \$ 18,704                | \$ 31,326             | \$ 16,648                |
| Customer relationship           | 1,302                  | 1,149                    | 1,302                 | 1,099                    |
| Covenants not to compete        | 1,520                  | 1,347                    | 1,520                 | 1,139                    |
| Total                           | \$ 34,148              | \$ 21,200                | \$ 34,148             | \$ 18,886                |
| Unamortized intangible assets - |                        |                          |                       |                          |
| Goodwill                        | \$ 66,754              |                          | \$ 66,754             |                          |

Amortization of intangibles has been estimated through 2013 and thereafter in the following table, and does not take into consideration any potential future acquisitions or branch purchases.

|                                      | (dollars in thousands) |
|--------------------------------------|------------------------|
| Three months ended December 31, 2008 | \$ 758                 |
| Year ending December 31:             |                        |
| 2009                                 | 1,838                  |
| 2010                                 | 1,310                  |
| 2011                                 | 1,398                  |
| 2012                                 | 1,115                  |
| 2013 and thereafter                  | 6,529                  |
| Total                                | \$ 12,948              |

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Changes in the carrying amount of goodwill by reporting segment for the periods presented were as follows:

|                                       | IB        | Mepco<br>(dollars in thousands) | Other <sup>(1)</sup> | Total     |
|---------------------------------------|-----------|---------------------------------|----------------------|-----------|
| Goodwill                              |           |                                 |                      |           |
| Balance, December 31, 2007            | \$ 49,676 | \$ 16,735                       | \$ 343               | \$ 66,754 |
| Acquired during period                |           |                                 |                      |           |
| Impairment during period              |           |                                 |                      |           |
| Balance, September 30, 2008           | \$ 49,676 | \$ 16,735                       | \$ 343               | \$ 66,754 |
| Balance, December 31, 2006            | \$ 31,631 | \$ 16,735                       | \$ 343               | \$ 48,709 |
| Acquired during period <sup>(2)</sup> | 18,388    |                                 |                      | 18,388    |
| Impairment                            | (343)     |                                 |                      | (343)     |
| Balance, September 30, 2007           | \$ 49,676 | \$ 16,735                       | \$ 343               | \$ 66,754 |

(1) Includes items relating to the Registrant and certain insignificant operations.

(2) Goodwill associated with the acquisition of 10 branches.

During the first quarter of 2007 we recorded a goodwill impairment charge of \$0.3 million at First Home Financial (FHF) which was acquired in 1998. We test goodwill for impairment and based on the fair value of FHF the goodwill associated with FHF was reduced to zero at March 31, 2007. This amount is included in Goodwill impairment in the Consolidated Statements of Operations. FHF was a loan origination company based in Grand Rapids, Michigan that specialized in the financing of manufactured homes located in mobile home parks or communities and was a subsidiary of our IB segment above. Revenues and profits had declined at FHF over the last few years and as a result of these declines, the operations of FHF ceased effective June 15, 2007 and this entity was dissolved on June 30, 2007.

Subsequent to the first quarter of 2008, our common stock began to trade on the NASDAQ market at levels consistently below book value. As a result, we conducted a goodwill impairment analysis. This analysis included valuations based on an income approach and a market approach. As a result of these valuations, we concluded that the fair value of the reporting unit equity for our bank was below the carrying value of the equity. Under SFAS #142 this necessitated a step 2 analysis and valuation. Based on the step 2 analysis (which involved determining the fair value of our bank's assets, liabilities and identifiable intangibles) we concluded that goodwill was not impaired. In the step 2 analysis the implied fair value of the goodwill exceeded the carrying value. In particular, the estimated fair value of the bank's loans were substantially below the carrying value in the step 2 analysis. We also believe that the market's

perception of the fair value of our loan portfolio is the primary reason for our common stock now trading at levels consistently below book value. We intend to continue to closely monitor market conditions and the assumptions that we utilized for this most recent valuation analysis. We may incur additional impairment charges related to our goodwill in the future due to changes in business prospects or other matters that could affect our valuation assumptions.

9. We maintain performance-based compensation plans that include a long-term incentive plan that permits the issuance of share based compensation, including stock options and non-vested share awards. This plan, which is shareholder approved, permits the grant of additional share based awards for up to 0.1 million shares of common stock as of September 30, 2008. We believe that such awards better align the interests of our officers with our shareholders. Share based compensation awards, are measured at fair value at the date of grant and are expensed

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over the requisite service period. Common shares issued upon exercise of stock options come from currently authorized but unissued shares.

Pursuant to our performance-based compensation plans we granted 0.2 million shares of non-vested common stock to our officers on January 16, 2008. The non-vested common stock cliff vests in five years. We use the market value of the common stock on date of grant to measure compensation cost for these non-vested share awards. We also estimate expected forfeitures over the vesting period.

During the first quarter of 2008 we modified 0.1 million stock options originally issued in prior years for one former officer. These modified options vested immediately and the expense associated with this modification of \$0.01 million was included in compensation and benefits expense during the three month period ended March 31, 2008. The modification consisted of extending the date of exercise subsequent to resignation of the officer from 3 months to 12 months.

During the second quarter of 2007 we modified 0.1 million stock options originally issued in prior years for one former officer. These modified options vested immediately and the expense associated with this modification of \$0.1 million was included in compensation and benefits expense during the three month period ended June 30, 2007. The modification consisted of extending the date of exercise subsequent to resignation of the officer from 3 months to 18 months.

A summary of outstanding stock option grants and transactions at September 30, follows:

|   | Nine-months ended September 30, 2008 |                              |   |  |
|---|--------------------------------------|------------------------------|---|--|
|   | Number of<br>Shares                  | Average<br>Exercise<br>Price | Weighted-<br>Average<br>Remaining<br>Contractual<br>Term<br>(years) | Aggregated<br>Intrinsic<br>Value (in<br>thousands) |
| Outstanding at January 1,<br>Granted              | 1,658,861                            | \$ 19.55                     |   |  |
| Exercised   | 8,228                                | 6.17                         |   |  |
| Forfeited   | (36,675)                             | 23.17                        |   |  |
| Outstanding at September 30,                      | 1,613,958                            | \$ 19.54                     | 4.66  | \$ 2   |
| Vested and expected to vest at September 30, 2008 | 1,600,692                            | \$ 19.56                     | 4.62  | \$ 2   |
| Exercisable at September 30, 2008                 | 1,472,969                            | \$ 19.81                     | 4.28  | \$ 2   |

**Table of Contents****NOTES TO INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)**  
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A summary of non-vested restricted stock and transactions for the nine month period ended September 30, follows:

|                              | 2008                   |  | 2007                   |  |
|------------------------------|------------------------|--|------------------------|--|
|                              | Number<br>of<br>Shares | Weighted<br>Average<br>Grant<br>Date<br>Fair Value | Number<br>of<br>Shares | Weighted<br>Average<br>Grant<br>Date<br>Fair Value |
| Outstanding at January 1,    | 50,596                 | \$ 16.69   | 0                      |  |
| Granted                      | 220,023                | 7.63   | 50,596                 | \$ 16.69   |
| Exercised                    |                        |  |                        |  |
| Forfeited                    | (6,279)                | 9.32   |                        |  |
| Outstanding at September 30, | 264,340                | \$ 9.32  | 50,596                 | \$ 16.69   |

Total compensation cost recognized during the first nine months of 2008 and 2007 for stock option and restricted stock grants was \$0.4 million and \$0.2 million, respectively. The corresponding tax benefit relating to this expense was \$0.2 million and \$0.07 million for the first nine months of 2008 and 2007, respectively.

At September 30, 2008, the total expected compensation cost related to non-vested stock option and restricted stock awards not yet recognized was \$1.8 million. The weighted-average period over which this amount will be recognized is 3.3 years.

The following summarizes certain information regarding options exercised during the three- and nine-month periods ending September 30:

|                        | Three months ended<br>September 30, |       | Nine months ended<br>September 30, |        |
|------------------------|-------------------------------------|-------|------------------------------------|--------|
|                        | 2008                                | 2007  | 2008                               | 2007   |
|                        | (in thousands)                      |       |                                    |        |
| Intrinsic value        | \$                                  | \$ 59 | \$ 61                              | \$ 141 |
| Cash proceeds received | \$                                  | \$ 75 | \$ 51                              | \$ 143 |
| Tax benefit realized   | \$                                  | \$ 4  | \$ 21                              | \$ 32  |

10. At September 30, 2008 and December 31, 2007 we had approximately \$1.3 million and \$2.6 million, respectively, of gross unrecognized tax benefits. If recognized, \$1.0 million would reduce our effective tax rate at September 30, 2008. The decrease in our gross unrecognized tax benefit through the first three quarters of 2008 is the result of a favorable development on a tax position prevalent in our industry that we had previously reserved for. This decrease was recognized during the first quarter of 2008. We do not expect the total amount of unrecognized tax benefits to significantly increase or decrease during the balance of 2008.

11. As discussed in Note 2, we adopted SFAS #157 and #159 on January 1, 2008. We elected to adopt the fair value option for certain securities available for sale that existed at January 1, 2008 (these securities are now classified as trading securities). We also elected the fair value option for loans held for sale that were originated on or after January 1, 2008. These elections were made for the following reasons: (1) trading securities – these securities are preferred stocks with no stated maturity. As such, other than temporary impairment analysis is subjective. By electing the fair value option, this subjectivity is eliminated. (2) Loans held for sale – recording these loans at fair value will

better match the fair value accounting we have historically used on the

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mandatory commitments to sell these loans that we enter into to reduce the impact of price fluctuations of the loans held for sale.

The following table summarizes the impact of adopting the fair value option for the available for sale securities on January 1, 2008. The adoption of SFAS #159 for loans held for sale had no impact on equity as this election was made for loans that were originated on or after January 1, 2008. Amounts shown represent the cumulative-effect adjustment to retained earnings resulting from the adoption of SFAS #159. These amounts were reclassified from accumulated other comprehensive income.

|  |                    |
|--|--------------------|
|  | January 1,<br>2008 |
| Securities available for sale fair value                   | \$ 15,018          |
| Securities available for sale amortized cost               | 17,353             |
| Retained earnings cumulative effect adjustment, before tax | (2,335)            |
| Tax impact   | 817                |
| Retained earnings cumulative effect, adjustment, after tax | \$ (1,518)         |

SFAS #157 defines fair value as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. SFAS #157 also establishes a fair value hierarchy which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The standard describes three levels of inputs that may be used to measure fair value:

Level 1: Valuation is based upon quoted prices for identical instruments traded in active markets. Level 1 instruments include securities traded on active exchange markets, such as the New York Stock Exchange, as well as U.S. Treasury securities that are traded by dealers or brokers in active over-the-counter markets.

Level 2: Valuation is based upon quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, and model-based valuation techniques for which all significant assumptions are observable in the market. Level 2 instruments include securities traded in less active dealer or broker markets.

Level 3: Valuation is generated from model-based techniques that use at least one significant assumption not observable in the market. These unobservable assumptions reflect estimates of assumptions that market participants would use in pricing the asset or liability. Valuation techniques include use of option pricing models, discounted cash flow models and similar techniques.

We used the following methods and significant assumptions to estimate fair value:

Securities: Where quoted market prices are available in an active market, securities (trading or available for sale) are classified as level 1 of the valuation hierarchy. Level 1 securities include certain preferred stocks, trust preferred securities and mutual funds for which there are quoted prices in active markets. If quoted market prices are not available for the specific security, then fair values are estimated by (1) using quoted market prices of securities with similar characteristics, (2) matrix pricing, which is a mathematical technique used widely in the industry to value debt securities without relying exclusively on quoted prices for specific securities but



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**NOTES TO INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)**  
(unaudited)

rather by relying on the securities' relationship to other benchmark quoted prices, or (3) a discounted cash flow analysis whose significant fair value inputs can generally be verified and do not typically involve judgment by management. These securities are classified as level 2 of the valuation hierarchy and include mortgage and other asset backed securities, municipal securities, certain trust preferred securities and one preferred stock security. One municipal security's fair value is based upon a liquidity agreement included in the bond indenture and is classified as level 3 of the valuation hierarchy.

Loans held for sale: The fair value of loans held for sale is based on mortgage backed security pricing for comparable assets.

Impaired loans: From time to time, certain loans are considered impaired and an allowance for loan losses is established. Loans for which it is probable that payment of interest and principal will not be made in accordance with the contractual terms of the loan agreement are considered impaired. Once a loan is identified as individually impaired, management measures impairment in accordance with SFAS No. 114, Accounting by Creditors for Impairment of a Loan, ( SFAS #114 ). We measure our investment in an impaired loan based on one of three methods: the loan's observable market price, the fair value of the collateral or the present value of expected future cash flows discounted at the loan's effective interest rate. Those impaired loans not requiring an allowance represent loans for which the fair value of the expected repayments or collateral exceed the recorded investments in such loans. At September 30, 2008, substantially all of the total impaired loans were evaluated based on the fair value of the collateral. When the fair value of the collateral is based on an observable market price we record the impaired loan as nonrecurring Level 2. When the fair value of the collateral is based on an appraised value or when an appraised value is not available we record the impaired loan as nonrecurring Level 3.

Brokered time deposits: The fair value of brokered time deposits is determined using a discounted cash flow model whose significant fair value inputs can generally be verified and do not typically involve judgment by management.

Capitalized mortgage loan servicing rights: The fair value of capitalized mortgage loan servicing rights is based on a valuation model that calculates the present value of estimated net servicing income. The valuation model incorporates assumptions that market participants would use in estimating future net servicing income. The valuation model inputs and results can be compared to widely available published industry data for reasonableness.

Derivatives The fair value of derivatives, in general, is determined using a discounted cash flow model whose significant fair value inputs can generally be verified and do not typically involve judgment by management.

**Table of Contents****NOTES TO INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)**  
(unaudited)

Assets and liabilities measured at fair value, including financial liabilities for which we have elected the fair value option, are summarized below:

|  | Fair Value Measurements at September 30, 2008 Using            |   |   |                                  | Changes in Fair Values for the Nine-Month Period Ended September 30, 2008 for items Measured at Fair Value Pursuant to Election of the Fair Value Option |        |
|--|--|---|---|----------------------------------|--|--------|
|  | Quoted Prices in Active Markets for Identical Assets (Level 1) | Significant Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) | Net Gains (Losses) on Securities | Total Change in Fair Values Included in Current Period Earnings  |        |
| Measured at Fair Value on a Recurring basis:     |  |   |   |                                  |  |        |
| Assets   |  |   |   |                                  |  |        |
| Trading securities                               | \$ 5,179   | \$5,088                                 | \$ 91                                     |                                  |  |        |
| Securities available for sale                    | 241,910  | 2,270                                   | 228,265                                   | \$11,375                         |  |        |
| Loans held for sale                              | 24,867   |   | 24,867                                    |                                  | \$305  | 305    |
| Derivatives (1)                                  | 1,499  |   | 1,499                                     |                                  |  |        |
| Liabilities                                      |  |   |   |                                  |  |        |
| Derivatives (2)                                  | 749  |   | 749                                       |                                  |  |        |
| Measured at Fair Value on a Non-recurring basis: |  |   |   |                                  |  |        |
| Assets   |  |   |   |                                  |  |        |
| Capitalized mortgage loan servicing rights       | 16,260   |   | 16,260                                    |                                  |  |        |
| Impaired loans                                   | 60,252   |   |   |                                  |  | 60,252 |

Measured at Fair Value on a Recurring basis:

|                               |          |         |         |          |       |     |
|-------------------------------|----------|---------|---------|----------|-------|-----|
| Assets                        |          |         |         |          |       |     |
| Trading securities            | \$ 5,179 | \$5,088 | \$ 91   |          |       |     |
| Securities available for sale | 241,910  | 2,270   | 228,265 | \$11,375 |       |     |
| Loans held for sale           | 24,867   |         | 24,867  |          | \$305 | 305 |
| Derivatives (1)               | 1,499    |         | 1,499   |          |       |     |
| Liabilities                   |          |         |         |          |       |     |
| Derivatives (2)               | 749      |         | 749     |          |       |     |

Measured at Fair Value on a Non-recurring basis:

|  |        |  |        |  |  |        |
|--|--------|--|--------|--|--|--------|
| Assets                                     |        |  |        |  |  |        |
| Capitalized mortgage loan servicing rights | 16,260 |  | 16,260 |  |  |        |
| Impaired loans                             | 60,252 |  |        |  |  | 60,252 |

(1) Included in accrued income and other assets

(2) Included in accrued

expenses and  
other liabilities

Interest income is recorded within the Consolidated Statements of Operations based on the contractual amount of interest income earned on these financial assets. Dividend income is recorded based on cash dividends.

The following represent impairment charges recognized during the nine month period ended September 30, 2008 relating to assets measured at fair value on a non-recurring basis:

Capitalized mortgage loan servicing rights, whose individual strata are measured at the lower of cost or fair value had a carrying amount of \$16.3 million with a valuation allowance of \$0.4 million at September 30, 2008. A charge of \$0.1 million was included in earnings during the first nine months of 2008.

Loans which are measured for impairment using the fair value of collateral for collateral dependent loans, had a carrying amount of \$77.1 million, with a valuation allowance of \$16.8 million at September 30, 2008. An additional provision for loan losses of \$30.3 million was included in earnings during the first nine months of 2008 relating to impaired loans.

**Table of Contents****NOTES TO INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)**

(unaudited)

The table below presents a reconciliation for all assets and liabilities measured at fair value on a recurring basis using significant unobservable inputs (Level 3) for the nine months ended September 30, 2008:

|   | Securities<br>Available<br>For Sale |
|---|-------------------------------------|
| Beginning balance, January 1, 2008                      | \$ 21,497                           |
| Total gains (losses) realized and unrealized:           |                                     |
| Included in earnings                                    |                                     |
| Included in other comprehensive income                  |                                     |
| Purchases, issuances, settlements, maturities and calls | (94)                                |
| Transfers in and/or out of Level 3                      | (10,028)                            |
| Ending balance, September 30, 2008                      | \$ 11,375                           |

|  |      |
|--|------|
| Amount of total gains (losses) for the period included in earnings attributable to the change in unrealized gains (losses) relating to assets still held at September 30, 2008 | \$ 0 |
|--|------|

The following table reflects the difference between the aggregate fair value and the aggregate remaining contractual principal balance outstanding as of September 30, 2008, for loans held for sale for which the fair value option has been elected.

|                     | Aggregate<br>Fair Value | Difference<br>(in thousands) | Contractual<br>Principal |
|---------------------|-------------------------|------------------------------|--------------------------|
| Loans held for sale | \$24,867                | \$305                        | \$24,562                 |

12. The results of operations for the three- and nine-month periods ended September 30, 2008, are not necessarily indicative of the results to be expected for the full year.

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**Item 2.**

**Management's Discussion and Analysis  
of Financial Condition and Results of Operations**

The following section presents additional information that may be necessary to assess our financial condition and results of operations. This section should be read in conjunction with our consolidated financial statements contained elsewhere in this report as well as our 2007 Annual Report on Form 10-K. The Form 10-K includes a list of risk factors that you should consider in connection with any decision to buy or sell our securities.

**Bank charter consolidation** In September 2007 we completed the consolidation of our four bank charters into one. The primary reasons for this bank consolidation were:

To better streamline our operations and corporate governance structure;

To enhance our risk management processes, particularly credit risk management through more centralized credit management functions;

To allow for more rapid development and deployment of new products and services; and

To improve productivity and resource utilization leading to lower non-interest expenses.

Other than approximately \$4 million (pre-tax) in annual reductions in non-interest expenses, and except as noted above, the bank consolidation has not had a material impact on our financial condition or results of operations. However, to date, the benefit of these reductions in non-interest expenses due to the bank consolidation have been more than offset by higher loan and collection costs and increased staffing associated with the management of significantly higher levels of watch credits, non-performing loans and other real estate owned. (See Portfolio Loans and asset quality. )

**Branch acquisition** We completed the acquisition of ten branches with total deposits of approximately \$241.4 million from TCF National Bank on March 23, 2007 (the branch acquisition ). These branches are located in or near Battle Creek, Bay City and Saginaw, Michigan. As a result of this transaction, we received \$210.1 million of cash. We used the proceeds from this transaction primarily to payoff higher costing short term borrowings and brokered certificates of deposit ( Brokered CDs ). The acquisition of these branches resulted in a subsequent increase in non-interest income, particularly service charges on deposit accounts and VISA check card interchange income. However, non-interest expenses also increased due to compensation and benefits for the employees at these branches as well as occupancy, furniture and equipment, data processing, communications, supplies and advertising expenses. As is customary in branch acquisitions, the purchase price (\$28.1 million) was based on acquired deposit balances. We also reimbursed the seller \$0.2 million for certain transaction related costs. Approximately \$10.8 million of the premium paid was recorded as deposit customer relationship value, including core deposit value and is being amortized over 15 years (the remainder of the premium paid was recorded as goodwill). The branch acquisition has resulted in an increase in the amount of amortization of intangible assets. We also incurred other transaction costs (primarily investment banking fees, legal fees, severance costs and data processing conversion fees) of approximately \$0.8 million, about half of which was capitalized as part of the acquisition price and the balance was expensed in the first quarter of 2007. In addition, the transaction included \$3.7 million for the personal property and real estate associated with these branches.

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**Discontinued operations** On January 15, 2007, Mepco Insurance Premium Financing, Inc., now known as Mepco Finance Corporation ( Mepco ), a wholly-owned subsidiary of Independent Bank Corporation, sold substantially all of its assets related to the insurance premium finance business to Premium Financing Specialists, Inc. Mepco continues to own and operate its warranty payment plan business. The assets, liabilities and operations of Mepco's insurance premium finance business have been reclassified as discontinued operations.

**Results of Operations**

**Summary** We incurred a net loss from continuing operations of \$5.3 million and \$1.6 million during the three- and nine-month periods ended September 30, 2008, respectively. The decline in earnings in 2008 compared to 2007 was primarily attributable to securities losses, a higher provision for loan losses and increased non-interest expenses. These changes were partially offset by higher net interest income and lower income taxes.

**Key performance ratios**

|   | Three months ended<br>September 30, |        | Nine months ended<br>September 30, |        |
|---|-------------------------------------|--------|------------------------------------|--------|
|   | 2008                                | 2007   | 2008                               | 2007   |
| Net income (loss) from continuing operations<br>(annualized) to |                                     |        |                                    |        |
| Average assets  | (0.66)%                             | 0.45%  | (0.07)%                            | 0.31%  |
| Average equity  | (8.97)                              | 5.93   | (0.91)                             | 4.05   |
| Net income (loss) (annualized) to                               |                                     |        |                                    |        |
| Average assets  | (0.66)%                             | 0.46%  | (0.07)%                            | 0.33%  |
| Average equity  | (8.97)                              | 6.01   | (0.91)                             | 4.18   |
| Income (loss) per common share from continuing<br>operations    |                                     |        |                                    |        |
| Basic   | \$(0.23)                            | \$0.16 | \$(0.07)                           | \$0.34 |
| Diluted   | (0.23)                              | 0.16   | (0.07)                             | 0.34   |
| Net income (loss) per common share                              |                                     |        |                                    |        |
| Basic   | \$(0.23)                            | \$0.16 | \$(0.07)                           | \$0.35 |
| Diluted   | (0.23)                              | 0.16   | (0.07)                             | 0.35   |

Our focus is on long-term results, taking into consideration certain components of our revenues that are cyclical in nature (such as mortgage banking) which can cause fluctuations in our earnings per share from year to year. Our primary strategies for achieving long-term growth in earnings per share include: earning asset growth, diversification of revenues (within the financial services industry), effective capital management (efficient use of our shareholders equity) and sound risk management (credit, interest rate, liquidity and regulatory risks). Based on these standards, we did not achieve our profitability objectives during the first nine months of 2008 or in 2007 or 2006. A significant increase in our provision for loan losses was the primary factor contributing to reduced profitability.

**Net interest income** Net interest income is the most important source of our earnings and thus is critical in evaluating our results of operations. Changes in our tax equivalent net interest income are primarily influenced by our level of interest-earning assets and the income or yield that we earn on those assets and the manner and cost of funding our interest-earning assets. Certain

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macro-economic factors can also influence our net interest income such as the level and direction of interest rates, the difference between short-term and long-term interest rates (the steepness of the yield curve) and the general strength of the economies in which we are doing business. Finally, risk management plays an important role in our level of net interest income. The ineffective management of credit risk and interest-rate risk in particular can adversely impact our net interest income.

Tax equivalent net interest income increased by 9.8% to \$35.0 million and by 6.5% to \$101.3 million, respectively, during the three- and nine-month periods in 2008 compared to 2007. These increases reflect a rise in our tax equivalent net interest income as a percent of average interest-earning assets ( Net Yield ) that was partially offset by a decrease in average interest-earning assets.

We review yields on certain asset categories and our net interest margin on a fully taxable equivalent basis. This presentation is not in accordance with generally accepted accounting principles ( GAAP ) but is customary in the banking industry. In this non-GAAP presentation, net interest income is adjusted to reflect tax-exempt interest income on an equivalent before-tax basis. This measure ensures comparability of net interest income arising from both taxable and tax-exempt sources. The adjustments to determine tax equivalent net interest income were \$1.1 million and \$1.5 million for the third quarters of 2008 and 2007, respectively, and were \$3.8 million and \$4.6 million for the first nine months of 2008 and 2007, respectively. These adjustments were computed using a 35% tax rate.

Average interest-earning assets totaled \$2.930 billion and \$2.952 billion during the three- and nine-month periods in 2008, respectively. The decreases in average interest-earning assets from the comparable periods in 2007 are due primarily to a decline in securities that was partially offset by an increase in loans.

Our Net Yield increased by 45 basis points to 4.76% during the third quarter of 2008 and also by 31 basis points to 4.58% during the first nine months of 2008 as compared to the like periods in 2007. The decline in short-term interest rates during 2008 has had a beneficial impact on our net interest margin. We have been able to reduce interest rates on our interest bearing liabilities at a faster pace than the decline in the yield on our interest earning assets. In particular, we exercised our call rights on certain Brokered CD s and replaced them with lower cost borrowings from the Federal Home Loan Bank and Federal Reserve Bank.

Our tax equivalent net interest income is also adversely impacted by our level of non-accrual loans. In the third quarter and first nine months of 2008 non-accrual loans averaged \$115.4 million and \$100.7 million, respectively, compared to \$57.9 million and \$47.8 million, respectively, for the same periods in 2007. In addition, in the third quarter and first nine months of 2008 we reversed \$0.3 million and \$1.8 million, respectively, of accrued and unpaid interest on loans placed on non-accrual during each period, compared to \$0.4 million and \$1.2 million, respectively during the same periods in 2007.

**Table of Contents****Average Balances and Tax Equivalent Rates**

|  | Average<br>Balance  | 2008             |       | Three Months Ended<br>September 30, |                  | 2007  |  |
|--|---------------------|------------------|-------|-------------------------------------|------------------|-------|--|
|  |                     | Interest         | Rate  | Average<br>Balance                  | Interest         | Rate  |  |
| (dollars in thousands)                               |                     |                  |       |                                     |                  |       |  |
| <b>Assets<sup>(1)</sup></b>                          |                     |                  |       |                                     |                  |       |  |
| Taxable loans  | \$ 2,584,151        | \$ 46,294        | 7.14% | \$ 2,528,039                        | \$ 50,835        | 8.00% |  |
| Tax-exempt loans <sup>(2)</sup>                      | 11,953              | 205              | 6.82  | 9,079                               | 163              | 7.12  |  |
| Taxable securities                                   | 142,483             | 2,078            | 5.80  | 163,321                             | 2,308            | 5.61  |  |
| Tax-exempt securities <sup>(2)</sup>                 | 145,911             | 2,630            | 7.17  | 223,634                             | 3,897            | 6.91  |  |
| Other investments                                    | 45,362              | 466              | 4.09  | 20,196                              | 232              | 4.56  |  |
| <b>Interest Earning Assets</b>                       |                     |                  |       |                                     |                  |       |  |
| Continuing Operations                                | 2,929,860           | 51,673           | 7.02  | 2,944,269                           | 57,435           | 7.75  |  |
| Cash and due from banks                              | 56,922              |                  |       | 34,873                              |                  |       |  |
| Taxable loans discontinued<br>operations             |                     |                  |       | 604                                 |                  |       |  |
| Other assets, net                                    | 224,626             |                  |       | 245,888                             |                  |       |  |
| <b>Total Assets</b>                                  | <b>\$ 3,211,408</b> |                  |       | <b>\$ 3,225,634</b>                 |                  |       |  |
| <b>Liabilities</b>                                   |                     |                  |       |                                     |                  |       |  |
| Savings and NOW                                      | \$ 966,415          | 2,262            | 0.93  | \$ 996,125                          | 4,942            | 1.97  |  |
| Time deposits  | 814,434             | 7,315            | 3.57  | 1,432,098                           | 17,648           | 4.89  |  |
| Long-term debt                                       |                     |                  |       | 1,995                               | 23               | 4.57  |  |
| Other borrowings                                     | 790,353             | 7,099            | 3.57  | 160,699                             | 2,941            | 7.26  |  |
| <b>Interest Bearing Liabilities</b>                  |                     |                  |       |                                     |                  |       |  |
| Continuing Operations                                | 2,571,202           | 16,676           | 2.58  | 2,590,917                           | 25,554           | 3.91  |  |
| Demand deposits                                      | 314,116             |                  |       | 316,873                             |                  |       |  |
| Time deposits discontinued<br>operations             |                     |                  |       | 434                                 |                  |       |  |
| Other liabilities                                    | 89,951              |                  |       | 71,430                              |                  |       |  |
| Shareholders equity                                  | 236,139             |                  |       | 245,980                             |                  |       |  |
| <b>Total liabilities and<br/>shareholders equity</b> | <b>\$ 3,211,408</b> |                  |       | <b>\$ 3,225,634</b>                 |                  |       |  |
| <b>Tax Equivalent Net Interest<br/>Income</b>        |                     | <b>\$ 34,997</b> |       |                                     | <b>\$ 31,881</b> |       |  |



|   |       |       |
|---|-------|-------|
| Tax Equivalent Net Interest<br>Income as a Percent of<br>Earning Assets | 4.76% | 4.31% |
|---|-------|-------|

(1) All domestic

(2) Interest on  
tax-exempt  
loans and  
securities is  
presented on a  
fully tax  
equivalent basis  
assuming a  
marginal tax  
rate of 35%

**Table of Contents****Average Balances and Tax Equivalent Rates**

|  | Average<br>Balance  | 2008       |       | Nine Months Ended<br>September 30, |            | 2007  |  |
|--|---------------------|------------|-------|------------------------------------|------------|-------|--|
|  |                     | Interest   | Rate  | Average<br>Balance                 | Interest   | Rate  |  |
| (dollars in thousands)                               |                     |            |       |                                    |            |       |  |
| <b>Assets <sup>(1)</sup></b>                         |                     |            |       |                                    |            |       |  |
| Taxable loans  | \$ 2,575,809        | \$ 140,925 | 7.30% | \$ 2,520,661                       | \$ 151,152 | 8.01% |  |
| Tax-exempt loans <sup>(2)</sup>                      | 10,969              | 582        | 7.09  | 9,450                              | 489        | 6.92  |  |
| Taxable securities                                   | 152,812             | 6,558      | 5.73  | 185,707                            | 7,377      | 5.31  |  |
| Tax-exempt securities <sup>(2)</sup>                 | 179,914             | 9,562      | 7.10  | 230,998                            | 12,087     | 7.00  |  |
| Other investments                                    | 32,553              | 1,185      | 4.86  | 25,732                             | 1,010      | 5.25  |  |
| <b>Interest Earning Assets</b>                       |                     |            |       |                                    |            |       |  |
| Continuing Operations                                | 2,952,057           | 158,812    | 7.18  | 2,972,548                          | 172,115    | 7.73  |  |
| Cash and due from banks                              | 53,354              |            |       | 30,663                             |            |       |  |
| Taxable loans<br>discontinued operations             |                     |            |       | 11,274                             |            |       |  |
| Other assets, net                                    | 226,367             |            |       | 244,780                            |            |       |  |
| <b>Total Assets</b>                                  | <b>\$ 3,231,778</b> |            |       | <b>\$ 3,259,265</b>                |            |       |  |
| <b>Liabilities</b>                                   |                     |            |       |                                    |            |       |  |
| Savings and NOW                                      | \$ 985,938          | 8,281      | 1.12  | \$ 964,895                         | 13,919     | 1.93  |  |
| Time deposits  | 928,304             | 28,699     | 4.13  | 1,486,616                          | 54,457     | 4.90  |  |
| Long-term debt                                       | 330                 | 12         | 4.86  | 2,491                              | 86         | 4.62  |  |
| Other borrowings                                     | 689,296             | 20,499     | 3.97  | 163,237                            | 8,495      | 6.96  |  |
| <b>Interest Bearing Liabilities</b>                  |                     |            |       |                                    |            |       |  |
| Continuing Operations                                | 2,603,868           | 57,491     | 2.95  | 2,617,239                          | 76,957     | 3.93  |  |
| Demand deposits                                      | 300,411             |            |       | 303,045                            |            |       |  |
| Time deposits<br>discontinued operations             |                     |            |       | 8,176                              |            |       |  |
| Other liabilities                                    | 87,530              |            |       | 77,548                             |            |       |  |
| Shareholders equity                                  | 239,969             |            |       | 253,257                            |            |       |  |
| <b>Total liabilities and<br/>shareholders equity</b> | <b>\$ 3,231,778</b> |            |       | <b>\$ 3,259,265</b>                |            |       |  |
| <b>Tax Equivalent Net<br/>Interest Income</b>        |                     |            |       |                                    |            |       |  |
|  |                     | \$ 101,321 |       |                                    | \$ 95,158  |       |  |

|   |       |       |
|---|-------|-------|
| Tax Equivalent Net Interest Income as a Percent of Earning Assets | 4.58% | 4.27% |
|---|-------|-------|

- (1) All domestic
- (2) Interest on tax-exempt loans and securities is presented on a fully tax equivalent basis assuming a marginal tax rate of 35%

**Provision for loan losses** The provision for loan losses was \$19.8 million and \$10.7 million during the three months ended September 30, 2008 and 2007, respectively. During the nine-month periods ended September 30, 2008 and 2007, the provision was \$43.5 million and \$33.8 million, respectively. The provisions reflect our assessment of the allowance for loan losses taking into consideration factors such as loan mix, levels of non-performing and classified loans and loan net charge-offs. While we use relevant information to recognize losses on loans, additional provisions for related losses may be necessary based on changes in economic conditions, customer circumstances and other credit risk factors. (See Portfolio Loans and asset

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quality. ) The elevated level of the provision for loan losses in all periods primarily reflect higher levels of non-performing loans and loan net charge-offs.

**Non-interest income** Non-interest income is a significant element in assessing our results of operations. On a long-term basis we are attempting to grow non-interest income in order to diversify our revenues within the financial services industry. We regard net gains on mortgage loan sales as a core recurring source of revenue but they are quite cyclical and volatile. We regard net gains (losses) on securities as a non-operating component of non-interest income. Non-interest income totaled \$5.4 million during the three months ended September 30, 2008, a \$7.1 million decrease from the comparable period in 2007. For the first nine months of 2008 non-interest income totaled \$29.1 million, a \$6.9 million decrease from the comparable period in 2007. These decreases were primarily due to securities losses.

**Non-Interest Income**

|   | Three months ended<br>September 30, |           | Nine months ended<br>September 30, |           |
|---|-------------------------------------|-----------|------------------------------------|-----------|
|   | 2008                                | 2007      | 2008                               | 2007      |
|   | (in thousands)                      |           |                                    |           |
| Service charges on deposit accounts                     | \$ 6,416                            | \$ 6,565  | \$ 18,227                          | \$ 17,833 |
| Net gains (losses) on assets                            |                                     |           |                                    |           |
| Mortgage loans  | 969                                 | 1,094     | 3,977                              | 3,413     |
| Securities  | (6,711)                             | 52        | (8,037)                            | 259       |
| VISA check card interchange income                      | 1,468                               | 1,287     | 4,334                              | 3,529     |
| Mortgage loan servicing                                 | 340                                 | 633       | 1,545                              | 1,872     |
| Mutual fund and annuity commissions                     | 680                                 | 517       | 1,748                              | 1,463     |
| Bank owned life insurance                               | 506                                 | 471       | 1,468                              | 1,368     |
| Title insurance fees                                    | 307                                 | 363       | 1,108                              | 1,207     |
| Manufactured home loan origination fees and commissions |                                     | 10        |                                    | 239       |
| Other   | 1,473                               | 1,537     | 4,707                              | 4,789     |
| Total non-interest income                               | \$ 5,448                            | \$ 12,529 | \$ 29,077                          | \$ 35,972 |

Service charges on deposit accounts decreased by 2.3% to \$6.4 million and increased by 2.2% to \$18.3 million during the three- and nine-month periods ended September 30, 2008, respectively, from the comparable periods in 2007. The quarterly decline in service charges primarily reflects a decrease in checking account overdraft occurrences and a corresponding reduction in non-sufficient funds fees. We believe that this decline reflects softer economic conditions that are leading consumers to reduce overdrafts and related fees. The year to date increase in such service charges principally relates to the aforementioned branch acquisition.

Net gains on the sale of mortgage loans declined slightly on a quarterly basis and increased on a year to date basis. Effective January 1, 2008, we elected fair value accounting pursuant to Statement of Financial Accounting Standards No. 159 The Fair Value Option for Financial Assets and Financial Liabilities ( SFAS #159 ) for mortgage loans held for sale. In addition, on January 1, 2008 we adopted Staff Accounting Bulletin No. 109, Written Loan Commitments Recorded at Fair Value through Earnings, ( SAB #109 ) on commitments to originate mortgage loans. The impact of SFAS #159 and SAB #109 on net gains on mortgage loans was not

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significant in the third quarter of 2008 and was a \$0.6 million increase for the first nine months of 2008.

Mortgage loan origination volumes have declined in 2008 compared to 2007 due primarily to weak economic conditions in Michigan leading to generally lower home sales volumes and more stringent underwriting criteria making it more difficult for borrowers to qualify for mortgage loans.

Based on current interest rates and economic conditions in Michigan, we would expect the level of mortgage loan origination and sales activity in the last quarter of 2008 to be somewhat lower than what we experienced in the three quarters of the year.

**Mortgage Loan Activity**

|  | Three months ended<br>September 30, |           | Nine months ended<br>September 30, |           |
|--|-------------------------------------|-----------|------------------------------------|-----------|
|  | 2008                                | 2007      | 2008                               | 2007      |
|  | (in thousands)                      |           |                                    |           |
| Mortgage loans originated  | \$74,506                            | \$113,563 | \$304,064                          | \$359,991 |
| Mortgage loans sold  | 52,837                              | 77,154    | 217,524                            | 224,279   |
| Mortgage loans sold with servicing rights released                 | 16,760                              | 14,121    | 36,302                             | 38,404    |
| Net gains on the sale of mortgage loans                            | 969                                 | 1,094     | 3,977                              | 3,413     |
| Net gains as a percent of mortgage loans sold ( Loan Sale Margin ) | 1.83%                               | 1.42%     | 1.82%                              | 1.52%     |
| SFAS #133/#159 adjustments included in the Loan Sale Margin        | (0.03)                              | (0.06)    | 0.28                               | (0.03)    |

The volume of loans sold is dependent upon our ability to originate mortgage loans as well as the demand for fixed-rate obligations and other loans that we cannot profitably fund within established interest-rate risk parameters. (See Portfolio Loans and asset quality. ) Net gains on mortgage loans are also dependent upon economic and competitive factors as well as our ability to effectively manage exposure to changes in interest rates. As a result, this category of revenue can be quite cyclical and volatile.

Securities losses totaled \$6.7 million during the three months ended September 30, 2008, compared to a gain \$0.1 million for comparable period in 2007. The securities losses in the third quarter of 2008 include a decline in the fair value of trading securities of \$7.7 million and other than temporary impairment charges of \$0.1 million on securities available for sale. The decline in the fair value of trading securities relates principally to our holdings of Fannie Mae and Freddie Mac preferred stock (that collectively had a remaining fair value of only \$0.3 million at September 30, 2008). Partially offsetting these losses, we generated \$1.1 million of gains in the third quarter related to the sale of \$48.4 million of municipal securities.

During the first nine months of 2008 we recorded securities losses of \$8.0 million. Pursuant to SFAS #159, we elected, effective January 1, 2008, to measure the majority of our preferred stock investments at fair value. This preferred stock portfolio includes issues of Fannie Mae, Freddie Mac, Merrill Lynch and Goldman Sachs. As a result of this election, for the nine month period ended September 30, 2008 we recorded net losses on securities of \$9.7 million. Changes in the fair value of these securities are now being recorded as a component of non-interest income each quarter. We also recorded an after tax cumulative reduction of \$1.5 million to retained earnings on January 1, 2008 associated with the initial adoption of SFAS #159 for these preferred stocks. Partially offsetting these losses, we generated \$1.8 million of gains in the first nine months of

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2008 related to the sale of \$69.1 million of municipal securities. The sale of municipal securities was initiated in the second quarter of 2008 in order to reduce the mix of tax-exempt securities and to begin a process of selectively deleveraging the balance sheet in order to enhance regulatory capital ratios.

For the first nine months of 2007 we generated net gains of \$0.3 million on the sale of \$56.2 million of securities. VISA check card interchange income increased in 2008 compared to 2007. These results can be attributed to an increase in the size of our card base due primarily to the aforementioned branch acquisition and a rise in the frequency of use of our VISA check card product by our customer base. In the first quarter of 2007 we implemented a rewards program for our VISA check card customers to encourage greater use of this product.

Mortgage loan servicing generated income of \$0.3 million and \$1.5 million in the third quarter and first nine months of 2008 respectively, compared to \$0.6 million and \$1.9 million in the corresponding periods of 2007, respectively. These variances are primarily due to changes in the impairment reserve on and the amortization of capitalized mortgage loan servicing rights. The period end impairment reserve is based on a valuation of our mortgage loan servicing portfolio and the amortization is primarily impacted by prepayment activity.

Activity related to capitalized mortgage loan servicing rights is as follows:

**Capitalized Mortgage Loan Servicing Rights**

|   | Three months ended<br>September 30, |           | Nine months ended<br>September 30, |           |
|---|-------------------------------------|-----------|------------------------------------|-----------|
|   | 2008                                | 2007      | 2008                               | 2007      |
|   | (in thousands)                      |           |                                    |           |
| Balance at beginning of period            | \$ 16,551                           | \$ 15,443 | \$ 15,780                          | \$ 14,782 |
| Originated servicing rights capitalized   | 403                                 | 760       | 2,035                              | 2,222     |
| Amortization                              | (346)                               | (381)     | (1,478)                            | (1,220)   |
| (Increase) Decrease in impairment reserve | (348)                               | 8         | (77)                               | 46        |
| Balance at end of period                  | \$ 16,260                           | \$ 15,830 | \$ 16,260                          | \$ 15,830 |
| Impairment reserve at end of period       | \$ 396                              | \$ 22     | \$ 396                             | \$ 22     |

At September 30, 2008 we were servicing approximately \$1.66 billion in mortgage loans for others on which servicing rights have been capitalized. This servicing portfolio had a weighted average coupon rate of approximately 6.06% and a weighted average service fee of 25.7 basis points. Remaining capitalized mortgage loan servicing rights at September 30, 2008 totaled \$16.3 million and had an estimated fair market value of \$19.7 million.

Mutual fund and annuity commissions rose in 2008 compared to 2007 due to increased sales of these products primarily as a result of growth in the number of our licensed sales representatives.

Income from bank owned life insurance increased in 2008 compared to 2007 primarily due to a higher balance of such insurance on which the crediting rate was applied.

The declines in title insurance fees in 2008 compared to 2007 primarily reflect the changes in our mortgage loan origination volumes.

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We closed down our mobile home lending subsidiary (First Home Financial) in June 2007. As a result, there were no manufactured home loan origination fees and commissions in the first quarter or nine months of 2008. (Also see

Non-interest expense below for a discussion of a goodwill impairment charge recorded in the first quarter of 2007 related to this business.)

Other non-interest income was relatively comparable for all periods presented.

**Non-interest expense** Non-interest expense is an important component of our results of operations. However, we primarily focus on revenue growth, and while we strive to efficiently manage our cost structure, our non-interest expenses will generally increase from year to year because we are attempting to expand our operations and customer base.

Non-interest expense increased by \$2.3 million to \$30.7 million and by \$6.0 million to \$92.1 million during the three- and nine-month periods ended September 30, 2008, respectively, compared to the like periods in 2007. These increases are primarily due to higher loan and collection costs and losses on other real estate and repossessed assets. In addition, the aforementioned branch acquisition, which was completed in March 2007, impacted some comparisons (for example occupancy expense) for the year to date periods.

**Non-Interest Expense**

|  | Three months ended<br>September 30, |           | Nine months ended<br>September 30, |           |
|--|-------------------------------------|-----------|------------------------------------|-----------|
|  | 2008                                | 2007      | 2008                               | 2007      |
|  | (in thousands)                      |           |                                    |           |
| Salaries   | \$ 10,110                           | \$ 9,771  | \$ 29,993                          | \$ 30,548 |
| Performance-based compensation and benefits      | 1,336                               | 1,287     | 4,083                              | 3,761     |
| Other benefits                                   | 2,577                               | 2,563     | 7,939                              | 8,064     |
| Compensation and employee benefits               | 14,023                              | 13,621    | 42,015                             | 42,373    |
| Occupancy, net                                   | 2,871                               | 2,521     | 8,798                              | 7,870     |
| Loan and collection                              | 2,008                               | 1,285     | 5,895                              | 3,512     |
| Furniture, fixtures and equipment                | 1,662                               | 1,798     | 5,304                              | 5,689     |
| Data processing                                  | 1,760                               | 1,753     | 5,197                              | 5,103     |
| Loss on other real estate and repossessed assets | 425                                 | 80        | 2,091                              | 172       |
| Advertising                                      | 1,575                               | 1,472     | 3,843                              | 3,965     |
| Credit card and bank service fees                | 1,273                               | 939       | 3,493                              | 2,876     |
| Communications                                   | 968                                 | 962       | 3,004                              | 2,806     |
| Deposit insurance                                | 275                                 | 100       | 1,526                              | 360       |
| Amortization of intangible assets                | 760                                 | 934       | 2,314                              | 2,439     |
| Supplies   | 519                                 | 590       | 1,534                              | 1,778     |
| Legal and professional                           | 527                                 | 504       | 1,408                              | 1,467     |
| Branch acquisition and conversion costs          |                                     |           |                                    | 330       |
| Goodwill impairment                              |                                     |           |                                    | 343       |
| Other  | 2,010                               | 1,813     | 5,676                              | 5,056     |
| Total non-interest expense                       | \$ 30,656                           | \$ 28,372 | \$ 92,098                          | \$ 86,139 |

The third quarter and first nine months of 2007 included \$0.2 million and \$1.1 million, respectively, of severance costs due to staffing reductions related primarily to the aforementioned bank charter consolidation. Excluding these costs, salary expenses rose in 2008 compared to 2007 due primarily to merit pay increases effective January 1, 2008. Overall full-time employee

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equivalent staffing levels are relatively consistent between periods as the staff reductions associated with the bank charter consolidation have largely been offset by additional staffing in collections and our special assets group associated with a higher level of delinquent and non-performing loans.

We accrue for performance based compensation (expected annual cash bonuses, equity based compensation and the employee stock ownership plan contribution) based on the provisions of our incentive compensation plan and the performance targets established by our Board of Directors.

The increases in loan and collection expenses and losses on other real estate and repossessed assets are primarily related to the elevated level of non-performing loans and lower residential housing prices. (See Portfolio Loans and asset quality. )

Deposit insurance expense increased in 2008 compared to the year-ago periods reflecting higher rates and the full utilization of our assessment credits in 2007.

Credit card and bank service fees have increased due primarily to an increase in payment plans/finance receivables being administered by Mepco.

The goodwill impairment charge of \$0.3 million in the nine-month period in 2007 relates to First Home Financial which we acquired in 1998. As described above, this entity ceased operations in June 2007 and the remaining goodwill associated with this entity of \$0.3 million was written off in the first quarter of 2007.

Other expenses for the first nine months of 2008 include (both recorded in the second quarter) \$0.2 million for the settlement of two litigation matters at Mepco and an accrual of \$0.3 million for a potential liability at Independent Bank related to the withdrawal of funds from a deposit account in response to a tax levy. We intend to vigorously pursue restitution if we ultimately incur any loss on the latter matter.

**Income tax expense (benefit)** Changes in our income tax expense (benefit) are generally commensurate with the changes in our pre-tax earnings (loss) from continuing operations. Our actual income tax expense (benefit) is different than the amount computed by applying our statutory federal income tax rate to our pre-tax earnings (loss) primarily due to tax-exempt interest income and income on life insurance. We anticipate that our effective income tax rate for all of 2008 will be approximately 82%. The first quarter of 2008 also included a \$1.6 million reduction in our federal income taxes due to the release of a previously established tax reserve resulting from a favorable development on the treatment of a particular tax issue prevalent in the banking industry.

**Discontinued operations, net of tax** See Discontinued operations above for a description of the sale of Mepco's insurance premium finance business in January 2007. Discontinued operations produced net income of \$0.05 million of \$0.25 million for the third quarter and first nine months of 2007, respectively.

**Financial Condition**

**Summary** Our total assets decreased by \$108.9 million during the first nine months of 2008. Loans, excluding loans held for sale ( Portfolio Loans ), totaled \$2.505 billion at September 30,



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2008, a decrease of \$12.9 million from December 31, 2007. (See Portfolio Loans and asset quality. ) Deposits totaled \$2.161 billion at September 30, 2008, compared to \$2.505 billion at December 31, 2007. The \$344.6 million decrease in total deposits during the period is due primarily to a decline in Brokered CDs. Other borrowings totaled \$611.6 million at September 30, 2008, an increase of \$309.1 million from December 31, 2007. These changes principally reflect the payoff or call of Brokered CDs that were replaced with borrowings from the Federal Reserve Bank or Federal Home Loan Bank of Indianapolis. Interest rates on Brokered CDs remained elevated compared to other funding sources throughout most of the first nine months of 2008.

**Securities** We maintain diversified securities portfolios, which include obligations of U.S. government-sponsored agencies, securities issued by states and political subdivisions, corporate securities, mortgage-backed securities and asset-backed securities. We also invest in capital securities, which include preferred stocks and trust preferred securities. We regularly evaluate asset/liability management needs and attempt to maintain a portfolio structure that provides sufficient liquidity and cash flow. We believe that the unrealized losses on securities available for sale are temporary in nature and are expected to be recovered within a reasonable time period. We believe that we have the ability to hold securities with unrealized losses to maturity or until such time as the unrealized losses reverse. (See Asset/liability management. )

**Securities**

|                               | Amortized<br>Cost | Unrealized |          | Fair<br>Value |
|-------------------------------|-------------------|------------|----------|---------------|
|                               |                   | Gains      | Losses   |               |
| Securities available for sale |                   |            |          |               |
| September 30, 2008            | \$258,767         | \$2,380    | \$19,237 | \$241,910     |
| December 31, 2007             | 363,237           | 6,013      | 5,056    | 364,194       |

Securities available for sale declined during the first nine months of 2008 because maturities and principal payments in the portfolio were not replaced with new purchases. We also sold \$69.1 million of municipal securities during the first nine months of 2008. (See Non-Interest Income ). In addition, on January 1, 2008 we transferred \$15.0 million of preferred stock investments from available for sale securities to trading securities.

As discussed earlier, we elected effective January 1, 2008, to measure the majority of our preferred stock investments at fair value pursuant to SFAS #159. We did record a \$0.1 million other than temporary impairment charge on a bank trust preferred security in the third quarter of 2008. We did not record any other than temporary impairment charges on securities available for sale during the first nine months of 2007.

During the third quarter of 2008 the market value of a money market preferred security (that is classified as available for sale) declined significantly (the market value was equal to about 50% of the carrying value at September 30, 2008). This security initially had an interest rate established through a quarterly auction. Earlier in 2008 (due to market conditions) the auction began to fail and the interest rate was then established pursuant to a formula (as permitted under the security documents). This security is a structured investment with Bank of America Series E perpetual preferred stock (the B of A preferred ) as the underlying asset. Lehman Brothers ( Lehman ) was the sponsor. In the third quarter of 2008, the market value of most perpetual

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preferred stocks declined sharply, primarily as a result of the conservatorship of Fannie Mae and Freddie Mac who had issued massive amounts of perpetual preferred stock. The bankruptcy of Lehman, as the sponsor of our money market preferred security, caused a distribution event under the security documents. As a result, in November 2008 we expect to receive 400,000 shares of the B of A preferred (each share has a par value of \$25). The \$10 million of par value of the B of A preferred is equal to the par value of our money market preferred security. We evaluated this security for other than temporary impairment at September 30, 2008 and in particular reviewed the guidance on assessing declines in fair values for perpetual preferred securities pursuant to a letter dated October 14, 2008 from the Securities and Exchange Commission's Chief Accountant to the Chairman of the Financial Accounting Standards Board (the Guidance Letter). The Guidance Letter indicated that applying an impairment model (including an anticipated recovery period) similar to a debt security is acceptable for perpetual preferred securities, provided there has been no evidence of deterioration of the credit of the issuer. We have concluded that the impairment of the above described security was not other than temporary. This conclusion was primarily based on the following factors:

There is no evidence of a deterioration of credit of the issuer (Bank of America). The issuer (and the B of A preferred) continue to have strong investment grade credit ratings and the issuer has recently raised significant additional equity capital.

The security has debt-like characteristics with a coupon (interest rate) that resets quarterly based on a spread (35 basis points) to three-month LIBOR with a floor (4%) and a call date. The issuer cannot alter the dividend (interest rate) but must pay based on the formula (again similar to a fixed-income or debt security).

The security could effectively mature through a call by the issuer. Bank of America is an active issuer of securities and has ample access to the market for debt and equity.

The security has periodic cash flows (dividends) like a bond and the issuer has the capacity to continue to pay such dividends (B of A net income in the first nine months of 2008 covered preferred stock dividends by about 7 times).

A forecast of a recovery of the market value to book value is not unreasonable taking into account the extraordinary conditions currently impacting the market, the financial strength and national presence of the issuer, the supportive measures of the federal government in addressing our country's current economic challenges, and the potential for spreads on preferred stocks to return to historical norms once the credit/economic crisis is behind us.

We have both the ability and intent to continue to hold this security until it is called or the market price recovers.

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Sales of securities were as follows (See Non-interest income. ):

|                                  | Three months ended<br>September 30, |           | Nine months ended<br>September 30, |           |
|----------------------------------|-------------------------------------|-----------|------------------------------------|-----------|
|                                  | 2008                                | 2007      | 2008                               | 2007      |
|                                  | (in thousands)                      |           |                                    |           |
| Proceeds                         | \$ 48,529                           | \$ 40,693 | \$ 77,188                          | \$ 56,184 |
| Gross gains                      | \$ 1,143                            | \$ 64     | \$ 1,873                           | \$ 289    |
| Gross losses                     | (60)                                | (12)      | (67)                               | (30)      |
| Impairment charges               | (125)                               |           | (125)                              |           |
| SFAS #159 fair value adjustments | (7,669)                             |           | (9,718)                            |           |
| Net gains (losses)               | \$ (6,711)                          | \$ 52     | \$ (8,037)                         | \$ 259    |

**Portfolio Loans and asset quality** In addition to the communities served by our bank branch network, our principal lending markets also include nearby communities and metropolitan areas. Subject to established underwriting criteria, we also participate in commercial lending transactions with certain non-affiliated banks and may also purchase mortgage loans from third-party originators.

The senior management and board of directors of our bank retain authority and responsibility for credit decisions and we have adopted uniform underwriting standards. Our loan committee structure and the loan review process attempt to provide requisite controls and promote compliance with such established underwriting standards. There can be no assurance that the aforementioned lending procedures and the use of uniform underwriting standards will prevent us from the possibility of incurring significant credit losses in our lending activities and, in fact, the provision for loan losses was elevated in the first nine months of 2008 as well as in 2007 and 2006 from prior historical levels.

One of the purposes of the aforementioned bank consolidation is to promote even stronger risk management practices, particularly in the area of credit risk management. We hired a new Chief Lending Officer (CLO) in April 2007. The CLO has implemented several changes in our credit processes, including:

Functional alignment of lending and credit across all of our markets;

The strategic direction of commercial lending has been focused on the need for more diversification in the commercial loan portfolio to reduce the weighting of commercial real estate in the portfolio; and

Expansion of certain functions including implementation of a special assets group to provide stronger management of our most troubled loans.

Our 2003 acquisition of Mepco added financing of insurance premiums for businesses and the administration of payment plans to purchase vehicle service contracts for consumers (warranty finance) to our business activities. In January 2007 we sold Mepco's insurance premium finance business. Mepco conducts its warranty finance activities across the United States. Mepco generally does not evaluate the creditworthiness of the individual customer but instead primarily relies on the payment plan collateral (the unearned vehicle service contract and unearned sales commission) in the event of default. As a result, we have established and monitor counterparty concentration limits in order to manage our collateral exposure. The counterparty concentration limits are primarily based on the AM Best rating and statutory surplus level for an insurance company and on other factors, including financial evaluation and distribution of concentrations, for warranty administrators and warranty sellers/dealers. The sudden failure of one of Mepco's

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major counterparties (an insurance company, warranty administrator, or seller/dealer) could expose us to significant losses.

Mepco has established procedures for payment plan servicing/administration and collections, including the timely cancellation of the vehicle service contract, in order to protect our collateral position in the event of default. Mepco also has established procedures to attempt to prevent and detect fraud since the payment plan origination activities and initial customer contact is entirely done through unrelated third parties (automobile warranty administrators and sellers or automobile dealerships). There can be no assurance that the aforementioned risk management policies and procedures will prevent us from the possibility of incurring significant credit or fraud related losses in this business segment.

We generally retain loans that may be profitably funded within established risk parameters. (See Asset/liability management. ) As a result, we may hold adjustable-rate and balloon mortgage loans as Portfolio Loans, while 15- and 30-year, fixed-rate obligations are generally sold to mitigate exposure to changes in interest rates. (See Non-interest income. )

Future growth of overall Portfolio Loans is dependent upon a number of competitive and economic factors. Overall loan growth has slowed during the past two years reflecting both weak economic conditions in Michigan as well as a competitive pricing climate. However, finance receivables (warranty payment plans) have been growing. This growth reflects both increased sales efforts as well as our ability to focus solely on this line of business at Mepco because of the sale of our insurance premium finance business in January 2007. Construction and land development loans have been declining recently because we are seeking to shrink this portion of our Portfolio Loans due to a very poor economic climate for real estate development, particularly residential real estate. Declines in Portfolio Loans or continuing competition that leads to lower relative pricing on new Portfolio Loans could adversely impact our future operating results. Primarily as a result of current market conditions that have increased our costs of capital and constrained liquidity, we believe that it is prudent to reduce the total amount of our Portfolio Loans over a longer time period. A \$200 to \$300 million reduction is expected to be accomplished through the amortization and payoff of existing Portfolio Loans in excess of the volume of newly originated loans. We would estimate that such a reduction will take two to three years to accomplish.

**Table of Contents****Non-performing assets**

|  | September<br>30,<br>2008 | December<br>31,<br>2007 |
|--|--------------------------|-------------------------|
|  | (dollars in thousands)   |                         |
| Non-accrual loans  | \$ 111,756               | \$ 72,682               |
| Loans 90 days or more past due and still accruing interest     | 2,893                    | 4,394                   |
| Restructured loans   |                          | 173                     |
| <b>Total non-performing loans</b>                              | <b>114,649</b>           | <b>77,249</b>           |
| Other real estate and repossessed assets                       | 19,993                   | 9,723                   |
| <b>Total non-performing assets</b>                             | <b>\$ 134,642</b>        | <b>\$ 86,972</b>        |
| <br>   |                          |                         |
| As a percent of Portfolio Loans                                |                          |                         |
| Non-performing loans   | 4.58%                    | 3.07%                   |
| Allowance for loan losses                                      | 2.15                     | 1.80                    |
| Non-performing assets to total assets                          | 4.29                     | 2.68                    |
| Allowance for loan losses as a percent of non-performing loans | 47                       | 59                      |

The increase in total non-performing loans since year end 2007 is due primarily to an increase in non-performing commercial loans, which totaled \$74.2 million at September 30, 2008 compared to \$49.0 million at December 31, 2007. The increase in non-performing commercial loans is primarily attributable to the addition of several large credits with real estate developers becoming past due in 2008. These delinquencies largely reflect cash flow difficulties encountered by many real estate developers in Michigan as they confront a significant decline in sales of real estate. In addition we continue to have an elevated level of non-performing mortgage loans (which totaled \$33.9 million at September 30, 2008 compared to \$23.1 million at December 31, 2007) due primarily to a rise in foreclosures reflecting both weak economic conditions and soft residential real estate values in many parts of Michigan.

Other real estate ( ORE ) and repossessed assets totaled \$20.0 million at September 30, 2008, compared to \$9.7 million at December 31, 2007. At these same dates, commercial property, vacant land or real estate held for development comprised \$11.7 million and \$2.6 million of these amounts, respectively while the balance was comprised primarily of residential one-to four-family homes. This increase is the result of the migration of non-performing loans secured by real estate into ORE as the foreclosure process is completed and any redemption period expires. Higher foreclosure rates are evident nationwide, but Michigan has consistently had one of the higher foreclosure rates in the U.S. during the past year. We believe that this higher foreclosure rate is due to both weak economic conditions (Michigan has one of the highest unemployment rates in the U.S.) and declining residential real estate values (which has eroded or eliminated the equity that many mortgagors had in their home). Because the redemption period on foreclosures is relatively long in Michigan (six months to one year) and we have many non-performing loans that were in the process of foreclosure at September 30, 2008, we anticipate that our level of other real estate and repossessed assets will continue to rise during 2008 and will likely remain at elevated levels for some period of time. A high level of non-performing assets would be expected to adversely impact our tax equivalent net interest income.

We will place a loan that is 90 days or more past due on non-accrual, unless we believe the loan is both well secured and in the process of collection. Accordingly, we have determined that the collection of the accrued and unpaid interest on any loans that are 90 days or more past due and still accruing interest is probable.

The ratio of loan net charge-offs to average loans was 1.85% on an annualized basis in the first nine months of 2008 (or \$35.4 million) compared to 0.96% in the first nine months of 2007 (or \$18.0 million). The rise in loan net charge-offs primarily reflects increases of \$12.9 million for commercial loans and \$4.5 million for residential mortgage loans. These increases in loan net charge-offs primarily reflect higher levels of non-performing assets and

lower collateral liquidation values, particularly on residential real estate or real estate held for development.

**Table of Contents****Allowance for loan losses**

|  | Nine months ended<br>September 30, |                         |           |                         |
|--|------------------------------------|-------------------------|-----------|-------------------------|
|  | 2008                               | (in thousands)          |           | 2007                    |
|  | Loans                              | Unfunded<br>Commitments | Loans     | Unfunded<br>Commitments |
| Balance at beginning of period         | \$ 45,294                          | \$ 1,936                | \$ 26,879 | \$ 1,881                |
| Additions (deduction)                  |                                    |                         |           |                         |
| Provision charged to operating expense | 44,039                             | (583)                   | 33,420    | 347                     |
| Recoveries credited to allowance       | 2,707                              |                         | 1,741     |                         |
| Loans charged against the allowance    | (38,142)                           |                         | (19,713)  |                         |
| Balance at end of period               | \$ 53,898                          | \$ 1,353                | \$ 42,327 | \$ 2,228                |

Net loans charged against the allowance to

average Portfolio Loans (annualized)

1.85%

0.96%

In determining the allowance and the related provision for credit losses, we consider four principal elements:

(i) specific allocations based upon probable losses identified during the review of the loan portfolio, (ii) allocations established for other adversely rated loans, (iii) allocations based principally on historical loan loss experience, and (iv) additional allowances based on subjective factors, including local and general economic business factors and trends, portfolio concentrations and changes in the size, mix and/or the general terms of the loan portfolios.

The first element reflects our estimate of probable losses based upon our systematic review of specific loans. These estimates are based upon a number of objective factors, such as payment history, financial condition of the borrower, and discounted collateral exposure.

The second element reflects the application of our loan rating system. This rating system is similar to those employed by state and federal banking regulators. Loans that are rated below a certain predetermined classification are assigned a loss allocation factor for each loan classification category that is based upon a historical analysis of both the probability of default and the expected loss rate ( loss given default ). The lower the rating assigned to a loan or category, the greater the allocation percentage that is applied. For higher rated loans ( non-watch credit ) we again determine a probability of default and loss given default in order to apply an allocation percentage.

The third element is determined by assigning allocations to homogeneous loan groups based principally upon the five-year average of loss experience for each type of loan. Recent years are weighted more heavily in this average. Average losses may be further adjusted based on an analysis of delinquent loans. Loss analyses are conducted at least annually.

The fourth element is based on factors that cannot be associated with a specific credit or loan category and reflects our attempt to ensure that the overall allowance for loan losses appropriately reflects a margin for the imprecision necessarily inherent in the estimates of expected credit losses. We consider a number of subjective factors when determining the unallocated portion, including local and general economic business factors and trends, portfolio concentrations and changes in the size, mix and the general terms of the loan portfolios. (See Provision for credit losses. )

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Mepco's allowance for loan losses is determined in a similar manner as discussed above and primarily takes into account historical loss experience, unsecured exposure, and other subjective factors deemed relevant to their lending activities.

The allowance for loan losses increased to 2.15% of total Portfolio Loans at September 30, 2008 from 1.80% at December 31, 2007. This increase is primarily due to increases in three of the four components of the allowance for loan losses outlined above. The allowance for loan losses related to specific loans increased due to the rise in non-performing loans described earlier. The allowance for loan losses related to other adversely rated loans decreased primarily due to the migration of certain adversely rated loans into the specific allocations category. The allowance for loan losses related to historical losses increased due primarily to higher loss rates that were partially offset by a small decline in loans outstanding. Finally, the allowance for loan losses related to subjective factors increased primarily due to weaker economic conditions in Michigan that have contributed to higher levels of non-performing loans and net loan charge-offs.

**Allocation of the Allowance for Loan Losses**

|  | September<br>30,<br>2008 | December<br>31,<br>2007 |
|--|--------------------------|-------------------------|
|  | (in thousands)           |                         |
| Specific allocations                               | \$ 16,812                | \$ 10,713               |
| Other adversely rated loans                        | 10,179                   | 10,804                  |
| Historical loss allocations                        | 16,243                   | 14,668                  |
| Additional allocations based on subjective factors | 10,664                   | 9,109                   |
|  | \$ 53,898                | \$ 45,294               |

We took a variety of steps during 2007 (and which continued throughout 2008) to address the credit issues identified above (higher levels of watch credits, non-performing loans and other real estate and repossessed assets), including the following:

An enhanced quarterly watch credit review process to proactively manage higher risk loans.

Loan risk ratings are independently assigned and structure recommendations made upfront by our credit officers.

A Special Assets Group has been established to provide more effective management of our most troubled loans. A select group of law firms supports this team, providing professional advice and systemic feedback.

An independent loan review function provides portfolio/individual loan feedback to evaluate the effectiveness of processes by market.

Management (incentive) objectives for each commercial lender and senior commercial lender emphasize credit quality in addition to profitability.

Portfolio concentrations are monitored with select loan types encouraged and other loan types (such as residential real estate development) requiring significantly higher approval authorities.

**Deposits and borrowings** Our competitive position within many of the markets served by our branch network limits our ability to materially increase deposits without adversely impacting the



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weighted-average cost of core deposits. Accordingly, we principally compete on the basis of convenience and personal service, while employing pricing tactics that are intended to enhance the value of core deposits. To attract new core deposits, we have implemented a high-performance checking program that utilizes a combination of direct mail solicitations, in-branch merchandising, gifts for customers opening new checking accounts or referring business to our bank and branch staff sales training. This program has generated increases in customer relationships as well as deposit service charges. Over the past two to three years we have also expanded our treasury management products and services for commercial businesses and municipalities or other governmental units and have also increased our sales calling efforts in order to attract additional deposit relationships from these sectors. Despite these efforts our historic core deposit growth has not kept pace with the historic growth of our Portfolio Loans. We view long-term core deposit growth as a significant challenge. Core deposits generally provide a more stable and lower cost source of funds than alternative sources such as short-term borrowings. As a result, the continued funding of Portfolio Loan growth with alternative sources of funds (as opposed to core deposits) may erode certain of our profitability measures, such as return on assets, and may also adversely impact our liquidity. (See Liquidity and capital resources. ) In March 2007 we completed the aforementioned branch acquisition, principally to increase our core deposits and market share in certain Michigan markets where we already had a presence. As described earlier, we expect to reduce certain Portfolio Loans in the future to reduce our utilization of Brokered CD s and borrowings. We have also implemented strategies that incorporate federal funds purchased, other borrowings and Brokered CDs to fund a portion of any increases in interest earning assets. The use of such alternate sources of funds supplements our core deposits and is also an integral part of our asset/liability management efforts.

**Table of Contents****Alternative Sources of Funds**

|   |           | September 30,<br>2008 |                        |           | December 31,<br>2007 |       |  |
|---|-----------|-----------------------|------------------------|-----------|----------------------|-------|--|
|   | Amount    | Average<br>Maturity   | Rate                   | Amount    | Average<br>Maturity  | Rate  |  |
|   |           |                       | (dollars in thousands) |           |                      |       |  |
| Brokered CDs <sup>(1)</sup>   | \$201,709 | 1.2<br>years          | 3.65%                  | \$516,077 | 1.9<br>years         | 4.72% |  |
| Fixed rate FHLB<br>advances <sup>(1)</sup>                          | 309,777   | 2.5<br>years          | 3.21                   | 240,509   | 1.3<br>years         | 4.81  |  |
| Variable rate FHLB<br>advances <sup>(1)</sup>                       | 10,000    | .5<br>years           | 2.00                   | 20,000    | .3<br>years          | 4.35  |  |
| Securities sold under<br>agreements to<br>Repurchase <sup>(1)</sup> | 35,000    | 2.2<br>years          | 4.42                   | 35,000    | 2.9<br>years         | 4.42  |  |
| FRB Discount borrowing  | 255,000   | .2<br>years           | 2.25                   |           |                      |       |  |
| Federal funds purchased   |           |                       |                        | 54,452    | 1 day                | 4.00  |  |
| Total   | \$811,486 | 1.4<br>years          | 3.06%                  | \$866,038 | 1.6<br>years         | 4.68% |  |

(1) Certain of these items have had their average maturity and rate altered through the use of derivative instruments, including pay-fixed and pay-variable interest rate swaps.

Other borrowed funds, principally advances from the Federal Home Loan Bank (the FHLB), borrowings from the Federal Reserve Bank (the FRB) and securities sold under agreements to repurchase (Repurchase Agreements), totaled \$611.6 million at September 30, 2008, compared to \$302.5 million at December 31, 2007. The \$309.1 million increase in other borrowed funds principally reflects higher borrowings from the FRB and FHLB to payoff Brokered CDs that matured or were called. Interest rates on Brokered CDs remained elevated compared to other funding sources throughout most of the first nine months of 2008. At September 30, 2008 we had unused borrowing capacity at the FRB and FHLB of nearly \$570 million.

We had an unsecured revolving credit facility and a term loan (that had a remaining balance of \$2.5 million). The lender elected to not renew the \$10.0 million unsecured revolving credit facility (which matured in April 2008) and required repayment of the term loan because we were out of compliance with certain financial covenants contained within the loan documents. The \$2.5 million term loan was repaid in full in April 2008 (it would have otherwise been repaid in full in accordance with the original terms in May 2009).

Derivative financial instruments are employed to manage our exposure to changes in interest rates. (See Asset/liability management. ) At September 30, 2008, we employed interest-rate swaps with an aggregate notional amount of \$123.5 million and interest rate caps with an aggregate notional amount of \$290.5 million. (See note #7 of Notes to Interim Consolidated Financial Statements.)

**Liquidity and capital resources** Liquidity risk is the risk of being unable to timely meet obligations as they come due at a reasonable funding cost or without incurring unacceptable losses. Our liquidity management involves the measurement and monitoring of a variety of sources and uses of funds. Our Consolidated Statements of Cash Flows categorize these sources and uses into operating, investing and financing activities. We primarily focus our liquidity management on developing access to a variety of borrowing sources to supplement our deposit gathering activities and provide funds for growing our investment and loan portfolios as well as to be able to respond to unforeseen liquidity needs.

Our sources of funds include our deposit base, secured advances from the Federal Home Loan Bank of Indianapolis, secured borrowings from the Federal Reserve Bank, a federal funds purchased borrowing facility with another commercial bank, and access to the capital markets (for Brokered CDs).

At September 30, 2008 we had \$654.3 million of time deposits that mature in the next twelve months. Historically, a majority of these maturing time deposits are renewed by our customers or are Brokered CDs that we could replace. Additionally \$1.271 billion of our deposits at September 30, 2008 were in account types from which the customer could withdraw the funds on demand. Changes in the balances of deposits that can be withdrawn upon demand are usually predictable and the total balances of these accounts have generally grown or have been stable over time as a

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result of our marketing and promotional activities. There can be no assurance that historical patterns of renewing time deposits or overall growth in deposits will continue in the future.

In particular, recent media reports about potential bank failures have created concerns among depositors at banks throughout the country, including certain of our customers, particularly those with deposit balances in excess of deposit insurance limits. In response, the FDIC has announced several programs including increasing the deposit insurance limit from \$100,000 to \$250,000 at least until December 31, 2009 and providing unlimited deposit insurance for balances in non-interest bearing demand deposit accounts. We have proactively sought to provide appropriate information to our deposit customers about our organization in order to retain our business and deposit relationships. Despite these moves by the FDIC and our proactive communications efforts, we are still experiencing some outflow of deposits. The outflow of significant amounts of deposits could have an adverse impact on our liquidity and results of operations.

We have developed contingency funding plans that stress tests our liquidity needs that may arise from certain events such as an adverse credit event, a rapid outflow of deposits or a disaster recovery situation. Our liquidity management also includes periodic monitoring that segregates assets between liquid and illiquid and classifies liabilities as core and non-core. This analysis compares our total level of illiquid assets to our core funding. It is our goal to have core funding sufficient to finance illiquid assets.

Over the past several years our Portfolio Loans have generally grown more rapidly than our core deposits. In addition, much of this growth has been in loan categories that cannot generally be used as collateral for FHLB advances (such as commercial loans and finance receivables). As a result, we are somewhat dependent on wholesale funding sources (such as brokered CDs, FHLB advances, FRB borrowings, and Repurchase Agreements). The proceeds from the sale of our insurance premium finance business in January 2007 and from our branch acquisition in March 2007 were utilized to pay off maturing Brokered CDs or short-term borrowings. These two transactions enabled us to reduce our wholesale funding during 2007. As described earlier, we expect to reduce Portfolio Loans in the future to reduce our utilization of Brokered CD s and borrowings.

Effective management of capital resources is critical to our mission to create value for our shareholders. The cost of capital is an important factor in creating shareholder value and, accordingly, our capital structure includes cumulative trust preferred securities.

We have four special purpose entities that have issued \$90.1 million of cumulative trust preferred securities outside of Independent Bank Corporation. Currently \$78.8 million of these securities qualify as Tier 1 capital and the balance qualify as Tier 2 capital. These entities have also issued common securities and capital to Independent Bank Corporation. Independent Bank Corporation, in turn, issued subordinated debentures to these special purpose entities equal to the trust preferred securities, common securities and capital issued. The subordinated debentures represent the sole asset of the special purpose entities. The common securities, capital and subordinated debentures are included in our Consolidated Statements of Financial Condition at September 30, 2008 and December 31, 2007.

In March 2006, the Federal Reserve Board issued a final rule that retains trust preferred securities in the Tier 1 capital of bank holding companies. After a transition period ending September 30, 2009, the aggregate amount of trust preferred securities and certain other capital elements will be limited to 25 percent of Tier 1 capital elements, net of goodwill (net of any associated deferred

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tax liability). The amount of trust preferred securities and certain other elements in excess of the limit could be included in the Tier 2 capital, subject to restrictions. Based upon our existing levels of Tier 1 capital, trust preferred securities and goodwill, this final Federal Reserve Board rule would have reduced our Tier 1 capital to average assets ratio by approximately 88 basis points at September 30, 2008, (this calculation assumes no transition period).

To supplement our balance sheet and capital management activities, we historically repurchased our common stock. The level of share repurchases in a given time period generally reflected changes in our need for capital associated with our balance sheet growth and our level of earnings. Our board of directors has authorized the repurchase of up to 25,000 shares. This authorization expires on December 31, 2008. The only share repurchases currently being executed are for our deferred compensation and stock purchase plan for non-employee directors.

Primarily as a result of an increase in intangible assets associated with the above described branch acquisition and our cash dividends exceeding our net income in certain quarters over the past two years, our tangible capital ratio (excluding our accumulated other comprehensive loss) declined to 5.10% at September 30, 2008. Our internal Capital Policy generally requires a minimum tangible capital ratio of at least 5% and a targeted tangible capital ratio range of 5.50% to 6.50%. Since we are currently outside of the targeted range, it is unlikely that we will be repurchasing any shares of our common stock over the next several quarters other than minor amounts that are funded by our directors deferring their directors' fees (or until such time as our tangible capital ratio returns to the targeted range). Although there are no specific regulations restricting dividend payments by bank holding companies (other than State corporate laws) the FRB (our primary federal regulator) has issued a policy statement on cash dividend payments. The FRB view is that: an organization experiencing earnings weaknesses or other financial pressures should not maintain a level of cash dividends that exceeds its net income, that is inconsistent with the organization's capital position, or that can only be funded in ways that may weaken the organization's financial health. Although the FRB has not sought to restrict or limit the cash dividends that we have been paying, our board of directors has twice reduced our dividends in 2008. We reduced our April 30, 2008 common stock cash dividend from \$0.21 per share to \$0.11 per share (or by 47.6%) and reduced our July 31, and October 31, 2008 common stock cash dividends to \$0.01 per share (for a total reduction in 2008 of 95.2%).

As a result of the unprecedented turmoil in the financial markets, Congress recently passed the Emergency Economic Stabilization Act. As a part of this effort, the United States Treasury Department ( UST ) has announced the Troubled Asset Relief Program ( TARP ) and the Capital Purchase Program ( CPP ). The CPP is a voluntary program to encourage U.S. financial institutions to build capital to increase the flow of financing to U.S. businesses and consumers and to support the U.S. economy.

Under the program, the UST will purchase up to \$250 billion of senior preferred shares on standardized terms as described in the program's term sheet. The program will be available to qualifying U.S. controlled banks, savings associations, and certain bank and savings and loan holding companies engaged only in financial activities that elect to participate before 5:00 pm (EDT) on November 14, 2008. The UST will determine eligibility and allocations for interested parties after consultation with the appropriate federal banking agency.

The minimum subscription amount available to a participating institution is 1 percent of risk-weighted assets. The maximum subscription amount is the lesser of \$25 billion or 3 percent of

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risk-weighted assets. It is expected that the UST will fund the senior preferred shares purchased under the program by year-end 2008.

The senior preferred shares will qualify as Tier 1 capital and will rank senior to common stock and pari passu, which is at an equal level in the capital structure, with existing preferred shares, other than preferred shares which by their terms rank junior to any other existing preferred shares. The senior preferred shares will pay a cumulative dividend rate of 5 percent per annum for the first five years and will reset to a rate of 9 percent per annum after year five. The senior preferred shares will be non-voting, other than class voting rights on matters that could adversely affect the shares. The senior preferred shares will be callable at par after three years. Prior to the end of three years, the senior preferred may be redeemed with the proceeds from a qualifying equity offering of any Tier 1 perpetual preferred or common stock. The UST may also transfer the senior preferred shares to a third party at any time. In conjunction with the purchase of senior preferred shares, the UST will receive warrants to purchase common stock with an aggregate market price equal to 15 percent of the senior preferred investment. The exercise price on the warrants will be the market price of the participating institution's common stock at the time of issuance, calculated on a 20-trading day trailing average.

Companies participating in the program must adopt the UST's standards for executive compensation and corporate governance, for the period during which the UST holds equity issued under this program. These standards generally apply to the chief executive officer, chief financial officer, plus the next three most highly compensated executive officers.

The financial institution must meet certain standards, including: (1) ensuring that incentive compensation for senior executives does not encourage unnecessary and excessive risks that threaten the value of the financial institution; (2) required clawback of any bonus or incentive compensation paid to a senior executive based on statements of earnings, gains or other criteria that are later proven to be materially inaccurate; (3) prohibition on the financial institution from making any golden parachute payment to a senior executive based on the Internal Revenue Code provision; and (4) agreement not to deduct for tax purposes executive compensation in excess of \$500,000 for each senior executive. The UST has issued interim final rules for these executive compensation standards.

We submitted a CPP application to the Federal Reserve Bank of Chicago on Friday, October 24, 2008 for 72,000 shares (\$1,000 preference per share) which would provide for a total of \$72 million of additional Tier 1 capital. We have sufficient existing authorized and unissued preferred stock and sufficient authorized and unissued common stock (to cover the common shares associated with the warrants) and believe we meet all of the other requirements for participation in the CPP.

If we participate in the CPP we cannot increase our current dividend on common stock or repurchase our common stock without prior approval by the UST.

At September 30, 2008 our parent company had cash on hand of \$10.3 million. Subsequent to September 30, 2008 we paid a \$0.01 per share October 31, 2008 dividend of approximately \$0.2 million. In addition to any common stock cash dividend, our parent company has a net after tax interest cost on subordinated debentures related to our outstanding trust preferred securities of approximately \$1.1 million per quarter. Because of the termination of the \$10.0 parent company unsecured revolving credit facility (described above), the only current incoming cash flow to our parent company is dividends from our bank. Without prior regulatory approval, dividends from

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our bank to our parent company are limited to the bank's 2008 net income. Because of the loss in the third quarter of 2008, on September 30, 2008 the parent company accrued for a liability (and made a corresponding increase to investment in subsidiary) to return \$3.6 million of dividends previously paid by the bank to the parent company earlier in the year. These funds were paid to the bank in early November 2008.

Given our parent company's adjusted cash on hand, we can cover approximately five quarters of our existing common stock cash dividend and net after tax interest cost on the subordinated debentures related to our outstanding trust preferred securities. Thus the long-term continuation of our current common stock cash dividend is dependent on our bank having sufficient earnings to pay a periodic cash dividend to our parent company. The potential receipt of additional capital under the CPP as described earlier would have a significant positive benefit on parent company liquidity (although the majority of any new capital would be injected into the bank).

**Capitalization**

|   | September<br>30,<br>2008 | December<br>31,<br>2007 |
|---|--------------------------|-------------------------|
|   | (in thousands)           |                         |
| Unsecured debt                                |                          | \$ 3,000                |
| Subordinated debentures                       | \$ 92,888                | 92,888                  |
| Amount not qualifying as regulatory capital   | (2,788)                  | (2,788)                 |
| Amount qualifying as regulatory capital       | 90,100                   | 90,100                  |
| Shareholders' Equity                          |                          |                         |
| Preferred stock, no par value                 |                          |                         |
| Common stock, par value \$1.00 per share      | 22,782                   | 22,601                  |
| Capital surplus                               | 196,954                  | 195,302                 |
| Retained earnings                             | 16,621                   | 22,770                  |
| Accumulated other comprehensive income (loss) | (11,072)                 | (171)                   |
| Total shareholders' equity                    | 225,285                  | 240,502                 |
| Total capitalization                          | \$ 315,385               | \$ 333,602              |

Total shareholders' equity at September 30, 2008 decreased \$15.2 million from December 31, 2007, due primarily to an increase in the accumulated other comprehensive loss, a net loss incurred during the first nine months of 2008 and cash dividends paid. Shareholders' equity totaled \$225.3 million, equal to 7.18% of total assets at September 30, 2008. At December 31, 2007, shareholders' equity was \$240.5 million, which was equal to 7.41% of total assets.

**Capital ratios**

|                                  | September<br>30,<br>2008 | December<br>31,<br>2007 |
|----------------------------------|--------------------------|-------------------------|
| Equity capital                   | 7.18%                    | 7.41%                   |
| Tier 1 capital to average assets | 7.42                     | 7.44                    |
| Tier 1 risk-based capital        | 9.56                     | 9.35                    |
| Total risk-based capital         | 11.29                    | 10.99                   |





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**Asset/liability management** Interest-rate risk is created by differences in the cash flow characteristics of our assets and liabilities. Options embedded in certain financial instruments, including caps on adjustable-rate loans as well as borrowers' rights to prepay fixed-rate loans also create interest-rate risk.

Our asset/liability management efforts identify and evaluate opportunities to structure the balance sheet in a manner that is consistent with our mission to maintain profitable financial leverage within established risk parameters. We evaluate various opportunities and alternate balance-sheet strategies carefully and consider the likely impact on our risk profile as well as the anticipated contribution to earnings. The marginal cost of funds is a principal consideration in the implementation of our balance-sheet management strategies, but such evaluations further consider interest-rate and liquidity risk as well as other pertinent factors. We have established parameters for interest-rate risk. We regularly monitor our interest-rate risk and report at least quarterly to our board of directors.

We employ simulation analyses to monitor our interest-rate risk profile and evaluate potential changes in our net interest income and market value of portfolio equity that result from changes in interest rates. The purpose of these simulations is to identify sources of interest-rate risk inherent in our balance sheet. The simulations do not anticipate any actions that we might initiate in response to changes in interest rates and, accordingly, the simulations do not provide a reliable forecast of anticipated results. The simulations are predicated on immediate, permanent and parallel shifts in interest rates and generally assume that current loan and deposit pricing relationships remain constant. The simulations further incorporate assumptions relating to changes in customer behavior, including changes in prepayment rates on certain assets and liabilities.

**Table of Contents****Changes in Market Value of Portfolio Equity and Tax Equivalent Net Interest Income**

| Change in Interest Rates | Market Value Of Portfolio Equity(1) | Percent Change<br>(Dollars in thousands) | Tax Equivalent Net Interest Income(2) | Percent Change |
|--------------------------|-------------------------------------|--|---------------------------------------|----------------|
| September 30, 2008       |                                     |  |                                       |                |
| 200 basis point rise     | 238,700                             | (9.5)%                                   | 128,100                               | (4.1)%         |
| 100 basis point rise     | 252,700                             | (4.2)                                    | 130,300                               | (2.5)          |
| Base-rate scenario       | 263,900                             |  | 133,600                               |                |
| 100 basis point decline  | 256,500                             | (2.8)                                    | 136,400                               | 2.1            |
| 200 basis point decline  | 236,600                             | (10.3)                                   | 136,500                               | 2.2            |
| December 31, 2007        |                                     |  |                                       |                |
| 200 basis point rise     | \$229,000                           | (6.87)%                                  | \$121,600                             | (4.25)%        |
| 100 basis point rise     | 241,100                             | (1.95)                                   | 124,100                               | (2.28)         |
| Base-rate scenario       | 245,900                             |  | 127,000                               |                |
| 100 basis point decline  | 234,100                             | (4.80)                                   | 128,900                               | 1.50           |
| 200 basis point decline  | 222,200                             | (9.64)                                   | 130,200                               | 2.52           |

(1) Simulation analyses calculate the change in the net present value of our assets and liabilities, including debt and related financial derivative instruments, under parallel shifts in interest rates by discounting the estimated future cash flows using a market-based discount rate. Cash flow estimates incorporate anticipated changes in prepayment speeds and other

embedded  
options.

- (2) Simulation analyses calculate the change in net interest income under immediate parallel shifts in interest rates over the next twelve months, based upon a static balance sheet, which includes debt and related financial derivative instruments, and do not consider loan fees.

#### **Critical Accounting Policies**

Our accounting and reporting policies are in accordance with accounting principles generally accepted in the United States of America and conform to general practices within the banking industry. Accounting and reporting policies for other than temporary impairment of investment securities, the allowance for loan losses, originated mortgage loan servicing rights, derivative financial instruments, income taxes and goodwill are deemed critical since they involve the use of estimates and require significant management judgments. Application of assumptions different than those that we have used could result in material changes in our financial position or results of operations.

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We are required to assess our investment securities for other than temporary impairment on a periodic basis. The determination of other than temporary impairment for an investment security requires judgment as to the cause of the impairment, the likelihood of recovery and the projected timing of the recovery. Our assessment process during the first nine months of 2008 resulted in recording an other than temporary impairment charge of \$0.1 million. During the first nine months of 2007 we recorded no other than temporary impairment charges on securities available for sale. Further, as described above, we did elect (effective January 1, 2008) fair value accounting pursuant to SFAS #159 for certain of our preferred stock investments. We believe that our assumptions and judgments in assessing other than temporary impairment for our investment securities are reasonable and conform to general industry practices. Also, see discussion in Securities relating to a certain money market preferred security.

Our methodology for determining the allowance and related provision for loan losses is described above in Portfolio Loans and asset quality. In particular, this area of accounting requires a significant amount of judgment because a multitude of factors can influence the ultimate collection of a loan or other type of credit. It is extremely difficult to precisely measure the amount of losses that are probable in our loan portfolio. We use a rigorous process to attempt to accurately quantify the necessary allowance and related provision for loan losses, but there can be no assurance that our modeling process will successfully identify all of the losses that are probable in our loan portfolio. As a result, we could record future provisions for loan losses that may be significantly different than the levels that we recorded thus far in 2008.

At September 30, 2008 we had approximately \$16.3 million of mortgage loan servicing rights capitalized on our balance sheet. There are several critical assumptions involved in establishing the value of this asset including estimated future prepayment speeds on the underlying mortgage loans, the interest rate used to discount the net cash flows from the mortgage loan servicing, the estimated amount of ancillary income that will be received in the future (such as late fees) and the estimated cost to service the mortgage loans. We believe the assumptions that we utilize in our valuation are reasonable based upon accepted industry practices for valuing mortgage loan servicing rights and represent neither the most conservative or aggressive assumptions.

We use a variety of derivative instruments to manage our interest rate risk. These derivative instruments may include interest rate swaps, collars, floors and caps and mandatory forward commitments to sell mortgage loans. Under SFAS #133 the accounting for increases or decreases in the value of derivatives depends upon the use of the derivatives and whether the derivatives qualify for hedge accounting. At September 30, 2008 we had approximately \$320.5 million in notional amount of derivative financial instruments that qualified for hedge accounting under SFAS #133. As a result, generally, changes in the fair market value of those derivative financial instruments qualifying as cash flow hedges are recorded in other comprehensive income. The changes in the fair value of those derivative financial instruments qualifying as fair value hedges are recorded in earnings and, generally, are offset by the change in the fair value of the hedged item which is also recorded in earnings. The fair value of derivative financial instruments qualifying for hedge accounting was a positive \$0.5 million at September 30, 2008.

Our accounting for income taxes involves the valuation of deferred tax assets and liabilities primarily associated with differences in the timing of the recognition of revenues and expenses for financial reporting and tax purposes. At December 31, 2007 we had recorded a net deferred tax asset of \$18.6 million, which included a net operating loss carryforward of \$3.4 million. We have recorded no valuation allowance on our net deferred tax asset because we believe that the tax benefits associated with this asset will more likely than not, be realized. However, changes in

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tax laws, changes in tax rates and our future level of earnings can adversely impact the ultimate realization of our net deferred tax asset.

At September 30, 2008 we had recorded \$66.8 million of goodwill. Under SFAS #142, amortization of goodwill ceased, and instead this asset must be periodically tested for impairment. Our goodwill primarily arose from our 2007 branch acquisition, the 2004 acquisitions of two banks, the 2003 acquisition of Mepco and the past acquisitions of other banks. We test our goodwill for impairment utilizing the methodology and guidelines established in SFAS #142. This methodology involves assumptions regarding the valuation of the business segments that contain the acquired entities. We believe that the assumptions we utilize are reasonable. We did not record any goodwill impairment charges in the first nine months of 2008 and recorded goodwill impairment charges of \$0.3 million in the first nine months of 2007, as described above under Non-interest expense. Subsequent to the first quarter of 2008, our common stock began to trade on the NASDAQ market at levels consistently below book value. As a result, we conducted a goodwill impairment analysis. This analysis included valuations based on an income approach and a market approach. As a result of these valuations, we concluded that the fair value of the reporting unit equity for our bank was below the carrying value of the equity. Under SFAS #142 this necessitated a step 2 analysis and valuation. Based on the step 2 analysis (which involved determining the fair value of our bank's assets, liabilities and identifiable intangibles) we concluded that goodwill was not impaired. In the step 2 analysis the implied fair value of the goodwill exceeded the carrying value. In particular, the estimated fair value of the bank's loans were substantially below the carrying value in the step 2 analysis. We also believe that the market's perception of the fair value of our loan portfolio is the primary reason for our common stock now trading at levels consistently below book value. We intend to continue to closely monitor market conditions and the assumptions that we utilized for this most recent valuation analysis. We may incur additional impairment charges related to our goodwill in the future due to changes in business prospects or other matters that could affect our valuation assumptions.

**Fair Valuation of Financial Instruments**

On January 1, 2008, we adopted Statement of Financial Account Standard No. 157 Fair Value Measurements ( SFAS #157 ), which defines fair value as the price that would be received to sell the financial asset or paid to transfer the financial liability in an orderly transaction between market participants at the measurement date.

We utilize fair value measurements to record fair value adjustments to certain financial instruments and to determine fair value disclosures. SFAS #157 differentiates between those assets and liabilities required to be carried at fair value at every reporting period ( recurring ) and those assets and liabilities that are only required to be adjusted to fair value under certain circumstances ( nonrecurring ). Trading securities, securities available-for-sale, loans held for sale, brokered CD's and derivatives are financial instruments recorded at fair value on a recurring basis. Additionally, from time to time, we may be required to record at fair value other financial assets on a nonrecurring basis, such as loans held for investment, capitalized mortgage loan servicing rights and certain other assets. These nonrecurring fair value adjustments typically involve application of lower of cost or market accounting or write-downs of individual assets. Further, the notes to the consolidated financial statements include information about the extent to which fair value is used to measure assets and liabilities and the valuation methodologies used.

SFAS #157 establishes a three-level hierarchy for disclosure of assets and liabilities recorded at fair value. The classification of assets and liabilities within the hierarchy is based on whether the

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inputs to the valuation methodology used for measurement are observable or unobservable. Observable inputs reflect market-derived or market-based information obtained from independent sources, while unobservable inputs reflect management's estimates about market data.

- Level 1 Valuation is based upon quoted prices for identical instruments traded in active markets. Level 1 instruments include securities traded on active exchange markets, such as the New York Stock Exchange, as well as U.S. Treasury securities that are traded by dealers or brokers in active over-the-counter markets.
- Level 2 Valuation is based upon quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, and model-based valuation techniques for which all significant assumptions are observable in the market. Level 2 instruments include securities traded in less active dealer or broker markets.
- Level 3 Valuation is generated from model-based techniques that use at least one significant assumption not observable in the market. These unobservable assumptions reflect estimates of assumptions that market participants would use in pricing the asset or liability. Valuation techniques include use of option pricing models, discounted cash flow models and similar techniques.

For assets and liabilities recorded at fair value, it is our policy to maximize the use of observable inputs and minimize the use of unobservable inputs when developing fair value measurements, in accordance with the fair value hierarchy in SFAS #157. When available, we utilize quoted market prices to measure fair value. If market prices are not available, fair value measurement is based upon models that use primarily market-based or independently sourced market parameters, including interest rate yield curves, prepayment speeds, and option volatilities. Substantially all of our financial instruments use either of the foregoing methodologies, collectively Level 1 and Level 2 measurements, to determine fair value adjustments recorded in our financial statements. However, in certain cases, when market observable inputs for model-based valuation techniques may not be readily available, we are required to make judgments about assumptions market participants would use in estimating the fair value of the financial instrument. The models we use to determine fair value adjustments are periodically evaluated by management for relevance under current facts and circumstances.

The degree of management judgment involved in determining the fair value of a financial instrument is dependent upon the availability of quoted market prices or observable market parameters. For financial instruments that trade actively and have quoted market prices or observable market parameters, there is minimal subjectivity involved in measuring fair value. When observable market prices and parameters are not fully available, management judgment is necessary to estimate fair value. In addition, changes in market conditions may reduce the availability of quoted prices or observable data. For example, reduced liquidity in the capital markets or changes in secondary market activities could result in observable market inputs becoming unavailable. Therefore, when market data is not available, we would use valuation techniques requiring more management judgment to estimate the appropriate fair value measurement.

At September 30, 2008, \$273.5 million, or 8.7% of total assets, consisted of financial instruments recorded at fair value on a recurring basis. Substantially all of these financial instruments used valuation methodologies involving market-based or market-derived information, collectively

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Level 1 and 2 measurements, to measure fair value. Only 4.2% of these financial assets were measured using model-based techniques, or Level 3 measurements. The financial assets valued using Level 3 measurements included variable rate demand municipal bonds in less liquid markets. At September 30, 2008, 0.03% of total liabilities, or \$0.7 million, consisted of financial instruments (all derivative financial instruments) recorded at fair value on a recurring basis.

At September 30, 2008, \$76.5 million, or 2.4% of total assets, consisted of financial instruments recorded at fair value on a nonrecurring basis. All of these financial instruments (comprised of loans held for investment and capitalized mortgage loan servicing rights) used Level 2 and Level 3 measurement valuation methodologies involving market-based or market-derived information to measure fair value. At September 30, 2008, no liabilities were measured at fair value on a nonrecurring basis.

In addition to SFAS #157, on January 1, 2008 we also adopted SFAS #159 (fair value accounting) for certain financial assets as described earlier. We adopted SFAS #159 for loans held for sale (that prior to January 1, 2008 were recorded at the lower of cost or market) to correspond to the accounting for the related commitments to sell these loans. We also adopted SFAS #159 for certain preferred stock investments. These preferred stock investments are perpetual (have no stated maturity date) and assessing these particular investments for other than temporary impairment is relatively subjective. As a result, we elected fair value accounting for these preferred stocks and utilize a quoted market price (Level 1) or significant other observable inputs (Level 2).

See Note 11 to the consolidated financial statements for a complete discussion on our use of fair valuation of financial instruments and the related measurement techniques.

**Litigation Matters**

We are involved in various litigation matters in the ordinary course of business and at the present time, we do not believe that any of these matters will have a significant impact on our financial condition or results of operations.

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Item 3.

**Quantitative and Qualitative Disclosures about Market Risk**

No material changes have occurred in the market risk faced by the Registrant since December 31, 2007.

Item 4.

**Controls and Procedures**

(a) Evaluation of Disclosure Controls and Procedures.

With the participation of management, our chief executive officer and chief financial officer, after evaluating the effectiveness of our disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the period ended September 30, 2008, have concluded that, as of such date, our disclosure controls and procedures were effective.

(b) Changes in Internal Controls.

During the quarter ended September 30, 2008, there were no changes in our internal control over financial reporting that materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.



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## Part II

**Item 1A. Risk factors**

Over the last several weeks, there have been numerous media reports about potential bank failures. These reports have created concerns among certain of our customers, particularly those with deposit balances in excess of deposit insurance limits. We have proactively sought to provide appropriate information to our deposit customers about our organization in order to retain our business and deposit relationships. The outflow of significant amounts of deposits could have an adverse impact on our liquidity and results of operations.

**Item 2. Changes in securities, use of proceeds and issuer purchases of equity securities**

The following table shows certain information relating to purchases of common stock for the three-months ended September 30, 2008, pursuant to our share repurchase plan:

| Period         | Total<br>Number<br>of<br>Shares<br>Purchased <sup>(1)</sup> | Average<br>Price<br>Paid Per<br>Share | Total<br>Number of<br>Shares<br>Purchased<br>as Part of a<br>Publicly<br>Announced<br>Plan <sup>(2)</sup> | Remaining<br>Number of<br>Shares<br>Authorized<br>for<br>Purchase<br>Under<br>the Plan |
|----------------|---|---------------------------------------|---|--|
| July 2008      | 117   | \$ 5.07                               |   |  |
| August 2008    |   |                                       |   |  |
| September 2008 |   |                                       |   |  |
| Total          | 117   | \$ 5.07                               | 0   | 7,874  |

(1) Shares purchased to fund our Deferred Compensation and Stock Purchase Plan for Non-employee Directors.

(2) Our current stock repurchase plan authorizes the purchase up to 25,000 shares of our common stock. The repurchase plan

expires on  
December 31,  
2008.

Item 6. Exhibits

(a) The following exhibits (listed by number corresponding to the Exhibit Table as Item 601 in Regulation S-K) are filed with this report:

11. Computation of Earnings Per Share.

31.1 Certificate of the Chief Executive Officer of Independent Bank Corporation pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. 1350).

31.2 Certificate of the Chief Financial Officer of Independent Bank Corporation pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. 1350).

32.1 Certificate of the Chief Executive Officer of Independent Bank Corporation pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. 1350).

32.2 Certificate of the Chief Financial Officer of Independent Bank Corporation pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. 1350).

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date November 7, 2008

By /s/ Robert N. Shuster  
Robert N. Shuster,  
Principal Financial Officer

Date November 7, 2008

By /s/ James J. Twarozynski  
James J. Twarozynski,  
Principal Accounting Officer

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